



Centers for Disease Control
and Prevention (CDC)
Atlanta GA 30333

March 1, 2021

Elizabeth Brehm
Siri & Glimstad
200 Park Ave
17th Floor
New York, NY 10166
Via email: foia@sirillp.com

Dear Ms. Brehm:

This letter is our final response to your Centers for Disease Control and Prevention and Agency for Toxic Substances and Disease Registry (CDC/ATSDR) Freedom of Information Act (FOIA) request of February 12, 2021, assigned #21-00660-FOIA (copy enclosed).

We located 22 pages of responsive records. After a careful review of these pages, no information was withheld from release.

In accordance with the Department's implementing regulations, 45 CFR Part 5, no fees are assessed in this instance as search time did not exceed your allotted two free hours.

If you need any further assistance or would like to discuss any aspect of the records provided please contact either our FOIA Requester Service Center at 770-488-6399 or our FOIA Public Liaison at 770-488-6277.

Sincerely,

A handwritten signature in black ink, appearing to read "Roger Andoh", is positioned below the word "Sincerely,".

Roger Andoh
CDC/ATSDR FOIA Officer
Office of the Chief Operating Officer
(770) 488-6399
Fax: (404) 235-1852

21-00660-FOIA

From: Tony Foleno
Sent: Wed, 30 May 2018 00:27:13 +0000
To: Parvanta, Claudia; Johnson, Lenora (NIH/NHLBI) [E]; Glen J Nowak; Terry Savage; Griffin, Dawn (CDC/OD/OADC)
Cc: Gary Kreps; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; Michael.Greenwell@icf.com; Liburd, Leandris C. (CDC/OD/OMHHE); shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
Subject: RE: Feedback Needed: 2018 Conference Theme

Well said Claudia.

"Turning Insights Into Impact" sounds good to me, or even shortening to "Insights Into Impact". Even though it was I who originally suggested "Aiming for Impact"...no hard feelings 😊
Thanks Dawn for soliciting input.

Tony Foleno

SVP, Strategy & Evaluation
The Ad Council
815 Second Avenue, 9th floor | New York, NY 10017
P: [\(212\) 984-1904](tel:2129841904)
E: tfoleno@adcouncil.org | www.adcouncil.org
Join us on: [Facebook](#) | [Twitter](#) | [YouTube](#)

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Sent: Tuesday, May 29, 2018 6:30 PM
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And let this be a lesson to all of us: Offer an open-ended choice and a small number participate. Give a choice, then everyone comes out of the woodwork! Funny. C.

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Best, Lenora

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Date: Tuesday, May 29, 2018 at 4:19 PM
To: "gnowak@uga.edu" <gnowak@uga.edu>, Terry Savage <TerrySavage@westat.com>, "Griffin, Dawn (CDC/OD/OADC)" <fqv3@CDC.GOV>
Cc: "gkreps@gmu.edu" <gkreps@gmu.edu>, "jay. edu" <jay.bernhardt@austin.utexas.edu>, Laura Espino <lespino@nphic.org>, "TFoleno@AdCouncil.org" <TFoleno@AdCouncil.org>, "Michael.Greenwell@icf.com" <Michael.Greenwell@icf.com>, "Johnson, Lenora (NIH/NHLBI) [E]" <johnslen@mail.nih.gov>, "Liburd, Leandris C. (CDC/OD/OMHHE)" <lel1@CDC.GOV>, "shelly.spoeth@porternovelli.com" <shelly.spoeth@porternovelli.com>, Mark Weber <Mark.Weber@hhs.gov>, "Polly.Carver-Kimm@idph.iowa.gov" <Polly.Carver-Kimm@idph.iowa.gov>, "Eroglu, Dogan (CDC/OD/OADC)" <dde7@CDC.GOV>
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I prefer #1. Although I see Gary's point, I think that the word influence may inadvertently convey the message that what we do isn't evidence-based. Impact is more dynamic and better reflects our profession.

Terry Savage

Vice President | terrysavage@westat.com | o: 301-610-8731 | c: 301-542-4310

Westat Health Communications

[Website](#) | [Facebook](#) | [@Westat](#)

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Subject: Re: Feedback Needed: 2018 Conference Theme

My initial thoughts are that I hate the use of the word impact to stand for influence. It always makes me think of a collision. That aside, I like the first one, but suggest it be edited to: Aiming for Social Influence

Wishing you the very best,

Gary

Gary L. Kreps, Ph.D., FAAHB
University Distinguished Professor, Department of Communication
Director, Center for Health and Risk Communication
George Mason University
4400 University Drive, MS 3D6
Fairfax, VA 22030

703 993-1094 (office)

703 993-1096 (FAX)

gkreps@gmu.edu

From: Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>

Sent: Tuesday, May 29, 2018 3:04 PM

To: jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; Gary Kreps; Liburd, Leandris C. (CDC/OD/OMHHE); gnowak@uga.edu; cparvanta@health.usf.edu; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); TerrySavage@westat.com; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)

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1. Aiming for Impact
2. Understanding → Action → Impact

We want to hear your thoughts on the above two (2). What are your initial thoughts? Be sure to reply all.

Thanks,

Dawn

*Dawn Beatrice Griffin, Ph.D., M.S.P.H., CHES
Office of the Associate Director for Communication
Centers for Disease Control and Prevention
Office: 404.498.0129
Fax: 404.728.8190
Cell: 404.388.0849
Email: Dawn.Griffin@cdc.hhs.gov*

From: Tony Foleno
Sent: Tue, 29 May 2018 19:21:55 +0000
To: Carver-Kimm, Polly;Griffin, Dawn (CDC/OD/OADC)
Cc: jay.bernhardt@austin.utexas.edu;lespino@nphic.org;michael.greenwell@icf.com;Johnson, Lenora (NIH/NHLBI) [E];gkreps@gmu.edu;Liburd, Leandris C. (CDC/OD/OMHHE);gnowak@uga.edu;cparvanta@health.usf.edu;shelly.spoeth@porternovelli.com;Weber, Mark (HHS/ASPA);terrrysavage@westat.com;Eroglu, Dogan (CDC/OD/OADC)
Subject: Re: Feedback Needed: 2018 Conference Theme

I agree with Polly and the reasons she provides.
Thanks.

Tony

From: Carver-Kimm, Polly <polly.carver-kimm@idph.iowa.gov>
Sent: Tuesday, May 29, 2018 3:07:36 PM
To: Griffin, Dawn (CDC/OD/OADC)
Cc: jay.bernhardt@austin.utexas.edu; lespino@nphic.org; Tony Foleno; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; gkreps@gmu.edu; Liburd, Leandris C. (CDC/OD/OMHHE); gnowak@uga.edu; cparvanta@health.usf.edu; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); TerrySavage@westat.com; Eroglu, Dogan (CDC/OD/OADC)
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My initial reaction is that I like #1 the best because it's short and understandable and could be made into a great graphic.

Polly Carver-Kimm

Communications Director | Iowa Department of Public Health | 321 E. 12th St | Des Moines, IA 50319 | 515-281-6693 (24/7) | Polly.Carver-Kimm@idph.iowa.gov

Protecting and Improving the Health of Iowans

On Tue, May 29, 2018 at 2:04 PM, Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov> wrote:

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From: Liburd, Leandris C. (CDC/OD/OMHHE)
Sent: Tue, 29 May 2018 19:18:41 +0000
To: Griffin, Dawn (CDC/OD/OADC);Weber, Mark (HHS/ASPA);Polly.Carver-Kimm@idph.iowa.gov;jay.bernhardt@austin.utexas.edu;Johnson, Lenora (NIH/NHLBI) [E];lespino@nphic.org;cparvanta@health.usf.edu;shelly.spoeth@porternovelli.com;gkreps@gmu.edu;TerrySavage@westat.com;TFoleno@AdCouncil.org;Eroglu, Dogan (CDC/OD/OADC);Michael.Greenwell@icf.com;gnowak@uga.edu
Subject: Re: Feedback Needed: 2018 Conference Theme

Aiming for Impact is my first choice.
Leandris

From: Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>
Date: May 29, 2018 at 3:04:45 PM EDT
To: cparvanta@health.usf.edu <cparvanta@health.usf.edu>, jay.bernhardt@austin.utexas.edu <jay.bernhardt@austin.utexas.edu>, Johnson, Lenora (NIH/NHLBI) [E] <johnslen@mail.nih.gov>, gnowak@uga.edu <gnowak@uga.edu>, shelly.spoeth@porternovelli.com <shelly.spoeth@porternovelli.com>, lespino@nphic.org <lespino@nphic.org>, Eroglu, Dogan (CDC/OD/OADC) <dde7@cdc.gov>, gkreps@gmu.edu <gkreps@gmu.edu>, Weber, Mark (HHS/ASPA) <Mark.Weber@hhs.gov>, TFoleno@AdCouncil.org <TFoleno@AdCouncil.org>, TerrySavage@westat.com <TerrySavage@westat.com>, Liburd, Leandris C. (CDC/OD/OMHHE) <lel1@cdc.gov>, Michael.Greenwell@icf.com <Michael.Greenwell@icf.com>, Polly.Carver-Kimm@idph.iowa.gov <Polly.Carver-Kimm@idph.iowa.gov>
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From: Shelly Spoeth
Sent: Tue, 29 May 2018 19:19:19 +0000
To: Griffin, Dawn
(CDC/OD/OADC); jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; gkreps@gmu.edu; Liburd, Leandris C. (CDC/OD/OMHHE); gnowak@uga.edu; cparvanta@health.usf.edu; Weber, Mark (HHS/ASPA); TerrySavage@westat.com; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
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I agree. #1 is my preference, as well. Wondered if it should be Aim for Impact, but it seems Aiming insinuates we are still trying to get there, which is what I think we are saying.
Thanks,
Shelly

From: Griffin, Dawn (CDC/OD/OADC) [mailto:fqv3@cdc.gov]
Sent: Tuesday, May 29, 2018 3:05 PM
To: jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E] <johnslen@mail.nih.gov>; gkreps@gmu.edu; Liburd, Leandris C. (CDC/OD/OMHHE) <lel1@cdc.gov>; gnowak@uga.edu; cparvanta@health.usf.edu; Shelly Spoeth <shelly.spoeth@porternovelli.com>; Weber, Mark (HHS/ASPA) <Mark.Weber@hhs.gov>; TerrySavage@westat.com; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC) <dde7@cdc.gov>
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Thank you all for the great feedback. If you haven't shared your thoughts, please let us hear from you.

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Sent: Tuesday, May 29, 2018 8:27 PM
To: Parvanta, Claudia <cparvanta@health.usf.edu>; Johnson, Lenora (NIH/NHLBI) [E] <johnslen@mail.nih.gov>; Glen J Nowak <gnowak@uga.edu>; Terry Savage <TerrySavage@westat.com>; Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>
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SVP, Strategy & Evaluation
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From: Gary Kreps <gkreps@gmu.edu>

Sent: Tuesday, May 29, 2018 3:33 PM

To: Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E] <johnslen@mail.nih.gov>; Liburd, Leandris C. (CDC/OD/OMHHE) <lel1@cdc.gov>; gnowak@uga.edu; cparvanta@health.usf.edu; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA) <Mark.Weber@hhs.gov>; Terry Savage <TerrySavage@westat.com>; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC) <dde7@cdc.gov>

Subject: Re: Feedback Needed: 2018 Conference Theme

My initial thoughts are that I hate the use of the word impact to stand for influence. It always makes me think of a collision. That aside, I like the first one, but suggest it be edited to: Aiming for Social Influence

Wishing you the very best,

Gary

Gary L. Kreps, Ph.D., FAAHB
University Distinguished Professor, Department of Communication
Director, Center for Health and Risk Communication
George Mason University
4400 University Drive, MS 3D6
Fairfax, VA 22030

703 993-1094 (office)

703 993-1096 (FAX)

gkreps@gmu.edu

From: Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>

Sent: Tuesday, May 29, 2018 3:04 PM

To: jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; Gary Kreps; Liburd, Leandris C. (CDC/OD/OMHHE); gnowak@uga.edu; cparvanta@health.usf.edu; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); TerrySavage@westat.com; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)

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1. Aiming for Impact
2. Understanding → Action → Impact

We want to hear your thoughts on the above two (2). What are your initial thoughts? Be sure to reply all.

Thanks,

Dawn

*Dawn Beatrice Griffin, Ph.D., M.S.P.H., CHES
Office of the Associate Director for Communication*

Centers for Disease Control and Prevention

Office: 404.498.0129

Fax: 404.728.8190

Cell: 404.388.0849

Email: Dawn.Griffin@cdc.hhs.gov

From: Parvanta, Claudia
Sent: Tue, 19 Jun 2018 22:04:27 +0000
To: Griffin, Dawn (CDC/OD/OADC); Tony Folen; Johnson, Lenora (NIH/NHLBI) [E]; Glen J Nowak; Terry Savage
Cc: Gary Kreps; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; Michael.Greenwell@icf.com; Liburd, Leandris C. (CDC/OD/OMHHE); shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
Subject: Re: Feedback Needed: 2018 Conference Theme

If something cool can be done graphically with 4, I like it best. C.

From: Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>
Sent: Tuesday, June 19, 2018 5:13:58 PM
To: Tony Folen; Parvanta, Claudia; Johnson, Lenora (NIH/NHLBI) [E]; Glen J Nowak; Terry Savage
Cc: Gary Kreps; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; Michael.Greenwell@icf.com; Liburd, Leandris C. (CDC/OD/OMHHE); shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
Subject: RE: Feedback Needed: 2018 Conference Theme

Happy Tuesday All!

Revisiting the theme discussion and announcing “last call” for suggestions. Just to recap....we started with 2 and now have 4. Are there any other suggestions?

1. Aiming for Impact
2. Understanding → Action → Impact
3. Turning Insights into Impact
4. Insights into Impact

Dawn

*Dawn Beatrice Griffin, Ph.D., M.S.P.H., CHES
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Centers for Disease Control and Prevention
Office: 404.498.0129
Fax: 404.728.8190
Cell: 404.388.0849
Email: Dawn.Griffin@cdc.hhs.gov*

From: Tony Folen <TFolen@AdCouncil.org>
Sent: Tuesday, May 29, 2018 8:27 PM
To: Parvanta, Claudia <cparvanta@health.usf.edu>; Johnson, Lenora (NIH/NHLBI) [E] <johnslen@mail.nih.gov>; Glen J Nowak <gnowak@uga.edu>; Terry Savage

<TerrySavage@westat.com>; Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>

Cc: Gary Kreps <gkreps@gmu.edu>; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; Michael.Greenwell@icf.com; Liburd, Leandris C. (CDC/OD/OMHHE) <lel1@cdc.gov>; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA) <Mark.Weber@hhs.gov>; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC) <dde7@cdc.gov>

Subject: RE: Feedback Needed: 2018 Conference Theme

Well said Claudia.

“Turning Insights Into Impact” sounds good to me, or even shortening to “Insights Into Impact”. Even though it was I who originally suggested “Aiming for Impact”...no hard feelings 😊
Thanks Dawn for soliciting input.

Tony Foleno

SVP, Strategy & Evaluation

The Ad Council

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E: tfoleno@adCouncil.org | www.adCouncil.org

Join us on: [Facebook](#) | [Twitter](#) | [YouTube](#)

From: Parvanta, Claudia [<mailto:cparvanta@health.usf.edu>]

Sent: Tuesday, May 29, 2018 6:30 PM

To: Johnson, Lenora (NIH/NHLBI) [E] <johnslen@mail.nih.gov>; Glen J Nowak <gnowak@uga.edu>; Terry Savage <TerrySavage@westat.com>; Griffin, Dawn (CDC/OD/OADC) <fqv3@cdc.gov>

Cc: Gary Kreps <gkreps@gmu.edu>; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; Tony Foleno <TFoleno@AdCouncil.org>; Michael.Greenwell@icf.com; Liburd, Leandris C. (CDC/OD/OMHHE) <lel1@cdc.gov>; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA) <Mark.Weber@hhs.gov>; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC) <dde7@cdc.gov>

Subject: Re: Feedback Needed: 2018 Conference Theme

And let this be a lesson to all of us: Offer an open-ended choice and a small number participate. Give a choice, then everyone comes out of the woodwork! Funny. C.

From: Johnson, Lenora (NIH/NHLBI) [E] <johnslen@mail.nih.gov>

Sent: Tuesday, May 29, 2018 5:59 PM

To: Parvanta, Claudia; Glen J Nowak; Terry Savage; Griffin, Dawn (CDC/OD/OADC)

Cc: Gary Kreps; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Liburd, Leandris C. (CDC/OD/OMHHE); shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)

Subject: Re: Feedback Needed: 2018 Conference Theme

Thanks, Dawn for allowing for input. I am chiming in to express favor for Glen's suggested reframing of "Turning Insights into Impact" as I feel it captures the spirit both suggestions convey.

Best, Lenora

From: "Parvanta, Claudia" <cparvanta@health.usf.edu>
Date: Tuesday, May 29, 2018 at 4:19 PM
To: "gnowak@uga.edu" <gnowak@uga.edu>, Terry Savage <TerrySavage@westat.com>, "Griffin, Dawn (CDC/OD/OADC)" <fqv3@CDC.GOV>
Cc: "gkreps@gmu.edu" <gkreps@gmu.edu>, "jay. edu" <jay.bernhardt@austin.utexas.edu>, Laura Espino <lespino@nphic.org>, "TFoleno@AdCouncil.org" <TFoleno@AdCouncil.org>, "Michael.Greenwell@icf.com" <Michael.Greenwell@icf.com>, "Johnson, Lenora (NIH/NHLBI) [E]" <johnslen@mail.nih.gov>, "Liburd, Leandris C. (CDC/OD/OMHHE)" <lel1@CDC.GOV>, "shelly.spoeth@porternovelli.com" <shelly.spoeth@porternovelli.com>, Mark Weber <Mark.Weber@hhs.gov>, "Polly.Carver-Kimm@idph.iowa.gov" <Polly.Carver-Kimm@idph.iowa.gov>, "Eroglu, Dogan (CDC/OD/OADC)" <dde7@CDC.GOV>
Subject: RE: Feedback Needed: 2018 Conference Theme

Well, Gary's distaste for impact and mine for aiming how about just "Insights to Impact" which could be graphically represented to suggest the vector. C.

From: Glen J Nowak [<mailto:gnowak@uga.edu>]
Sent: Tuesday, May 29, 2018 3:58 PM
To: Terry Savage; Griffin, Dawn (CDC/OD/OADC)
Cc: Gary Kreps; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; Liburd, Leandris C. (CDC/OD/OMHHE); Parvanta, Claudia; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
Subject: Re: Feedback Needed: 2018 Conference Theme

How about changing "Aim" into "Insights" and going with something along the lines of "Turning Insights into Impact" or "Insights into Impact."

From: Terry Savage <TerrySavage@westat.com>
Sent: Tuesday, May 29, 2018 3:52:16 PM
To: Griffin, Dawn (CDC/OD/OADC)
Cc: Gary Kreps; jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; Liburd, Leandris C. (CDC/OD/OMHHE); Glen J Nowak; cparvanta@health.usf.edu; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
Subject: RE: Feedback Needed: 2018 Conference Theme

I prefer #1. Although I see Gary's point, I think that the word influence may inadvertently convey the message that what we do isn't evidence-based. Impact is more dynamic and better reflects our profession.

Terry Savage

Vice President | terrysavage@westat.com | o: 301-610-8731 | c: 301-542-4310

Westat Health Communications

[Website](#) | [Facebook](#) | [@Westat](#)

From: Gary Kreps <gkreps@gmu.edu>

Sent: Tuesday, May 29, 2018 3:33 PM

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Cell: 404.388.0849
Email: Dawn.Griffin@cdc.hhs.gov

From: Parvanta, Claudia
Sent: Tue, 29 May 2018 19:19:19 +0000
To: Griffin, Dawn
(CDC/OD/OADC); jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; gkreps@gmu.edu; Liburd, Leandris C. (CDC/OD/OMHHE); gnowak@uga.edu; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); TerrySavage@westat.com; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
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I prefer 1 in terms of its cleanliness, but with the current climate, it sounds a little militaristic. So, my vote is for number 2 because of that.

From: Griffin, Dawn (CDC/OD/OADC) [mailto:fqv3@cdc.gov]
Sent: Tuesday, May 29, 2018 3:05 PM
To: jay.bernhardt@austin.utexas.edu; lespino@nphic.org; TFoleno@AdCouncil.org; Michael.Greenwell@icf.com; Johnson, Lenora (NIH/NHLBI) [E]; gkreps@gmu.edu; Liburd, Leandris C. (CDC/OD/OMHHE); gnowak@uga.edu; Parvanta, Claudia; shelly.spoeth@porternovelli.com; Weber, Mark (HHS/ASPA); TerrySavage@westat.com; Polly.Carver-Kimm@idph.iowa.gov; Eroglu, Dogan (CDC/OD/OADC)
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