



EXECUTIVE OFFICE OF THE
PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

June 30, 2022

Aaron Siri and Gabrielle Palmer
Siri & Glimstad, LLP
200 Park Avenue
Seventeen Floor
New York, NY 10166

Sent via email: foia@sirillp.com; gpalmer@sirillp.com

Dear Mr. Siri:

This letter is in response to the Freedom of Information Act (FOIA) request submitted to the Office of Management and Budget (OMB) on behalf of your client, the Informed Consent Action Network (ICAN). OMB assigned this FOIA request tracking number 2021-420.

Pursuant to our email exchange on November 4, 2021, about the scope of your request, OMB is making its sixth rolling production. Specifically, OMB has reviewed an additional 301 potentially responsive records. Of the 301 documents reviewed this past month, OMB determined that 182 documents are responsive to your FOIA request. OMB is releasing all 182 documents with partial redactions. The 182 documents being released in part include redactions made pursuant to FOIA Exemption 6, 5 U.S.C. § 552(b)(6). Exemption 6 protects against disclosure of information that would constitute a clearly unwarranted invasion of personal privacy. We have reviewed the information protected by these exemptions under a presumption of openness, but have determined that it is reasonably foreseeable that disclosure of the information would harm an interest protected by the applicable exemption.

OMB will continue to process potentially responsive records and will follow up with an additional rolling production by July 29, 2022, with successive productions on an approximately monthly cadence thereafter.

Sincerely,


Dionne Hardy
FOIA Officer

Re: [EXTERNAL] Re: Hey! Do you have 5 mins for a call this afternoon?

From: Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 18 Nov 2020 16:25:13 -0500



On Wed, Nov 18, 2020 at 1:21 PM Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

All good, you got it! Was just looking for fast connection for Dr. B ☺

Amira C. Boland

Federal Customer Experience Lead

Office of Management & Budget | Executive Office of the President

Ex 6 - (5 U.S.C. Sec 552(b)(6)) Ex 6 - (5 U.S.C. Sec 552(b)(6)) (m)

From: Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Wednesday, November 18, 2020 4:18 PM
To: Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: Hey! Do you have 5 mins for a call this afternoon?

Hey Amira - saw your more recent email first - let me know if there's anything else that would be good to connect on!

On Wed, Nov 18, 2020 at 11:48 AM Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Amira C. Boland

Federal Customer Experience Lead

Office of Management & Budget | Executive Office of the President

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6)) (m)

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Yiaway Yeh | Global Product Partnerships - Civics & Elections | Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Yiaway Yeh | Global Product Partnerships - Civics & Elections | Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

USDA

From: "Dalessio, J. Alex EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))

To: Lee Carosi Dunn Ex 6 - (5 U.S.C. Sec

Date: Thu, 19 Nov 2020 15:00:18 -0500

Feel free to reach out to TCrosson@usda Ex 6 - (5 U.S.C. Sec 552(b)(6)) to discuss google.

--
J. Alex Dalessio
Presidential Innovation Fellow | OFCIO
Office of Management and Budget
Executive Office of the President

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Census Trust & Safety Introduction

From Stephen L Buckner (CENSUS/ADCOM FED) Ex 6 - (5 U.S.C. Sec 552(b)(6))

:

To: Scott Deutchman Ex 6 - (5 U.S.C. Sec 552(b)(6))

Cc: "Zaidi, Irum F" Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Boland, Amira C. EOP/OMB"
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Date: Thu, 19 Nov 2020 11:13:15 -0500

Scott,

Hope you're well! Connecting you here with Irum Zaidi, who's leading the Federal COVID Data Strategy and Execution workgroup. She's looking to connect Dr. Birx in the next day or two (after 5PM EST) with folks at Google that could help to amplify critical messages to help keep people safe over the Thanksgiving holiday.

Appreciate the help in making the connection!

Regards,

Stephen

Stephen L. Buckner, Assistant Director

Communications Directorate

U.S. Census Bureau

Ex 6 - (5 U.S.C. Sec 552(b)(6))

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**Census
2020**

RE: [EXTERNAL] Re: Census Trust & Safety Introduction

From: "Zaidi, Irum F. EOP/OVP" <[REDACTED]>
:
To: Kevin Kane <[REDACTED]>, Stephen L Buckner (CENSUS/ADCOM FED) <[REDACTED]>
Cc: "Boland, Amira C. EOP/OMB" <[REDACTED]>
Date: Thu, 19 Nov 2020 13:53:51 -0500

Hi Kevin

I spoke with one of your colleagues this morning and happy to chat this afternoon. Im available at 3 pm Eastern. Does that work?

Irum

From: Kevin Kane <[REDACTED]>
Sent: Thursday, November 19, 2020 11:31 AM
To: Stephen L Buckner (CENSUS/ADCOM FED) <[REDACTED]>
Cc: Zaidi, Irum F. EOP/OVP <[REDACTED]>; Boland, Amira C. EOP/OMB <[REDACTED]>
Subject: [EXTERNAL] Re: Census Trust & Safety Introduction

Thanks Stephen - really appreciate the introduction.

Irum - Its great to connect with you. Do you have any time available this afternoon to discuss this further?

Best Regards,

Kevin

On Thu, Nov 19, 2020 at 11:26 AM Stephen L Buckner (CENSUS/ADCOM FED) <[REDACTED]> wrote:

Kevin,

Hope you're well! Connecting you here with Irum Zaidi, who's leading the Federal COVID Data Strategy and Execution workgroup. She's looking to connect Dr. Birx in the next day or two (after 5PM EST) with folks at YouTube that could help to amplify critical messages to help keep people safe over the Thanksgiving holiday.

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Regards,

Stephen

Stephen L. Buckner, Assistant Director
Communications Directorate
U.S. Census Bureau

O: Ex 6 - (5) M: Ex 6 - (5)
U.S.C. Sec. U.S.C. Sec.
[census.gov](https://www.census.gov) | [@uscensusbureau](https://twitter.com/uscensusbureau)



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Kevin Kane | Government Affairs & Public Policy Manager,
YouTube | Ex 6 - (5) | Ex 6 - (5) | Ex 6 - (5)

Re: [EXTERNAL] Re: Census Trust & Safety Introduction

From: Kevin Kane <Ex 6 - (5 U.S.C. Sec)>
To: "Zaidi, Irum F. EOP/OVP" <Ex 6 - (5 U.S.C. Sec)>
Cc: "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec)>
Date: Thu, 19 Nov 2020 14:02:18 -0500

(moved Stephen to bcc)

Irum -

Unfortunately I'm tied up at 3, but am available any time after 3:30 (EST) if that would work for you.

Best,

Kevin

On Thu, Nov 19, 2020 at 1:53 PM Zaidi, Irum F. EOP/OVP <Ex 6 - (5 U.S.C. Sec)> wrote:

Hi Kevin

I spoke with one of your colleagues this morning and happy to chat this afternoon. Im available at 3 pm Eastern. Does that work?

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To: Stephen L Buckner (CENSUS/ADCOM FED) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Zaidi, Irum F. EOP/OVP <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
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Best Regards,

Kevin

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<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

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Appreciate the help in making the connection!

Regards,

Stephen

Stephen L. Buckner, Assistant Director

Communications Directorate

U.S. Census Bureau

O: Ex 6 - (5 U.S.C. Sec 552(b)(6)) | M: Ex 6 - (5 U.S.C. Sec 552(b)(6))

[census.gov](https://www.census.gov) | [@uscensusbureau](https://twitter.com/uscensusbureau)

Shape
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**Census
2020**

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Kevin Kane | Government Affairs & Public Policy Manager,
YouTube | Ex 6 - (5 U.S.C. Sec. 552(a)(4)) | Ex 6 - (5 U.S.C. Sec. 552(a)(4))

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Kevin Kane | Government Affairs & Public Policy Manager,
YouTube | Ex 6 - (5 U.S.C. Sec. 552(a)(4)) | Ex 6 - (5 U.S.C. Sec. 552(a)(4))

RE: [EXTERNAL] Re: Census Trust & Safety Introduction

From "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Scott Deutchman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stephen L Buckner (CENSUS/ADCOM FED) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Zaidi, Irum F" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thu, 19 Nov 2020 12:15:27 -0500

Yes! Thank you so much for making this connection, Stephen, and Scott, sounds like you're up to speed on our conversation this AM. Thanks again to you both.

Amira C. Boland

Federal Customer Experience Lead
Office of Management & Budget | Executive Office of the President
Ex 6 - (5 U.S.C. Sec 552(b)(6)) <Ex 6 - (5 U.S.C. Sec 552(b)(6))> (m)

From: Scott Deutchman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Thursday, November 19, 2020 12:07 PM
To: Stephen L Buckner (CENSUS/ADCOM FED) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Zaidi, Irum F <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: Census Trust & Safety Introduction

Hi Stephen,

Great to hear from you. I hope all is well. I understand that Irum and Dr Birx were on a call this morning with one of our leads on Covid. I think we're all set but if that's not the case, please let me know.

Best,
Scott

Scott Deutchman | Senior Policy Advisor, Govt Affairs & Public Policy | Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Thu, Nov 19, 2020 at 11:13 AM Stephen L Buckner (CENSUS/ADCOM FED) <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Scott,

Hope you're well! Connecting you here with Irum Zaidi, who's leading the Federal COVID Data Strategy and Execution workgroup. She's looking to connect Dr. Birx in the next day or two (after 5PM EST) with folks at Google that could help to amplify critical messages to help keep people safe over the Thanksgiving holiday.

Appreciate the help in making the connection!

Regards,

Stephen

Stephen L. Buckner, Assistant Director
Communications Directorate

U.S. Census Bureau

Ex 6 - (5 U.S.C. Sec 552(b)(6))

census.gov | [@uscensusbureau](https://twitter.com/uscensusbureau)



RE: [EXTERNAL] Re: critical actions

From: "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thu, 19 Nov 2020 14:14:12 -0500

Working on it... yes to branded, not sure hosting location yet. But can also be basis for your own design – its mostly trying to highlight core messages of the overall guidance to emphasize and get people to see.

Amira C. Boland

Federal Customer Experience Lead
Office of Management & Budget | Executive Office of the President
Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6)) (m)

From: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Thursday, November 19, 2020 12:45 PM
To: Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: critical actions

Thank you Amira--will these PDF's be linked on the CDC website or branded with the CDC Logo?

Jan Fowler Antonaros
Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001
Ex 6 - (5 U.S.C. Sec 552(b)(6))
Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Thu, Nov 19, 2020 at 12:42 PM Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Sorry, CDC had some edits (making people outside far apart; 15 mins instead of 30) – updated attached!

Amira C. Boland

Federal Customer Experience Lead
Office of Management & Budget | Executive Office of the President
Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Ex 6 - (5 U.S.C. Sec 552(b)(6)) (m)

From: Boland, Amira C. EOP/OMB
Sent: Thursday, November 19, 2020 9:55 AM
To: 'Jan Antonaros' <Ex 6 - (5 U.S.C. Sec >
Cc: Zaidi, Irum F. EOP/OVP <Ex 6 - (5 U.S.C. Sec >
Subject: critical actions

Hey Jan,

Here's some of what we created and are working now to share with Federal agencies / other communicators.

Thanks for taking the time to connect this AM and collaboration,

Amira

Key Messages for a Safe Thanksgiving Resources: Instructions for use

1. Scan the COVID-19 Communications Tip sheet, and consider the audience that you're targeting your message towards. How can you customize particular appeals to be most relevant and resonate?
2. Consider using one of the three visual concepts to serve as the base of the information you share. Download the PDF, and as desired, edit the two header lines (or feel free to use the generic ones), add your logo in the bottom left (especially if you're a local organization connected with particular communities), or feel free to use this as inspiration to create your own. Do note that the core messages and action steps here are the basis of what we believe people can consume in a less than 3 second view, and the idea here is to simplify more detailed guidance as much as possible, focusing on the most important actions individuals can take.
3. If this is a social media tile or on a website, consider linking to more detailed CDC guidance at <https://www.cdc.gov/coronavirus/2019-ncov/daily-life-coping/holidays.html>

**Re: [EXTERNAL] Updated invitation with note: Call with Google
@ Thu Nov 19, 2020 9:15am - 9:45am (EST)
(amira^{Ex 6 - (5 U.S.C. Sec}boland@omb^{Ex 6 - (5 U.S.C. Sec})**

From: amira^Eboland@omb^{Ex 6 - (5 U.S.C. Sec}
To: Jan Antonaros <^{Ex 6 - (5 U.S.C. Sec 552(b)(6))}>
Date: Thu, 19 Nov 2020 09:15:24 -0500

FYI requesting to join from my personal email (so I can use hangouts) - let me know though if better to dial in!

Sent from my iPhone

> On Nov 19, 2020, at 9:06 AM, Jan Antonaros <jantonaros@google.com> wrote:
>
> This event has been changed with this note:
> "Per Irum's email--we'll start at 9:15am thanks!"
> Call with Google
> When Changed: Thu Nov 19, 2020 9:15am – 9:45am Eastern Time - New York
> Joining info Join with Google Meet
> meet.google.com/prf-zxwb-xie<><https://meet.google.com/prf-zxwb-xie><>
>
> Join by phone
> (US) ^{Ex 6 - (5 U.S.C. Sec 552(b)(6))};939388295#> (PIN: 939388295)
>
> More phone numbers<><https://tel.meet/prf-zxwb-xie?pin=6730003083811&hs=0><>
> Calendar amira^Eboland@omb^{Ex 6 - (5 U.S.C. Sec}
> Who • Jan Antonaros - organizer
> • irum^Ezaidi@ovp^{Ex 6 - (5 U.S.C. Sec}
> • amira^Eboland@omb^{Ex 6 - (5 U.S.C. Sec}
> • Stanley Onyimba - optional
> • Megan Ryskamp - optional
> • Yiaway Yeh - optional
>
> more details

[EXTERNAL] The Direction of the Agile Government Network [Action Required]

From: Cynthia Brown <Ex 6 - (5 U.S.C. Sec >
To: kclay@tnoEx 6, jennifer@techtalentprojectEx 6, sarayu.srinivasan@pifEx 6, mejphd@gmailEx 6, stephen.lalmond@weforumEx 6, "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, rschlotterer@worldbankEx 6, "Brown, Dustin S. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >, mihmj@gaoEx 6, allison.brigati@gsaEx 6, noveck@techInjEx 6, david.lebryk@treasuryEx 6, xavier.briggs@nyuEx 6, mcguinness@newamericaEx 6, nani.color@gmailEx 6, dwennergren@actiadEx 6, mott@icmaEx 6, smogulescu@volckerallianceEx 6, annerung@amazonEx 6, digiammarino@frank@bahEx 6, allen.thad@bahEx 6, weggers@deloitteEx 6, dmader@deloitteEx 6, kimberly.mccabe@gmailEx 6, werfel.danny@bcgEx 6, peters.kyle@advisor.bcgEx 6, robert.shea@usgtEx 6, kettl@austin.texasEx 6, janefountain@gmailEx 6, ellen622@aolEx 6, mpisano@price.uscEx 6, akhademi@vtEx 6, jwidner@princetonEx 6, rtobias1@verizonEx 6, mark.bolter@us.ibmEx 6, polly.hall@hq.dhsEx 6, ajdenzer@gmailEx 6, joshuagotbaum@gmailEx 6, johnkosk@aoEx 6, joiwind@ronen.ethosdcEx 6, joiwind@ronen@wheelhousegroupEx 6, bill.maile@agilegovleadersEx 6, tsuder@atarcEx 6, david.summers@pmiEx 6, chris.perdieu@ibmEx 6, jrodgers@nascaEx 6, ganapati@fiuEx 6, soraya.correa@hq.dhsEx 6, John Kamensky <Ex 6 - (5 U.S.C. Sec >, kalfeder@techInjEx 6, tparker@icmaEx 6, davidmfisher@hotmailEx 6, dean.la.jevans@austin.texasEx 6, donnamarcus308@gmailEx 6, mifitzpatrick@googleEx 6, scottquehl@gmailEx 6, sgoldsmith@sgoldsmithEx 6, dhanani.qahir@bcgEx 6, kthurm@clintonfoundationEx 6, mjoyce@brookingsEx 6, edwin.lau@oecdEx 6, jamiel.berryhill@oecdEx 6, joel@odenterpriseEx 6, rmgordon@us.ibmEx 6, Ines Mergel <Ex 6 - (5 U.S.C. Sec >, Andrew Whitford <Ex 6 - (5 >, jjordon@imperiumglobaladvisorsEx 6, victoria@softwareEx 6, Sally Jaggard <Ex 6 - (5 U.S.C. Sec >, amyleedwards@treasuryEx 6, anne.tsui7@ndEx 6, donald.siegel11@asuEx 6, merez@technion.ac, Mary Feeney <Ex 6 - (5 U.S.C. >, Teresa W. Gerton <Ex 6 - (5 U.S.C. Sec >, jordon@imperiumglobaladvisorsEx 6, smaier@managementconceptsEx 6, kspiegelthal@managementconceptsEx 6, mclark@managementconceptsEx 6, gedeseve@gmailEx 6, Dan Chenok <Ex 6 - (5 U.S.C. Sec >, Joe Mitchell <Ex 6 - (5 U.S.C. Sec >, James Higgins <Ex 6 - (5 U.S.C. Sec >, m.lejoyce@epclearinglabsEx 6
Cc: Teresa W. Gerton <Ex 6 - (5 U.S.C. Sec >, gedeseve@gmailEx 6, Dan Chenok <Ex 6 - (5 U.S.C. Sec >, Joe Mitchell <Ex 6 - (5 U.S.C. Sec >, Sally Jaggard <Ex 6 - (5 U.S.C. Sec >, James Higgins <Ex 6 - (5 U.S.C. Sec >
Date: Fri, 20 Nov 2020 16:42:38 -0500
Attachments: OECD Notes and Key Takeaways.pdf (399.9 kB)

The Direction of the Agile Government Network

November

20, 2020

From: Terry Gerton, Dan Chenok and Ed DeSeve

To: Members of the Agile Government Network (AGN)

Introduction

The AGN is now just over one year old and you can see on our [website](#) that it has been a busy year. Thanks to many of you who have contributed and participated in one way or another during this past year.

At our meeting on November 17, 2020, we reviewed two proposals for a new action-oriented agenda for the AGN:

- Michael Brintnall and John Koskinen presented an idea to create a forward-looking entity for dealing with pandemics based on recommendations in the Academy's Election2020 action plan for "Advance National Interests in a Changing Global Context".
- Mark Pisano presented a draft framework for dealing with economic recovery in the US based in part on the Meaningful Work material of the Intergovernmental Systems Standing Panel.

The discussion that followed is summarized in the attached document that was also sent to OECD as part of its Government After Shock program. During this discussion, we promised to send the attached survey to all members of the AGN to get your input on our next steps.

The Survey

Attached is the Survey Monkey survey through which we will collect your thoughts about the future direction of the AGN. It should take only a few minutes of your time to complete the survey via this link: ><https://www.surveymonkey.com/r/AGNSurvey><

We will review the responses quickly and get back to you with more information.

Thanks for your ideas and your support to date of the AGN.

Regards,

Terry, Ed, Dan

OECD Aftershock AGC November 17, 2020

Contents

Form Questions and Answers to be Submitted to OECD

Key Takeaways

Notes

Zoom Chat

Form Questions and Answers to be Submitted to OECD

How many people participated for your event? (approximately)

- 38

Key Theme/Topic of your event (ex. Digital Government, Citizen Participation) *

- Agile management in government

What are 5 key words that could describe themes and reflections discussed at your event? *

- Proactive, Bottom-Up, Implementation, Collaboration, User-Centric

Q1. Please provide a key insight(s) shared at your event about what should be "left behind" beyond crisis? (ex. What has proven to no longer fit in the current context?)

- Policy has been program focused and categorical grant focused. It must shift to a strategy that integrates the objectives of multiple dimensions of government levels and sectors.

Q2. Please provide a key insight(s) shared at your event about what should be "kept" beyond crisis? (ex. What has proven to be important, what were things introduced in crisis response that should be kept after?)

- Intergovernmental and intersectoral collaboration should be kept and improved upon. There must be cross-organizational teams to focus on the next big risk after COVID-19.

Q3. Please provide a key insight(s) shared at your event about what we should "do differently" beyond crisis?

- Institutional design arrangements in OECD countries have been borrowed and copied and are now implemented locally and regionally in US. This is comparative problem solving sharing. We need to integrate so we can problem solve instead of program implement

Were there any quotes from speakers/presenters that stood out to you? (Please ensure you have permission from speaker for OECD use and publication - in the absence of permission, please skip this question and submit the form without a response here)

Key Takeaways

- A. End Goal of Government Reform efforts**
 - a. Increase trust in government by focusing on a people-based approach and not policy based
 - b. Incorporate agile solutions to institute a bottoms-up surfacing of problems
 - i. Map customer experience with government services
- B. What to do in the Future?**
 - a. Establish a proactive corps to address potential threats
 - b. Monitor state of US preparedness via small expert teams
 - i. Threats in other countries
 - ii. Interconnect with global partners
 - iii. Perform crisis simulation
 - iv. Assess US risk profile for future disasters
 - c. Cross agency coordination linked to the White House
- C. Y2K coordinator**
 - a. Understand possible future failures
 - b. What are the moving pieces?
 - i. Necessity for a broader task force (Coronavirus task force was too narrow) and integrate every agency
 - ii. Include critical infrastructure (hospitals, pharma, suppliers) and allow them to guide the direction on what needs to be done
 - iii. Build and maintain a functional stockpile of resources
- D. Economic response**
 - a. Rebuild the middle class
 - i. Reestablish and mobilize manufactures
 - ii. Modernize infrastructure
 - iii. Support economic growth
 - iv. Address economic recovery areas that cause inequity
 - b. Address how to deal with strategy that requires multiple dimensions/ levels/ sectors to work together
 - c. Economic Revitalization Accelerators – blueprint for Build Back Better
 - i. Integrated approach to how resources are deployed in coordination with federal/ local/ and other groups
 - ii. Move from a program-driven partnership to a strategic partnership that creates a different relationship with the federal government
- E. How to approach these challenges?**
 - a. Learn from the existing frameworks/ principals that currently exists in global health and response and apply that to new knowledge learned
 - b. Repair existing organizations (CDC, improving WHO) to try and make institutional change efforts rather than institutional creation efforts
 - i. might create existing institutional resistance
 - ii. Bad idea to use policy created in pandemic out to guide future policy
 - 1. “Blameless postmortem” – don’t rely on policy created in fear
- F. Risk Management**

- a. Need **proactive** risk management and address the gap in the federal and global levels
 - i. Create anticipatory governance
 - b. There is no current engagement from the top to address these issues proactively
 - c. Apply agile mindset to risk management and think about all future disasters that could impact the PMA
- G. Immediate vs. Long term solutions
- a. Do the same mechanisms exist for short-term vs. long term problems?
 - i. People are more flexible for short term problems
 - b. Differentiate between emergency/ nonemergency? – how to we retain engagement and proactiveness for nonemergency's

Notes

- A. What is the end goal of government reform efforts? Enactment of Government Services Reform Act
- a. 2020-2024 opportunity to revise and lay out the thinking for the end and key drivers are for this work
 - b. Renewal of PGC mandate offers an opportunity to increase trust in government
 - i. Focus on customers, the workforce that serves them, and the policies and teams → trust in government is central outcome
 - ii. people-based approach, not policies or regulatory
 - c. Shift is needed from top-down policy solutions trying to implement rough large policy institutions to a bottoms-up surfacing of problems
 - i. incorporate agile solutions
 - d. There is granular data that gives us a roadmap to where the problems lie in government - need to utilize that data
 - e. Mapping customer experience with government services
 - i. VHA improved trust 55% → 80% in 5 years
 - 1. Customer focused approached yielded the improvement
- B. Are there any additional national concerns that we need to leave behind and what to do in the future?
- a. Agile government network needs to foster a blueprint for global pandemic awareness conversation
 - i. have a response network for future pandemics and set up prepositioning for them
 - 1. CDC and WHO do that, but the current response of complacency → chaos → action, needs to move to **immediate** action
 - ii. apply resilience principals and agile to create an organization
 - 1. is this something we should take on as a network?
 - b. How do you create a recovery strategy in US that can be modeled globally?
 - i. Build Back Better by dealing with pandemic and economic recovery
 - 1. Creation of response and framework for economic recovery
 - a. we can build as an Academy on that work
- C. Working Group: establishment of global response corps

- a. Current ad hoc basis for response
 - i. Need to establish a corps that can be proactive to address these issues
 - b. Monitor state of US preparedness,
 - i. small expert teams to response:
 - 1. threats in other countries
 - 2. interconnect with global partners (NGOs, faith based, private)
 - 3. crisis simulation
 - 4. assess US risk profile for future pandemics
 - c. Unit that is anchored within USAID or CDC linked to the White House and can coordinate across government agencies
 - i. Cross agency coordination is difficult – silos are a problem
 - d. This was influenced by imperative from The Academy that we focus on what can be achieved **within a year** under the next administration
 - i. create capacity that can be proactive, build off work that already exists in bipartisan organizations (world Bank, PEPFAR)
 - ii. Budget has not been looked at independently (50 mil a year)
- D. Y2K coordinator
- a. More organized response to the pandemic and would've turned things out differently
 - i. Organizing cross agency council
 - ii. Understand What are possible failures
 - 1. Electrical grid, telecommunication, financial grid failure
 - 2. State and local government, pharmaceutical capabilities
 - b. Organized UN meeting to get industrialized countries to coordinate – 100 countries sent delegates
 - i. Y2K coordinators by regions
 - c. How does US prepare for next pandemic?
 - i. What are the moving pieces?
 - 1. There is a coordinating body at government level- but broader than the task force that was put together
 - 2. Every agency needed to be integrated (interior, HUD etc.) look at parts of critical infrastructure (govt, hospital, supplies, pharma)
 - a. Don't assume that the federal government will dictate what to do
 - 3. Organize these components (hospitals, pharma, suppliers) into a group and they tell you what they can do and what needs to be done
 - 4. Build a stockpile – how do you keep them engaged and fresh when there is no pandemic?
 - a. How cooperative will everyone be for a purely US driven system?
 - i. need a coordinating function from US but countries be in a position to help themselves
 - ii. Self-created or UN created
 - ii. Global network approach vs. federal agency approach – issues associated with these

E. Nature of economic response

- a.** Challenge the nation is facing is to rebuild the middle class
 - i.** 4 basic initiatives
 - 1.** Reestablish and mobilize manufactures
 - 2.** Modern infrastructure support econ growth
 - a.** Dealing with workforce reskilling – prepare
 - ii.** Deal with left behind areas – economic recovery that causes inequity
- b.** Intergovernmental panel began meaningful work
 - i.** How do you deal with a strategy that requires multiple dimension levels and sectors to work together differently, and integrate those objectives into an integrated strategy?
 - ii.** Policy has been program and grant focused and directed to policy coming from federal government to state government
 - 1.** can only deal with this through investment policy and a spatial level (city, region, state)
- c.** New ERA (Economic Revitalization Accelerators)
 - i.** Forms a blueprint for Build Back Better
 - 1.** Investment accelerators that form a network cross country at multiple spatial levels
 - a.** New societal and financial structure that can be achieved if federal and other levels of government create a more integrated approach to how resources are deployed in coordination with these other groups
 - 2.** Cooperative agreements between federal government and other departments in state and local
 - a.** Not a program driven partnership, but a strategic partnership in cooperation that creates a different way of thinking about a federal partnership with the country
 - 3.** How do federal resources get deployed through cooperative agreement? How to integrate through investment program?
 - a.** Partnership and integration as fundamental driving factors
 - b.** implementation strategies
 - i.** do we want to take on the kind of thinking for implementation for economic recovery? – possible bully pulpit and share with incoming administration?

F. How to approach these challenges?

- a.** we have existing frameworks in global health/ response
 - i.** we can learn from leaders there and whatever approach we take - there are characteristics on what principals to use and apply those so we don't lose the existing knowledge

G. Discussion

- a.** there are different levels how to use government and solve situations
 - i.** immediate vs. long term
 - 1.** Are the same mechanisms in the short term applicable in long term?

- a. short term problems people are more flexible and agile
 - b. how do we differentiate between an emergency/nonemergency?
- ii. We have institutions (technical, policy, informational) that are problem oriented – how we orient around problems rather than programs?
 - 1. work best when led from ABOVE
- b. Can this network contribute an approach to address this?
 - i. Create frameworks to new government leaders?
- c. Should we think about the possibility of repairing existing organizations (CDC, improving WHO) to try to make institutional change efforts rather than institutional creation efforts
 - i. because that might create existing institutional resistance
- d. Beyond Pandemic we need to focus on risk management
 - i. Need proactive risk management because there is a federal and global gap
 - ii. Not engaged from the top-down
 - 1. need to think about other future risks
 - iii. What can we apply “like agile” to risk management?
 - 1. Opportunity to revitalize these concepts and bring risk management into agencies - not just pandemic related but anything that affects PMA
- e. Gap in coordination learned from the pandemic applies to all possible disasters to preparations
- f. Bad idea to use policy created in pandemic out to guide future policy
 - i. “Blameless postmortem” – don’t rely on policy created in fear
- g. Agility in policy vs. processes
 - i. Grand challenges are policies – how to organize the institutions?
 - ii. Resilience and building resilience is more process agility because it has to be systemic across government – need another set of responses to develop this
 - iii. How can we manage proactively and create anticipatory governance?

Zoom Chat Log

From Jamie Berryhill - OECD to Everyone: 11:11 AM

The address for this sessions and registration is <https://oecd-events.org/government-after-shock/> for anyone who would like to join. We'd love to have you!

From Eggers, William to Everyone: 11:13 AM

In terms of the agile government curriculum, a number of years ago Smith Richardson funded an initiative that Don Kettl, Mark Moore, John Donahue, Steve Goldsmith, myself and a few others were involved in about creating curriculums for networked government back when we introduced that concept years ago. It was pretty successful and we received a lot of applications from different academics. We can dust some of that off and see if it might be relevant for this initiative.

From Daniel Chenok to Everyone: 11:18 AM

Bill, that would be great, thanks

From Daniel Chenok to Everyone: 11:27 AM

All, as always feel free to ask questions or make comments in the chat, which will inform our discussion after these opening presentations. Thanks

From Dustin Brown to Everyone: 11:29 AM

Wonderful to be with everyone today. If people haven't visited it recently, please check out the recently revamped www.performance.gov/cx site for latest on our efforts to improve customer experience with 30 high impact service providers. Great partnership between PPM, USDS, and VA. Is there a way integrate this, including journey mapping of citizen's experiences across agencies (e.g., during a disaster)?

From Teresa Gerton to Everyone: 11:43 AM

The Intergovernmental Systems Panel's paper on connecting individuals to meaningful work:
<https://www.napawash.org/standing-panel-blog/grand-challenges-in-public-administration-connecting-individuals-to-meaningful-work>

From OECD Edwin Lau to Everyone: 11:53 AM

Thanks to Mark's suggestion for developing a new framework for Building Back Better. Would love to work with you to see how the OECD Recommendation on the Governance of Infrastructure could support this effort: <http://www.oecd.org/gov/infrastructure-governance/recommendation/>
One of the 10 Recommendations is to "Co-ordinate infrastructure policy across levels of government"

From John Kamensky to Everyone: 11:53 AM

Here are other potential areas for such an approach, identified by the NAPA grand challenge working group on collaborative governance:

- Piloting better ways to integrate health and social services
- Supporting veterans who have returned to their communities.
- Preventing and ending homelessness.
- Relieving opioid addictions.
- Protecting vulnerable children.

From Eggcrs, William to Everyone: 11:54 AM

Here is a good international example of institutionalizing agile government.

<https://www.rapidresults.org/uac-government-accelerator#:~:text=The%20UAE%20Government%20Accelerators%20are,in%20short%20periods%20of%20time.&text=The%20UAE%20Government%20Accelerators%20are%20a%20collaborative%20effort%20between%20RRI,of%20the%20United%20Arab%20Emirates.>

I like those categories John.

From Donald Kettl to Everyone: 11:56 AM

Fundamental question: is agile something that ought to be applied everywhere, in all programs? Or is it a set of principles that work better in some areas than others? It grew out of the IT world. How far beyond that should agile be expanded?

From Edward Hartwig to Everyone: 11:56 AM

@Edwin—modern technical infrastructure policy (and therein security policy) is the barrier to all the problems presented on (which boil down to communication and collaboration)

From OECD Edwin Lau to Everyone: 11:57 AM

John, Matt Travis of DHS chairs the OECD High Level Risk Forum and they will be organizing a webinar on the provision of essential goods. This is perhaps step in linking countries together in terms of the international response to the pandemic.

From Noha Gaber to Everyone: 11:57 AM

Dustin: how are the teams that are working on the horizontal problems collaborating? What technologies/tools are they using to effectively collaborate and work together especially now in a virtual environment? I wonder if strengthening infrastructure for supporting intra and inter-agency collaboration is something that we should also pay attention to.

From Edward Hartwig to Everyone: 11:58 AM

@Noha: Largely emailing spreadsheets to each other and telephone

From Eggers, William to Everyone: 11:58 AM

We haven't talked much in our sessions about agile acquisition, but I'm seeing some interesting examples in that space. Procurement innovation lab at DHS is aimed at experimenting with innovative acquisition techniques across the DHS. Pilot IRS is an iterative procurement program that focuses on outcomes of the procurement and ties the funding to expected results of the solution developed

From Noha Gaber to Everyone: 11:59 AM

@Edward...yikes!

From Jordon Sims to Everyone: 11:59 AM

@Noha - that's a great point... many of those complexity issues Dustin noted in working across agencies and even across levels of gov't (fed/state/local) can be workflow digitally.

@Eddie - ha!

From Edward Hartwig to Everyone: 11:59 AM

:shrug:

Matt Eanes at PAC PMO uses sticky notes on a big wall

From Edward Hartwig to Everyone: 12:01 PM

We need to reform NIST800-53, back away from TIC, and create greater portability of ATOs before we try to solve problems collaboratively

<3 sticky notes

From Josh Gotbaum to Everyone: 12:01 PM

Given the US lack of leadership on this pandemic, can the US really lead this?

From Angela Evans to Everyone: 12:03 PM

There were important recommendations in the work following 9/11, some by the Commission and others circulated in the Congress

From Eggers, William to Everyone: 12:04 PM

John Koskinen, one of the things that has always struck me about your Y2K work, is the trust you were able to engender both across government and industries. Can you speak to that given the trust in government (and social trust) crisis we now have in the US?

From Eggers, William to Everyone: 12:12 PM

here is some of the trust in government data. <https://www.cbsnews.com/news/edelman-trust-barometer-2020-government-record-high/>

From Edward Hartwig to Everyone: 12:13 PM

If folks are interested, happy to talk about the work USDS is engaged in with CDC on public health infrastructure improvements, DOL on unemployment insurance system improvements, and HHS/USDA on social safety net improvements and trying to establish a foundation for future improvements
Now or in 1:1 discussions

From Daniel Chenok to Everyone: 12:15 PM

@Eddie — we will follow up with you on that for the AGC repository, thanks

From Eggers, William to Everyone: 12:15 PM

Another great example of agile, digitally savvy, response to the pandemic has been Taiwan and Audrey Tang, who has become a bit of an international government rock star this year.
<https://www.wired.com/story/how-taiwans-unlikely-digital-minister-hacked-the-pandemic/>

From Josh Gotbaum to Everyone: 12:17 PM

apologies, but I have to go

From Jamie Berryhill - OECD to Everyone: 12:20 PM

Yes - thank you Ed and all!

Out of office - Returning Monday, Nov. 30th RE: [EXTERNAL] Thanksgiving Public Health Communications

From: Jan Antonaros [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Boland, Amira C. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Wed, 25 Nov 2020 09:09:26 -0500

Hello, I am out of office until Monday, November 30th. Please call me at [Ex 6 - (5 U.S.C. Sec 552(b)(6))] or email Johanna Shelton at [Ex 6 - (5 U.S.C. Sec 552(b)(6))] if the matter is urgent.

Thank you and Happy Thanksgiving!

Jan

--

Jan Fowler Antonaros
Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Android Mobile [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

RE: [EXTERNAL] Thanksgiving Public Health Communications

To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Zaidi, Irum F. EOP/OVP"
<Ex 6 - (5 U.S.C. Sec 552(h)(6))>

Date Wed, 25 Nov 2020 08:55:47 -0500

:

Jan – thank you so much for this update -

Amira C. Boland

Federal Customer Experience Lead

Office of Management & Budget | Executive Office of the President

Ex 6 - (5 U.S.C. Sec 552(h)(6)) Ex 6 - (5 U.S.C. Sec 552(h)(6)) (m)

From: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(h)(6))>

Sent: Wednesday, November 25, 2020 8:53 AM

To: Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(6))>; Zaidi, Irum F. EOP/OVP
<Ex 6 - (5 U.S.C. Sec 552(h)(6))>

Subject: [EXTERNAL] Thanksgiving Public Health Communications

Good Morning Amira and Irum,

Today, on the front page on Google Search we are running what we call a home page promotion urging Americans to stay safe this Thanksgiving. We are linking to a [Blog from our Chief Medical Officer](#) directly under the Google Search box with key public health messages.

Also, we collaborated with the CDC and one of our YouTube creators, [Alex Costa](#) to bring public health communications to a younger audience focusing on common questions from college students. We also are working on social media collateral on how to stay safe during Thanksgiving.

While we cannot change organic search results, we can help lift up authoritative content across our products and platforms in creative ways. Thank you for reaching out to us and please let me know if you have any questions.

Happy Thanksgiving,

Jan

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5
U.S.C. Sec

RE: [EXTERNAL] Thanksgiving Public Health Communications

From "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
:
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Zaidi, Irum F. EOP/OVP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Date: Wed, 25 Nov 2020 09:09:20 -0500

Jan – thank you so much for this update – this is awesome!

Amira C. Boland

Federal Customer Experience Lead
Office of Management & Budget | Executive Office of the President
Ex 6 - (5 U.S.C. Sec [REDACTED]) | Ex 6 - (5 [REDACTED]) (m)

From: Jan Antonaros <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Sent: Wednesday, November 25, 2020 8:53 AM
To: Boland, Amira C. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Zaidi, Irum F. EOP/OVP <Ex 6 - (5 U.S.C. Sec [REDACTED])>
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Happy Thanksgiving,
Jan

Jan Fowler Antonaros

Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5

[EXTERNAL] Connecting again

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec [REDACTED])>
To: "Mancini, Dominic J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]>, "Nagarajan, Shruti" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]>, "Kwon, Jenny" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Cc: Renee Gregory <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Hannah Bill <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Date: Mon, 30 Nov 2020 17:48:03 -0500

Dom -

Thank you for graciously agreeing to follow up with Shruti and Jenny, who are making good progress in developing their HKS capstone project with Professor Aldy. They would be pleased to arrange a follow up call with you and the staff at OIRA that you suggest to discuss the opportunities and challenges of using AI in the rulemaking process. I'll leave it to Shruti and Jenny to grab the scheduling reins. I would be happy to join the conversation.

In addition, they'd be appreciative of any assistance you can offer in guiding them to the right folks at GSA, perhaps after this upcoming conversation, to get their perspectives.

We recently had a good conversation with our old friend Elizabeth Goldberg and we are meeting with the EC Regulatory Scrutiny Board soon.

Best,

Michael.



Michael Fitzpatrick

Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec [REDACTED])

+Ex 6 - (5 [REDACTED])

[EXTERNAL] O365 and Google Workspace Interoperability

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(a)(6))>
To: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(6))>
Date: Mon, 30 Nov 2020 21:47:57 -0500

Alex,
Again, thank you for your time ahead of Thanksgiving. Please let me know if the following dates and times would work for a conversation on Workspace Interoperability:

December 15 from 2pm to 2:45pm

or

December 17 from 9am to 9:45

And would the 14th at 4pm to 4:45pm work for a market overview of Google Workspace?

And is there a good day and time to set for a monthly meeting with Google on Workspace similar to your meeting with MSFT as we all work through these issues?

Lastly, I wanted to share an article below that is of interest on interoperability.

Thanks again,
Lee

[You can finally edit Microsoft Office files using Google Workspace on iOS](#)

TechRadar, Raj Narayan and Mike Moore

- Narayan and Moore report on Google Workspace's upgraded integration with Microsoft Office to allow iOS users to directly edit Microsoft Office documents without needing to convert files.
- Coverage also appeared in [The Tech Times](#) and [My Tech Decisions](#).

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(a)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(a)(6))

[EXTERNAL] Invitation for Google Cloud's First Ever Public Sector Summit December 8 & 9

From: Lee Carosi Dunn [REDACTED]
Date: Tue, 01 Dec 2020 11:59:42 -0500

This year has challenged the public sector to re-imagine how they serve constituents and students across the world. It has inspired government and academic institutions worldwide to lead with a digital-first focus to help us when we've needed them most.

As the world starts to recover and we look toward the future, we're excited to invite you to Google Cloud's Public Sector Digital Summit, an online event to celebrate public sector leaders and explore the future of digital service with thought-provoking panels, keynotes, new product announcements and more.

Please join Google Cloud's Public Sector Digital Summit December 8-9 for any part of your day. Please register [here](#) and you can watch live or video-on-demand, and find the sessions of most interest to you.

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec
552(b)(6))

Android Mobile: [REDACTED]
Ex 6 - (5 U.S.C. Sec
552(b)(6))

RE: [EXTERNAL] O365 and Google Workspace Interoperability

From: "Dalessio, J. Alex EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Mon, 07 Dec 2020 10:33:12 -0500

Hi Lee,

Pardon the delay. I've been waiting for confirmation on an appointment on the 15th that still has not come.

For now, let's go for the 14th for the overview and morning of the 17th for the interoperability discussion. As for the monthly, let's get that started in January – perhaps Friday the 8th or Tuesday the 12th? Those are both relatively wide open at this point.

Cheers, Alex

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Monday, November 30, 2020 9:48 PM
To: Dalessio, J. Alex EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: [EXTERNAL] O365 and Google Workspace Interoperability

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Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5 U.S.C. Sec

RE: [EXTERNAL] O365 and Google Workspace Interoperability

To: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec. 552(a)(1)(A))>
Date: Mon, 07 Dec 2020 10:31:49 -0500

Hi Lee,

Pardon the delay. I've been waiting for confirmation on an appointment on the 15th. For now, let's go for the 14th for the overview and morning of the 17th for interoperability discussion. As for the monthly, let's get that started in January – perhaps

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec. 552(a)(1)(A))>
Sent: Monday, November 30, 2020 9:48 PM
To: Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec. 552(a)(1)(A))>
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Lee Dunn
Google

Ex 6 - (5 U.S.C.
552(a)(6))

Android Mobile: Ex 6 - (5

[EXTERNAL] Thank you for Attending the AFCEA Bethesda GAC Meeting

From: AFCEA Bethesda <Ex 6 - (5 U.S.C. Sec [REDACTED])>

To: Mindy Levit - IDRB <Ex 6 - (5 U.S.C. [REDACTED])>, "Brown, Melvin" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stephen L Buckner (CENSUS/ADCOM FED) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Campione, Rocky" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Cavallo, Guy V." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Desai, Vid" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Chris Hamm <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Holcombe Jr, Jamie" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Jordan, Mia" <Ex 6 - (5 U.S.C. [REDACTED])>, Karl Mathias <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Kevin Nally <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Nelson, David" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Roy, Donna (CFPB)" <Ex 6 - (5 U.S.C. [REDACTED])>, Smith Hampden H IV <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Vogel, Janet (OS/ASA)" <Ex 6 - (5 U.S.C. [REDACTED])>, Judith Zawatsky - QD <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Rachel Surick - IDSW <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Naina C. Leo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Elizabeth Richards <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sharene L Brash (CENSUS/ADCOM FED) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schreiber, Mark" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Thomas, Lakia (CONTR)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Crouch, Katherine" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Brighthaupt, Michelle" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Frink, Jackie" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Pringle, Charles (OS/ASA/OCIO)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Pam Roller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Melissa McGriff <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Kathleen Cowles <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Brian Baker <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Darryl Peek <Ex 6 - (5 U.S.C. [REDACTED])>, "Holder, Raymond" <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Date: Mon, 07 Dec 2020 08:00:00 -0500

Attachments AFCEA Bethesda December 4 GAC Slides_FINAL.pdf (1.12 MB)

:

Good morning,

Thank you all for attending last Friday's Government Advisory Council meeting. We sincerely appreciate your participation. I have attached the updated slide deck below for your reference.

We would also like to thank Mindy Levit and Melvin Brown for providing your insights and TBM use cases. We appreciate you taking the time to join us.

Our next meeting will be the bi-annual CXO event on February 4, 2021. You should receive a calendar invitation shortly.

Thank you again,
Lindsay

--



LINDSAY GOWENS
Registrar

AFCEA Bethesda Chapter
Ex 6 - (5 U.S.C. Sec [REDACTED])
><https://bethesda.afceachapters.org/><



2020-2021

Government Advisory Council Meeting

December 4, 2020

Agenda

- **8:00 AM: Welcome/Member Updates – Naina Leo, AFCEA Bethesda President**
- **8:10 AM – 8:30 AM: Guest Speakers – TBM Implementation**
 - Mindy Levit, Director of Policy and Investment Management, GSA IT
 - Melvin Brown II, Director, Enterprise Business Management Office, Office of the CIO, SBA
- **8:30 AM – 8:40 AM: Speaker Q&A and Open Discussion**
- **8:40 AM – 8:55 AM: Chapter Updates**
- **8:55 AM: Wrap Up**



Welcome/GAC Member Update

- Welcome new GAC member!
 - Harrison Smith, Director for Enterprise Digitization, IRS




The background image shows a large, modern conference room. Numerous people are seated at round tables, facing towards the front of the room. At the front, there is a large projection screen and a row of flags. The room has a high ceiling with exposed ductwork and lights. The entire image is overlaid with a semi-transparent blue filter.

Mindy Levit

Director of Policy and Investment Management
GSA IT



U.S. General Services Administration

The background of the slide is a photograph of a large, multi-story, light-colored building with many windows, partially obscured by green trees in the foreground. A flagpole with a flag is visible on the right side of the building. The sky is blue with white clouds. The text "GSA IT TBM Overview" and "Dec 4, 2020" is overlaid on the right side of the image.

GSA IT TBM Overview

Dec 4, 2020

Implementation Approach

TBM Playbook

- Utilize what you have today
- Identify your strongest allies and stakeholders
- Focus on data and insights
- Keep maturing

TBM implementation is a challenge

- Currently on our 3rd pivot
- Focusing on the data we already collect and making improvements to that
- Utilizing existing internal tools

Challenges/Lessons Learned

- Stakeholder engagement, buy-in
- Don't "overbuy" your TBM tool
- Pinpoint very focused outcomes and associated use cases
- Focus on what you "can" achieve, not what you "can't"

Next Steps

Current Activities

- Developing cost baselines for shared service portfolios
- Improving categorization of internal labor
- Line item review of TBM taxonomy categorizations

Additional data improvements - “low-hanging fruit”

- Contract spend
- Infrastructure
- Developing budget reports to meet existing need
- Establishing unique identifiers for IT Towers

Future State

- Improve tie between budget accounting codes and TBM

Contact us!

Mindy Levit

Director of Policy and Investment Management

Ex 6 - (5 U.S.C. Sec 552(b)(6))

TBM Office

tbm@gsa

Ex 6 - (5
U.S.C.
Sec





Melvin Brown II

Director, Enterprise Business Management Office
Office of the Chief Information Officer
U.S. Small Business Administration



U.S. Small Business
Administration

Melvin Brown II
Director, Enterprise Business Management Office
December 4th, 2020
TBM Journey

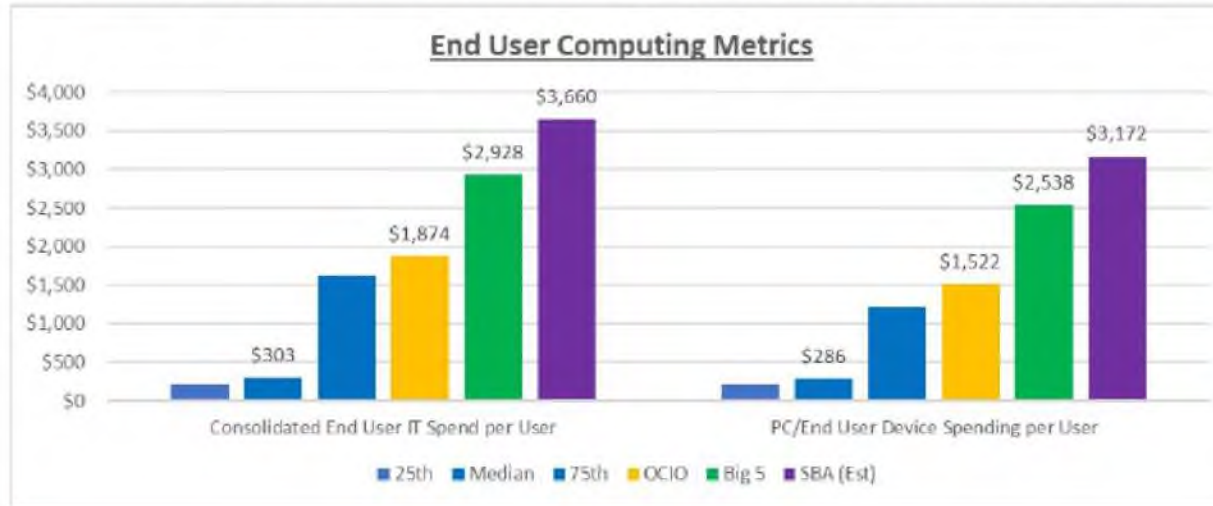
KEY DATA ELEMENTS & SOURCES

The SBA TBM model will be a data-rich solution that results from a significant effort to map/codify relationships between finance, procurement and operational data that are available and useful to meet TBM project objectives. The most important data include:

Data Element	Source	Update Freq	Description / Details
Plan \$	Advanced Acquisition Strategy Requests	Annually	Review Requests/Statement of Needs; use Regular, Non-Regular, and Additional Funds for each request. Must map to actual vendors, PO #s, and BOCs to ensure costs are assigned & flow to proper TBM cost pools, IT towers, etc.
Obligation \$	Period Financials (GL)	Quarterly & ultimately Monthly	OCFO provides FY-specific "Organizational_Obligations_Invoices" files for import; data can also be pulled from USASpending. gov. Mapping and curation steps essential to aligning costs to correct Request items, vendors, PO #s, BOCs, etc.
Expenditures \$	Period Financials (GL)	Quarterly & ultimately Monthly	Same as above. Note that decision on inclusion & naming convention for "actual" expenditures required invoice dates.
Facility, Power and Premises \$	Non-SGL files	Quarterly	SBA Office of Admin Services will generate an estimate for Facilities costs; need to id source for site utility bills
LOB Salaries & SBA Federal Staff Headcount/FTEs	HR (Payroll System) & ODA Org Chart	Annually, Quarterly & ultimately Monthly	SBA staff position info will be derived from org chart and HR source file; will id grade/step and refer to GS payscale file for base compensation \$. Will use to allocate internal labor costs to IT Towers based on staff survey %s. Also will use SBA office headcount for IT Services allocation.
Operational Data	Various (Interviews, surveys, etc.)	TBD	Acquired some data on applications, projects, IT services & performance; greatest opportunity for model enhancement.

End User Computing Benchmarking Metrics

End User Computing metrics reflect agency spending to keep staff equipped with computers, printers, and other job-essential devices. Amounts include managed print services but not costs for desktop or help desk (ITSC) services.



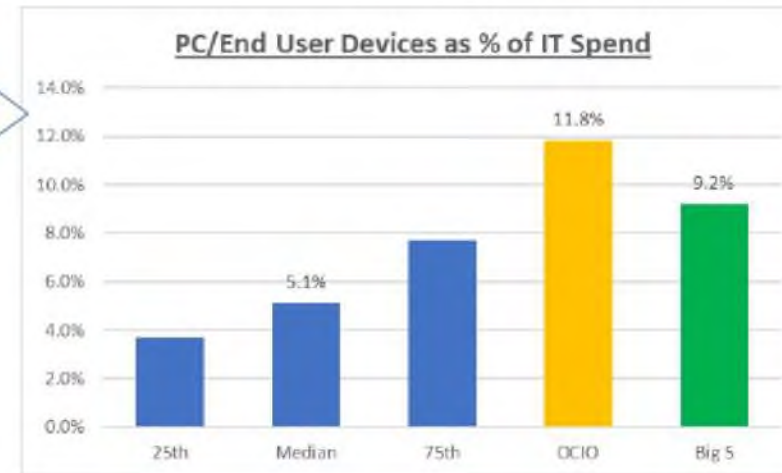
Consolidated End User Technology Spend includes spending for end user devices such as desktops, laptops, tablets, and smartphones. It also includes printers and managed print services.

The Demographics Intensity results shown provided an indication that per user spending for end user devices and services are high relative to benchmark results for this industry and period. These graphics confirm that decisions SBA has made to equip its staff to support mission requirements have cost implications that drive spending well above the peer group.

This may provide the rationale for a critical look at how the SBA equips staff, perhaps leading to tiered kitting and investigation of vendor rationalization and price reductions.

End User device costs for this benchmark incorporate spending on all hardware and software licenses for SBA desktops, laptops, thin clients, and tablets. It also includes cell phones, increasingly of the smartphone variety. Any future expense for desktop-as-a-service fees will fall in this service area category as well.

SBA's investment in its staff for end user devices is evident in this metric. Without making different decisions on how to equip employees with IT, this relatively high level of spending will continue to show up in future benchmark studies.



Key Takeaways

- **Don't let immature data stop you from getting started**
- Identify data clean up opportunities and priorities
- Create partnership with CFO and other business offices
- Establish key data elements & sources
- Identify areas for automation to reduce data errors
- Leverage the data to make strategic decision

AFCEA Bethesda 2020-2021 Program Year

July 2020	August	September	October	November	December
7/29-7/30 LEAPS Technology Forum		9/24 Sept Breakfast Webinar	10/14-10/15 Tech Summit 10/20 Oct Breakfast Webinar	11/5 Senior Gov Executive Forum ft. InnovateIT Awards 11/17 Nov Breakfast Webinar	12/9 Dec Breakfast Webinar
January 2021	February	March	April	May	June
1/26 Jan Breakfast Webinar	2/4 CXO Event 2/18 <u>YAFCEA</u> Winter IT Luncheon 2/23 Feb Breakfast Webinar	3/2; 3/9; 3/16; 3/23 & 3/30 Health IT March Forward	4/9 GAC Meeting 4/14 April Breakfast Webinar TBD YAFCEA Women in Leadership Pro Dev Event	5/6 CXO Event 5/18 May Breakfast Webinar TBD LEAPSTechnology Forum	6/10 <u>YAFCEA</u> Under 40 Summit 6/15 June Breakfast Webinar 6/18 GAC Meeting

*Events in blue will take place virtually



Bethesda.afceachapters.org

Breakfast Webinar Series – Sustaining Rapid Innovation

- **Security Chapter:**

- December 9, 2020 - Paper Security vs. Real Security
- January 26, 2021 - Speed and Security at Scale
- February 23, 2021 - Modern Security Landscape: TIC 3.0 and Zero Trust

- **Accelerating Decision Making Using Data Chapter:**

- April 14, 2021 - Actionable Insights Using AI/ML
- May 18, 2021 - Innovative Uses of Federal Data: Challenges, Successes
- June 15, 2021 - Next Steps: Leveraging Data as a Strategic Asset



YAFCEA Winter IT Luncheon

- 2nd year holding this event virtually
- Will be held on Feb 18, 2021
- Last time was a very successful event – had 140 registrants in 11 breakout rooms, with 2 government speakers in each room



Health IT March Forward

- AFCEA Bethesda's 13th annual Health IT Summit reimagined for a virtual setting
- One event each Tuesday in March:
 - Mar 2 – CXO & HHS Day
 - Mar 9 – CMS Day
 - Mar 16 – DHA Day
 - Mar 23 – VA Day
 - Mar 30 – Acquisition & Public Health (CDC, FDA, NIH) Day
- Events will feature panel discussions, followed by a post-event discussion in small group breakouts, for a chance to ask speakers additional questions in facilitated setting.



Thank you for joining us!

We will see you in the new year!



[EXTERNAL] Re: The Direction of the Agile Government Network [Action Required]

From: G. Edward DeSeve <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Cynthethia Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: kclay@tnc <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jennifer@techtalentproject <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, sarayu.srinivasan@pif <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mejphd@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, stephen.almond@weforum <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rschlotterer@worldbank <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Brown, Dustin S. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mihmj@gao <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, allison.brigati@gsa <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, noveck@tech <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, david.lebryk@treasury <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, xavier.briggs@nyu <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mcguinness@newamerica <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, nani.color@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dvennergren@actiac <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mott@icma <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, smogulescu@volckeralliance <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, annerung@amazon.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, digiammarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, frank@bah <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, allen.thad@bah <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, weggers@deloitte <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dmader@deloitte <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kimberly.mccabe@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, werfel.danny@bcg <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, peters.kyle@advisor <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, robert.shea@usgi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kettl@austin.texas <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, janefountain@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ellen622@aol <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mpisano@price.usc <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, akhademi@vt <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jwidner@princeton <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rtobias1@verizon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mark.polter@us.ibm <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, polly.hall@hqdhs <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ajdenzer@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, joshuagotbaum@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, johnkosk@aol <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, joiwindironen@ethosdc <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, joiwindironen@wheelhousegroup <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, bill.maile@agilegovleaders <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, tsuder@atard <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, david.summers@pmi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, chris.perdieu@ibm <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jrodgers@nasca <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ganapati@fiu <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, soraya.correa@hqdhs <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, John Kamensky <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ka.feder@tech <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, tparker@icma <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, davidmfisher@hotmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dean.alevans@austin.texas <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, donnamarcus308@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mifitzpatrick@google <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, scottquehl@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, sgoldsmith@sgoldsmith <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dhanani.qahir@bcg <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kthurm@clintonfoundation <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mjoyce@brookings <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, edwin.lau@oecd <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jamie.berryhill@oecd <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, joel@odenterprise <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rmgordon@us.ibm <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Ines Mergel <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Andrew Whitford <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jjordon@imperiumglobaladvisors.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, victoria@software <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sally Jaggar <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, amy.edwards@treasury <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, anne.tsui7@nd <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, donald.siegel1@asu <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, merez@technion.ac <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mary Feeney <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Teresa W. Gerton <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jordon@imperiumglobaladvisors <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "smaier@ManagementConcepts <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kspiegelthal@managementconcepts <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mclark@managementconcepts <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dan Chenok <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joe Mitchell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, James Higgins <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, m.eljoyce@epclearinglabs <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Tue, 08 Dec 2020 08:20:13 -0500

Dear Colleagues, If you have not completed the Survey described above, please do so with response to Cynthethia Brown by 12/14 so that we can tabulated the responses for our next meeting. Thanks Ed

On Fri, Nov 20, 2020 at 4:42 PM Cynthethia Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

The Direction of the Agile Government Network

November 20, 2020

From: Terry Gerton, Dan Chenok and Ed DeSeve

To: Members of the Agile Government Network (AGN)

Introduction

The AGN is now just over one year old and you can see on our [website](#) that it has been a busy year. Thanks to many of you who have contributed and participated in one way or another during this past year.

At our meeting on November 17, 2020, we reviewed two proposals for a new action-oriented agenda for the AGN:

- Michael Brintnall and John Koskinen presented an idea to create a forward-looking entity for dealing with pandemics based on recommendations in the Academy's Election2020 action plan for "Advance National Interests in a Changing Global Context".
- Mark Pisano presented a draft framework for dealing with economic recovery in the US based in part on the Meaningful Work material of the Intergovernmental Systems Standing Panel.

The discussion that followed is summarized in the attached document that was also sent to OECD as part of its Government After Shock program. During this discussion, we promised to send the attached survey to all members of the AGN to get your input on our next steps.

The Survey

Attached is the Survey Monkey survey through which we will collect your thoughts about the future direction of the AGN. It should take only a few minutes of your time to complete the survey via this link: <https://www.surveymonkey.com/r/AGNSurvey>

We will review the responses quickly and get back to you with more information.

Thanks for your ideas and your support to date of the AGN.

Regards,

Terry, Ed, Dan

[EXTERNAL] Re: Connecting again

From: "Nagarajan, Shruti" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mancini, Dominic J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Kwon, Jenny" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Renee Gregory <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Hannah Bill <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 09 Dec 2020 06:41:42 -0500

Good Morning Dom,
We hope this email finds you well. Jenny and I would be delighted to reconnect if you have some time before the holidays. We are quite flexible next week and can work around a date/time that works best for you.
Many thanks again for your time and consideration. We look forward to hearing from you soon!
All the best,
Jenny & Shruti
Shruti Nagarajan

Harvard Kennedy School

Master in Public Policy Candidate, 2021

Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Nagarajan, Shruti <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Tuesday, December 1, 2020 10:35 AM
To: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dominic Mancini <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kwon, Jenny <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Renee Gregory <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Hannah Bill <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: Connecting again

Thanks for the reintroduction, Michael!
Hi Dom,
We hope all is well. As Michael mentioned, we have spoken to Elizabeth and will have a conversation with the RSB. We'd really appreciate the opportunity to check back in with you / your team to discuss our project and share some of our learnings. Do you have availability over the next two weeks for a follow-up conversation? We are wrapping up classes soon and will do our best to work with your schedule.
Many thanks in advance for your time and consideration.
All the best,
Jenny & Shruti
Shruti Nagarajan

Harvard Kennedy School

Master in Public Policy Candidate, 2021

Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Michael Fitzpatrick

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Sent: Monday, November 30, 2020 5:48 PM

To: Dominic Mancini <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Nagarajan, Shruti
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Kwon, Jenny <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Renee Gregory <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Hannah Bill <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Subject: Connecting again

Dom -

Thank you for graciously agreeing to follow up with Shruti and Jenny, who are making good progress in developing their HKS capstone project with Professor Aldy. They would be pleased to arrange a follow up call with you and the staff at OIRA that you suggest to discuss the opportunities and challenges of using AI in the rulemaking process. I'll leave it to Shruti and Jenny to grab the scheduling reins. I would be happy to join the conversation.

In addition, they'd be appreciative of any assistance you can offer in guiding them to the right folks at GSA, perhaps after this upcoming conversation, to get their perspectives.

We recently had a good conversation with our old friend Elizabeth Goldberg and we are meeting with the EC Regulatory Scrutiny Board soon.

Best,

Michael.



Michael Fitzpatrick

Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec 552(b)(6))

RE: Connecting again

From "Mancini, Dominic J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
:
To: "Nagarajan, Shruti" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Michael Fitzpatrick
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Kwon, Jenny" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Cc: Renee Gregory <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Hannah Bill <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >,
"Jones, Lisa M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Date: Wed, 09 Dec 2020 15:38:02 -0500

Hello Jenny and Shruti,

Thanks so much for your persistence in reaching out to me. It is a busy time for us right now with the transition, but yes of course let's find some time to talk. I am adding Lisa Jones, who can help find a time, and we will also figure out what members of our team we will include. Looking forward to it.

Take care,
Dom

From: Nagarajan, Shruti <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Sent: Wednesday, December 9, 2020 6:42 AM
To: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Mancini, Dominic J. EOP/OMB
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Kwon, Jenny <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Cc: Renee Gregory <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Hannah Bill <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Subject: [EXTERNAL] Re: Connecting again

Good Morning Dom,
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Many thanks again for your time and consideration. We look forward to hearing from you soon!

All the best,
Jenny & Shruti

Shruti Nagarajan

Harvard Kennedy School

Master in Public Policy Candidate, 2021

M: +[REDACTED] | E: [REDACTED]

From: Nagarajan, Shruti <[REDACTED]>
Sent: Tuesday, December 1, 2020 10:35 AM
To: Michael Fitzpatrick <[REDACTED]>; Dominic Mancini <[REDACTED]>;
Kwon, Jenny <[REDACTED]>
Cc: Renee Gregory <[REDACTED]>; Hannah Bill <[REDACTED]>
Subject: Re: Connecting again

Thanks for the reintroduction, Michael!

Hi Dom,

We hope all is well. As Michael mentioned, we have spoken to Elizabeth and will have a conversation with the RSB. We'd really appreciate the opportunity to check back in with you / your team to discuss our project and share some of our learnings. Do you have availability over the next two weeks for a follow-up conversation? We are wrapping up classes soon and will do our best to work with your schedule.

Many thanks in advance for your time and consideration.

All the best,
Jenny & Shruti

Shruti Nagarajan

Harvard Kennedy School

Master in Public Policy Candidate, 2021

M: +[REDACTED] | E: [REDACTED]

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Sent: Monday, November 30, 2020 5:48 PM
To: Dominic Mancini <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Nagarajan, Shruti <Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]>; Kwon, Jenny <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Cc: Renee Gregory <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Hannah Bill <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: Connecting again

Dom -

Thank you for graciously agreeing to follow up with Shruti and Jenny, who are making good progress in developing their HKS capstone project with Professor Aldy. They would be pleased to arrange a follow up call with you and the staff at OIRA that you suggest to discuss the opportunities and challenges of using AI in the rulemaking process. I'll leave it to Shruti and Jenny to grab the scheduling reins. I would be happy to join the conversation.

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We recently had a good conversation with our old friend Elizabeth Goldberg and we are meeting with the EC Regulatory Scrutiny Board soon.

Best,

Michael.



Michael Fitzpatrick
Head of Global Regulatory Affairs
Ex 6 - (5 U.S.C. Sec [REDACTED])
Ex 6 - (5 U.S.C. Sec [REDACTED])

Re: [EXTERNAL] Re: Simple Report

From: "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
:
To: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Cc: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 [REDACTED])>, Zach Eddinger <Ex 6 - (5 U.S.C. [REDACTED])>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Date: Wed, 09 Dec 2020 17:20:22 -0500

Adding Alicia who is the SimpleReport project lead and Linnea to help with scheduling.

From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wednesday, December 9, 2020 at 5:19 PM
To: "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. [REDACTED])>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: [EXTERNAL] Re: Simple Report

Thanks. + Zach. What's the best way to get something like this scheduled to make sure the right folks are there?

Ricky

On Dec 9, 2020, at 5:13 PM, Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hmmm...sounds interesting. Let's discuss.

From: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 [REDACTED])>
Date: Wednesday, December 9, 2020 at 4:23 PM
To: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Gleason, Amy M. EOP/OMB"

Ex 6 - (5 U.S.C. Sec
552(b)(6)) >

Subject: Re: Simple Report

Hi Ricky,

We'd love to chat more about this. I've looped in Amy to help line up the right folks on the USDS side.

Thanks,
Paula

From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec
552(b)(6)) >
Sent: Wednesday, December 9, 2020 4:15:59 PM
To: Braun, Paula A. (CDC/DDPHSS/OD) <Ex 6 - (5
>
Subject: Simple Report

Hi Paula!

Am I remembering correctly that you presented the Simple Report tool at the ONC API conference last week?

We've had some discussion with Google about incorporating this into the Exposure Notifications flow so that it's more efficient for citizens to report their positive results to others.

Would you be open to discussing this?

Thanks!
Ricky

[EXTERNAL] Re: Simple Report

From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 09 Dec 2020 16:25:25 -0500

Ok, great! Thanks for the quick response. And hi, Amy! Hope you are well.

Adding Zach Eddinger from the Google side as well. It would be great to have a joint call.

Regards,
Ricky

On Dec 9, 2020, at 4:22 PM, Braun, Paula A. (CDC/DDPHSS/OD) <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Ricky,

We'd love to chat more about this. I've looped in Amy to help line up the right folks on the USDS side.

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From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Sent: Wednesday, December 9, 2020 4:15:59 PM

To: Braun, Paula A. (CDC/DDPHSS/OD) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

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Would you be open to discussing this?

Thanks!

Ricky

[EXTERNAL] Reminder : Agile Government Network Meeting - December 15th Agenda

From: Cyntethia Brown <Ex 6 - (5 U.S.C. Sec)>
To: kclay@tno[Ex 6], sarayu[Ex 6], srinivasan@pif[Ex 6], mejphd@gmail[Ex 6],
stephen[Ex 6], almond@weforum[Ex 6], "Hartwig, Edward J. EOP/OMB"
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rschlotterer@worldbank[Ex 6], "Brown, Dustin S.
EOP/OMB" <Ex 6 - (5 U.S.C. Sec)>, mihmj@gad[Ex 6],
allison[Ex 6], brigati@gsa[Ex 6], noveck@tech[Ex 6], nj[Ex 6], david[Ex 6], leebryk@treasury[Ex 6],
xavier[Ex 6], briggs@nyu[Ex 6], mcguinness@newamerica[Ex 6], nani[Ex 6], color@gmail[Ex 6],
dwennergren@actia[Ex 6], jennifer@techtalentproject[Ex 6],
smogulescu@volckeralliance[Ex 6], annerung@amazon[Ex 6],
digiammarino[Ex 6], frank@bah[Ex 6], allen[Ex 6], thad@bah[Ex 6], weggers@deloitte[Ex 6],
dmader@deloitte[Ex 6], kimberly[Ex 6], mccabe@gmail[Ex 6], werfel[Ex 6], danny@bcg[Ex 6],
peters[Ex 6], kyle@advisor[Ex 6], bcb[Ex 6], robert[Ex 6], shea@us[Ex 6], gt[Ex 6], kettl@austin[Ex 6],
lutexas[Ex 6], janefountain@gmail[Ex 6], ellen622@aol[Ex 6], mpisano@price[Ex 6],
usc[Ex 6], akhademi@vt[Ex 6], jwidner@princeton[Ex 6], rtobias1@verizon[Ex 6],
mark[Ex 6], bolter@us[Ex 6], libm[Ex 6], polly[Ex 6], hall@h[Ex 6],
dh[Ex 6], ajdenzer@gmail[Ex 6], joshuagotbaum@gmail[Ex 6], johnkosk@aol[Ex 6],
joiwind[Ex 6], ironen@ethosdc[Ex 6], joiwind[Ex 6],
ironen@wheelhousegroup[Ex 6], bill[Ex 6], maile@agilegovleaders[Ex 6],
tsuder@atarc[Ex 6], david[Ex 6], summers@pmi[Ex 6], chris[Ex 6],
perdieu@ibm[Ex 6], jrodgers@nasca[Ex 6], ganapati@fiu[Ex 6], soraya[Ex 6],
correa@hq[Ex 6], dh[Ex 6], John Kamensky <Ex 6 - (5 U.S.C. Sec)>, kail[Ex 6],
feder@tech[Ex 6], nj[Ex 6], tparker@icma[Ex 6], davidmfisher@hotmail[Ex 6],
dean[Ex 6], alevans@austin[Ex 6], lutexas[Ex 6], donnamarcus308@gmail[Ex 6],
mifitzpatrick@google[Ex 6], scottquehl@gmail[Ex 6], sgoldsmith@sgoldsmith[Ex 6],
dhanani[Ex 6], qahir@bcg[Ex 6], kthurm@clintonfoundation[Ex 6], mjoyce@brookings[Ex 6],
edwin[Ex 6], lau@oecd[Ex 6], jamie[Ex 6], berryhill@oecd[Ex 6], joel@odenterprise[Ex 6],
rmgordon@us[Ex 6], libm[Ex 6], Ines Mergel <Ex 6 - (5 U.S.C. Sec)>, Ex 6 - (5)>, Andrew Whitford <Ex 6 - (5)>,
jjordon@imperiumglobaladvisors[Ex 6], victoria@software[Ex 6], Sally Jaggar <Ex 6 - (5 U.S.C. Sec)>,
amyl[Ex 6], edwards@treasury[Ex 6], annel[Ex 6], tsui7@nd[Ex 6], donald[Ex 6],
siegel11@asu[Ex 6], merez@technion[Ex 6], lad[Ex 6], Mary Feeney <Ex 6 - (5 U.S.C. Sec)>,
Terry Gerton <Ex 6 - (5 U.S.C. Sec)>, jordon@imperiumglobaladvisors[Ex 6],
smaier@managementconcepts[Ex 6], kspiegelthal@managementconcepts[Ex 6], mclark@managementconcepts[Ex 6],
gedeseve@gmail[Ex 6], Dan Chenok

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joe Mitchell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, James Higgins
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mlej@epclearinglabsEx 6, akhademi@umdEx 6,
"Gaber, Noha (Federal)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, marta.altomovska@govEx 6,
pverkuil39@gmailEx 6

Date: Wed, 09 Dec 2020 16:31:50 -0500

Attachments AGC Agenda 12-15-20.pdf (157.48 kB)

:

AGC Members,

We look forward to your participation in next week's Agile Government discussion.

The meeting agenda is attached for your reference.

Please do not hesitate to contact me if you require further information.

Regards,

Cyntethia

Topic: Agile Government Network

Time: Dec 15, 2020 01:00 PM Eastern Time (US and Canada)

Join Zoom Meeting

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Meeting ID: Ex 6 - (5

Passcode: Ex 6 -

Cyntethia Brown | Executive Assistant/Office Manager | National Academy of Public
Administration

1600 K Street, NW, Suite 400 | [Washington, D.C. 20006](#) | (Ex 6 - (5 U.S.C. Sec 552(b)(6))) | Ex 6 - (5 U.S.C. Sec 552(b)(6))

Connect with the Academy:



NATIONAL ACADEMY OF PUBLIC ADMINISTRATION

1600 K Street, N.W., Suite 400
Washington, D.C. 20006

TEL: (202) 347-3190 FAX: (202) 223-0823
INTERNET: www.napawash.org

Agile Government Center
Building an Agile Federal Government:
A Call to Action
December 15, 2020
1 PM to 2:30 PM

1 PM	Welcoming Remarks & Introduction	Terry Gerton , Academy President and CEO
1:05	Agile Government Center Survey Results	Ed DeSeve , Agile Government Center Coordinator
1:15	Federal Agile Report Briefing	Academy/Project Management Institute Team Members
1:35	Network Questions/Answers & Conversation	Joe Mitchell , Academy Director of Strategic Initiatives & International Programs (<i>moderator</i>)
1:50 PM	Small Group Breakouts	Network Small Groups
2:10 PM	Report Outs & Discussion	Network Small Groups
2:30 PM	Wrap-Up	Joe Mitchell , Academy Director of Strategic Initiatives & International Programs

RE: [EXTERNAL] Re: Simple Report

From: "Powell, Linnea (CMS/CCSQ)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))] "Gleason, Amy M. EOP/OMB"
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Ricky Bloomfield [Ex 6 - (5 U.S.C. Sec 552(b)(6))] "Braun, Paula A. (CDC/DDPHSS/OD)"
[Ex 6 - (5 U.S.C. Sec 552(b)(6))] "Beckett, Alicia (CMS/OA)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))] "Beckett, Alicia (CDC/OCOO/OD)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 10 Dec 2020 07:35:59 -0500

Good morning,

Here are some times for next week, please let me know if you need additional times.

- 12/14 330-4pm
- 12/ 16 11-1130am
- 12/17 230-3pm or 330-4pm
- 12/18 130-2pm

All times are EST

*COVID-19 Response
Data Strategy and Execution Workgroup*

Thanks, Linnea

From: Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Wednesday, December 9, 2020 7:34 PM
To: Gleason, Amy M. [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Ricky Bloomfield [Ex 6 - (5 U.S.C. Sec 552(b)(6))] Braun, Paula A. (CDC/DDPHSS/OD)

<pax1@cdc.gov>; Beckett, Alicia (CMS/OA) Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Powell, Linnea (CMS/CCSQ) Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: [EXTERNAL] Re: Simple Report

Thank you Amy!

Nice to meet you all. Could we aim to connect early/mid next week? Defer to your team on what days work best, if you could share a few time options then we'll align our schedules accordingly.

Looking forward to meeting.

Best,
Zach

On Wed, Dec 9, 2020 at 5:20 PM Gleason, Amy M. EOP/OMB
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Adding Alicia who is the SimpleReport project lead and Linnea to help with scheduling.

From: Ricky Bloomfield Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Wednesday, December 9, 2020 at 5:19 PM
To: "Gleason, Amy M. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: "Braun, Paula A. (CDC/DDPHSS/OD)" Ex 6 - (5 U.S.C. Sec 552(b)(6)), Zach Eddings Ex 6 - (5 U.S.C. Sec 552(b)(6))
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Ricky

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From: "Braun, Paula A. (CDC/DDPHSS/OD)" Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Wednesday, December 9, 2020 at 4:23 PM
To: Ricky Bloomfield Ex 6 - (5 U.S.C. Sec 552(b)(6)), "Gleason, Amy M. EOP/OMB"

Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Ricky

--
Zach Eddinger | BizOps Associate Ex 6 - (5 U.S.C. Sec 552(b)(6))

[EXTERNAL] Thank you for joining the FedScoop 50 Virtual Leadership Roundtable

From: Grace Harvey [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: Aaron Weiss [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Alex C Smith [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Amendes [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Aneuber [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Saxon, Bobby" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
(CMS/OIT) [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Clare Martorana [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], David Shive [Ex 6 - (5 U.S.C. Sec 552(b)(6))], David Nelson [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Gsmithberger <gsmithberger@nsa.gov>, "Cavallo, Guy V." [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Johnbs <johnbs1@dni.gov>, "Evans, Karen" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Roat, Maria A. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Melinda Rogers [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Michael [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Madsen [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Paul B Puckett2 Civ [Ex 6 - (5 U.S.C. Sec 552(b)(6))], [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
"Brown, Robert D" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Rocky Campione [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], McGuiganSM [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Noga [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Vaughn [Ex 6 - (5 U.S.C. Sec 552(b)(6))], drey@salesforce [Ex 6 - (5 U.S.C. Sec 552(b)(6))], toddschroeder@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Goldy Kamali [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Billy Mitchell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Date: Thu, 10 Dec 2020 19:50:46 -0500

Attachments Attendees - FedScoop 50 Roundtable - 12.10.2020.xlsx (10.5 kB)

:

Good evening all,

Thank you for participating in our FedScoop 50 Virtual Leadership Roundtable today! It was a very engaging discussion and we were thrilled to bring together such a fantastic group. We appreciate you taking the time to share your insights -- we hope you enjoyed the conversation and took away some new ideas!

Attached, please find the attendee list with email addresses so you can continue the conversation together.

Thank you again for joining us, we look forward to hosting you in the New Year.
Wishing you all a happy and healthy holiday season!

All the best,
Grace

--

Grace Harvey

Director of Events

Scoop News Group

[FedScoop](#)// [CyberScoop](#)// [WorkScoop](#)// [StateScoop](#)// [EdScoop](#)

E: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

M: [Ex 6 - (5 U.S.C.)]

First	Last	Title	Org	Email
Rob	Brown	CTO	USCIS	robert.d.brown@uscis.dhs.gov
Rocky	Campione	CIO	Dept. of Energy	rocky.campione@hq.doe.gov
Guy	Cavallo	Principal Deputy CIO	OPM	guy.cavallo@opm.gov
Karen	Evans	CIO	DHS	Karen.Evans@hq.dhs.gov
Goldy	Kamali	CEO	Scoop News Group	goldy.kamali@scoopnewsgroup.com
Mike	Madsen	Deputy Director, DIU	DOD	mmadsen@diu.mil
Clare	Martorana	CIO	OPM	clare.martorana@opm.gov
Stuart	McGuigan	CIO	Dept. of State	mcguigansm@state.gov
Andre	Mendes	CIO	Dept. of Commerce	amendes@doc.gov
Billy	Mitchell	CEO	FedScoop	billy.mitchell@fedscoop.com
David	Nelson	CIO	NRC	david.nelson@nrc.gov
Anne	Neuberger	Director, Cybersecurity	NSA	aneuber@nsa.gov
Vaughn	Noga	CIO	EPA	noga.vaughn@epa.gov
Paul	Puckett	Director, Enterprise Cloud Management Office, OCIO/G-6	U.S. Army	paul.b.puckett2.civ@mail.mil
Dave	Rey	President, Global Public Sector	Salesforce	drey@salesforce.com
Maria	Roat	Deputy Federal CIO	Executive Office of the President	maria.a.roat@omb.eop.gov
Melinda	Rogers	Acting CIO	DOJ	melinda.rogers@usdoj.gov
Bobby	Saxon	Deputy CIO	CMS	bobby.saxon@cms.hhs.gov
Todd	Schroeder	Director, Public Sector Digital Strategy	Google	toddshroeder@google.com
John	Sherman	Deputy CIO	DOD	johnbs1@dni.gov
David	Shive	CIO	GSA	david.shive@gsa.gov
Alex	Smith	CTO	DEA	Alex.C.Smith@usdoj.gov
Greg	Smithberger	CIO	NSA	gsmithberger@nsa.gov
Aaron	Weis	CIO	Dept. of Navy	aaron.weis@navy.mil

Re: [EXTERNAL] O365 and Google Workspace Interoperability

From: Lee Carosi Dunn <[REDACTED]>
To: "Dalessio, J. Alex EOP/OMB" <[REDACTED]>
Date: Thu, 10 Dec 2020 13:33:37 -0500

Alex, sorry for delay. Sending calendar invites now. Let me know if you need to move any of these. Thank you. Lee

Lee Dunn

Google
[REDACTED]
[REDACTED]
Android Mobile: [REDACTED]

On Mon, Dec 7, 2020 at 10:33 AM Dalessio, J. Alex EOP/OMB
wrote:

Hi Lee,

Pardon the delay. I've been waiting for confirmation on an appointment on the 15th that still has not come.

For now, let's go for the 14th for the overview and morning of the 17th for the interoperability discussion. As for the monthly, let's get that started in January – perhaps Friday the 8th or Tuesday the 12th? Those are both relatively wide open at this point.

Cheers, Alex

From: Lee Carosi Dunn <[REDACTED]>
Sent: Monday, November 30, 2020 9:48 PM

To: Dalessio, J. Alex EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: [EXTERNAL] O365 and Google Workspace Interoperability

Alex,
Again, thank you for your time ahead of Thanksgiving. Please let me know if the following dates and times would work for a conversation on Workspace Interoperability:

December 15 from 2pm to 2:45pm

or

December 17 from 9am to 9:45

And would the 14th at 4pm to 4:45pm work for a market overview of Google Workspace?

And is there a good day and time to set for a monthly meeting with Google on Workspace similar to your meeting with MSFT as we all work through these issues?

Lastly, I wanted to share an article below that is of interest on interoperability.

Thanks again,
Lee

You can finally edit Microsoft Office files using Google Workspace on iOS
TechRadar, Raj Narayan and Mike Moore

- Narayan and Moore report on Google Workspace's upgraded integration with Microsoft Office to allow iOS users to directly edit Microsoft Office documents without needing to convert files.
- Coverage also appeared in The Tech Times and My Tech Decisions.

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

[WARNING: UNSCANNABLE EXTRACTION FAILED]Re:
[EXTERNAL] Simple Report

From: Ricky Bloomfield <[REDACTED]>
To: "Powell, Linnea (CMS/CCSQ)" <[REDACTED]>
Cc: Zach Eddinger <[REDACTED]>, "Gleason, Amy M. EOP/OMB" <[REDACTED]>, "Braun, Paula A. (CDC/DDPHSS/OD)" <[REDACTED]>, "Beckett, Alicia (CMS/OA)" <[REDACTED]>, "Beckett, Alicia (CDC/OCOO/OD)" <[REDACTED]>
Date: Thu, 10 Dec 2020 08:45:03 -0500

Of those times I can do the following:

- 12/14 330-4pm
- 12/ 16 11-1130am
- 12/18 130-2pm

Thanks,
Ricky

On Dec 10, 2020, at 7:35 AM, Powell, Linnea (CMS/CCSQ) <[REDACTED]>
wrote:

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*COVID-19 Response
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Subject: Re: Simple Report

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Thanks!
Ricky

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec
552(b)(6))

Re: [EXTERNAL] Simple Report

From Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>

:

To: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>

Cc: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>

Date: Thu, 10 Dec 2020 20:11:09 -0500

Great - thank you everyone!

I've sent an invite for Monday 12/14 for 330-4p ET. Please let me know if there are others to include.

Looking forward to meeting then.

Best,

Zach

On Thu, Dec 10, 2020 at 9:47 AM Braun, Paula A. (CDC/DDPHSS/OD) <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))> wrote:

Of the times that work for Ricky, I can do the 14th or the 18th. Thanks.

From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>

Sent: Thursday, December 10, 2020 8:45 AM

To: Powell, Linnea (CMS/CCSQ) <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>

Cc: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>; Gleason, Amy M. (omb.eop.gov) <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>; Braun, Paula A. (CDC/DDPHSS/OD) <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>; Beckett, Alicia (CMS/OA) <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>; Beckett, Alicia (CDC/OCOO/OD) <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>

Subject: Re: [EXTERNAL] Simple Report

Of those times I can do the following:

- 12/14 330-4pm
- 12/ 16 11-1130am
- 12/18 130-2pm

Thanks,

Ricky

On Dec 10, 2020, at 7:35 AM, Powell, Linnea (CMS/CCSQ) <[Ex 6 - \(5 U.S.C. Sec. 552a\)](#)>
wrote:

Good morning,

Here are some times for next week, please let me know if you need additional times.

- 12/14 330-4pm
- 12/ 16 11-1130am
- 12/17 230-3pm or 330-4pm
- 12/18 130-2pm

All times are EST

COVID-19 Response

Data Strategy and Execution Workgroup

Thanks, Linnea

From: Zach Eddinger <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Sent: Wednesday, December 9, 2020 7:34 PM
To: Gleason, Amy M. (omb.eop.gov) <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Cc: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Braun, Paula A. (CDC/DDPHSS/OD) <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Beckett, Alicia (CMS/OA) <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Powell, Linnea (CMS/CCSQ) <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: Re: [EXTERNAL] Re: Simple Report

Thank you Amy!

Nice to meet you all. Could we aim to connect early/mid next week? Defer to your team on what days work best, if you could share a few time options then we'll align our schedules accordingly.

Looking forward to meeting.

Best,

Zach

On Wed, Dec 9, 2020 at 5:20 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Adding Alicia who is the SimpleReport project lead and Linnea t help with scheduling.

From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Date: Wednesday, December 9, 2020 at 5:19 PM

To: "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Cc: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Zach Eddinger

<Ex 6 - (5 U.S.C. [REDACTED])>

Subject: [EXTERNAL] Re: Simple Report

Thanks. + Zach. What's the best way to get something like this scheduled to make sure the right folks are there?

Ricky

On Dec 9, 2020, at 5:13 PM, Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hmmm...sounds interesting. Let's discuss.

From: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Date: Wednesday, December 9, 2020 at 4:23 PM
To: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: Re: Simple Report

Hi Ricky,

We'd love to chat more about this. I've looped in Amy to help line up the right folks on the USDS side.

Thanks,

Paula

From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Sent: Wednesday, December 9, 2020 4:15:59 PM
To: Braun, Paula A. (CDC/DDPHSS/OD) <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: Simple Report

Hi Paula!

Am I remembering correctly that you presented the Simple Report tool at the ONC API conference last week?

We've had some discussion with Google about incorporating this into the Exposure Notifications flow so that it's more efficient for citizens to report their positive results to others.

Would you be open to discussing this?

Thanks!
Ricky

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.)

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.)

RE: [EXTERNAL] Invitation: OMB/GSA Conversation on O365 and Workspace Interoperability @ Thu Dec 17, 2020 9am - 9:45am (EST) (john[REDACTED]dalessio@omb[REDACTED])

From: "Dalessio, J. Alex EOP/OMB" [REDACTED]
To: Lee Dunn [REDACTED]
Date: Mon, 14 Dec 2020 10:28:56 -0500

Hi Lee,

Unfortunately due to the cyberattacks over the weekend the early part of this week was pushed to the end of the week. I'm no longer able to accommodate this Thursday meeting.

For now, our meeting tomorrow afternoon is still protected.

Let's move the Thursday meeting to early next year and use it as a jumping off point.

Talk soon, Alex

-----Original Appointment-----

From: Lee Dunn [REDACTED]
Sent: Thursday, December 10, 2020 1:37 PM
To: Lesta Brady; fieldbrad@google[REDACTED]; Todd Schroeder; Gary Danoff; Dalessio, J. Alex EOP/OMB
Cc: Rancho Iyer; Clint Leschber
Subject: [EXTERNAL] Invitation: OMB/GSA Conversation on O365 and Workspace Interoperability @ Thu Dec 17, 2020 9am - 9:45am (EST) (john[REDACTED]dalessio@omb[REDACTED])
When: Thursday, December 17, 2020 9:00 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).
Where:

You have been invited to the following event.

OMB/GSA Conversation on O365 and Workspace Interoperability

When Thu Dec 17, 2020 9am – 9:45am Eastern Time - New York

Joining info

Join with Google Meet

meet.google.com/anm-dfkm-jfv

Join by phone

(US) Ex 6 - (5 U.S.C. Sec 552(b)(6))

[More phone numbers](#)

Calendar

john Ex 6 - (5 U.S.C. Sec 552(b)(6)) dalessio@omb.eop.gov

Who

- Lee Dunn - organizer
- Lesta Brady
- fieldbrad@google.com
- Todd Schroeder
- Gary Danoff
- john.a.dalessio@omb.eop.gov
- Rancho Iyer - optional
- Clint Leschber - optional

[more details »](#)

Going (john Ex 6 - (5 U.S.C. Sec 552(b)(6)) dalessio@omb.eop.gov) ? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account john Ex 6 - (5 U.S.C. Sec 552(b)(6)) dalessio@omb.eop.gov because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at ><https://calendar.google.com/calendar/>< and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

Re: [EXTERNAL] Invitation: OMB/GSA Conversation on O365 and Workspace Interoperability @ Thu Dec 17, 2020 9am - 9:45am (EST) (john.a.dalessio@omb.eop.gov)

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 14 Dec 2020 13:56:31 -0500

No problem at all. Best of luck with the cyber resolution, and let us know if ever helpful to hear from our cyber team, [Chronicle](#), on their thoughts. Thank you again. Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))
Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Mon, Dec 14, 2020 at 10:28 AM Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Lee,

Unfortunately due to the cyberattacks over the weekend the early part of this week was pushed to the end of the week. I'm no longer able to accommodate this Thursday meeting.

For now, our meeting tomorrow afternoon is still protected.

Let's move the Thursday meeting to early next year and use it as a jumping off point.

Talk soon, Alex

-----Original Appointment-----

From: Lee Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Sent: Thursday, December 10, 2020 1:37 PM

To: Lesta Brady; fieldbrad@google.com; Ex 6 - (5 U.S.C. Sec 552(b)(6)) Todd Schroeder; Gary Danoff; Dalessio, J. Alex
EOP/OMB

Cc: Rancho Iyer; Clint Leschber

Subject: [EXTERNAL] Invitation: OMB/GSA Conversation on O365 and Workspace Interoperability
@ Thu Dec 17, 2020 9am - 9:45am (EST) (Ex 6 - (5 U.S.C. Sec 552(b)(6)))

When: Thursday, December 17, 2020 9:00 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).

Where:

You have been invited to the following event.

OMB/GSA Conversation on O365 and Workspace Interoperability

When Thu Dec 17, 2020 9am – 9:45am Eastern Time - New York

Joining info

Join with Google Meet

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Join by phone

(US) +Ex 6 - (5 U.S.C. Sec 552(b)(6)) (PIN: Ex 6 - (5 U.S.C. Sec 552(b)(6)))

[More phone numbers](#)

Calendar

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Who

- Lee Dunn - organizer
- Lesta Brady
- fieldbrad@google.com; Ex 6 - (5 U.S.C. Sec 552(b)(6))
- Todd Schroeder

- Gary Danoff
- Ex 6 - (5 U.S.C. Sec [REDACTED])
- Rancho Iyer - optional
- Clint Leschber - optional

[more details »](#)

Going (Ex 6 - (5 U.S.C. Sec [REDACTED])? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from Google Calendar

You are receiving this courtesy email at the account Ex 6 - (5 U.S.C. Sec [REDACTED]) because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at [>https://calendar.google.com/calendar/](https://calendar.google.com/calendar/)< and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

RE: [EXTERNAL] Google Workspace and MSFT O365 Interoperability

From: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(6))>
To: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(a)(6))>
Date: Mon, 14 Dec 2020 09:22:16 -0500

Hi Lee,

Thanks for sending this. I'll be interested to learn more about it when we talk.

Cheers, Alex

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(a)(6))>
Sent: Monday, December 14, 2020 8:00 AM
To: Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(a)(6))>
Subject: [EXTERNAL] Google Workspace and MSFT O365 Interoperability

Alex,
I thought you may be interested in this article on interoperability:

[Gmail will now let you edit Office documents directly from email attachments](#)

The Verge, Chaim Gartenberg

- Gartenberg reports Google Workspace announced new Microsoft Office interoperability features including the ability to open Office files for direct editing from a Gmail attachment, mixed page orientation support in Docs and a new Macro Conversion add-on. Support for inserting images behind text and watermarks was also pre-announced and will be available next year.
- Gartenberg highlights that the ability to open Office files for direct editing significantly streamlines that workflow.
- Coverage also appeared in [The Next Web](#), [SiliconANGLE](#), [ZDNet](#) and more.

Thanks,
Lee
[Lee Dunn](#)
[Google](#)

Ex 6 - (5 U.S.C. 552(a)(6))

Android Mobile: Ex 6 - (5
U.S.C. Sec

Re: [EXTERNAL] Invitation: Simplereport <> Apple <> Google @ Mon Dec 14, 2020 3:30pm - 4pm (EST)

(Ex 6 - (5 U.S.C. Sec 552(b)(6)))

From: "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: zae@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, linneapowell@cms.hhs.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rickybloomfield@apple.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 14 Dec 2020 09:58:24 -0500

I am sorry that I can't attend this today. I am fine for Paula and Alicia to hold it from our side and fill me in later though. Sorry for the late notice.

From: zae@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
When: 3:30 PM - 4:00 PM December 14, 2020
Subject: [EXTERNAL] Invitation: Simplereport <> Apple <> Google @ Mon Dec 14, 2020 3:30pm - 4pm (EST) (Ex 6 - (5 U.S.C. Sec 552(b)(6)))

You have been invited to the following event.

Simplereport <> Apple <> Google

When Mon Dec 14, 2020 3:30pm – 4pm Eastern Time - New York

Joining info Join with Google Meet

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Join by phone

(US) Ex 6 - (5 U.S.C. Sec 552(b)(6)) (PIN: Ex 6 - (5 U.S.C. Sec 552(b)(6)))

[More phone numbers](#)

Calendar

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Who

- zae@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))> - organizer
- Tanay Padhi
- linneapowell@cms.hhs.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
- Gleason, Amy M. (omb) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
- Braun, Paula A. (CDC/DDPHSS/OD)
- rickybloomfield@apple.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
- Beckett, Alicia (CMS/OA)
- Beckett, Alicia (CDC/OCOO/OD)

- Steph Hannon - optional

[more details »](#)

Going (Ex 6 - (5 U.S.C. Sec [REDACTED])? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account amy.m.gleason@omb.eop.gov because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at ><https://calendar.google.com/calendar/>< and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

[EXTERNAL] Google Workspace and MSFT O365 Interoperability

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 14 Dec 2020 08:00:00 -0500

Alex,
I thought you may be interested in this article on interoperability:

[Gmail will now let you edit Office documents directly from email attachments](#)

The Verge, Chaim Gartenberg

- Gartenberg reports Google Workspace announced new Microsoft Office interoperability features including the ability to open Office files for direct editing from a Gmail attachment, mixed page orientation support in Docs and a new Macro Conversion add-on. Support for inserting images behind text and watermarks was also pre-announced and will be available next year.
- Gartenberg highlights that the ability to open Office files for direct editing significantly streamlines that workflow.
- Coverage also appeared in [The Next Web](#), [SiliconANGLE](#), [ZDNet](#) and more.

Thanks,

Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Re: [EXTERNAL] Re: FW: Harvard Thesis Team/OIRA

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Jones, Lisa M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 15 Dec 2020 11:10:53 -0500

You too

On Tue, Dec 15, 2020 at 10:18 AM Jones, Lisa M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Michael!

Miss you and I hope all is well. Happy Holidays and Merry Christmas.

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Tuesday, December 15, 2020 10:10 AM
To: Jones, Lisa M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: FW: Harvard Thesis Team/OIRA

Thx Lisa - I'll probably miss this as I have a lecture at the same time

Miss ya!

On Tue, Dec 15, 2020 at 9:43 AM Jones, Lisa M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

From: Jones, Lisa M. EOP/OMB

Sent: Monday, December 14, 2020 2:27:41 PM (UTC-05:00) Eastern Time (US & Canada)

To: Jones, Lisa M. EOP/OMB; Mancini, Dominic J. EOP/OMB; Hunt, Alex T. EOP/OMB;
Minson, Susan M. EOP/OMB; Nagarajan, Shruti; Kwon, Jenny

Subject: Harvard Thesis Team/OIRA

When: Tuesday, December 15, 2020 1:30 PM-2:30 PM.

Where: >>Ex 6 - (5

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Join ZoomGov Meeting

>>Ex 6 - (5

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Meeting ID: Ex 6 - (5
U.S.C. Sec

Password: Ex 6 -
/5

One tap mobile

Ex 6 - (5 U.S.C. Sec 552(b)(6))

US (San Jose)

Ex 6 - (5 U.S.C. Sec 552(b)(6))

US (New York)

To join by phone (Audio only):

Dial by your location

Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (San Jose)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (New York)

Meeting ID: Ex 6 - (5

Password: Ex 6 -

Find International numbers: >>Ex 6 - (5 U.S.C. Sec 552(b)(6)) <<;

[EXTERNAL] State of Iowa contact

From: Jeff Brown [Ex 6 - (5 U.S.C. Sec 552(h)(6))]
To: "Dalessio, J. Alex EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Wed, 16 Dec 2020 16:39:27 -0500

Hi Alex, thanks again for your time today. Wanted to give you the "in the weeds" contact who manages Google Workspace and MSFT 365 for the State of Iowa.

[Redacted] [Ex 6 - (5 U.S.C. Sec 552(h)(6))] the contact, I pinged him earlier today and he's agreed/open to talk with you, please feel free to reach out. He will bring in probably 1-2 others. It won't be a rainbows & sunshine call for Google's behalf, hope you appreciate he'll be candid and direct on both platforms.

I can then send the CTO/Deputy CIO ([Matt Behren](#)), I haven't reached out to him yet. In the meantime his email is: [ma\[Redacted\]ehrens@iowa\[Redacted\]](#) [Ex 6 - (5 U.S.C. Sec 552(h)(6))]

Thanks and take care, Jeff



Jeff Brown [Ex 6 - (5 U.S.C. Sec 552(h)(6))]
Global Public Sector - Google Workspace

[EXTERNAL] Re: Simplereport <> Apple <> Google follow up

From: Ricky Bloomfield <[REDACTED]>
To: "Braun, Paula A. (CDC/DDPHSS/OD)" <[REDACTED]>
Cc: Zach Eddinger <[REDACTED]> "Beckett, Alicia (CMS/OA)" <[REDACTED]>
[REDACTED] <[REDACTED]> Gleason, Amy M. EOP/OMB" <[REDACTED]>
[REDACTED] <[REDACTED]> Steph Hannon <[REDACTED]> Powell, Linnea <[REDACTED]>
(CMS/CCSQ)" <[REDACTED]> "Beckett, Alicia (CDC/OCOO/OD)" <[REDACTED]>
[REDACTED] <[REDACTED]> Tanay Padhi <[REDACTED]>
Date: Thu, 17 Dec 2020 15:36:52 -0500

Thanks, team. I'll be on vacation next week, so would prefer after the holidays.

Regards,
Ricky

On Dec 17, 2020, at 3:36 PM, Braun, Paula A. (CDC/DDPHSS/OD) <[REDACTED]> wrote:

Thanks for this Zach,

I'll be on annual leave but could potentially dial in. I defer to Alicia, Rick, et al about their availability.

Paula

From: Zach Eddinger <[REDACTED]>
Sent: Thursday, December 17, 2020 3:07 PM
To: Beckett, Alicia (CMS/OA) <[REDACTED]>; Gleason, Amy M. EOP/OMB <[REDACTED]>
[REDACTED] <[REDACTED]> Steph Hannon <[REDACTED]> Powell, Linnea <[REDACTED]>
(CMS/CCSQ) <[REDACTED]> Braun, Paula A. (CDC/DDPHSS/OD) <[REDACTED]>
[REDACTED] <[REDACTED]> Beckett, Alicia (CDC/OCOO/OD) <[REDACTED]> Ricky Bloomfield Jr <[REDACTED]>
[REDACTED] <[REDACTED]> Tanay Padhi <[REDACTED]>
Subject: Simplereport <> Apple <> Google follow up

Hi all,

Thanks for taking the time to meet this week - really excited to keep moving this forward. A few next steps below, please reply if you have additional follow ups!

- **Technical deep dive** - we have [documentation](#) is up on how you can integrate with the verification API; when would be a good time to follow up with your tech team on how to do the integration?
- **State partnership** - it'd be helpful to identify a state partner who would want to integrate and begin working together on this. If you have a state in mind (I know CO has been interested) then we may want to loop them in a future conversation
- **User mocks** - you mentioned that you have some mocks for the user app experience, could you share those with us potentially?

We could potentially have a follow up meeting on Tuesday (12/22) next week if that works, or we should push to the new year if that's better. Excited to continue working on this together.

Best,

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C.
Sec 552(b)(6))

RE: [EXTERNAL] State of Iowa contact

From: "Dalessio, J. Alex EOP/OMB" <[REDACTED]>
To: Jeff Brown <[REDACTED]>
Date: Thu, 17 Dec 2020 10:14:09 -0500

Hi Jeff,

Thanks again; I appreciate you sending over this information. I'll reach out to Chad first and take it from there.

I also understand that it's not all sunshine and rainbows. It rarely is.

Hope all is well.

Cheers, Alex

From: Jeff Brown <brownjeff@google.com>
Sent: Wednesday, December 16, 2020 4:39 PM
To: Dalessio, J. Alex EOP/OMB <John.A.Dalessio@omb.eop.gov>
Subject: [EXTERNAL] State of Iowa contact

Hi Alex, thanks again for your time today. Wanted to give you the "in the weeds" contact who manages Google Workspace and MSFT 365 for the State of Iowa.

[REDACTED] the contact, I pinged him earlier today and he's agreed/open to talk with you, please feel free to reach out. He will bring in probably 1-2 others. It won't be a rainbows & sunshine call for Google's behalf, hope you appreciate he'll be candid and direct on both platforms.

I can then send the CTO/Deputy CIO ([Matt Behren](#)), I haven't reached out to him yet. In the meantime his email is: [ma\[REDACTED\]ehrens@iowa\[REDACTED\]](#)

Thanks and take care, Jeff



Jeff Brown
Ex 6 - (5 U.S.C. Sec
552(h)(6))
Global Public Sector - Google Workspace

[EXTERNAL] Simplereport <> Apple <> Google follow up

From: Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: "Beckett, Alicia (CMS/OA)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Gleason, Amy M. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Powell, Linnea (CMS/CCSQ)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Steph Hannon [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Braun, Paula A. (CDC/DDPHSS/OD)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Beckett, Alicia (CDC/OCOO/OD)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Ricky Bloomfield Jr [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Tanay Padhi [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 17 Dec 2020 15:07:22 -0500

Hi all,

Thanks for taking the time to meet this week - really excited to keep moving this forward. A few next steps below, please reply if you have additional follow ups!

- **Technical deep dive** - we have [documentation](#) is up on how you can integrate with the verification API; when would be a good time to follow up with your tech team on how to do the integration?
- **State partnership** - it'd be helpful to identify a state partner who would want to integrate and begin working together on this. If you have a state in mind (I know CO has been interested) then we may want to loop them in a future conversation
- **User mocks** - you mentioned that you have some mocks for the user app experience, could you share those with us potentially?

We could potentially have a follow up meeting on Tuesday (12/22) next week if that works, or we should push to the new year if that's better. Excited to continue working on this together.

Best,

--

Zach Eddinger | BizOps Associate [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

RE: Simplereport <> Apple <> Google follow up

From "Braun, Paula A. (CDC/DDPHSS/OD)" Ex 6 - (5 U.S.C. Sec 552(b)(6))
:
To: Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6)) Beckett, Alicia (CMS/OA)"
Ex 6 - (5 U.S.C. Sec 552(b)(6)) , "Gleason, Amy M. EOP/OMB"
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Steph Hannon Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Powell, Linnea
(CMS/CCSQ) Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Beckett, Alicia (CDC/OCOO/OD)"
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Ricky Bloomfield Jr Ex 6 - (5 U.S.C. Sec 552(b)(6)) , Tanay Padhi
Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Thu, 17 Dec 2020 15:36:10 -0500

Thanks for this Zach,

I'll be on annual leave but could potentially dial in. I defer to Alicia, Rick, et al about their availability.

Paula

From: Zach Eddinger <zae@google.com>

Sent: Thursday, December 17, 2020 3:07 PM

To: Beckett, Alicia (CMS/OA) <Alicia.Beckett@cms.hhs.gov>; Gleason, Amy M. EOP/OMB
<amy.m.gleason@omb.eop.gov>; Steph Hannon <hannon@google.com>; Powell, Linnea
(CMS/CCSQ) <Linnea.Powell@cms.hhs.gov>; Braun, Paula A. (CDC/DDPHSS/OD) <pax1@cdc.gov>;
Beckett, Alicia (CDC/OCOO/OD) <qom2@cdc.gov>; Ricky Bloomfield Jr
<rickybloomfield@apple.com>; Tanay Padhi <tanaypadhi@google.com>

Subject: Simplereport <> Apple <> Google follow up

Hi all,

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Best,

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Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C.
Sec 552(b)(6))

Re: Simplereport <> Apple <> Google follow up

From: "Braun, Paula A. (CDC/DDPHSS/OD)" <[REDACTED]>
To: Ricky Bloomfield <[REDACTED]>, Zach Eddinger <zae@google.com>
Cc: "Beckett, Alicia (CMS/OA)" <[REDACTED]>, "Gleason, Amy M. EOP/OMB" <[REDACTED]>, "Steph Hannon" <[REDACTED]>, "Powell, Linnea (CMS/CCSQ)" <[REDACTED]>, "Beckett, Alicia (CDC/OCOO/OD)" <[REDACTED]>, Tanay Padhi <qom2@cdc.gov>
Date: Thu, 17 Dec 2020 18:42:55 -0500

I can do 1-2 PT on the 5th

From: Ricky Bloomfield <[REDACTED]>
Sent: Thursday, December 17, 2020 4:58:30 PM
To: Zach Eddinger <[REDACTED]>
Cc: Braun, Paula A. (CDC/DDPHSS/OD) <[REDACTED]>; Beckett, Alicia (CMS/OA) <[REDACTED]>; Gleason, Amy M. EOP/OMB <[REDACTED]>; Steph Hannon <[REDACTED]>; Powell, Linnea (CMS/CCSQ) <[REDACTED]>; Beckett, Alicia (CDC/OCOO/OD) <[REDACTED]>; Tanay Padhi <[REDACTED]>
Subject: Re: Simplereport <> Apple <> Google follow up

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Sent: Thursday, December 17, 2020 3:07 PM

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Subject: Simplereport <> Apple <> Google follow up

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Best,

--
Zach Eddinger | BizOps Associate Ex 6 - (5 U.S.C. Sec 552(b)(6))

--
Zach Eddinger | BizOps Associate Ex 6 - (5 U.S.C. Sec 552(b)(6))

[EXTERNAL] Re: Simplereport <> Apple <> Google follow up

From: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec 552(h)(6))>
:
To: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(h)(6))>
Cc: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec 552(h)(6))>
Date: Thu, 17 Dec 2020 16:58:30 -0500

I'm currently open noon-2pm PT on 1/5.

Ricky

On Dec 17, 2020, at 4:51 PM, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

Great, let's shoot for the new year.

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Best,
Zach

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Subject: Simplereport <> Apple <> Google follow up

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Best,

--

Zach Eddinger | BizOps Associate | [Ex 6 - \(5 U.S.C. \)](#)

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.
Sec 552(h)(6))

[No Subject]

To: trippy@google[Ex 6]
Date: Fri, 18 Dec 2020 12:35:53 -0500

Joseph Litvin

United States Digital Service

Ex 6 - (5 U.S.C. Sec [redacted] Ex 6 - (5 [redacted])



U.S. DIGITAL SERVICE



Re: Simplereport <> Apple <> Google follow up

From: "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
To: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 [REDACTED])>, Zach Eddinger <Ex 6 - (5 U.S.C. [REDACTED])>
Cc: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Steph Hannon <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 [REDACTED])>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Hawes, Richard (CMS/OA)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Date: Fri, 18 Dec 2020 09:35:54 -0500

Hi All,

This time works for me. I've also added Rick from USDS who should be there too.

-Alicia

From: "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. [REDACTED])>
Date: Friday, December 18, 2020 at 1:19 AM
To: Zach Eddinger <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Cc: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Gleason, Amy M. (omb.eop.gov)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. [REDACTED])>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: Re: Simplereport <> Apple <> Google follow up

Thanks for setting this up Zach. We'll want to make sure Alicia is available too as she's the key stakeholder on the USDS side.

From: Zach Eddinger <Ex 6 - (5 U.S.C. [REDACTED])>
Sent: Friday, December 18, 2020 12:11:19 AM
To: Braun, Paula A. (CDC/DDPHSS/OD) <pax1@cdc.gov>
Cc: Ricky Bloomfield <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Beckett, Alicia (CMS/OA) <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Steph Hannon <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Powell, Linnea (CMS/CCSQ) <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Beckett, Alicia (CDC/OCOO/OD) <Ex 6 - (5 [REDACTED])>; Tanay Padhi <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: Re: Simplereport <> Apple <> Google follow up

Great - I'll send the invite for 1-130p PT on 1/5. If you think it would be helpful to invite the technical folks on the call, I can include our engineering team as well.

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec [REDACTED])

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--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec [REDACTED])

[EXTERNAL] Re: Simplereport <> Apple <> Google follow up

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Date: Fri, 18 Dec 2020 00:11:19 -0500

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--
Zach Eddinger | BizOps Associate | [REDACTED]

--
Zach Eddinger | BizOps Associate | [REDACTED]

--
Zach Eddinger | BizOps Associate | [REDACTED]

[EXTERNAL] UVA - Batten School of Public Policy and Leadership

From: Joanna G. Martin [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Cutts, Matthew D. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], mcutts@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Sat, 19 Dec 2020 13:11:54 -0500

Hi Matt,

I hope that all is well with you. I know it is a busy time of year.

We met very briefly at an event at Tod Sedgwick's house during the presidential primary season. I worked in Presidential Personnel from 2009-2012 and have been in the talent and executive search space here in DC since 2013. I am currently at Facebook here in town.

I am reaching out on behalf of the Batten School of Leadership Public Policy at UVA. Batten's Dean, [Ian Solomon](#), is thinking about adding a technology policy focus area to the curriculum. He is interested in getting to know different thought leaders in the space. Given your background and the role you have here in DC I thought it might be interesting for you two to connect for a virtual coffee chat. If you are open to it I would love to put you in touch to arrange a meeting in the new year.

I would be happy to answer any questions that you might have about Batten. It is a great public policy program in close proximity to DC. They are preparing lots and sending lots of talented students for leadership roles in the public sector.

Thank you so much for considering this. Best wishes for a healthy and happy holiday season.

Joanna Martin

--

Joanna G. Martin
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

We also hope you will listen to last week's [Management Matters podcast episode](#), which featured Ed DeSeve's commentary on his [Road to Agile Government report](#), Joe Mitchell's high level summary and recommendations from the report mentioned above, and Angela Evans' analysis on the implications of agile in Public Administration curriculum.

Thank you all for your support on these various projects. We wish you a happy holiday season!

Sincerely,
The Agile Government Center Staff

[EXTERNAL] Follow up - Verification API documentation

From: Zach Eddinger <[REDACTED]>
To: "Beckett, Alicia (CMS/OA)" <[REDACTED]>, "Gleason, Amy M. EOP/OMB" <[REDACTED]>, "Powell, Linnea (CMS/CCSQ)" <[REDACTED]>, "Braun, Paula A. (CDC/DDPHSS/OD)" <[REDACTED]>, "Beckett, Alicia (CDC/OCOO/OD)" <[REDACTED]>, richard.hawes@cms.hhs.gov <[REDACTED]>
Cc: Ricky Bloomfield Jr. <[REDACTED]>, Tanay Padhi <[REDACTED]>, Wendy-Kay Logan <[REDACTED]>, Randy Marsden <[REDACTED]>, Steph Hannon <[REDACTED]>, Travis Beals <[REDACTED]>, Mike Helmick <helmick@google.com>
Date: Tue, 05 Jan 2021 18:46:23 -0500

Hi team,

Thanks for meeting today! Exciting progress.

Following up from today's discussion - I've listed the API documentation below:

- [Authentication](#) requirements
- Admin API [section](#) (which lists the IssueCodeRequest, IssueCodeResponse, etc.) - which is the APIs you'll be using to issue codes

Let me know if you have questions on that documentation - when we meet with CO, they can potentially get you set up in their integration environment and provide you an admin API key for that; otherwise, we can get you set up in a separate test environment if CO isn't ready to give access to their integration environment yet.

For next steps -- I'll send a note to the CO team (Janell) to try to find some time on Thursday with this group.

Best,

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.
Sec 552(b)(6))

[EXTERNAL] SimpleReport <> Colorado <> G/A meeting

From: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Janell Schafer - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michelle Park <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Tanay Padhi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Travis Beals <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mike Helmick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, richard.hawes@cms.hhs.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Wendy-Kay Logan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, cc: Ricky Bloomfield Jr <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Powell, Linnea (CMS/CCSQ)" <linnea.powell@cms.hhs.gov>, "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 05 Jan 2021 22:55:08 -0500

Hi Janell & Michelle,

The SimpleReport, Apple, and Google teams have had a couple of meetings before and after the break to discuss integrating EN verification code distribution with SimpleReport.

We most recently left off having shared some implementation details with the SimpleReport team, and the next step is to engage a state who would be interested in working through an integration and testing.

If you're interested, we wanted to continue the conversation with all of our teams together to talk next steps and how we could potentially get an integration for SimpleReport to help distribute verification codes that will work for Colorado.

Janell & Michelle -- if there are a few times that could work for a 30m meeting on Thursday, please send some times across and we'll work together to identify a good time amongst our teams.

Thanks so much!

Best,

--

Zach Eddinger | BizOps Associate <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

[EXTERNAL] Re: SimpleReport <> Colorado <> G/A meeting

From: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: "Schafer - OIT, Janell" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Michelle Park <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Travis Beals <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mike Helmick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Richard Hawes <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Wendy-Kay Logan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, cc: Ricky Bloomfield Jr <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stephanie Cain - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kelly Taylor - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 06 Jan 2021 21:05:30 -0500

Hey all - I can match those times as needed.

@ SimpleReport team - do any of those times work? Not sure who are all the necessary attendees from your side for this conversation!

Best,
Zach

On Wed, Jan 6, 2021 at 12:23 AM Schafer - OIT, Janell <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Hey Zach-

Thanks for the update. CO is very interested in this opportunity and excited to collaborate on this with SimpleReport, Apple, and Google.

Glancing at Michelle's calendar she is already pretty booked (but hopefully the times I outline below she can work around).

The potential pockets to schedule 30 minutes on Thursday (MST):

- 8-9:30AM
- 11:45-1PM
- 3:15-5PM

Additionally- could you please add [@Stephanie Cain - OIT](#) to any invite? Over the last few weeks Steph has led statewide user research efforts on testing/ reporting infrastructure in Colorado; she will add immense subject matter expertise to any conversation as we move forward.

Thanks for reaching out and looking forward to discussing this further.

Best,
Janell

On Tue, Jan 5, 2021 at 8:55 PM Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Hi Janell & Michelle,

The SimpleReport, Apple, and Google teams have had a couple of meetings before and after the break to discuss integrating EN verification code distribution with SimpleReport.

We most recently left off having shared some implementation details with the SimpleReport team, and the next step is to engage a state who would be interested in working through an integration and testing.

If you're interested, we wanted to continue the conversation with all of our teams together to talk next steps and how we could potentially get an integration for SimpleReport to help distribute verification codes that will work for Colorado.

Janell & Michelle -- if there are a few times that could work for a 30m meeting on Thursday, please send some times across and we'll work together to identify a good time amongst our teams.

Thanks so much!

Best,
--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec
552(b)(6))

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec
552(b)(6))

[EXTERNAL] ACT IAC FedRAMP Feedback on lessons learned migrating from NIST 800-53 rev 3 to rev.

From: Doug Cowan (ccowan) <ccowan@cisco.com>
To: doug cowan <dougcowan1@hotmail.com>
Cc: Stephen Kovac <skovac@zscaler.com>, Jason Oksenhendler <jason.oksenhendler@coalfire.com>, David Simpson <dsimpson@qualys.com>, Emell McKelvey <emell@mackkelltechllc.com>, Nancy Delanoche <ndelanoche@actiac.org>, david.mcclure@accenturefederal.com, "McAndrews, Steven M. EOP/OMB" <steven.m.mcandrews@omb.eop.gov>, steve.sonnenberg@alphaomegaintegration.com, dpizzan@amazon.com, meredith.dost@appliedis.com, french_jacqueline@bah.com, tandon_geetika@bah.com, david.pitts@businessintegra.com, dtuten@cdc.gov, saidul.islam@cgifederal.com, Ken Stavino (kestavin@kestavin@cisco.com), Michael Carter <michael.carter@coalfire.com>, mhettinger@hsg-dc.com, srussom@deloitte.com, msoliman@dssinc.com, ahopkins@dssinc.com, rbussey@evolverinc.com, adrienne.wilk@google.com, vspearman@granitenet.com, adewale.omoniyi@us.ibm.com, shaunak.ashtaputre@karsun-llc.com, jkupcinski@kpmg.com, dschulman@missioncyber.com, mukesh@mitre.org, teresa.welsh@anthem.com, koushica.sundar2@anthem.com, douglas.grismore@anthem.com, james.farley@octoconsulting.com, "Roberts, Taylor C. EOP/OMB" <taylor.c.roberts@omb.eop.gov>, tcossa@comcast.net, jack.silpacharn@oracle.com, ellen.kuhn@oracle.com, ben.duan@precise-soft.com, nbawa@reisystems.com, jeffrey.walters@reisystems.com, spipino@salesforce.com, carri.thompson@servicenow.com, rob.palmer@shorepointinc.com, siddique.chaudhry@snowflake.com, gpal@stackarmor.com, kristen.boyd@usda.gov, steven.hernandez@ed.gov, udyws_ex@nv.doe.gov, jason.kruse@hq.dhs.gov, naureen.rahman@hq.dhs.gov, jaime.noble@usdoj.gov, Rob Hankey <rob.hankey@intelliworx.com>, "Hays, Marilyn" <marilyn.hays@perspecta.com>, bhajost@steelcloud.com, charles.fuller@eglobaltech.com, khomme@microsoft.com, "mailto:ec994m@att.com" <ec994m@att.com>, "Sorenson, Michael" <michael.sorenson@perspecta.com>, Mike Howell <mhowell@actiac.org>, John Davis <john.davis@mongodb.com>, David Dastvar <david.dastvar@trexsolutionsllc.com>, Frank Greenwell <frank.greenwell@frb.gov>, Christopher Hughes - IST <christopher.hughes@gsa.gov>, stephen.king@snowflake.com, Rob Hankey <rob.hankey@hrworx.com>, Karen A. Laughton <karen.laughton@coalfire.com>, Martin Rieger <mrieger@stackarmor.com>, Fawad Siraj <fawad@stackarmor.com>, "Ohara, Casey" <casey.ohara@fda.hhs.gov>
Date: Wed, 06 Jan 2021 11:25:07 -0500

Happy New Year everyone !

Following up on meeting last month with the FedRAMP PMO, ACT IAC is sponsoring a response on Request for Comments: Lessons Learned in migration from NIST 800-53 rev 3 to rev 4.

FedRAMP released its plan to align with the National Institute of Standards and Technology's (NIST) latest update to SP 800-53, Security and Privacy Controls for Information Systems and Organizations, Revision 5 (Rev5). FedRAMP uses the National Institute of Standards and Technology's (NIST) guidelines and procedures to provide standardized security requirements for cloud services. Specifically, FedRAMP leverages NIST's *Special Publication [SP] 800-53 - Security and Privacy Controls for Federal Information Systems and Organizations* series, including the baselines and test cases.

NIST recently released SP 800-53, *Security and Privacy Controls for Federal Information Systems and Organizations*, Revision 5 (Rev5) catalog of security and privacy controls and SP 800-53B, *Control Baselines for Information Systems and Organizations*. FedRAMP is in the process of revising all applicable FedRAMP materials to align with NIST's updates. Additionally, when NIST releases the final version of SP 800-53A - *Assessing Security and Privacy Controls in Federal Information Systems and Organizations: Building Effective Assessment Plans*, FedRAMP will update the FedRAMP test cases as well.

The FedRAMP PMO has asked ACTIAC members with experience from the migration of Rev 3 to Rev 4 to kindly share their lessons learned so that FedRAMP can incorporate these in their plans moving forward. Please review and send your comments by February 1, 2020. Review announcement here: [FedRAMP's NIST Rev5 Transition Plan | FedRAMP.gov](#). Please send your comments to: coi@actiac.org

Ashley had two other requests of us as well:

1. When the OSCAL request for comments come out, please provide feedback to the PMO. We can gather those for ACT-IAC as well and will send instructions under separate cover.
2. Please engage in the FedRAMP/NIST working groups focused on automation.

Thanks,

Doug Cowan and Jaime Noble

Re: Localization and standards for Government benefits and COVID-19 resources

From: Dave Guarino <Ex 6 - (5 U.S.C. Sec [REDACTED])>
:
To: philip[REDACTED]ashlock@gsa[REDACTED] Ex 6 - (5 [REDACTED])
Cc: ayyeh@google[REDACTED] Ex 6 - (5 [REDACTED]), "Williams, Rebecca A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Grimes, Justin M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, joanne[mc]govern@gsa[REDACTED] Ex 6 - (5 [REDACTED])
Date: Wed, 06 Jan 2021 13:16:24 -0500

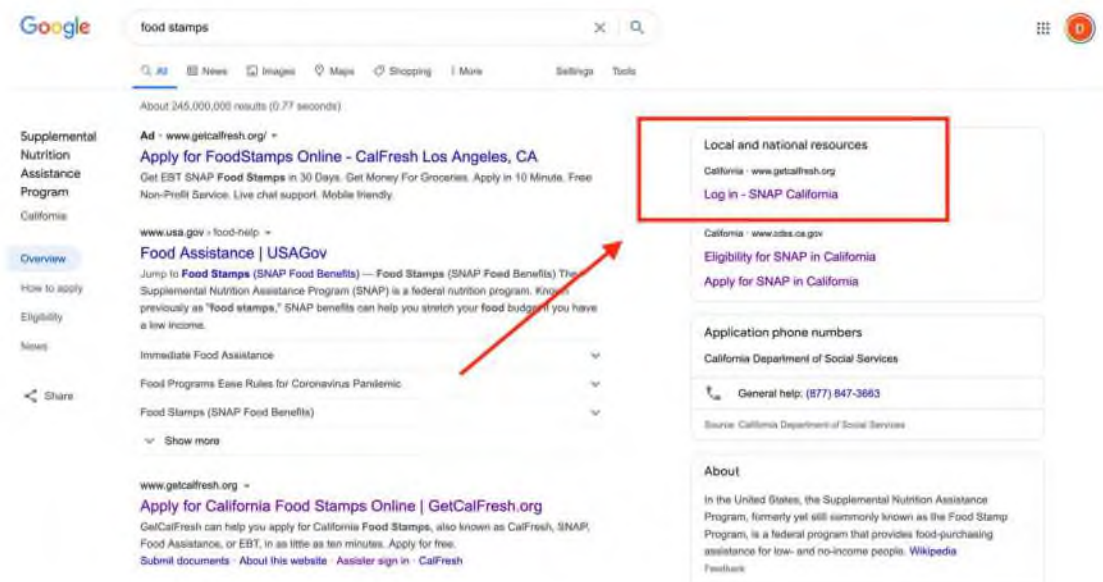
Good morning —

Thanks so much Philip. I'm picking up this thread many months later and from my (now) State of California email address. :)

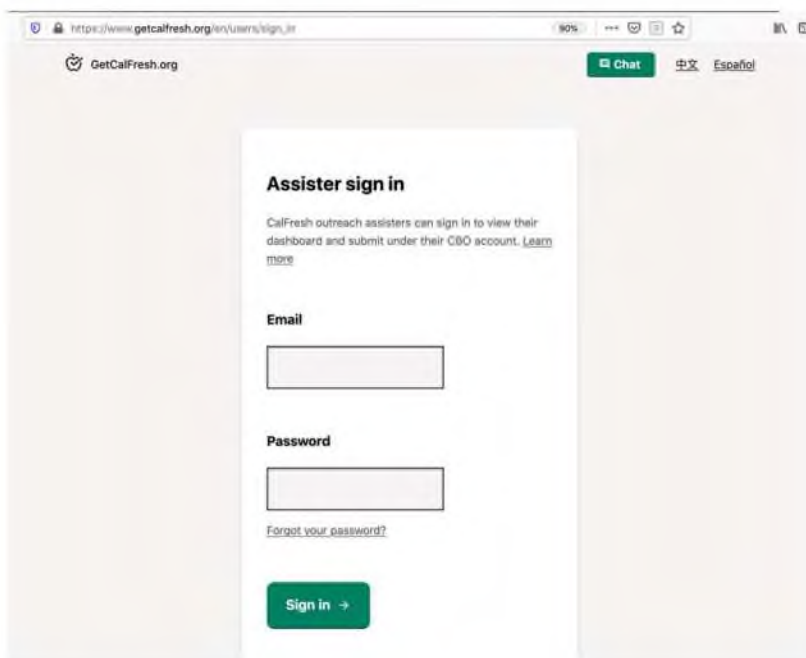
I'd love to learn more about these efforts as I have been investigating the special SERP features here, and in particular would love to understand how states can provide structured data / sources on some of these.

As one example — here is a link that's suboptimal in our result for "food stamps":

(this search is from Los Angeles, on desktop)



That link isn't terrible, but it actually goes to a login for community-based *assisters* — not individuals looking to apply:



I've reported using the "Feedback" link a few weeks back, but it has not changed.

It sounds like there are a few opportunities to use schema.org but I'd love to learn more about the process of doing this from the State's perspective.

Thanks, and happy new year!

Dave

On Thu, Dec 3, 2020 at 7:35 PM Dave Guarino <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))> wrote:

----- Forwarded message -----

From: Philip Ashlock - QQA <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))>

Date: Tue, May 12, 2020 at 12:32 PM

Subject: Localization and standards for Government benefits and COVID-19 resources

To: Yiaway Yeh <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))>, <dave@fidg> <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))>

Cc: Williams, Rebecca A. EOP/OMB <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))>, Justin Grimes

<[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))>, Joanne McGovern - QQBB <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))>

Hi Yiaway, Dave, and others,

I wanted to connect a few folks here based on some Twitter conversations related to the topic of localization and standards for Government benefits and COVID-19 resources.

Dave Guarino served with Code for America for many years and has been looking into the subject of [Public Interest SEO](https://schema.org) lately including getting a better understanding of how government benefits like unemployment are best surfaced on search engines - e.g. this [Tweet with 216 replies](#) to see how Google handled localization for "unemployment" in different localities. He also highlighted the "[GovernmentBenefitsType](#)" pending update to schema.org associated with COVID-19. Since these are topics we've been focused on lately and Dave seems to have a good pulse on this along with connections to a network of local government stakeholders, I thought it'd be good to try to bring him into the loop more on opportunities for better coordination nationwide - especially on the topic of localization.

I'd also mentioned some related coordination with Rebecca Williams (cc'ed) who works in the Office of the Federal CIO with Justin. As we discussed with Joanne a few weeks ago, I think the topic of how governments might be able to engage with social media companies and other platform providers with large audiences is something to explore further both in terms of thinking about standards and interoperability for supporting long term infrastructure that works when there isn't a crisis, but also in terms of working towards more of a repeatable playbook for these partners, emergency officials, and communication directors at all levels of government to be able to reference in the future. I know there's never going to be a one size fits all solution when dealing with such an international crisis, but perhaps within the US there's an opportunity to update things like the National Response Framework for both Federal agencies as well as State and Locals to find ways to coordinate more readily and consistently up through these platform partners.

In any case, I just wanted to make the introduction, but perhaps we can connect with other relevant threads as appropriate.

Best,
Phil

--

Philip Ashlock
Director, Data & Analytics Portfolio
GSA Technology Transformation Services

--

Dave Guarino
Office of Digital Innovation
CA Government Operations Agency

Re: SimpleReport <> Colorado <> G/A meeting

From "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schafer - OIT, Janell" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Michelle Park <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Travis Beals <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mike Helmick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hawes, Richard (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Wendy-Kay Logan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, cc: Ricky Bloomfield Jr <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stephanie Cain - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kelly Taylor - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 06 Jan 2021 22:58:22 -0500

On our side Rick is most crucial to have in the conversation. It looks like these times would work for us:

12:30-1 MT
4-5 MT

Thanks,
Alicia

From: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wednesday, January 6, 2021 at 6:06 PM
To: "Schafer - OIT, Janell" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Michelle Park <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Travis Beals <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mike Helmick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hawes, Richard (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Wendy-Kay Logan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "cc: Ricky Bloomfield Jr" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Braun, Paula A." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

(CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stephanie Cain - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kelly Taylor - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: SimpleReport <> Colorado <> G/A meeting

Hey all - I can match those times as needed.

@ SimpleReport team - do any of those times work? Not sure who are all the necessary attendees from your side for this conversation!

Best,
Zach

On Wed, Jan 6, 2021 at 12:23 AM Schafer - OIT, Janell <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hey Zach-

Thanks for the update. CO is very interested in this opportunity and excited to collaborate on this with SimpleReport, Apple, and Google.

Glancing at Michelle's calendar she is already pretty booked (but hopefully the times I outline below she can work around).

The potential pockets to schedule 30 minutes on Thursday (MST):

- 8-9:30AM
- 11:45-1PM
- 3:15-5PM

Additionally- could you please add [@Stephanie Cain - OIT](#) to any invite? Over the last few weeks Steph has led statewide user research efforts on testing/ reporting infrastructure in Colorado; she will add immense subject matter expertise to any conversation as we move forward.

Thanks for reaching out and looking forward to discussing this further.

Best,
Janell

On Tue, Jan 5, 2021 at 8:55 PM Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

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Janell & Michelle -- if there are a few times that could work for a 30m meeting on Thursday, please send some times across and we'll work together to identify a good time amongst our teams.

Thanks so much!

Best,

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.)

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec 552(b)(6))

[EXTERNAL] Re: SimpleReport <> Colorado <> G/A meeting

From "Schafer - OIT, Janell" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>
:
To: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(h)(6))>
Cc: Michelle Park <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Tanay Padhi <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Steph Hannon <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Beckett, Alicia (CMS/OA)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Travis Beals <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Mike Helmick <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Richard Hawes <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Wendy-Kay Logan <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, cc: Ricky Bloomfield Jr <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Powell, Linnea (CMS/CCSQ)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Braun, Paula A. (CDC/DDPHSS/OD)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Beckett, Alicia (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Stephanie Cain - OIT <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Kelly Taylor - OIT <Ex 6 - (5 U.S.C. Sec 552(h)(6))>
Date: Wed, 06 Jan 2021 02:22:39 -0500

Hey Zach-

Thanks for the update. CO is very interested in this opportunity and excited to collaborate on this with SimpleReport, Apple, and Google.

Glancing at Michelle's calendar she is already pretty booked (but hopefully the times I outline below she can work around).

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Janell

On Tue, Jan 5, 2021 at 8:55 PM Zach Eddinger <[REDACTED]> wrote:
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Janell & Michelle -- if there are a few times that could work for a 30m meeting on Thursday, please send some times across and we'll work together to identify a good time amongst our teams.

Thanks so much!

Best,

--

Zach Eddinger | BizOps Associate | [REDACTED]

RE: [EXTERNAL] Confirming 11am EST with Google Cloud on Email Interoperability/Compatability

From: "Dalessio, J. Alex EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 07 Jan 2021 10:59:46 -0500

Be there shortly.

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Thursday, January 7, 2021 10:05 AM
To: Dalessio, J. Alex EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: [EXTERNAL] Confirming 11am EST with Google Cloud on Email Interoperability/Compatability

Alex,

Wanted to confirm our 11am discussion. Happy New Year.

Thanks,
Lee
Lee Dunn
Google
leedunn@google.com

Android Mobile [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

RE: [EXTERNAL] Confirming 11am EST with Google Cloud on Email Interoperability/Compatability

From: "Dalessio, J. Alex EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 07 Jan 2021 10:34:23 -0500

Hi Lee,

Yes, we're good to go.

Hope you are well.

Alex

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Thursday, January 7, 2021 10:05 AM
To: Dalessio, J. Alex EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: [EXTERNAL] Confirming 11am EST with Google Cloud on Email Interoperability/Compatability

Alex,

Wanted to confirm our 11am discussion. Happy New Year.

Thanks,
Lee
[Lee Dunn](#)

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Android Mobile: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Re: Localization and standards for Government benefits and COVID-19 resources

From: Philip Ashlock - QQA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Williams, Rebecca A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Grimes, Justin M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joanne McGovern - QQBB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thu, 07 Jan 2021 08:30:27 -0500

Yiaway, perhaps we add this to the agenda for our next meeting on January 13th at 2:30pm ET and include Dave in the invite?

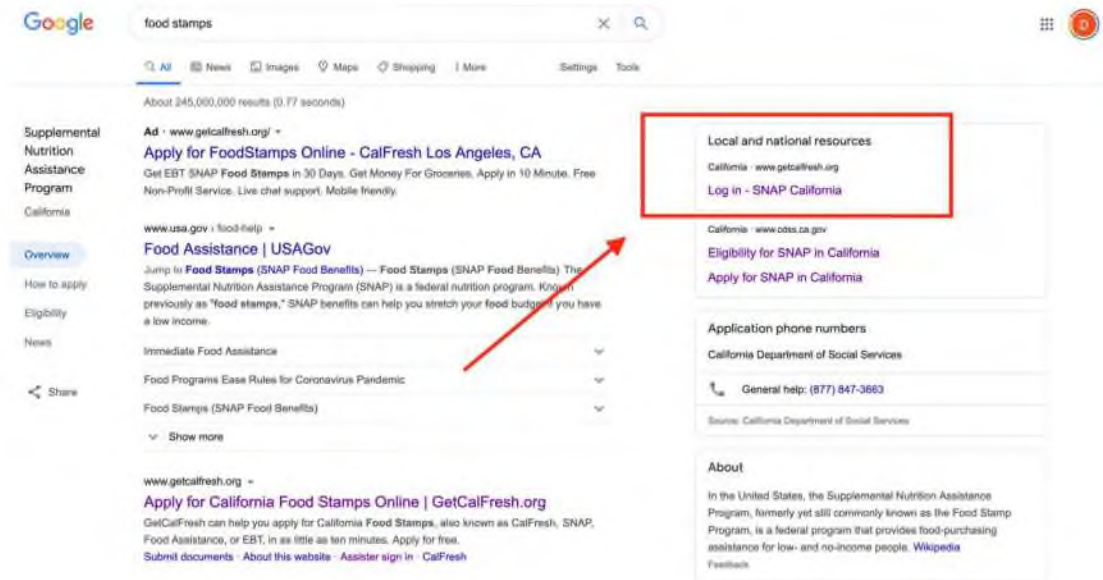
On Wed, Jan 6, 2021 at 1:16 PM Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Good morning —

Thanks so much Philip. I'm picking up this thread many months later and from my (now) State of California email address. :)

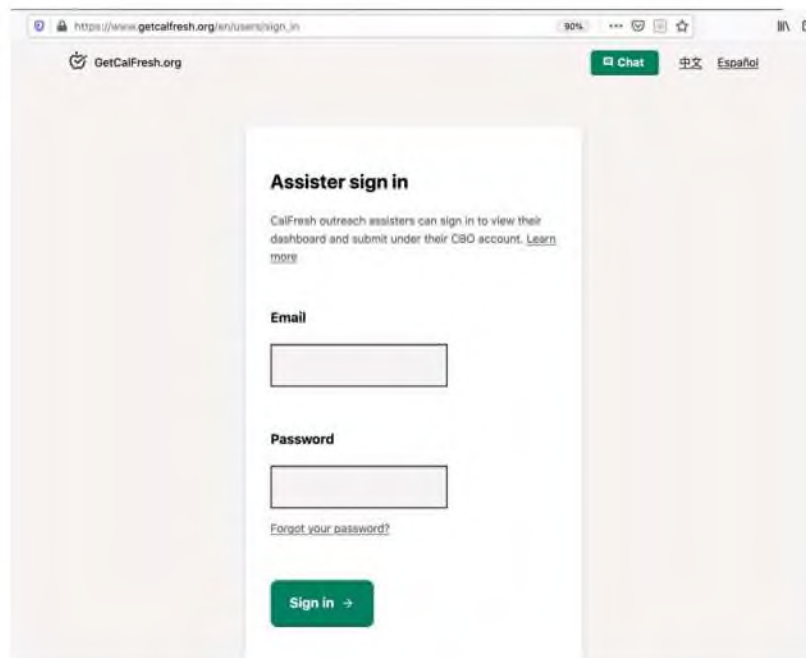
I'd love to learn more about these efforts as I have been investigating the special SERP features here, and in particular would love to understand how states can provide structured data / sources on some of these.

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(this search is from Los Angeles, on desktop)



That link isn't terrible, but it actually goes to a login for community-based *assisters* — not individuals looking to apply:



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I'd also mentioned some related coordination with Rebecca Williams (cc'ed) who works in the Office of the Federal CIO with Justin. As we discussed with Joanne a few weeks ago, I think the topic of how governments might be able to engage with social media companies and other platform providers with large audiences is something to explore further both in terms of thinking about standards and interoperability for supporting long term infrastructure that works when there isn't a crisis, but also in terms of working towards more of a repeatable playbook for these partners, emergency officials, and communication directors at all levels of government to be able to reference in the future. I know there's never going to be a one size fits all solution when dealing with such an international crisis, but perhaps within the US there's an opportunity to update things like the National Response Framework for both Federal agencies as well as State and Locals to find ways to coordinate more readily and consistently up through these platform partners.

In any case, I just wanted to make the introduction, but perhaps we can connect with other relevant threads as appropriate.

Best,
Phil

--

Philip Ashlock
Director, Data & Analytics Portfolio
GSA Technology Transformation Services

--

Dave Guarino
Office of Digital Innovation
CA Government Operations Agency

--

Philip Ashlock
Director, Data & Analytics Portfolio
GSA Technology Transformation Services

[EXTERNAL] Confirming 11am EST with Google Cloud on Email Interoperability/Compatability

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec
To: "Dalessio, J. Alex EOP/OMB" <[Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thu, 07 Jan 2021 10:04:44 -0500

Alex,

Wanted to confirm our 11am discussion. Happy New Year.

Thanks,

Lee

Lee Dunn

Google

[Ex 6 - (5 U.S.C. Sec
Android Mobile: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

[EXTERNAL] HOLD - FAR Case Discussion Unison Marketplace / OFPP

From: Michael Hettinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: geof[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Blum, Matthew C. EOP/OMB"
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], reid[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
jackson@unisonglobal[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
cyrrusanalytics@cloudmave[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: "Thompson, Diane (HQ-LP011)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
"diane[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
thompson@nasa[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Google Calendar)" <calendar[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
notification@google[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Fri, 08 Jan 2021 13:50:00 -0500
Attachments RA FAR Case Discussion - Unison Marketplace - OFPP (01.08.2021).pdf (345.64 kB)

:

Attached are the slides we plan to use to guide today's discussion. Talk to everyone in a few minutes.

Mike Hettinger | President & Founding Principal | Hettinger Strategy Group LLC
email: mhettinger@hsg-dc.com [Ex 6 - (5 U.S.C. Sec 552(b)(6))] >www.hsg-dc.com<
mobile: [Ex 6 - (5 U.S.C. Sec 552(b)(6))] Twitter: @Hettinger_Tech



Proposed FAR Case- Reverse Auction Guidance

Discussion with OFPP ■ January 2021

FAR case 2015-0038 is a positive step forward for federal procurement

- Brings Reverse Auction – a common commercial procurement tool – explicitly into the FAR
- Establishes guidance and requirements for acquisition professionals
- Encourages Reverse Auction providers to enter the federal market
- There are some elements of the FAR case that will have negative unintended consequences if not addressed

We believe the FAR case can be improved by addressing challenges in the current draft

Efficiencies and Cost Avoidance are at risk for federal agencies

- Issue 1: Agency RA contracts exist to enable contracting officers
 - Policy concern: Draft requires COs to evaluate when to utilize RA, which RA provider to utilize, and provider fees where agency policy may already address. This rule introduces duplicative steps which increase confusion and increase PALT.
- Issue 2: Modification of existing vehicles may negatively impact BIC use
 - Policy concern: Draft calls for insertion of reverse auction clause into solicitations and contracts for multiple-award contracts, IDIQ contracts, and BPAs. Agencies' cost avoidance will be severely hampered for non-complex, simplified acquisitions; which are recognized as the best use of RA.

We believe the FAR case can be improved by addressing challenges in the current draft (cont'd)

- Issue 3: Historical data key tool for agencies' RA program management
 - Policy concern: Draft calls for removal of all RA documentation from service provider's systems after auction. Agencies will lose the ability to monitor buyer utilization and compliance. RA providers would not be able to support audits from GSA, Agency OIGs, and the GAO.
- Issue 4: Inconsistency in policy related to display of all offerors' pricing
 - Policy concern: Policy states that COs both 'may' and 'shall' display all offerors' pricing throughout the auction. Display of pricing increases protest risk and should not be mandated.
- Issue 5: Details of construction category restriction are in draft
 - Policy concern: Draft rule provides blanket ban for reverse auction for design-build construction contracts. Agencies currently realize value from RA for related non-complex goods and services.

Next steps

- What is the FAR Council's process?
 - Comment review
 - Agency feedback
 - Modifications to draft rule
 - Timeline

[EXTERNAL] Can you please try to ask them to pay me this week - Trump and Sekulow if not already done today or early tomorrow or check to find out thanks!

From: Ceceilia Berkowitz [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: constituentrelations@nj [Ex 6 - (5 U.S.C. Sec 552(b)(6))], corybooker@hotmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))], corybooker7@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))], brian [Ex 6 - (5 U.S.C. Sec 552(b)(6))], moynihan@bankofamerica [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Annette Quijano [Ex 6 - (5 U.S.C. Sec 552(b)(6))], billg@microsoft [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Paul Bascobert [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Bob Menendez [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Booker Team [Ex 6 - (5 U.S.C. Sec 552(b)(6))], wlross@do [Ex 6 - (5 U.S.C. Sec 552(b)(6))], wilfred [Ex 6 - (5 U.S.C. Sec 552(b)(6))], frost@cnbc [Ex 6 - (5 U.S.C. Sec 552(b)(6))], executivesecretariat@dol [Ex 6 - (5 U.S.C. Sec 552(b)(6))], eschmidt@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))], tprupis@millburntwp [Ex 6 - (5 U.S.C. Sec 552(b)(6))], talktodol@dol [Ex 6 - (5 U.S.C. Sec 552(b)(6))], TAPinto Millburn/Short Hills [Ex 6 - (5 U.S.C. Sec 552(b)(6))], townclerk@millburntwp [Ex 6 - (5 U.S.C. Sec 552(b)(6))], ypgoldfeder@yahoo [Ex 6 - (5 U.S.C. Sec 552(b)(6))], ypg23@yahoo [Ex 6 - (5 U.S.C. Sec 552(b)(6))], <Unnamed>" <senre [Ex 6 - (5 U.S.C. Sec 552(b)(6))], kean@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "<Unnamed>" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], MBX OMB Director [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Navarro, Peter K. EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], president@harvar [Ex 6 - (5 U.S.C. Sec 552(b)(6))], president@kean [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Amy Gutmann [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Adam J. Plotkin [Ex 6 - (5 U.S.C. Sec 552(b)(6))], lawrence [Ex 6 - (5 U.S.C. Sec 552(b)(6))], summers@ksg.harvar [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kudlow, Larry A. EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], lawrence [Ex 6 - (5 U.S.C. Sec 552(b)(6))], summers@harvard [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Raymond Lesniak [Ex 6 - (5 U.S.C. Sec 552(b)(6))], lee [Ex 6 - (5 U.S.C. Sec 552(b)(6))], kewsong@carlyle [Ex 6 - (5 U.S.C. Sec 552(b)(6))], loud [Ex 6 - (5 U.S.C. Sec 552(b)(6))], dobbs@foxbusiness [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Linda A Walters <linda [Ex 6 - (5 U.S.C. Sec 552(b)(6))], walters@bankofamerica [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jeanne Kingsley <jmk103063@ad [Ex 6 - (5 U.S.C. Sec 552(b)(6))], jjc@thetree [Ex 6 - (5 U.S.C. Sec 552(b)(6))], iowenkelly@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jay Mathews [Ex 6 - (5 U.S.C. Sec 552(b)(6))], hallie [Ex 6 - (5 U.S.C. Sec 552(b)(6))], jackson@nbcun [Ex 6 - (5 U.S.C. Sec 552(b)(6))], halliejackson@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Amy Bixler [Ex 6 - (5 U.S.C. Sec 552(b)(6))], ggarrett@wharton.upenn [Ex 6 - (5 U.S.C. Sec 552(b)(6))], dersh@law.harvard [Ex 6 - (5 U.S.C. Sec 552(b)(6))], deglow@millburntwp [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Debbie Slate [Ex 6 - (5 U.S.C. Sec 552(b)(6))], steven [Ex 6 - (5 U.S.C. Sec 552(b)(6))], mnuchin@treasur [Ex 6 - (5 U.S.C. Sec 552(b)(6))], evert@thesiever [Ex 6 - (5 U.S.C. Sec 552(b)(6))], sigmasigma@bloomberg [Ex 6 - (5 U.S.C. Sec 552(b)(6))], sharor [Ex 6 - (5 U.S.C. Sec 552(b)(6))], wh98@wharton.upenn [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Giuliani, Andrew H. EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], adam@adamgrant.net, Aaron Price [Ex 6 - (5 U.S.C. Sec 552(b)(6))], caroline [Ex 6 - (5 U.S.C. Sec 552(b)(6))], wiles@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))], vmr@us.ibm [Ex 6 - (5 U.S.C. Sec 552(b)(6))], cassidy [Ex 6 - (5 U.S.C. Sec 552(b)(6))], umbauld@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Luna, Cassidy M. EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Luna, Nicholas F. EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], michael [Ex 6 - (5 U.S.C. Sec 552(b)(6))], utter@denton [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Marcia G Krame [Ex 6 - (5 U.S.C. Sec 552(b)(6))], madmoney@cnt [Ex 6 - (5 U.S.C. Sec 552(b)(6))], maggie [Ex 6 - (5 U.S.C. Sec 552(b)(6))], haberman@nytimes [Ex 6 - (5 U.S.C. Sec 552(b)(6))], maria [Ex 6 - (5 U.S.C. Sec 552(b)(6))], artirromo@foxbusines [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Wharton Magazine [Ex 6 - (5 U.S.C. Sec 552(b)(6))], [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Date: Sun, 10 Jan 2021 10:26:28 -0500

----- Forwarded message -----

From: **Ceceilia Amirat** Ex 6 - (5 U.S.C. Sec 552(b)(6))

Date: Sunday, January 10, 2021

Subject: Trump check and Sekulow check

To: Ex 6 - (5 U.S.C. Sec 552(b)(6)), Donald Trump, h68@wharton.upenn.edu, IVANKA.M.T

RUMPLE Ex 6 - (5 U.S.C. Sec 552(b)(6)), Jck@wharton.upenn.edu, JARED KUSCHNER, Ex 6 - (5 U.S.C. Sec 552(b)(6))

avi@wharton.upenn.edu, mrm1335@msr.com, mrm@wharton.upenn.edu, Ex 6 - (5 U.S.C. Sec 552(b)(6)), kayleigh.mcenany@wharton.upenn.edu, Ex 6 - (5 U.S.C. Sec 552(b)(6))

ke.l.rollins@wharton.upenn.edu, Ex 6 - (5 U.S.C. Sec 552(b)(6)), Amy E. Swonger@wharton.upenn.edu, Ex 6 - (5 U.S.C. Sec 552(b)(6)), Wlross@dod.mil, Ex 6 - (5 U.S.C. Sec 552(b)(6)), avi.berkowitz@wharton.upenn.edu, Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - POMPEO@state.gov, Ex 6 - (5 U.S.C. Sec 552(b)(6)), Jay Sekulow@email.aclj.org, Ex 6 - (5 U.S.C. Sec 552(b)(6)), Jaymail56@tmo.com, Ex 6 - (5 U.S.C. Sec 552(b)(6))

Blackburn@senate.gov, Ex 6 - (5 U.S.C. Sec 552(b)(6)), Jaysekulow@aclj.org, Ex 6 - (5 U.S.C. Sec 552(b)(6)), J.sekulow@email.aclj.org, Ex 6 - (5 U.S.C. Sec 552(b)(6)), Jordan.sekulow@email.aclj.org, Ex 6 - (5 U.S.C. Sec 552(b)(6)), than

n.bennett@email.aclj.org, Ex 6 - (5 U.S.C. Sec 552(b)(6))

Please pay this week if you can try to schedule a time today or tomorrow or right after- thanks!

I know you have said many times that I should be expecting to receive the check very soon and that this week may work.

CJ Berkowitz

187 Columbia Turnpike

PO Box 344

Florham Park NJ 07932

Sent from my iPhone

[EXTERNAL] Re: Localization and standards for Government benefits and COVID-19 resources

From: Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Philip Ashlock - QQA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Angela Crocker Lewis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Williams, Rebecca A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Grimes, Justin M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joanne McGovern - QQBB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 11 Jan 2021 12:33:05 -0500

[+Angela Crocker Lewis](#)

Happy new year to all!

Thank you for sharing your questions with us, Dave. And thanks for the suggestion, Phil. I wanted to pull in my colleague Angela for her thoughts and guidance here.

On Thu, Jan 7, 2021 at 5:30 AM Philip Ashlock - QQA <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Yiaway, perhaps we add this to the agenda for our next meeting on January 13th at 2:30pm ET and include Dave in the invite?

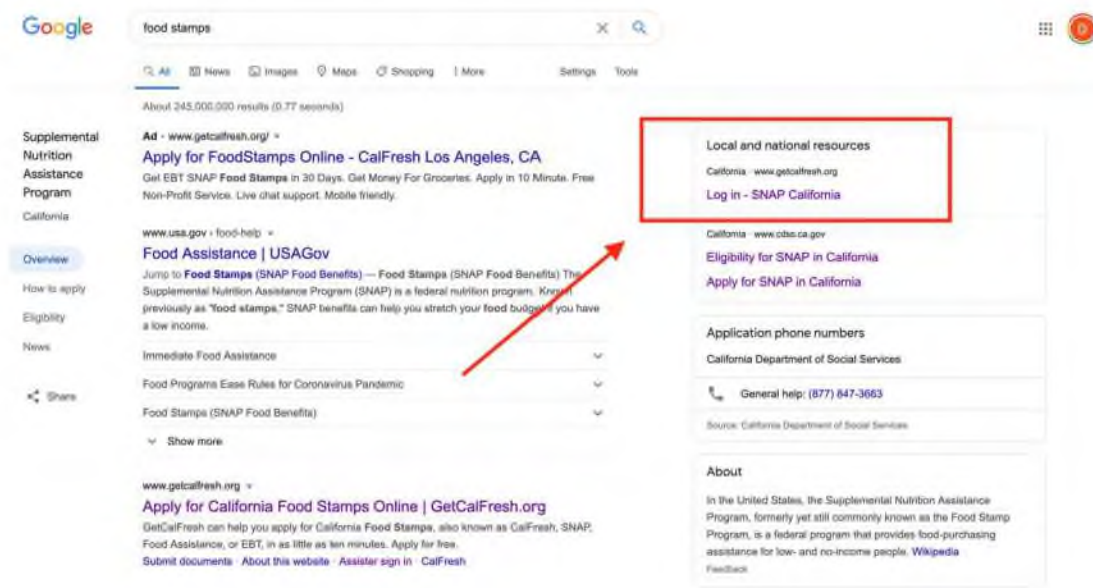
On Wed, Jan 6, 2021 at 1:16 PM Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Good morning —

Thanks so much Philip. I'm picking up this thread many months later and from my (now) State of California email address. :)

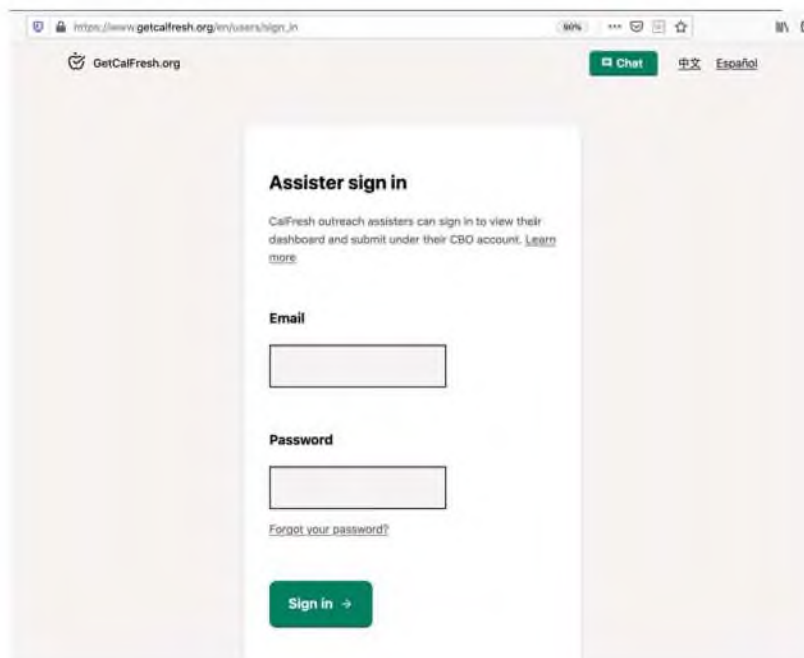
I'd love to learn more about these efforts as I have been investigating the special SERP features here, and in particular would love to understand how states can provide structured data / sources on some of these.

As one example — here is a link that's suboptimal in our result for "food stamps":

(this search is from Los Angeles, on desktop)



That link isn't terrible, but it actually goes to a login for community-based *assisters* — not individuals looking to apply:



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It sounds like there are a few opportunities to use schema.org but I'd love to learn more about the process of doing this from the State's perspective.

Thanks, and happy new year!

Dave

On Thu, Dec 3, 2020 at 7:35 PM Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

----- Forwarded message -----

From: Philip Ashlock - QQA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Tue, May 12, 2020 at 12:32 PM

Subject: Localization and standards for Government benefits and COVID-19 resources

To: Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Williams, Rebecca A EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Justin Grimes

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joanne McGovern - QQBB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Hi Yiaway, Dave, and others,

I wanted to connect a few folks here based on some Twitter conversations related to the topic of localization and standards for Government benefits and COVID-19 resources.

Dave Guarino served with Code for America for many years and has been looking into the subject of [Public Interest SEO](#) lately including getting a better understanding of how government benefits like unemployment are best surfaced on search engines - e.g. this [Tweet with 216 replies](#) to see how Google handled localization for "unemployment" in different localities. He also highlighted the "[GovernmentBenefitsType](#)" pending update to schema.org associated with COVID-19. Since these are topics we've been focused on lately and Dave seems to have a good pulse on this along with connections to a network of local

government stakeholders, I thought it'd be good to try to bring him into the loop more on opportunities for better coordination nationwide - especially on the topic of localization.

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GSA Technology Transformation Services

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Dave Guarino
Office of Digital Innovation
CA Government Operations Agency

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Philip Ashlock
Director, Data & Analytics Portfolio
GSA Technology Transformation Services

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Yiaway Yeh | Global Product Partnerships - Civics & Elections |

Ex 6 - (5 U.S.C.
Sec 552(b)(6))

Ex 6 - (5
U.S.C. Sec

[EXTERNAL] Re: Localization and standards for Government benefits and COVID-19 resources

From: Angela Crocker Lewis <[REDACTED]>
To: Yiaway Yeh <[REDACTED]>
Cc: Philip Ashlock - QQA <[REDACTED]>, Dave Guarino <[REDACTED]>, "Williams, Rebecca A. EOP/OMB" <[REDACTED]>, "Grimes, Justin M. EOP/OMB" <[REDACTED]>, Joanne McGovern - QQBB <[REDACTED]>
Date: Wed, 13 Jan 2021 12:40:35 -0500

Nice to meet you Dave and thank you for the feedback. We removed the login link for the assisters from the page - we really appreciate you bringing this to our attention!

I'll be leading our initiatives on helping users in Search navigate the various social services available to them in their local area and would love to schedule 30 mins with you to gain your perspective from the state level on a few efforts we are working on. Do you have time the week of 1/19 or 1/25 to connect? Please let me know if you have any windows of availability.

Best,
Angela

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[+Angela Crocker Lewis](#)

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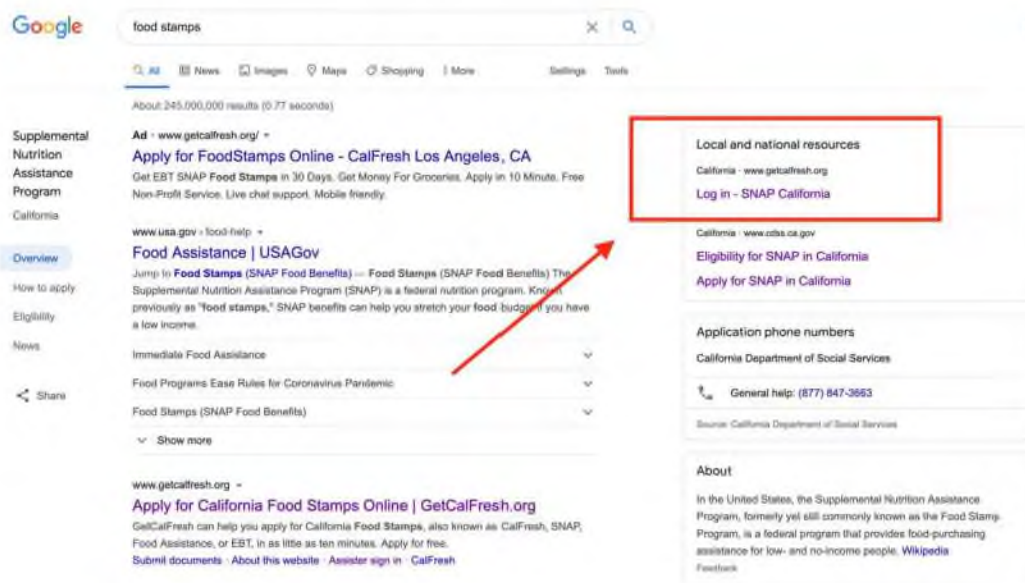
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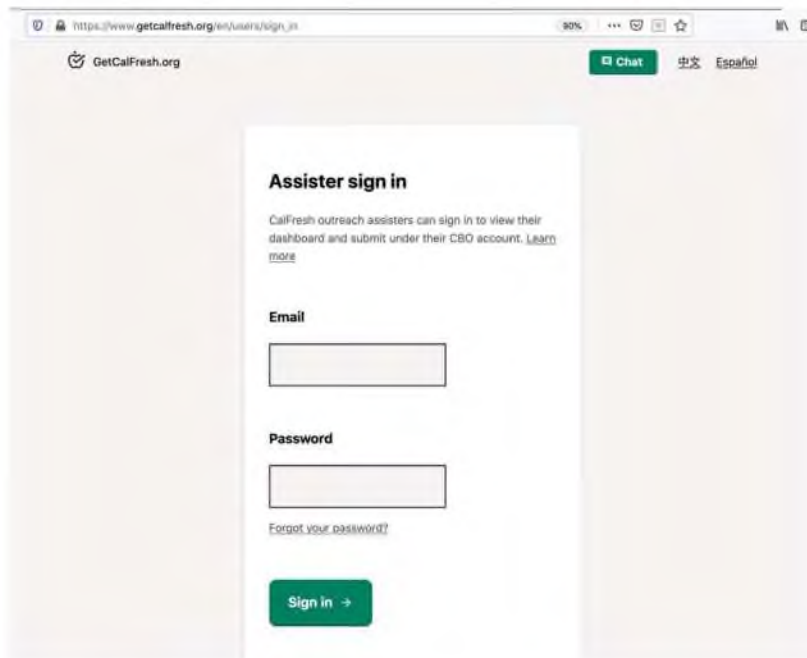
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Ex 6 - (5 U.S.C. Sec 552(b)(6))

wrote:

----- Forwarded message -----

From: Philip Ashlock - QQA, Ex 6 - (5 U.S.C. Sec 552(b)(6))

Date: Tue, May 12, 2020 at 12:32 PM

Subject: Localization and standards for Government benefits and COVID-19 resources

To: Yiaaway Yeh, Ex 6 - (5 U.S.C. Sec 552(b)(6)), dave@fidg.com, Ex 6 - (5 U.S.C. Sec 552(b)(6))

Cc: Williams, Rebecca A. EOP/OMB, Ex 6 - (5 U.S.C. Sec 552(b)(6)), Justin

Grimes <Ex 6 - (5 U.S.C. Sec 552(b)(6))> Joanne McGovern - QQBB
Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Best,
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CA Government Operations Agency

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Philip Ashlock
Director, Data & Analytics Portfolio
GSA Technology Transformation Services

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Yiaway Yeh | Global Product Partnerships - Civics & Elections |

Ex 6 - (5 U.S.C. Sec 552(b)(6))

--

Angela Crocker Lewis | Global Product Partnerships, Social
Impact |

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Re: Localization and standards for Government benefits and COVID-19 resources

From: Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Angela Crocker Lewis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Philip Ashlock - QQA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Williams, Rebecca A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Grimes, Justin M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joanne McGovern - QQBB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 13 Jan 2021 13:18:13 -0500

Nice to meet you as well Angela, and thank you! I noticed the change earlier this week, much appreciated!

I will reach out directly to you with some times.

Best,
Dave

On Wed, Jan 13, 2021 at 9:41 AM Angela Crocker Lewis <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Nice to meet you Dave and thank you for the feedback. We removed the login link for the assisters from the page - we really appreciate you bringing this to our attention!

I'll be leading our initiatives on helping users in Search navigate the various social services available to them in their local area and would love to schedule 30 mins with you to gain your perspective from the state level on a few efforts we are working on. Do you have time the week of 1/19 or 1/25 to connect? Please let me know if you have any windows of availability.

Best,
Angela

On Mon, Jan 11, 2021 at 12:33 PM Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(a)(1)(A))> wrote:

[+Angela Crocker Lewis](#)

Happy new year to all!

Thank you for sharing your questions with us, Dave. And thanks for the suggestion, Phil. I wanted to pull in my colleague Angela for her thoughts and guidance here.

On Thu, Jan 7, 2021 at 5:30 AM Philip Ashlock - QQA <Ex 6 - (5 U.S.C. Sec 552(a)(1)(A))> wrote:

Yiaway, perhaps we add this to the agenda for our next meeting on January 13th at 2:30pm ET and include Dave in the invite?

On Wed, Jan 6, 2021 at 1:16 PM Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(a)(1)(A))> wrote:

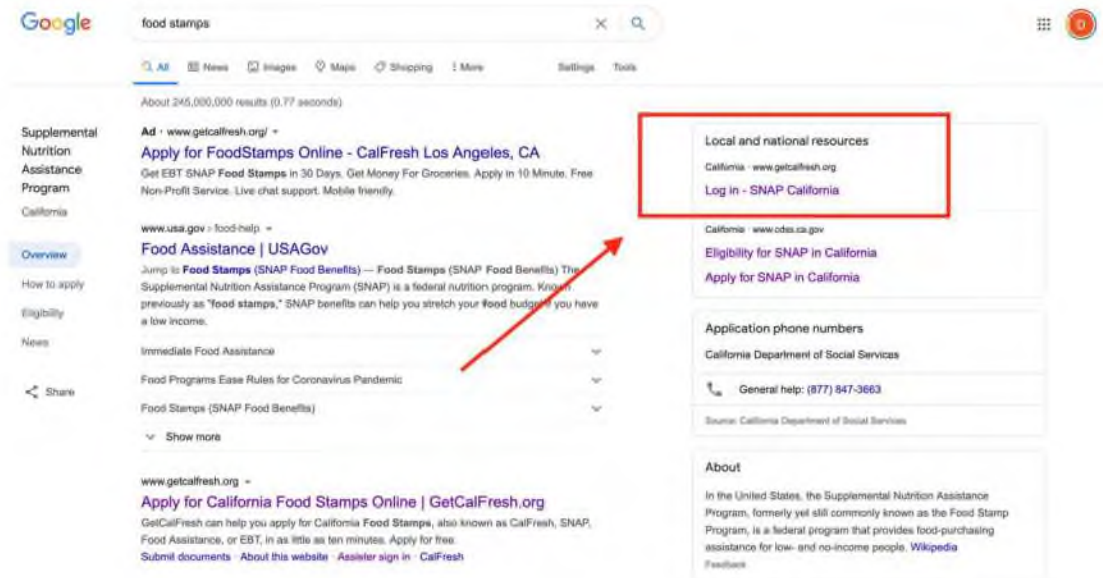
Good morning —

Thanks so much Philip. I'm picking up this thread many months later and from my (now) State of California email address. :)

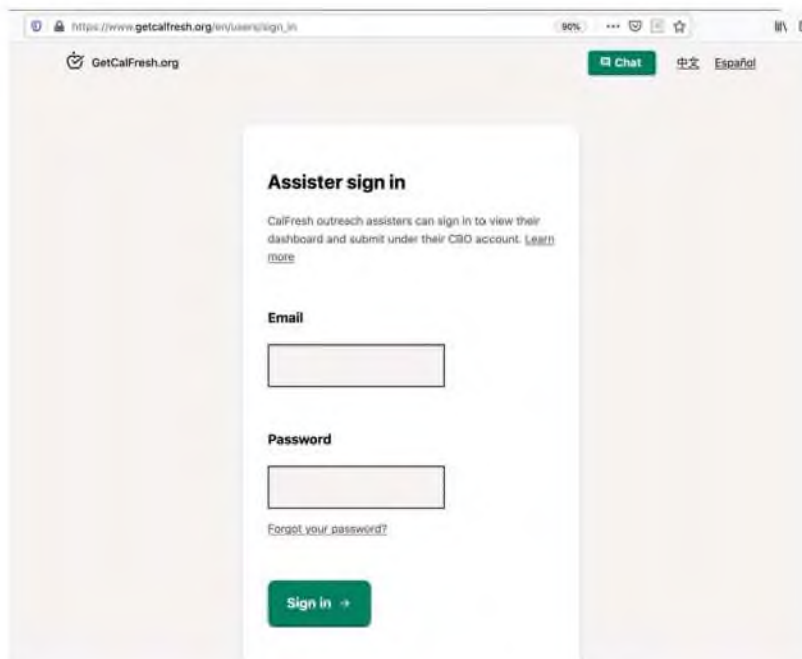
I'd love to learn more about these efforts as I have been investigating the special SERP features here, and in particular would love to understand how states can provide structured data / sources on some of these.

As one example — here is a link that's suboptimal in our result for "food stamps":

(this search is from Los Angeles, on desktop)



That link isn't terrible, but it actually goes to a login for community-based *assisters* — not individuals looking to apply:



I've reported using the "Feedback" link a few weeks back, but it has not changed.

It sounds like there are a few opportunities to use schema.org but I'd love to learn more about the process of doing this from the State's perspective.

Thanks, and happy new year!

Dave

On Thu, Dec 3, 2020 at 7:35 PM Dave Guarino <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

----- Forwarded message -----

From: Philip Ashlock - QQA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Tue, May 12, 2020 at 12:32 PM

Subject: Localization and standards for Government benefits and COVID-19 resources

To: Yiaway Yeh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Williams, Rebecca A. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Justin Grimes <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joanne McGovern - QQBB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Hi Yiaway, Dave, and others,

I wanted to connect a few folks here based on some Twitter conversations related to the topic of localization and standards for Government benefits and COVID-19 resources.

Dave Guarino served with Code for America for many years and has been looking into the subject of [Public Interest SEO](#) lately including getting a better understanding of how government benefits like unemployment are best surfaced on search engines - e.g. this [Tweet with 216 replies](#) to see how Google handled localization for "unemployment" in different localities. He also highlighted the "[GovernmentBenefitsType](#)" pending update to schema.org associated with COVID-19. Since these are topics we've been focused on lately and Dave seems to have a good pulse on this along with connections to a network of local government

stakeholders, I thought it'd be good to try to bring him into the loop more on opportunities for better coordination nationwide - especially on the topic of localization.

I'd also mentioned some related coordination with Rebecca Williams (cc'ed) who works in the Office of the Federal CIO with Justin. As we discussed with Joanne a few weeks ago, I think the topic of how governments might be able to engage with social media companies and other platform providers with large audiences is something to explore further both in terms of thinking about standards and interoperability for supporting long term infrastructure that works when there isn't a crisis, but also in terms of working towards more of a repeatable playbook for these partners, emergency officials, and communication directors at all levels of government to be able to reference in the future. I know there's never going to be a one size fits all solution when dealing with such an international crisis, but perhaps within the US there's an opportunity to update things like the National Response Framework for both Federal agencies as well as State and Locals to find ways to coordinate more readily and consistently up through these platform partners.

In any case, I just wanted to make the introduction, but perhaps we can connect with other relevant threads as appropriate.

Best,
Phil

--

Philip Ashlock
Director, Data & Analytics Portfolio
GSA Technology Transformation Services

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Dave Guarino
Office of Digital Innovation
CA Government Operations Agency

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Philip Ashlock
Director, Data & Analytics Portfolio
GSA Technology Transformation Services

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Yiaway	Global Product Partnerships - Civics & Elections	Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))	Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))
Yeh			Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))

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Angela Crocker	Global Product Partnerships, Social	Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))	Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))
Lewis	Impact	Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))	Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))

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Dave Guarino
Office of Digital Innovation
CA Government Operations Agency

To: 'Lee Carosi Dunn' [REDACTED] [REDACTED] nex.abdiel@gsa [REDACTED]
Subject: Connection: Nel (DOT and PIF) / Lee (Google)

re: Google/Waymo/autonomous vehicles debrief

Hi Nelson / Lee:

As mentioned, just connecting the two of you officially here. Feel free to take things forward without me – although I think this work is fascinating!

Cheers, Alex

--

J. Alex Dalessio

Presidential Innovation Fellow | OFCIO

Office of Management and Budget

Executive Office of the President

P: [REDACTED]
[REDACTED]

[REDACTED]

[EXTERNAL] Re: Jason Brown <> Florence Kasule

From: Jason Brown <[REDACTED]>
To: "Kasule, Florence N. EOP/OMB" <[REDACTED]>
Date: Fri, 15 Jan 2021 14:15:08 -0500

Great! Zoom or Google Meet can work. See you then!

Cheers,
Jason



Jason M. Brown
[REDACTED]
Strategic Cloud Advisor - Public Sector
[REDACTED]

On Fri, Jan 15, 2021 at 2:01 PM Kasule, Florence N. EOP/OMB
<[REDACTED]> wrote:

Let's chat about cloud stuff!

I'll send a zoom link on the day of.

FW: Connection: Nel (DOT and PIF) / Lee (Google)

From: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
To: Lesta Brady <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Date: Fri, 15 Jan 2021 10:49:44 -0500

Hi Lesta,

No problem. Here is the relevant information, below.

Best, Alex

From: Dalessio, J. Alex EOP/OMB
Sent: Friday, January 8, 2021 3:14 PM
To: 'Lee Carosi Dunn' <Ex 6 - (5 U.S.C. Sec [REDACTED])>; nellabdiel@gsa.gov <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: Connection: Nel (DOT and PIF) / Lee (Google)

re: Google/Waymo/autonomous vehicles debrief

Hi Nelson / Lee:

As mentioned, just connecting the two of you officially here. Feel free to take things forward without me – although I think this work is fascinating!

Cheers, Alex

--

J. Alex Dalessio
Presidential Innovation Fellow | OFCIO
Office of Management and Budget
Executive Office of the President
P: Ex 6 - (5 U.S.C. Sec [REDACTED])
E: Ex 6 - (5 U.S.C. Sec [REDACTED])

[EXTERNAL] Google follow up on DOT -FAA conversation

From: Lesta Brady <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 15 Jan 2021 10:27:42 -0500

Hi John,

Thanks again for meeting with Lee Dunn and our team last week. We appreciated the interoperability conversation on Workspace and O365.

I wanted to follow up with you and see if you could provide me with the contact information for your colleague that joined us who is presently detailed to DOT. As discussed I wanted to connect him to my team covering DOT.

Thank you,
Lesta



Lesta Brady
Director, Federal Civilian Sales
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Mobile
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Dear ACT and IAC Leaders: Looking forward to seeing you at our Joint ACT and IAC Executive Committee meeting this Tuesday, January 19th at 4:00pm. In preparation for the meeting you will find attached the slide deck we will be using for the meeting (that includes the agenda) and also the minutes from our last Joint EC meeting. I am very much looking forward to capturing your ideas for the year ahead, and encourage you to skim through the slides in advance of the meeting to help “prime the pump” for new ideas/engagement.

Hope you have a great weekend. For convenience, the Zoom info for the meeting is included below.

Dave

Join ZoomGov Meeting

<https://www.zoomgov.com/j/1617877618?pwd=ZDN1VG9mU1NNdk9MR25JK08yeHF3Zz09>

Ex 6 - (5 U.S.C. Sec 552(b)(6))

One tap mobile

Ex 6 - (5 U.S.C. Sec 552(b)(6))

David M. Wennergren

CEO

American Council for Technology and Industry Advisory Council (ACT-IAC)

dwennergren@actiac.org

3040 Williams Drive, Suite 300, Fairfax, VA 22031

Website : <https://www.actiac.org>

Twitter

ACT-IAC: Accelerating Government Mission Outcomes Through Collaboration, Leadership and Education

Joint ACT & IAC Executive Committee Meeting

January 19, 2021

4:00 PM – Call to Order, Minutes Approval, President’s Remarks – Harrison Smith

4:05 PM – Chair’s Remarks – Ted Davies

4:10 PM – CEO Update – Dave Wennergren

4:15 PM – 2021 Events Update/Planning Discussion – Dave Wennergren/Kisha Powell/All

4:40 PM – ACT-IAC 2021-2023 Strategy Update – 2021 Outcomes – WG Coordinators/All

5:30 PM – Value Proposition – Government Engagement – Dave Wennergren/All

5:45 PM – New Business – Harrison Smith/Ted Davies/All

6:00 PM – Adjourn

Call to Order/Minutes Approval/President's Remarks

Chair's Remarks

CEO Update

2021 Events Planning Discussion

Current 2021 Events Calendar

- **Resiliency Colloquium**, Co-hosted by ACT-IAC, the Partnership for Public Service & MeriTalk – February 9 (*Virtual Event*)
- **RPA Day: Industry & Government Partnership in Automation**, partnered with GSA – March 16 & 17 (*Virtual Event*)
- **Acquisition Innovation Forum** (formerly AE) – April 20 (*Virtual Event*)
- **Data Driven Forum** – May 4 (*Virtual Event*)
- **Emerging Technology & Innovation Conference** – May 24 – 26 (*Changed to Virtual Event*)
- **Health Innovation Day** – June 8 – 9 (*Virtual Event*)
- **Homeland Security & Law Enforcement Forum** – June 30 (*Virtual Event*)
- **Women in Leadership Forum** – July (*Virtual Event*)
- **Shared Services Summit**, co-hosted with Shared Services Leadership Coalition – September (*currently Hybrid Event – will continue assessing viability of in-person in September*)
- **Forum** – October (subject and Date TBD) (*Virtual Event*)
- **Imagine Nation ELC** – November 7 – 9 (*currently Hybrid Event – continuing to evaluate delivery model*)
- **CX Summit** – November (*Virtual Event*)
- **Forum** – December (subject and date TBD) (*Virtual Event*)

May 2021 Conference Planning

- The May Emerging Technology and Innovation conference does not require the expansive planning committee/effort used for ELC, however, we would like to have a small Content Planning Team for the conference
 - Team of 6 to 12 volunteers focused on meeting a few times to advise on potential speakers, content and experience for the May conference
 - Not a typical event planning team – more like an idea generation and contact making working group
 - Content Team could consist of:
 - Executive Committee members
 - COI Members
 - Institute for Innovation members
 - New/emerging ACT-IAC Leaders
 - Potential sponsors
- Discussion Items for tonight:
 - Ideas for government and industry planning team members ... and/or content?

Imagine Nation ELC 2021 Planning

- Volunteers from government and industry are needed for every level of planning for this conference. The most urgent need are Chairs, Vice Chairs and Champions.
 - Chairs lead the planning team and define the direction of the content for the conference. Once the Chairs are identified, they can help select leaders for the various planning areas.
 - There needs to be at least one Chair from government and one Chair from industry
 - Typically C-Level ACT-IAC members
 - Champions are senior leaders - typically from top sponsor companies and government - that assist in creating the high-level theme for the conference as well as bringing visibility to the conference. They also assist in attracting speakers for the conference.
 - There can be several Champions
 - Champions typically have a speaking role at the conference
- Discussion for tonight
 - Ideas for Champions?
 - Ideas for government and industry planning team members?

Our Evolving Value Proposition Around Events

- Goal 1 Working Group is assessing how to optimize/deliver the three “types” of conferences we will see in the future (virtual-only, in-person and hybrid)?
- Discussion Items: Ideas/suggestions on maximizing continued interest and participation, new ideas/approaches, etc.?

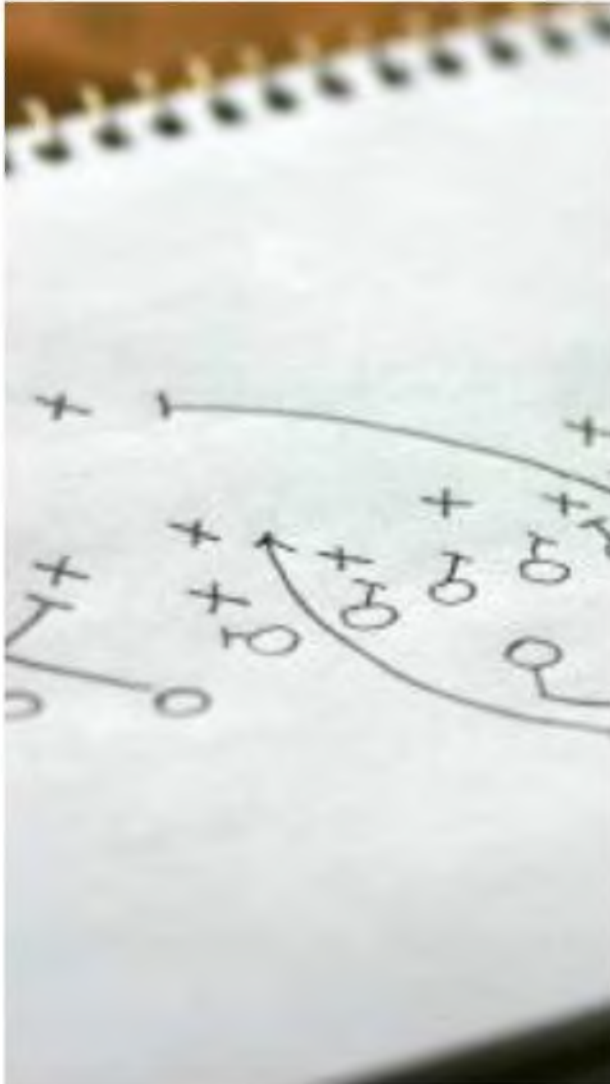
ACT-IAC 2021-2023 Strategy Update – 2021 Deliverables & Outcomes

ACT-IAC 2021-2023 Strategy Working Groups

- **Goal 1: Thriving in a Virtual World**
 - WG Coordinator: Tim Smith Staff Lead: Kisha Powell
 - IAC Members: Allen Ashbey, Ann-Marie Johnson, Ken Bonner, Rich Beutel
 - ACT Members: Adam Goldberg, Beth Killoran
- **Goal 2: Expanding Our Reach Nationally**
 - WG Coordinator: Margie Graves Staff Lead: Mike Howell
 - IAC Members: Jonathan Benett, Kelly Morrison, Jim Cook
 - ACT Members: Dominic Sale, Bill Zielinski
- **Goal 3: Engaging a Growing, Diverse and Inclusive Set of People**
 - WG Coordinator: Judy Douglas Staff Lead: Carol Miller
 - IAC Members: Kavita Kalutar, Darryl Peek, Emily Black
 - ACT Members: Gary Washington, Melvin Brown, Carlene Ileto, Eric Popiel
- **Goal 4: Continuing to Enhance & Expand our Professional Development Programs**
 - WG Coordinator: Cheryl Waldrup Staff Lead: Leslie Barry
 - IAC Members: Ivette Granier-Smith, Ellen Kuhn, Stephanie Mango
 - ACT Members: Darren Ash, Joanne Woytek
- **Goal 5: Maintaining ACT-IAC as a World-Class Association**
 - WG Coordinator: Ted Davies Staff Lead: Tom Scanlon
 - IAC Members: Margie Graves, Paul Strasser, Tim Cooke
 - ACT Members: Harrison Smith, Gary Washington, Maria Roat

Goal 1: Thriving in a Virtual World

Goal #1 – Thriving in a Virtual World



- Virtual Events Playbook
 - The Playbook would be structured to address several audiences:
 - The Planning Team: this area will have the most “plays” assigned. It will outline the best practices for succeeding in the virtual planning process.
 - Speakers: this area will give tips and guidelines for speaking in a virtual format.
 - Exhibitors: this area will outline what has worked for exhibitors and how to get the most out of their setups.
 - Participants: this area will include tips and best practices to have the greatest user experience.

Goal #1 (cont.) - The Plays

Planning Team	Speakers	Exhibitors	Participants
Create a Strong Working Group	Know Your Audience	Create Networking Opportunities	Plan for the Event
Utilize Technology & Tools	Understand the Technology	Utilize “Easter Eggs”	Prepare to Ask Questions / Chat
Plan Your Content	Have a Backup Plan	Engage Your Audience	Give Yourself Breaks
Manage Social Media	Responding To Attendee Questions/Needs	Follow-Up on Actions	
Plan Networking Opportunities	Rollout Content Before & After the Event	Make it Visually Appealing	

Goal #1 (cont.) - Sample Play

- Planning Team

- Play – Create a Strong Working Group

- A Strong Working Group is necessary to ensure that the content will be robust and that the speaker line up will be robust and dynamic.
 - Select members from both government and industry that are knowledgeable in your theme focus
 - Be clear about the roles and responsibilities that you will need from each team member
 - Choose planning members that are open to working with teams
 - Ensure that you have a diverse planning team

Goal 2: Expanding Our Reach Nationally

Goal 2 – Expanding Our Reach Nationally

- Selected Texas and Colorado regional focus areas
- Identified 140 potential contacts in the two regions
- Developed outreach package
- Prioritizing initial contacts (regional and national)
- Establishing engagement tracking tool
- Creating regional profiles
- Planning to initiate contacts ASAP

Goal 3: Engaging a Growing, Diverse and Inclusive Set of People

EC Goal #3 Update

ACCOMPLISHED

- **Benefits and Value Proposition** for virtual programs and engagement (with advisory input from government and industry)
- **EC Champions** for 5 Goal and collaboration areas (Goal #2; Institute)
- Comprehensive **pipeline of new members**

IN PROGRESS

- Define **engagements/special projects** with CIO Council; QSMOs; Innovation Officers; Mission initiatives; C-suite. CDOs shaping May Data Forum
- Focus on **Leadership Pipeline** development and improve D&I across ACT-IAC-survey and work group for government and industry
- Focus **University/educational** org engagement-survey and work group
- **Small Business** Focus Groups to enhance engagement
- Extend **collaboration with key partners**: SSLC; US Cyber Challenge; Meritalk, The Partnership for Public Service; accelerator community, etc.
- Plan to increase **active member engagement**
- Plan to **attract and convert Associate members**



Goal 4: Continuing to Enhance & Expand our Professional Development Programs

Goal 4: Professional Development

- A. **Revising the current professional development programs (Partners, Voyagers and Associates) to recognize the hybrid model (virtual and in-person engagement) that will be with us for the foreseeable future.** Continue to expand reach, awareness, clarity and progression of PD programs



- Current Partners Class scheduled to finish online curriculum in March 2021 with a possible mid/late summer get together (conditions pending) and live graduation “walk” at ELC 2021
- Partners 2021 applications due January 22, 2021 – Pre-app online seminar held 12/8 with over 30 attendees. Courseware begins March 2021 online.
- Traffic on the website light – a bit concerning. Recruiting for leadership as well. Will market that this is a great time to include those outside the DMV as in person (travel costs) will be limited (if situation allows)



- Voyagers 2021 class is doing “soft launch” with online happy hours before courseware begins online on February 9.



- Successful online Graduation ceremony on 12/9 showing resilience of this years online class. Associates 2021 applications will be going out in late January 2021 with a start of April 2021

Goal 4: Professional Development

B. Continuing to engage Fellows to expand member engagement/development and attract new participants to all of our activities (PD and other). Work to engage all 1000+* Fellows in some aspect of ACT-IAC.



- In the COIs and FIEs, Fellows continue to take active rolls and as part of the application process for Partners and Voyagers, we emphasize that prior involvement in ACT-IAC is a plus. All classes upon graduation are encouraged to continue in the conference planning, COIs, FIEs or even the ACT/IAC EC
- The pandemic has actually provided the ability to engage and re-engage Fellows across the classes and within the classes now that the bands of geography have been removed. Fellows hold a monthly Mixer to enable fellows across the classes to get to know each other – Zoom rooms are utilized to promote rapid “networking” to rave reviews.
- *Current enrollment on closed FB group over 600, on LinkedIn group over 550 – this does not indicate active participation in the industry as a whole! Certain percentage have retired or are “missing.”

Goal 4: Professional Development

C. Pursuing additional virtual professional development programs, distance learning opportunities and other educational programs.

- ACT-IAC Academy efforts – *Needs review. The value proposition after 7 plus years. ACT-IAC is not seen as a technical courseware provider, and unsure whether this fits our goals. Focus only on “soft skills” for the next 6 months with Parker Consulting Group (on BD Life Cycle) and Historical Leadership seminars (from PD groups) – see below.*
- Additional leadership development programs. *Working to take the “gems” of the seminars from Partners and Voyagers and offer them to the ACT-IAC community at large under the Academy banner. May change in 2021 to enhance awareness and participation.*
- Educational programs in support of next gen engagement and diversity efforts – Created gAp (Graduate Associates Program) to keep the Associate graduates engaged in ACT-IAC. Have 100 of the 200 graduates currently engaged, ready to welcome the new class of Associate graduates. Roll out planned in January 2021
- Women in Leadership professional development opportunities. *GLOW launched, applications open, first class in February 2021. FULL class of 20 for inaugural cohort – 8 signed up for Summer so far.*



Goal 4: Professional Development

D. Encouraging and participating in Talent Exchange programs.

- Pilot a Partners Program with DNI as a means of deeper engagement with the Intelligence Community – *OBE for the time being. Government champion left government service, encourage DNI participation in the current applications for Partners 2021.*
- Look for or create other opportunities for public-private talent exchange. *No action to date*

Goal 5: Maintaining ACT-IAC as a World-Class Association

Goal 5 Update: Maintaining ACT-IAC as a World-Class Association

1. **Membership Dues: simplifying dues structure and covering operating expenses:**

- 3 year plan to increase dues revenue to cover fixed operating costs of association
 - Drive Dues revenue to 35% or greater of total revenue in 2021
- Aggressive plan to increase dues revenue through the addition of new regular and associate member companies while maintaining a high membership retention rate.
 - 2021 Membership retention rate of 80% or greater
 - Add at least ten Associate Members in 2021
- Analyzing possible dues tiers realignment/consolidation (building on past work)
 - Examine potential to reduce dues tiers and select mid points to optimize dues revenue
- Creating New Member Acquisition list for each year.
 - Create robust list and engage/contact at least 100 new companies in 2021

2. Events: Rebalancing event revenue and thriving in the marketplace

- 3 year goal that Event Sponsorships and Registrations will cover programmatic costs
 - Drive Dues and Sponsorship revenue to 70% or greater of total revenue in 2021
- Recognizing that reduced registration rates increase the depth and breadth of government and industry engagement, shift revenue model to increase reliance on sponsorships and decrease reliance on registrations
- Optimize our three events “business lines”: Virtual Events, In-Person Events and Hybrid Events.
 - Optimize event delivery to drive blended event margin to 35% or greater
- Continue to evaluate/refine business model/approach to virtual and in-person events

Goal 5 Update: Maintaining ACT-IAC as a World-Class Association

3. Sponsorships:

- In addition to event-related goal above, continue to evaluate sponsorship options/offerings, particular in light of a continuing virtual world and eventual hybrid event model. Continue to pursue more sponsorship packages (year-long, advertising, webinars, sponsored content, etc.)
 - Conduct market analysis of Sponsorship offerings and rates

4. Optimizing Business Plans

- Developing a three year view of our financial plans/model in order to determine how to optimize the mix of revenue streams (dues/sponsorships/registrations/other) and lessen reliance on registration fees. This three year view will allow for the creation of intermediate goals/steps to assess elasticity/realism/progress.
 - Drive bottom line Net Operating Income toward a metric of 5% of revenue

Value Proposition – Government Engagement

Value Proposition – Government Engagement

- In preparation for the arrival of new government employees (career and political), we'd like to develop a "Value Proposition for Government Leaders" infographic for use by both Executive Committees and the broader membership in engaging additional government personnel in the work of ACT-IAC
- Discussion Items:
 - What are key reasons why government leaders join?
 - What are the ways in which government leaders prefer to engage?
 - What's the value proposition to create initial interest?
 - What's the value proposition to stay engaged & spread the word to others?
 - What targets should we set for the EC in terms of outreach to government officials this year?
 - What should be our priorities in terms of outreach (individuals & groups)?

New Business / Adjourn



Joint ACT and IAC Executive Committee Meeting Minutes September 22, 2020

Attendance: Harrison Smith, Margie Graves, Ted Davies, Paul Strasser, Dave Wennergren, Joanne Woytek, Adam Goldberg, Maria Roat, Eric Popiel, Beth Killoran, Melvin Brown, Darren Ash, Gary Washington, Ken Bonner, George Duchak, Cheryl Waldrup, Tim Smith, Jim Cook, Jonathan Benett, Tim Cooke, Allen Ashbey, Steve Krauss, Ivette Granier-Smith, Judy Douglas, Stephanie Mango, Rich Beutel, Ellen Kuhn, Lou Charlier, Kelly Morrison, Kavita Kalatur, Ann-Marie Johnson, Marty Croxton, Carol Miller, Kisha Powell, Leslie Barry, Tom Scanlon, Mike Howell

The meeting was called to order at 4:00 PM.

Approval of Minutes

The minutes from the January 14, 2020 Joint EC meeting were approved.

ACT President's Remarks

Harrison Smith commented on the high level of preparation efforts underway for the first virtual ELC. He noted that IRS Commissioner Chuck Rettig is a confirmed speaker along with many other notable speakers. Harrison encouraged EC members to promote ELC through their respective social media channels.

IAC Chair Report

Ted Davies remarked on the strategic planning effort over the summer involving both executive committees. He noted that there are a lot of program activities underway in addition to developing plans to implement the strategic plan.

ACT-IAC CEO Report

Dave Wennergren announced that the annual audit had been completed and ACT-IAC received a clean ("unqualified") audit opinion. He noted that Igniting Innovation and the Shared Services Summit, ACT-IAC's first virtual conferences were both well attended and big successes. Dave thanked Jim Cook for getting John Kotter (Harvard professor and author) as a speaker for ELC and as a new ACT-IAC member. Tim Smith reported the ELC planning committee has developed a great agenda with many great speakers. The program is being adapted to the virtual environment with many networking and social events planned. He asked all Executive Committee members to register to attend and help promote attendance. Eric Popiel reported that the TechKnow Showcase prep sessions are underway, well attended, and successful.

Voyagers 2021 Class



Joanne Woytek and Cheryl Waldrup reported that a class of 28 candidates (14 government and 14 industry) had been selected for the Voyagers 2021 program. They noted that the candidates are highly qualified but it would be good to get more agencies and more government applicants in the future. Alternates were identified for both the government and industry candidate lists. Kelly Morrison said there needed to be a change regarding the Grant Thornton applicant listed (i.e. they need to be replaced with the first alternate). The Executive Committees voted to approve the Voyagers 2021 class with that change.

ACT-IAC 2021-2023 Strategy Working Group Updates

Goal 1 Thriving in a Virtual World

Tim Smith reported that the working group had met and discussed an initial set of priorities for the next three years. The working group plans to meet again before the next IAC Executive Committee meeting to firm up the priorities.

Goal 2 Expanding our Reach Nationally

Margie Graves reported that the working group met to discuss criteria for selecting regional locations to focus on, developing an engagement approach, and identifying potential pilot projects. The criteria include significant federal presence and government champion(s), industry presence and interest, and state and local government interest. Two regions of the country, Colorado Front Range and Texas (San Antonio, Austin, Houston), were identified as initial targets. Programs selected should involve alignment of federal, state and local interests, such as COVID response, disaster management, unemployment, etc.

Goal 3 Engaging a Growing, Diverse and Inclusive Set of People

Judy Douglas noted that this goal has a very broad scope with five subtopics. The working group has developed ideas about some of the “whats” and “hows” but needs to continue planning in more detail. Regarding government engagement, they propose to focus on existing groups e.g. federal councils. For industry engagement, Carol Miller said they want to identify key sectors e.g. accelerators for existing, new and associate members with clear value propositions. For diversity, they plan to focus on member programs e.g. Women in Leadership. For next-generation volunteers and leaders, they plan to focus on university (faculty and student) outreach to get involved in ACT-IAC projects, programs and groups). And for other groups, they plan to collaborate with other nonprofit organizations leveraging recent inter-organizational efforts already underway.

Goal 4 Continuing to Enhance and Expand our Professional Development Programs

Cheryl Waldrup reported the working group is assessing what is working in the current virtual setting and how to deliver value in the professional development programs without in-person



activities. They are evaluating ways to enhance the Women in Leadership program, the Academy, and the candidate selection process.

Goal 5 Maintaining ACT-IAC as a World-Class Organization

Ted Davies reported that the working group is evaluating ways to change the business model to fund more of the fixed costs from dues and become less dependent on event-related revenue. They are engaging with Tom Scanlon to develop scenario modelling and forecasting capabilities. They are also assessing the business infrastructure with an eye toward modernization needed for the future.

Collaboration Council Annual Work Plans Program Year 2020-2021

Darren Ash and Judy Douglas briefed the development of annual work plans for the 2020-2021 program year (July 1, 2020 through June 30, 2021). The Communities of Interest and the Institute for Innovation developed their respective work plans based on priorities set by the Executive Committees. The plans contain a combination of ongoing and new projects and they identify where inter-group collaboration is needed. The plans were previously reviewed and approved by the Collaboration Council and approval of the work plans by the Executive Committees is being sought at this meeting.

Two of the priorities, GEAR Center/Centers of Excellence and Capital Allocation, do not currently have any proposed projects. The Executive Committees discussed these topics and agreed to drop the GEAR Center/Centers of Excellence topic as a priority for this program year and to retain the Capital Allocation topic and discuss it further to decide how to address it.

Several of the projects identified in the briefing slides need a government sponsor. Melvin Brown said that the listed sponsor for the eGov and IT Legislation Re-Imagined project is not available and that project now needs a sponsor. Gary Washington offered to identify someone to sponsor some of the IT M&M COI projects.

The Executive Committees voted to approve the work plans.

Follow-up Action – Executive Committee members are requested to volunteer to sponsor projects or to help find government sponsors for the projects that need them.

TBM Benchmarking Update

Melvin Brown briefed on the intent and approach for conducting the TBM Benchmarking Project in the SBA. Marty Croxton briefed the results of the project. They demonstrated that the data they produced was comparable to external sources. The analysis produced a range of



valuable insights about SBA's IT spending that informed actions and decisions by agency leaders, validated some perceptions, and raised questions that merit further analysis.

The meeting concluded at 5:25 PM.

Re: reconnect with google please?

From: "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Zaidi, Irum F" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Sun, 17 Jan 2021 23:13:47 -0500

Hi Irum!

Connecting you here with Jan who helped to coordinate across Google teams speaking with governments.

Jan - please see below - any chance you're aware of this work?

Thank you!

Sent from my iPhone

On Jan 17, 2021, at 1:49 PM, Zaidi, Irum F <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Hi Amira,
Hope you are well I need to get reconnected with Google, I think they supported Oklahoma with some analysis to inform their policies and would like to understand what data they used.
Thank you
Irum

[EXTERNAL] Re: reconnect with google please?

From: Ria Strasser-Galvis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Lee Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Ria Strasser-Galvis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Zaidi, Irum F" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 18 Jan 2021 09:50:58 -0500

Hi Irum,

Nice to be connected with you- I'm on the international government affairs team and lead outreach to state department. Would you be free for a short chat tomorrow to align on the information you're looking for? I am free between 12:25 and 1:15 and between 2:30 and 4.

Best,

Ria

On Mon, Jan 18, 2021 at 9:08 AM Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Good Morning, I'm adding in my colleagues [+Ria Strasser-Galvis](#) and [+Lee Dunn](#) who should be able to help.

Thank you!

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--

Ria Strasser-Galvis | International Government Affairs Ex 6 - (5 U.S.C. Sec 552(b)(6))

[EXTERNAL] Re: reconnect with google please?

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Boland, Amira C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Ria Strasser-Galvis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zaidi, Irum F" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 18 Jan 2021 09:52:36 -0500
Attachments Intelligent Vaccine Impact Platform Preso (2).pdf (4.02 MB)

:

Greetings Amira and Irum. I am happy to assist you with information in relation to the Google Cloud solution being used in Oklahoma. The data used is publicly sourced data and/or data the state brings to use in the solution (that we do not have access to as the customer controls its own data). Attached is a deck about our Intelligent Vaccine Platform, and we are happy to speak to you about this solution and connect you with the right contact in Oklahoma.

We believe Google Cloud's Intelligent Vaccine Impact Platform could provide the Federal government, states and territories with an immediate technology solution to assist with the prioritization and distribution of vaccine doses. Currently, the platform is being deployed to help the State of California make data-driven decisions on the distribution of vaccines based on an understanding of how variables could impact the state population infection rate. Google Cloud is also working with the state of New York, Florida, Arizona and more on vaccine technology solutions. See slide 10 attached for more information.

No state health department wants to wonder "what if," and not know the answer. For example, using data sets brought to the platform by the customer, the platform can provide data on "what if" all Californians over 70 were vaccinated and schools were opened -- how would such decisions impact the daily predicted cases over the next month. While no one can predict the future, the platform can assist each state with understanding the various predicted cases based on vaccine distribution, school openings, restrictions on mass gatherings, mask mandates, restrictions on mobility or other decisions or variables a state must consider.

Thank you.

Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Thank you

Irum



Public Health Response: Intelligent Vaccine Impact Platform

January 2020



Public Health responders to COVID face myriad challenges and must fulfill many roles

COVID-19 Challenges and Opportunities

Challenges

- Flood of data from diverse sources
- Limited ability to collect, integrate, analyze and make sense of data to guide response strategy, plans, and resource allocation
- Fragmented data governance and myriad stakeholders
- Regulatory, data sensitivity and privacy concerns; may create barriers to data collection/integration
- Dynamic information environment, with high risk of disinformation

Opportunities for Innovation

- Disease research, monitoring, and forecasting; Case Management and Contact Tracing; Logistics/supply chain; Public engagement and education (social distancing, reopening)
- Thinking beyond core public health data; Combine mobility, weather, economic activity, and other data to gather early signals & trends related to the spread of disease
- Areas of relative focus for public health officials will shift over time as the pandemic progresses



What's our differentiation?

- Assists government's decision making in vaccine distribution (and other NPI methods) with the goal of containing containing Covid and future infectious diseases using AI/ML
- A real time communications & sentiment analytics platform with communications, re engagement, alerting, predictive analytics, and audience segmentation capabilities.

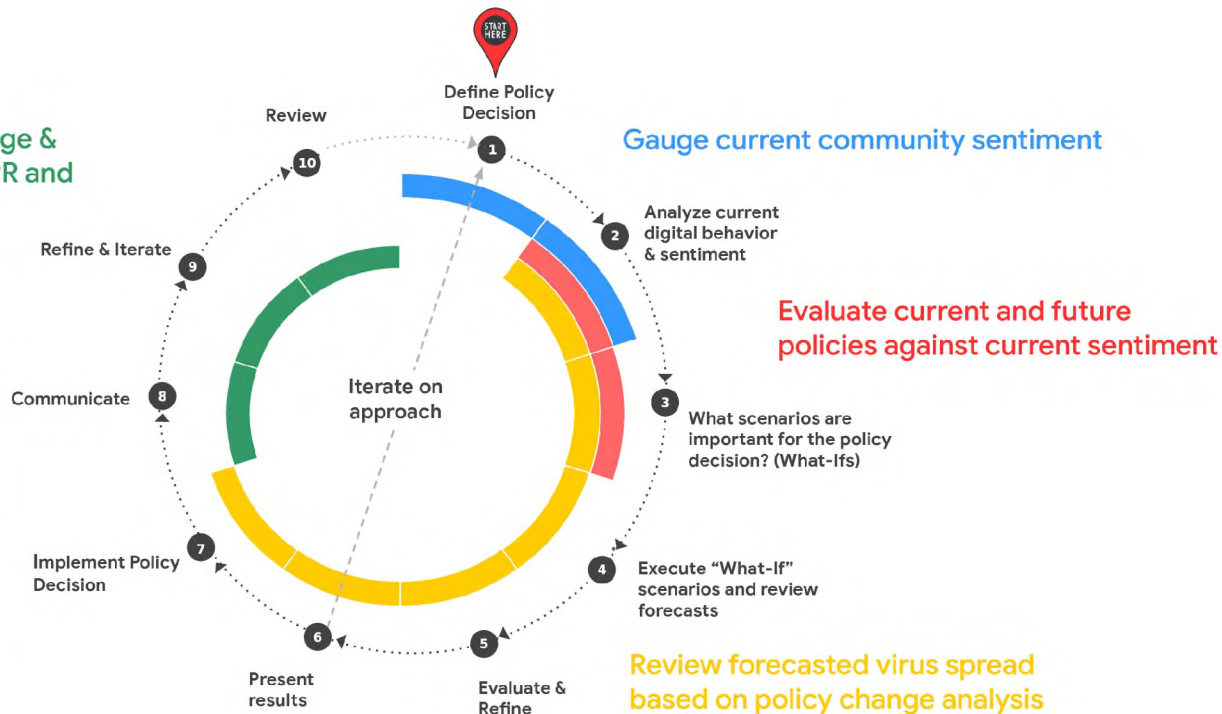


Use Cases & Solutions

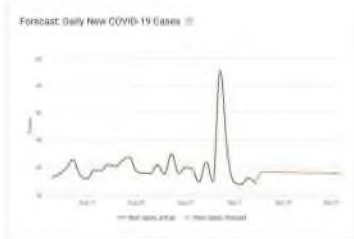


"Life of a Policy Decision"

AI-Powered Decision Support Cycle



Intelligent Vaccine Impact Platform



1. COVID Forecasts & What-If

- Forecasting model will show PHA current trajectory of the outbreak
- What-If scenario simulations:
 - Vaccination effectiveness
 - Percentage of populations vaccinated
 - NPI mandates/restrictions: masks, businesses, public gathering, etc.
- Dashboarding for vaccine doses available to needed
- Geo dashboards that show where vaccines are most needed to stop spread

2. Sentiment Analytics

- Unified view of engagement across apps, sites, CRMs, call center/chat, etc.
- Outreach efficacy analytics,
- Population sentiment analysis of pandemic vaccination plans, experiences, impact on uptake, etc.
- Omni-channel ML-enabled production from dynamic ads to app flags, chat, etc.
- Vaccine distribution need prediction

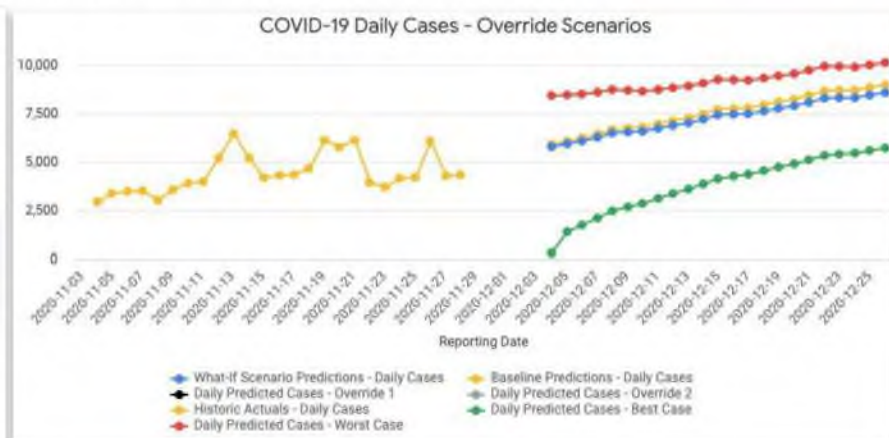
3. Vaccine Distribution Management

- Setup and manage clinic locations for the administration of the vaccine
- Provide intuitive user interface for scheduling an appointment
- Provide supply chain management and tracking of inputs needed for clinics
- Communications with patients via SMS or virtual agents
- Support for multiple languages and formats
- Address "health deserts" issues

Robust **What-If** tool to Model Impact of Policy Changes

Non-Pharmaceutical Interventions Overrides (click to specify)

NPI Name	Policy Change
Mobility	Decrease 30%
Restaurants & Bars	Restrict
Non-Essential Businesses	Consistent ✓ Restrict
Movement	Relax End
Schools	Consistent
Emergency Declaration	Consistent
Gathering	Consistent
Masks	Consistent



Healthcare Infrastructure

Infrastructure Type	Infrastructure Change
Testing Availability	Decrease 30%
ICU Bed Capacity	Increase 30%

Vaccines

Vaccine Status	Vaccine Change
Vaccine Effectiveness	90%
Population Vaccinated (Ratio)	0.5%



COVID-19 Daily Cases

Date	Predicted Cases	Daily Predicted Baseline	Daily Actual Cases
2020-11-03	3,015		
2020-11-04	4,235		
2020-11-05	4,121		
2020-11-06	4,008		
2020-11-07	3,628		
2020-11-08	3,467		
2020-11-09	3,158		
2020-11-10	2,732		
2020-11-11	2,790		
2020-11-12	4,617		
2020-11-13	3,571		
2020-11-14	3,630		
2020-11-15	3,630		
2020-11-16	3,782		

Topic and keyword tracking, sentiment tracking and trend analysis is essential to interpret the information ecosystem around COVID

Sentiment

Uses Google Cloud Natural Language API

- Identifies prevailing emotional opinion (positive, neutral, negative)
- Sentiment is scored on a range from -1 to 1
-1 is most negative, 1 is most positive
Neutral may mean low emotion or mixed emotions
- Magnitude represents the scale of the feeling

Toxicity

Uses Perspective API developed for comment moderation by Jigsaw and Google's Counter Abuse Technology team

- Identifies threatening, insulting, or off-topic text
- Toxicity defines as "a rude, disrespectful, or unreasonable comment"
- Toxicity is scored on a range from 0 to 1

Entity Analysis

Uses Google Cloud Natural Language API

- Inspects text for known entities (proper nouns such as landmarks, public figures, etc.)
- Salience score provides information about importance or centrality to the entire text
- May provide knowledge graph of related entities

Topic Modeling

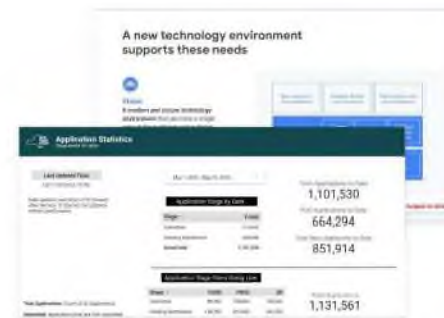
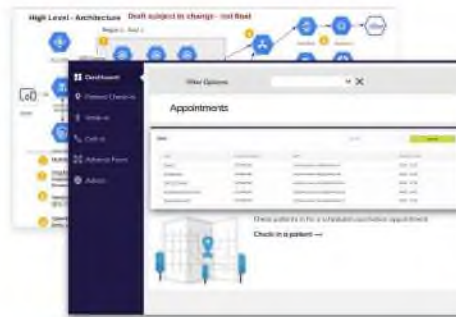
Leverage advanced NLP models to

- Identify most prevalent topics in a corpus
- Assign topics to new documents
- Identify emerging topics

Apply to

- Free-form survey responses, onsite feedback, webpage content, chatbot conversations, call center transcripts

Robust Vaccine Management Capabilities



Patients

- Online registration and pre-screening questionnaire
- Search for appointments and locations for vaccination
- Schedule vaccination timeslot in application or call in
- Book booster appointment
- Support for QR code or unique patient id for check-in
- SMS reminders and follow-ups

Clinics

- Register satellite, temporary or off-site clinics
- Report on clinic locations
- Maintain inventory of vaccines and kits
- Manage vaccination appointments
- Pre check-in and QR code fast lane check-in
- "Health Deserts" mobile and pop up vaccination clinics

Administrators

- Provincial and Federal Reporting Requirements
- Planning and reporting on "Vaccine administration capacity"
- Vaccine Prioritization
 - Phase 1, 2 and 3
 - Address identified critical populations
- Supply Chain Management
 - Recall planning

States that have Adopted Intelligent Vaccine Platform Components

Sample Customers



Customer

State of California

Use: Sentiment Analytics

Solution Deployed

- Unified view of CA's most valuable COVID-related feedback: All domains, COVID chat units, advertising platforms, etc.
- Shared insights across agencies (e.g. those who went from seeking employment benefits to expanded health services), leading to increase in advertising engagement
- Predictive analytics on parks interest digitally v. in-person visitations, allowing redirection of resources and media/comms efforts

State of Arizona

Use: Vaccine Distribution

- Vaccine distribution and allocation
- Patient scheduling, intake, and processing
- Supply chain tracking and forecasting
- Vaccine usage, disbursement analytics and reporting
- Healthcare medical records system integration

State of Oklahoma

Use: Sentiment Analytics (ML forecasting WIP)

- Unified behavioral health touch points across digital, MAT, and medical datasets
- Localize views to city level, even with pop <5k
- Provide gap analysis between sentiment + outcome on DE&I
- Unify outreach efforts across opioids, amphetamines, alcohol, suicide, etc.
- Provide outreach recommendations to central comms teams

Our approach



Move fast!

*Regional SMB led
Systems integrator
PoC in day(s)
Go-live in week(s)*



Minimal technical staff needed to deploy

*Serverless. Little-to-no
developer experience
required to deploy*



Flexibility

*Out-of-the-box public data,
dashboards/visualizations, analytics, and
best-in-class models
Integrate any data source to the
analytics platform*



RE: reconnect with google please?

From: "Zaidi, Irum F" <[REDACTED]>
:
To: Ria Strasser-Galvis <[REDACTED]>, Jan Antonaros <[REDACTED]>
Cc: "Boland, Amira C. EOP/OMB" <[REDACTED]>, Lee Dunn
<[REDACTED]>, Ria Strasser-Galvis <[REDACTED]>, "Crabtree, Amelia
C" <[REDACTED]>
Date: Mon, 18 Jan 2021 10:47:55 -0500

Thank you all for your quick response. Confirming tomorrow 12:30 to 1 pm EST.
Look forward to speaking with you.
Irum

From: Ria Strasser-Galvis <[REDACTED]>
Sent: Monday, January 18, 2021 9:51 AM
To: Jan Antonaros <[REDACTED]>
Cc: Boland, Amira C. EOP/OMB <[REDACTED]>; Lee Dunn
<[REDACTED]>; Ria Strasser-Galvis <[REDACTED]>; Zaidi, Irum F
<[REDACTED]>
Subject: Re: reconnect with google please?

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Ria

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Thank you!

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Thank you
Irum

--

Ria Strasser-Galvis | International Government Affairs | Ex 6 - (5 U.S.C. Sec 552(b)(6)) | +Ex 6 - (5 U.S.C. Sec 552(b)(6))

[EXTERNAL] A Letter to the Members of the Agile Government Network

From: Cynthethia Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: kclay@tnc.org, sarayu.srinivasan@pitt.edu, mejphd@gmail.com, Stephen Almond <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rschlotterer@worldbank.org, "Brown, Dustin S. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mihmj@gao.gov, allison.brigati@gsa.gov, noveck@tech.nj.gov, david.lebryk@treasury.gov, xavier.briggs@nyu.edu, mcguinness@newamerica.net, nani.color@gmail.com, dvennergren@actiac.org, jennifer@techtalentproject.org, smogulescu@volckeralliance.org, annerung@amazon.com, digiammarino, frank@bah.com, allen.thad@bah.com, weggers@deloitte.com, "Mader, David (US - Arlington)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mader, David (US - Arlington)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kimberly.mccabe@gmail.com, werfel.danny@bcg.com, peters.kyle@advisor.bcg.com, robert.shea@us.ibm.com, kettl@austin.texas.gov, janefountain@gmail.com, ellen622@aol.com, mpisano@price.usc.edu, akhademi@vt.edu, jwidner@princeton.edu, "Robert Tobias" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mark.bolter@us.ibm.com, polly.hall@hq.dhs.gov, ajdenzer@gmail.com, joshuagotbaum@gmail.com, johnkosk@aol.com, joiwind.ronen@ethosdc.com, "Joiwind Ronen" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Joiwind Ronen" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, bill.maile@agilegovleaders.org, tsuder@atarc.com, david.summers@pmi.com, christperdieu@ibm.com, "Jamie Rodgers" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ganapati@fiu.edu, soraya.correa@hq.dhs.gov, John Kamensky <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Feder, Kai" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Feder, Kai" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Tammie Simmons-Parker" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, davidmfisher@hotmail.com, dean.alevans@austin.texas.gov, donnamarcus308@gmail.com, miftzpatrick@google.com, scottquehl@gmail.com, sgoldsmith@sgoldsmith.com, dhanani.qahir@bcg.com, kthurm@clintonfoundation.org, mjoyce@brookings.edu, edwin.lau@oecd.org, jamie.berryhill@oecd.org, joel@odenterprise.com, rmgordon@us.ibm.com, ines.mergel@uni-konstanz.de, aw@uga.edu, jjordon@imperiumglobaladvisors.com, victoria@software.com, amylewards@treasury.com, annetsui7@nd.edu, donald.siegell1@asu.edu, merez@technion.ac.il, jordon@imperiumglobaladvisors.com, smaier@managementconcepts.com, kspiegelthal@managementconcepts.com, mclark@managementconcepts.com, Dan Chenok <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mlejjoyce@epclearninglabs.com, akhademi@umd.edu, "Gaber, Noha (Federal)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, marta.altomovska@gov.ee, "Paul Verkuil" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, janet.pfleeger@gsa.gov, marta.altomovska@gov.ee, "Jason Briefel" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jed Herrmann <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Laurie Cole - M1Y <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Barger, Zachary D. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Joe Mitchell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, G. Edward DeSeve <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dan Chenok <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, James Higgins <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Terry Gerton <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 22 Jan 2021 11:57:32 -0500



NATIONAL ACADEMY OF PUBLIC ADMINISTRATION[®]

1600 K Street, N.W., Suite 400
Washington, DC 20006

Phone:(202) 347-3190 Fax:(202)821-4728
www.napawash.org

Members of the Agile Government Network,

As we begin 2021, the Network is looking toward additional work to make government more effective, responsive and outcome-focused. We don't need to tell you that these are trying times in the United States and around the world, but there are things that governments can do to conquer the pandemic and provide better lives for the people and places that have been left behind. Agile strategies can provide an implementation path to address these major challenges successfully.

Today, the Network is a group of more than 60 individuals from around the world who represent governments, academia, and the private and non-profit sectors. The common thread that ties us all together is the belief that public trust in government will grow when people perceive that their government is honest, fair, and achieves results that matter to them. The movement toward Agile can help achieve this objective.

For 2021, we are recommending four specific and actionable initiatives to you as members of the Network:

1. Following up on the Academy report, *Building an Agile Federal Government: A Call to Action*, we will be working to get the recommendations implemented. Joe Mitchell and his team will lead this initiative.
2. The implementation of the Grand Challenges agenda will be informed by the Agile Principles contained in the *Road to Agile Government* report; the Academy has noted that Agile is a foundational capability required to address Grand Challenges successfully. Joe Mitchell and his team will lead the effort to identify which Grand Challenges can most benefit from the use of Agile principles and how this might happen.

3. There is a significant movement, led in part by Network members, in the academic community to pursue further research on how agile can benefit government policy and program implementation, and to recognize that Agile Government would be an important addition to professional curriculum, particularly in graduate programs of public management. Dan Chenok is coordinating this effort and will work with other key stakeholders in public management education, including NASPAA and ASPA.
4. Agile Government has become a global phenomenon. The work of the World Economic Forum, the OECD, and the naming of the Apolitical Agile 50 are all examples of this phenomenon. Throughout the year, the Network will build connections with these and other international groups to promote the cause of Agile Government. Ed DeSeve will lead this effort and would welcome those of you who wish to be involved.

We plan to have three or four virtual meetings in 2021, and each of the initiatives will report their status at each meeting. We are also seeking themes for the various meetings. Last year, we had presentations on cases studies, a discussion of academic efforts, and presentations of the two major reports. If you have ideas for topics that we might discuss at our sessions this year, please let us know.

To indicate your interest in working on one of the categories above or to suggest a topic, send an email to Cynthia Brown cbrown@napawash.org. She has provided a focal point for administration over the past year, and we all appreciate her service.

Thanks for your help so far. Please let us know if you have other thoughts. We look forward to a successful year.

Terry Gerton
Joe Mitchell
Dan Chenok
Ed DeSeve

Re: [EXTERNAL] Wanna catch up?

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec [REDACTED])>
To: "Theroux, Rich P. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 26 Jan 2021 15:09:56 -0500

I'll send an invite

On Tue, Jan 26, 2021 at 3:09 PM Theroux, Rich P. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

As of now that should work. Thanks.

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Sent: Tuesday, January 26, 2021 2:59 PM
To: Theroux, Rich P. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: [EXTERNAL] Wanna catch up?

Wed the 3rd at 5 pm?

On Tue, Jan 26, 2021 at 1:56 PM Theroux, Rich P. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Sounds good. Whenever is good for you (outside of "normal" work hours, that is).

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Sent: Tuesday, January 26, 2021 1:54 PM
To: Theroux, Rich P. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Wanna catch up?

Nothing's happened the last few months

How about next week?

M.

Michael Fitzpatrick
Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec

+ Ex 6 - (5

Re: [EXTERNAL] Re: Connecting re UI

From: "Timmerman, Laura E. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
To: Jason Brown Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Wed, 27 Jan 2021 14:46:21 -0500

Some days I just love how small the world is! Moving you to bcc, Hunter.

Yes, I'm very interested to learn what you're up to in UI land. Wednesday before noon and Thursday after 2 look good on my end. Something in there work for you?

L

From: Jason Brown Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Wednesday, January 27, 2021 at 1:36 PM
To: "Price, Hunter H. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: Laura Timmerman Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: [EXTERNAL] Re: Connecting re UI

Hunter, likewise and you bet!

Hey Laura, happy to chat. Have some good times next week that work?

Cheers,
Jobu

On Wed, Jan 27, 2021 at 9:28 AM Price, Hunter H. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Jobu,

Great catching up with you yesterday.

As I mentioned yesterday, Laura is leading USDS's engagement with both DoL and a number of states to tackle UI. One of the big focuses of their work is preventing fraud. I'm sure she'd be curious to hear what Google is up to with Kansas and Texas re fraud detection/prevention.

I'll let y'all take it from here.

Cheers,

Hunter

RE: [EXTERNAL] Invitation: OMB/Google Meet @ Wed Jan 27, 2021 10:30am - 11am (EST)

(nickole [REDACTED] arbuckle@omb [REDACTED])
[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Nicole Cunius [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))
:
To: "Arbuckle, Nickole M. EOP/OMB" [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))
neilshack@google [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)) jillmckinnon@google [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)) alanaslaughter@google.com
Date: Wed, 27 Jan 2021 10:36:01 -0500

Good Morning Nickole,

I do not believe that there is a deck for this meeting, but the phone works fine as well!

Best,

NICOLE CUNIUS

GOOGLE GOVERNMENT REPRESENTATIVE

carahsoft®

CARAHSOFT TECHNOLOGY CORP.

11493 SUNSET HILLS ROAD | SUITE 100 | RESTON, VA 20190

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5 U.S.C. Sec 552(b)(6)) >WWW.CARAHSOFT.COM< | CONNECT.CARAHSOFT.COM/NICOLECUNIUS

From: Arbuckle, Nickole M. EOP/OMB [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Wednesday, January 27, 2021 10:29 AM
To: Nicole Cunius <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))> neilshack@google [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))
jillmckinnon@google [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)) alanaslaughter@google [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: RE: [EXTERNAL] Invitation: OMB/Google Meet @ Wed Jan 27, 2021 10:30am - 11am (EST)
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Good Morning,

I wanted to reach out to see if there was a deck for the meeting? My organization blocks Google Meet so I will be on the phone only.

Very Respectfully,

Nickole M. Arbuckle

Senior Cybersecurity Policy Analyst

Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6)) Email: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Office of the Federal Chief Information Officer | Office of Management and Budget | Executive Office of the President

-----Original Appointment-----

From: nicolecunius@carahsoft.com Ex 6 - (5 U.S.C. Sec 552(b)(6))

Sent: Thursday, January 14, 2021 8:57 AM

To: nicolecunius@carahsoft.com Ex 6 - (5 U.S.C. Sec 552(b)(6)) Arbuckle, Nickole M. EOP/OMB; neilshack@google.com Ex 6 - (5 U.S.C. Sec 552(b)(6)); jillmckinnon@google.com Ex 6 - (5 U.S.C. Sec 552(b)(6)); alanaslaughter@google.com Ex 6 - (5 U.S.C. Sec 552(b)(6))

Subject: [EXTERNAL] Invitation: OMB/Google Meet @ Wed Jan 27, 2021 10:30am - 11am (EST) (nickole.m.arbuckle@omb.eop.gov)

When: Wednesday, January 27, 2021 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where:

You have been invited to the following event.

OMB/Google Meet

When Wed Jan 27, 2021 10:30am – 11am Eastern Time - New York

Joining info Join with Google Meet
meet.google.com/yrw-swru-tuo

Join by phone
(US) Ex 6 - (5 U.S.C. Sec 552(b)(6))

[More phone numbers](#)

Calendar nickolecunius@omb.eop.gov Ex 6 - (5 U.S.C. Sec 552(b)(6))

Who

- nicolecunius@carahsoft.com Ex 6 - (5 U.S.C. Sec 552(b)(6)) Organizer
- nickolecunius@omb.eop.gov Ex 6 - (5 U.S.C. Sec 552(b)(6))
- neilshack@google.com Ex 6 - (5 U.S.C. Sec 552(b)(6))
- jillmckinnon@google.com Ex 6 - (5 U.S.C. Sec 552(b)(6))
- alanaslaughter@google.com Ex 6 - (5 U.S.C. Sec 552(b)(6))

[more details »](#)

Going (nickol Ex 6 (5 buckle@omb Ex 6 - (5 U.S.C. ? Yes - Maybe - No more options »

Invitation from Google Calendar

You are receiving this courtesy email at the account nickol Ex 6 (5 buckle@omb Ex 6 - (5 U.S.C. because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at >>[<<](https://calendar.google.com/calendar/); and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

Connecting re UI

From: james E. price@omb Ex 6 - (5)
To: jasonmbrown@google Ex 6
Cc: "Timmerman, Laura E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Date: Wed, 27 Jan 2021 09:28:50 -0500

Jobu,

Great catching up with you yesterday.

As I mentioned yesterday, Laura is leading USDS's engagement with both DoL and a number of states to tackle UI. One of the big focuses of their work is preventing fraud. I'm sure she'd be curious to hear what Google is up to with Kansas and Texas re fraud detection/prevention.

I'll let y'all take it from here.

Cheers,
Hunter

RE: [EXTERNAL] Invitation: OMB/Google Meet @ Wed Jan 27, 2021 10:30am - 11am (EST)

(Ex 6 - (5 U.S.C. Sec 552(b)(6)))

From: "Arbuckle, Nickole M. EOP/OMB" <(Ex 6 - (5 U.S.C. Sec 552(b)(6)))>

:

To: nicole.cunius@carahsoft (Ex 6), neilshack@google (Ex 6), jillmckinnon@google (Ex 6),
alanaslaughter@google (Ex 6)

Date: Wed, 27 Jan 2021 10:29:15 -0500

Good Morning,

I wanted to reach out to see if there was a deck for the meeting? My organization blocks Google Meet so I will be on the phone only.

Very Respectfully,

Nickole M. Arbuckle

Senior Cybersecurity Policy Analyst

Mobile: (Ex 6 - (5 U.S.C. Sec 552(b)(6))) | Email: (Ex 6 - (5 U.S.C. Sec 552(b)(6)))

Office of the Federal Chief Information Officer | Office of Management and Budget | Executive Office of the President

-----Original Appointment-----

From: nicole.cunius@carahsoft (Ex 6) <nicole.cunius@carahsoft (Ex 6)>

Sent: Thursday, January 14, 2021 8:57 AM

To: nicole.cunius@carahsoft (Ex 6); Arbuckle, Nickole M. EOP/OMB; neilshack@google (Ex 6);
jillmckinnon@google (Ex 6); alanaslaughter@google (Ex 6)

Subject: [EXTERNAL] Invitation: OMB/Google Meet @ Wed Jan 27, 2021 10:30am - 11am (EST)
(Ex 6 - (5 U.S.C. Sec 552(b)(6)))

When: Wednesday, January 27, 2021 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where:

You have been invited to the following event.

OMB/Google Meet

When	Wed Jan 27, 2021 10:30am – 11am Eastern Time - New York
Joining info	<p>Join with Google Meet</p> <p>Ex 6 - (5 U.S.C. Sec 552(b)(6))</p> <p>Join by phone</p> <p>(US) Ex 6 - (5 U.S.C. Sec 552(b)(6)) (PIN: Ex 6 - (5 U.S.C. Sec 552(b)(6)))</p> <p>More phone numbers</p>
Calendar	nickole Ex 6 - (5 U.S.C. Sec 552(b)(6))@omb Ex 6 - (5 U.S.C. Sec 552(b)(6))
Who	<ul style="list-style-type: none"> • nicole.cunius@carahsoft.com - organizer • nickole Ex 6 - (5 U.S.C. Sec 552(b)(6))@omb Ex 6 - (5 U.S.C. Sec 552(b)(6)) • neilshack@google Ex 6 - (5 U.S.C. Sec 552(b)(6)) • jillmckinnon@google Ex 6 - (5 U.S.C. Sec 552(b)(6)) • alanaslaughter@google Ex 6 - (5 U.S.C. Sec 552(b)(6))
<p>more details »</p> <p>Going (nickole Ex 6 - (5 U.S.C. Sec 552(b)(6))@omb Ex 6 - (5 U.S.C. Sec 552(b)(6)))? Yes - Maybe - No more options »</p>	
<p>Invitation from Google Calendar</p> <p>You are receiving this courtesy email at the account nickole.m.arbuckle@omb.eop.gov because you are an attendee of this event.</p> <p>To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at >https://calendar.google.com/calendar/< and control your notification settings for your entire calendar.</p> <p>Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. Learn More.</p>	

Re: [EXTERNAL] Let's catch up

From: Michael Fitzpatrick [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Hunt, Alex T. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Fri, 29 Jan 2021 20:14:44 -0500

Yes!

On Fri, Jan 29, 2021 at 3:32 PM Hunt, Alex T. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

5:00 pm on Feb. 4 sounds good. You will send a google link?

From: Michael Fitzpatrick [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Thursday, January 28, 2021 7:14 PM
To: Hunt, Alex T. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: [EXTERNAL] Let's catch up

Ok - how about next Thursday at 5 pm?

On Tue, Jan 26, 2021 at 6:24 PM Hunt, Alex T. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

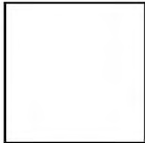
Absolutely! Any evening next week is good for me.

From: Michael Fitzpatrick [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Tuesday, January 26, 2021 1:53 PM
To: Hunt, Alex T. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: [EXTERNAL] Let's catch up

Nothing's happened the last few months

How about next week?

M.



Michael Fitzpatrick

Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec
552(b)(6))

**[EXTERNAL] Re: Nirmala Rajan's dad Actor Madan Puri's face
(What. Cool him down. Ghanslate attack....) Mom Actress
Bindu's Face. Nirmala closer to her mom's looks. Gandhi
assassinations Sept11 War on USA**

From Babu M Sahaib <bmsahaib@icloud.com>

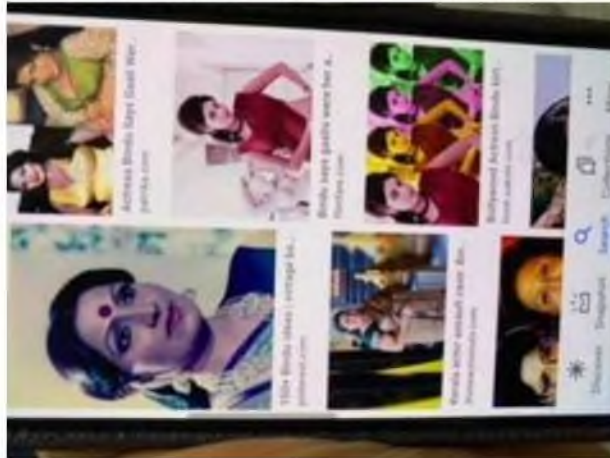
:

To: Dr Saif Salahuddin <drsaisalahuddin@hotmail.com>, ACT Ministries <info@actsgroup.org>, actsministries2007@gmail.com, help@navi.com, seniorcare@navi.com, insurance.help@navi.com, admin@sjc.ac.in, coe@sjc.ac.in, stjosephsindianhighschool@gmail.com, Flipkart 2 Infringement <infringement@flipkart.com>, Flipkart Grievance <grievance.officer@flipkart.com>, 1 eKart Flipkart Kalyan <kalyan@flipkart.com>, 2 eKart Flipkart PhonePe <grievances@phonepe.com>, 3 eKart Flipkart Xto10x <privacy@xto10x.com>, Honorable Jeff Bezos Amazon <info@bezosexpeditions.com>, Honorable P Omidyar ebay <media@omidyar.com>, 1 Alphabet Google <press@google.com>, 2 Alphabet Google <investor-relations@abc.xyz>, Ms <gf@gatesfoundation.org>, digitaladmin@communications.gatesfoundation.org, Privacy At&T <attprivacypolicy@amcustomercare.att-mail.com>, 2 AT&T <copyright@att.com>, 1 AT&T <privacypolicy@att.com>, prorektoranr@nust.edu.pk, digitaladmin@gatesfoundation.org, digref@loc.gov, prolhrpaf@gmail.com, policy@loc.gov, privacy@loc.gov, Babu Group <bmsa@outlook.com>, "Bmsb@outlook.com Bmsb" <bmsb@outlook.com>, jeana.muhammad@hamptonu.edu, Babu m Sahaib <bmsahaib@outlook.com>, jeanmuhammad@gmail.com, US Army <usarmy.huachuca.netcom.mbx.inspector-general@mail.mil>, scottgu@microsoft.com, scott@hanselman.com, bmsahaib@gmail.com, babu.m.sahaib@live.com, 2 Microsoft <askboard@microsoft.com>, 1 Microsoft <rrt@we-worldwide.com>, 3 Microsoft <buscond@microsoft.com>, Flipkart 3 SS <ss@flipkart.com>, desk@sjc.ac.in, 1 Pfizer <responsible.disclosure@pfizer.com>, FN-OMB-USDS <usds@omb.eop.gov>, archbishop@bangalorearchdiocese.com, Honorable Pentagon <tagon.pa.mbx.tours-webmaster@mail.mil>, ogc@loc.gov, 2 Walmart Flipkart <app-feedback@flipkart.com>, Sameer Khan <jssk.262@gmail.com>, skworld1960@gmail.com, enquiries@sandringhamestate.co.uk

Date: Mon, 01 Feb 2021 22:06:59 -0500

Sent from my iPhone. Madan Puri Nirmala Rajan's father look alike. Bindu Mom Look Alike. How did son Rajan who died of Cirrhosis of liver look? And why Suhail is not going to best ophthalmologists? His daughter Saniya look compared to all his other children? Truth Serum TestsDNA RNA Tests

On 01-Feb-2021, at 17:11, Babu M Sahaib wrote:





Honorable CM Yeddyurappa War on USA Sept11 and Assassination of Most Venerable President Joe Biden. SI Ruman Pasha CI Edwin Pradeep Holy Ghost Church Priests

<https://1drv.ms/f/s!Ag6j29YScanzb8uG8la4vBbrpSc>

<https://1drv.ms/f/s!AgHLh0W6JtjwdszOTDUP5sj0qbw>

<https://1drv.ms/f/s!AgHLh0W6JtjwdeRamJOAnoL2i0>

<https://1drv.ms/f/s!AjrztfqEMK7NhZiAyuUt8fGirBSqxA>

https://1drv.ms/f/s!AjrztfqEMK7NgfN_pDLLtjw2ZH

<https://1drv.ms/f/s!AjrztfqEMK7NhNs1MpBSYXZ8bMSk-w>

<https://1drv.ms/f/s!AjrztfqEMK7NhUxs80iFHAvpQKd3g>

<https://1drv.ms/f/s!AjrztfqEMK7NhUrxT7SAS5jlo45RQ>

<https://1drv.ms/f/s!AjrztfqEMK7NhUqWxci950VLeZ3hg>

https://drive.google.com/folderview?id=19SOKxvBh5M22QTW5vAmWxbmY_Oz-2jqj

How did Flipkart come about? The 4th-7th Industrial Revolution in
Infomatics Banking Logistics Entertainment ACT Ministries Koramangala.
St. John's wood Shantiniketan Mathans Jacob's. The 3rd Industrial
Revolution

Flipkart Orders And trying to kill me 8277073000bmsa17@yahoo.com
Honorable CM Yeddyurappa War on USA [Sept11](#) and Assassination of Most
Venerable President Joe Biden. SI Ruman Pasha CI Edwin Pradeep Holy Ghost
Church Priests

Nirmala Rajan's dad Actor Madan Puri's face (What. Cool him down. Ghanslate attack....) Mom
Actress Bindu's Face. Nirmala closer to her mom's looks. Brother extremely dark drunk died of
cirrhosis of liver after running a Transport Booking service on same rd somewhat next to Dr
Rayan's clinic (PayPal financiers owners etc) Him light brown suits Her Saris sweaters. Nirmala
In Jayalalitha's red tights. (Asha near Sapphire. Or is her name Latha. Complete face acne.
Sushilamma. Langa PaigeE pet names)

[EXTERNAL] Re:

From: Babu M Sahaib <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Honorable P Omidyar <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mr Eric Schmidt Google <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Alphabet Inc <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 2 Alphabet Google <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Microsoft Mr S Hanselma <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 5 Microsoft Mr S Guthrie <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, digitaladmin@communications.gatesfoundation.org, Ms <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Privacy At&T <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 2 AT&T <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 1 AT&T <privacypolicy@att.com>, FN-OMB-USDS <usds@omb.eop.gov>, MBX OMB USDS Press <mbx.omb.usdspress@omb> <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 3 Honorable DOJ USA <nsd.public@usdoj.gov>, 1 Honorable DOJ USA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, prorektoranr@nust.edu.pk, digitaladmin@gatesfoundation.org, digref@loc.gov, prohrpaf@gmail.com, policy@loc.gov, Ex 6 - (5 U.S.C. Sec 552(b)(6)) Babu Grown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Bmsb@outlook.com Bmsb" <bmsb@outlook.com>, jea6 - <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, nuhammad@hamptonu.edu, Babu m Sahaib <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jeanmuhammad@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, US Army <usarmy.huachuca.netcom.mbx.inspector-general@mail.mil>, bmsahaib@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, bab <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, sahaib@live.com, 1 Microsoft <rrt@we-worldwide.com>, 2 Microsoft <askboard@microsoft.com>, 3 Microsoft <buscond@microsoft.com>

Date: Mon, 01 Feb 2021 08:02:08 -0500

Two things material to Enterprises Survival and for Businesses furtherance May always be revenue, streams, and partnerships augmenting revenue and on the basis of such liens may be Microsoft Gates Patents Corp CaaS xChange and the other being WWW as a public listed company and the accounting and audit processes whether be revenue generational WWW Licensing Board Regulations Policies or be CaaS XChange mutually cliented setups, wherein Ad revenue may be that bit distributed share set aside per Google's Enterprise Furtherance Policies, and with CaaS xChange sum of clients participations per search objectives databases distributed, and the Add plus generational revenue may be contracts mutualised and topic of Microsoft Gates Patents Corp proprietary assets commercial st yeh PeeChuth Ghanslate Zubaida Qhoon... how now

The nature of evolving WWW Yet the single largest repository of knowledge, built to last for 1000s of years, financed by US Taxpayers monies and US owned as such with a MC of USD 50Trillions and at some stage the IPOs, reframing the whole as a public listed enterprise and in such a scenario if every

character in publication of WWW becomes the click record policy and content coherences are encryptions and privacy protected, and as such need validated as an asset or right of ownership by law, WWW Board chartered and need geo-regulations customised, the sum traffic of the Internet subjective to WWW board mandated regulations and sum of audit, by constitutional complies, and by businesses furtherance policies of a free market economy and whose sum licensing Principalisations and sum audit of ones businesses and Regulatory processes by geo-complies, need be proof of ones' compliance in furtherance of ones' board policies who geo-regulatory mandates will then Board of WWW handled, and the costs per revenue generated expenditures board as an accounting policy filed. Google may not huff out on HMDERM Australian Regulations Demand but be subjective to its sum principle set aside as per WWW board mandates

As Google Eyes Australia Exit, Microsoft Talks Bing With Prime Minister Scott Morrison

<https://apac01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.ndtv.com%2Fworld-news%2Fas-google-eyes-australia-exit-microsoft-talks-bing-with-prime-minister-scott-morrison-2360994&data=04%7C01%7C%7C9504ddd697c04324b64a08d8c6afe118%7C84df9e7fe9f640afb435aaaaaaaaaaaa%7C1%7C0%7C637477805982096182%7CUnknown%7CTWFpbGZsb3d8eyJWlloiMC4wLjAwMDAiLCJQIjoiV2luMzliLCJBTiI6IjEhaWwiLCJXVCi6Mn0%3D%7C1000&sdata=ai%2BdnjPPb3Q1q9S95tWPq1Gx%2FWmEbheCvPR3K8ceIFY%3D&reserved=0>

Get [Outlook for iOS](#)

Sent from my iPhone

On 01-Feb-2021, at 18:19, Babu M Sahaib Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Two things material to Enterprises Survival and for Businesses furtherance May always be revenue, streams, and partnerships augmenting revenue and on the basis of such liens may be Microsoft Gates Patents Corp CaaS xChange and the other being WWW as a public listed company and the accounting and audit processes whether be revenue generational WWW Licensing Board Regulations Policies or be CaaS XChange mutually clientied setups, wherein Ad

revenue may be that bit distributed share set aside per Google's Enterprise Furtherance Policies,
and with CaaS xChange sum of clients participations per search objectives databases
distributed, and the Add plus generational revenue may be contracts mutualised and topic of
Microsoft Gates Patents Corp proprietary assets commercial st yeh PeeChuth Ghanslate
Zubaida Qhoon... how now

Sent from my iPhone

Re: [EXTERNAL] Invitation: OMB/Google Meet @ Wed Jan 27,
2021 10:30am - 11am (EST)

(nickol[REDACTED]arbuckle@omb[REDACTED])
[REDACTED] U.S.C. [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Jill McKinnon [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))
:
To: "Arbuckle, Nickole M. EOP/OMB" [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), Neil Shackelford
[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Mon, 01 Feb 2021 17:46:53 -0500

Nickole,

It was a pleasure speaking with you last week. I wanted to follow up with you regarding our approach to identity and access management. Per your request, I've included a few links below that not only include whitepapers but also provide additional information about IAM and our security model.

- 1) ><https://cloud.google.com/iam>< - Overview of our approach to IAM, highlighted features and technical resources including documentation and videos.
- 2) ><https://cloud.google.com/beyondcorp>< - Detailed information about our zero trust approach - including research papers.
- 3) ><https://cloud.google.com/whitepapers>< - Comprehensive list of our whitepapers including information about cloud migration and security.

I'm also working with my team to get more information about our approach to interoperability for James and Alex. I hope to have that to you later this week.

Thanks!



Jill McKinnon
Civilian Account Executive
[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)) Mobile
[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Wed, Jan 27, 2021 at 10:29 AM Arbuckle, Nickole M. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Good Morning,

I wanted to reach out to see if there was a deck for the meeting? My organization blocks Google Meet so I will be on the phone only.

Very Respectfully,

Nickole M. Arbuckle

Senior Cybersecurity Policy Analyst

Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6)) | Email: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Office of the Federal Chief Information Officer | Office of Management and Budget | Executive Office of the President

-----Original Appointment-----

From: Ex 6 - (5 U.S.C. Sec 552(b)(6)) <nicole.cunius@carahsoft.com> Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Thursday, January 14, 2021 8:57 AM
To: nicole.cunius@carahsoft.com Ex 6 - (5 U.S.C. Sec 552(b)(6)) Arbuckle, Nickole M. EOP/OMB; neilshack@google.com Ex 6 - (5 U.S.C. Sec 552(b)(6)); jillmckinnon@google.com; alanaslaughter@google.com
Subject: [EXTERNAL] Invitation: OMB/Google Meet @ Wed Jan 27, 2021 10:30am - 11am (EST)
(nickole.arbuckle@omb.eop.gov) Ex 6 - (5 U.S.C. Sec 552(b)(6))
When: Wednesday, January 27, 2021 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where:

You have been invited to the following event.

OMB/Google Meet

When Wed Jan 27, 2021 10:30am – 11am Eastern Time - New York

Joining info

Join with Google Meet

meet.google.com/ycr-swru-tuo

Join by phone

Ex 6 - (5 U.S.C. Sec 552(b)(6))

More phone numbers

Calendar

[nickol\[REDACTED\]arbuckle@omb\[REDACTED\]](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

Who

- [nicol\[REDACTED\]unius@carahsoft\[REDACTED\]](#) Ex 6 - (5 U.S.C. Sec 552(b)(6)) organizer
- [nickol\[REDACTED\]arbuckle@omb\[REDACTED\]](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))
- [neilshack@google\[REDACTED\]](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))
- [jillmckinnon@google\[REDACTED\]](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))
- [alanaslaughter@google\[REDACTED\]](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

[more details »](#)

Going ([nickol\[REDACTED\]arbuckle@omb\[REDACTED\]](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))) [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from Google Calendar

You are receiving this courtesy email at the account nickole.m.arbuckle@omb.eop.gov because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at [>https://calendar.google.com/calendar/](https://calendar.google.com/calendar/)< and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

[No Subject]

From: Babu M Sahaib <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Honorable P Omidyar ebay <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mr Eric Schmidt Google <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Alphabet Inc <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 2 Alphabet Google <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 4 Microsoft Mr S Hanselman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 5 Microsoft Mr S Guthrie <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, digitaladmin@communications.gatesfoundation <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Ms <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Privacy At&T <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 2 AT&T <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 1 AT&T <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, FN-OMB-USDS <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, MBX OMB USDS Press <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 3 Honorable DOJ USA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 1 Honorable DOJ USA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Ex 6 - prorektorann@nust.edu.pk, digitaladmin@gatesfoundation <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, digref@lo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, prolhrpaf@gmail.com, policy@lo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, privacy@lo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Babu Group <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Bmsb@outlook <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Bmsb" <bmsb@outlook <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jeana.muhammad@hanpton <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Babu m Sahaib <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jeanmuhammad@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, US Army <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <usarmy.huachuca.netcom.mbx.inspector-general@ma <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, bmsahaib@gmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, babu <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ahaib@live <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 1 Microsoft <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 2 Microsoft <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 3 Microsoft <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 01 Feb 2021 07:48:55 -0500

Two things material to Enterprises Survival and for Businesses furtherance May always be revenue, streams, and partnerships augmenting revenue and on the basis of such liens may be Microsoft Gates Patents Corp CaaS xChange and the other being WWW as a public listed company and the accounting and audit processes whether be revenue generational WWW Licensing Board Regulations Policies or be CaaS XChange mutually clientied setups, wherein Ad revenue may be that bit distributed share set aside per Google's Enterprise Furtherance Policies, and with CaaS xChange sum of clients participations per search objectives databases distributed, and the Add plus generational revenue may be contracts mutualised and topic of Microsoft Gates Patents Corp proprietary assets commercial st yeh PeeChuth Ghanslate Zubaida Qhoon... how now

Sent from my iPhone

[EXTERNAL] Re: Ford is switching to Android OS for infotainment in 2023

From: Babu Mohammed Sahait [Redacted]
To: 2 Alphabet Google [Redacted], Alphabet Inc [Redacted], 2 Ford [Redacted], 3 Ford [Redacted], 1 GM [Redacted], Mrs & Mr Melinda And Bill Gates [Redacted], Mrs & Mr Melinda And Bill Gates [Redacted], Honourable Bill & Melinda Gates [Redacted], 6 NUST Mr S Khan Pakistan [Redacted], 52 NUST Mr M Iqbal [Redacted], 5 NUST LtGen N Zaman Pakistan [Redacted], 1 Microsoft [Redacted], 2 AT&T [Redacted], Microsoft [Redacted], MBX OMB USDS Press [Redacted], 3 Microsoft [Redacted], bmsa [Redacted], Honorable Library of Congress [Redacted], 4 Microsoft Mr S Hanselman [Redacted], 5 Microsoft Mr S Guthrie [Redacted], Eric Schmidt Google [Redacted]

Date: Tue, 02 Feb 2021 05:51:56 -0500

Office 365 PBI Edge Social Datasets And Content Iterations Sync as a Function of Google Drive Services and Microsoft UWP Stores and Marketplaces Android Launchers policies (and more so that are AAD Intune Sharepoint Items Cognised SPs Cognised and with Venn Defender Security Microsoft Security Enterprises Policies monitored) per Microsoft 365 DPM Google Accounts Cognised SPs log-ins

The PC being one most important and indispensable instrument to ones' work life and huge lot of enterprises eGov assets listed from the Microsoft Stores and Enterprises marketplaces including all of Alphabet Stood alone or combined assets policies upon UWP/s Hub/s Sync clients APIs AKS for APC AHS setups that may be Uniquely UIUXAIBots probated and need functions of DPM SPs Clients MYOAs setups within the subscriptions delineated Modular Blocks Bundled Products dynamic to clients devices Setups and the n degrees of hardware support secured upon their Venn Defender mutualisations security policies

The use of Office 365 products may just be one check box click away and be functions of Invitations accepted as differentiated from Intune Triggered Activations upon Microsoft Products policies and are

DPMs immaterialized from MS fence setups (Android EP Microsoft Android OS Setup Profile mandated MYOAs OS modulations Pixel Devices Clients UIUXAI Bots Access, Samsung et al Android Venn Defender default Security Client Policies, upon Android Security for DPMs and consequent, Knox et al, plus Microsoft's own MS profiles or aliases activations, that at times EPs SPs overlap dependent upon Devices Ports Terminals users activities accessed The fine finesse CaaS xChange formula/code/algorithms xCoins rewards)

<https://arstechnica.com/?p=1738683>

via Tech News (<http://goo.gl/W4D7n>)

On Tue, Feb 2, 2021, 4:19 PM Babu Mohammed Sahaib [Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#) wrote:
Office 365 PBI Edge Social Datasets And Content Iterations Sync as a Function of Google Drive Services and Microsoft UWP Stores and Marketplaces Android Launchers policies (and more so that are AAD Intune Sharepoint Items Cognised SPs Cognised and with Venn Defender Security Microsoft Security Enterprises Policies monitored) per Microsoft 365 DPM Google Accounts Cognised SPs log-ins

The PC being one most important and indispensable instrument to ones' work life and huge lot of enterprises eGov assets listed from the Microsoft Stores and Enterprises marketplaces including all of Alphabet Stood alone or combined assets policies upon UWP/s Hub/s Sync clients APIs AKS for APC AHS setups that may be Uniquely UIUXAI Bots probated and need functions of DPM SPs Clients MYOAs setups within the subscriptions delineated Modular Blocks Bundled Products dynamic to clients devices Setups and the n degrees of hardware support secured upon their Venn Defender mutualisations security policies

The use of Office 365 products may just be one check box click away and be functions of Invitations accepted as differentiated from Intune Triggered Activations upon Microsoft Products policies and are DPMs immaterialized from MS fence setups (Android EP Microsoft Android OS Setup Profile mandated MYOAs OS modulations Pixel Devices Clients UIUXAI Bots Access, Samsung et al Android Venn Defender default Security Client Policies, upon Android Security for DPMs and consequent, Knox et al, plus Microsoft's own MS profiles or aliases activations, that at times EPs SPs overlap dependent upon Devices Ports Terminals users activities accessed The fine finesse CaaS xChange formula/code/algorithms xCoins rewards)

<https://arstechnica.com/?p=1738683>

via Tech News (<http://goo.gl/W4D7n>)

On Tue, Feb 2, 2021, 4:05 PM Babu Mohammed Sahaib <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Office 365 PBI Edge Social Datasets And Content Iterations Sync as a Function of Google Drive Services and Microsoft UWP Stores and Marketplaces Android Launchers policies (and more so that are AAD Intune Sharepoint Items Cognised SPs Cognised and with Venn Defender Security Microsoft Security Enterprises Policies monitored) per Microsoft 365 DPM Google Accounts Cognised SPs log-ins

The PC being one most important and indispensable instrument to ones' work life and huge lot of enterprises eGov assets listed from the Microsoft Stores and Enterprises marketplaces including all of Alphabet Stood alone or combined assets policies upon UWP/s Hub/s Sync clients APIs AKS for APC AHS setups that may be Uniquely UIUXAI Bots probated and need functions of DPM SPs Clients MYOAs setups within the subscriptions delineated Modular Blocks Bundled Products dynamic to clients devices Setups and the n degrees of hardware support secured upon their Venn Defender mutualisations security policies

The use of Office 365 products may just be one check box click away and be functions of Invitations accepted as differentiated from Intune Triggered Activations upon Microsoft Products policies and are DPMs immaterialized from MS fence setups

<https://arstechnica.com/?p=1738683>

via Tech News (<http://goo.gl/W4D7n>)

On Tue, Feb 2, 2021, 3:48 PM Babu Mohammed Sahaib <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Office 365 PBI Edge Social Datasets And Content Iterations Sync as a Function of Google Drive Services and Microsoft UWP Stores and Marketplaces Android Launchers policies (and more so that are AAD Intune Sharepoint Items Cognised SPs Cognised and with Venn Defender Security Microsoft Security Enterprises Policies monitored) per Microsoft 365 DPM Google Accounts Cognised SPs log-ins

The PC being one most important and indispensable instrument to ones' work life and huge lot of enterprises eGov assets listed from the Microsoft Stores and Enterprises

marketplaces including all of Alphabet Stood alone or combined assets policies upon UWP/s Hub/s Sync clients APIs AKS for APC AHS setups that may be Uniquely UIUXAI Bots probated and need functions of DPM SPs Clients MYOAs setups within the subscriptions delineated Modular Blocks Bundled Products dynamic to clients devices Setups and the n degrees of hardware support secured upon their Venn Defender mutualisations security policies

<https://arstechnica.com/?p=1738683>

via Tech News (<http://goo.gl/W4D7n>)

On Tue, Feb 2, 2021, 3:39 PM Babu Mohammed Sahaib Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:
Office 365 PBI Edge Social Datasets And Content Iterations Sync as a Function of Google Drive Services and Microsoft UWP Stores and Marketplaces Android Launchers policies (and more so that are AAD Intune Sharepoint Items Cognised SPs Cognised and with Venn Defender Security Microsoft Security Enterprises Policies monitored) per Microsoft 365 DPM Google Accounts Cognised SPs log-ins

<https://arstechnica.com/?p=1738683>

via Tech News (<http://goo.gl/W4D7n>)

On Tue, Feb 2, 2021, 3:35 PM Babu Mohammed Sahaib Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:
Office 365 PBI Edge Social Datasets And Content Iterations Sync as a Function of Google Drive Services and Android Launchers per Microsoft 365 DPM Google Accounts Cognised SPs log-ins

<https://arstechnica.com/?p=1738683>

via Tech News (<http://goo.gl/W4D7n>)

[EXTERNAL] Your January Search performance for ><https://collegescorecard.ed.gov/><

From: Google Search Console Team <sc-noreply@google.com>
To: "Nesting, David M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552a)@eop-omb.gov>
Date: Tue, 02 Feb 2021 10:39:37 -0500

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/sc_logo_lockup-color.png
style="display: block; height: 20px; margin: 0 auto; padding-bottom: 50px; width: 187px;">

Your January performance on Google Search

<https://www.google.com/s2/favicons?sz=32&domain=https://collegescorecard.ed.gov/>
height: 24px; margin-top: 14px; width: 24px;">
><https://collegescorecard.ed.gov/><

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/clicks_icon.png
border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #4285f4;">

18K

Clicks (web)

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/impressions_icon.png
style="border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #34a853;">

2.76M

Impressions (web)

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/content_flag.png
border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #e8f0fe; margin: 4px
auto 6px;">

Your content achievements

Top growing pages

Compared to previous month

Page
Clicks (web)
> https://collegescorecard.ed.gov/school/?144166-City_Colleges_of_Chicago-Malcolm_X_College <
+61
> https://collegescorecard.ed.gov/school/?125231-Walden-University <
+16
> https://collegescorecard.ed.gov/school/?193122-Southern_Westchester_BOCES-Practical_Nursing_Program <
+13

Top performing pages

Page
Clicks (web)
> https://collegescorecard.ed.gov/ <
11.4K
> https://collegescorecard.ed.gov/data/ <
925
> https://collegescorecard.ed.gov/school/ <
366
https://www.google.com/appserve/mkt/p/AD-FnEz8RJbN0ZcoN9oeciSGU7d0dInR-i_C0rwUVmAJZDm3Sm7Fe426dIUms6Facz33k5QslGwhSc7S72F7f0psHZ8Wry3DEJFAg_hP79RnFbWSPFc0pzX4yl9ddffjTzvcd0l-

[iTGp3WPpALBHjASaX6iOtvAS2jn7XxvE0WFwcm9enYWqRc3aN0YfTDOLTYGuhLL-iR-WQCvCIVfPZiN-4NGbTmyql5clcjZDfog-tUh77WeUuBZtBOE5bz5eh2ZhJoamiwnmqbzapdbkrwriNKf5o_VOpbNu78BzH6HWjIQmtR-lj9ZAFPLLBbEWvS5htUFfRjVZh2s1WtLDB0f1nebyS0tjBXQM7T-XuT2v7FnQvZT__GrwvKm3qn-vBxygkVtmM1GyvzV9FEqvoFXF1PV5m0433nVqx1dUqggnfSQOfhgUX3C9FBvS1N-sLdSVwc8VsLa7xYqt< style=" font-size: 12px; letter-spacing: 0.3px; line-height: 16px;; color: #80868b; display: block; padding-top: 8px; text-decoration: none;; text-align: right;" target=_blank>Full report \[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png\]\(https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png\)< style=" height: 14px; vertical-align: middle; width: 14px;">](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png)

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/search_blue_icon.png< style=" border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #e8f0fe; margin: 4px auto 6px;">

How do people find you?

Top growing queries

Compared to previous month

<i>college</i>
+189 clicks (web)
<i>compare colleges</i>
+126 clicks (web)
<i>college scoreboard</i>
+64 clicks (web)

Top performing queries

Query	Clicks (web)
college scorecard	5.23K

college score card

553

college

392

[\[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png\]\(https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png\)< style=" height: 14px; vertical-align: middle; width: 14px;">](https://www.google.com/appserve/mkt/p/AD-FnEzjNkhtcHEo3nCHlf-C3qoHOlcpJhGhPHGOZNam3F8J7J8xw7PwqLDKEcfsuEX8bShZxranVfi2lftWTPCq4g48fdl-QpMPsWwyh0pSE-Ylop750DVDHCF1PxVc7Z_wP5SkP6w9yzF7_5_-ov__sefCNAo8RFL5jsYJxpLQE9JSw6L1UC2V9DI1jIM1-GYZ2meQ7pkn2b4LgPkyuYD_yGHIommoVaRElByCM4mZJy8ct5fKg-xfTLsOP8qEetwPgEiPxnbtfk4BTk63s8GGDz5TArRIPFcaGN548PIA13mA1KgypnWomjTDv3MjKi4I4_rl34GLj0_Rfa_9AbMp3EhAQ3aS2jxREcnYIn3FZTuOW3zKLkLc2NKe0XLbMvzpyZQHqzPq8x3HhGmFV8fpqDGR2XE_uSbTC-IZEEZYc0bh8KL0DXkbi5InClimMyYobrInQMC8Dt9iFTJ< style=)

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/people_icon.png< style=" border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #e8f0fe; margin: 4px auto 6px;">

Learn about your audience

Devices

By clicks (web)

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/desktop_icon.png< style=" height: 24px; width: 24px;; padding: 0 24px;"> <https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/smartphone.png>< style=" height: 24px; width: 24px;; padding: 0 44px;"> <https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/tablet.png>< style=" height: 24px; width: 24px;; padding: 0 24px;">

Desktop Mobile Tablet

12.7K 5.04K 274

Top countries

By clicks (web)

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country_flags/flag-for-united-states_1f1fa-1f1f8.png< style="height: 22.5px; width: 24px;">

United States

16.8K

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country_flags/flag-for-india_1f1ee-1f1f3.png< style="height: 22.5px; width: 24px;">

India

307

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country_flags/flag-for-japan_1f1ef-1f1f5.png< style="height: 22.5px; width: 24px;">

Japan

79

https://www.google.com/appserve/mkt/p/AD-FnEzjombaTO0Hwz1j8Z80-rm2NywnDII1dMrKY9vZJ_XYg_yD_Fq7q8uBECc1HFrSbLk9bxKyp_6_4zp5Ln_j2SZcCZHtFEX-vb0qtjqlHbOzLVpkE4UagXZ75GA7L_nBy7g9bZl_XCYSdkk6hu9S1NFKS0SFR2VW5cvwyUwVyAD_GYhcC5M2-27uAb-ZbFXyRcFUFcxWyjPB8A_XGCKR4dYgx55foeZ76MEKcKEOHTGa5bhd-bhVrxyqqh5eS4dRrdfEdR23SHd9SitdgzoRQutGfvLzEsQayUhkLZm8sP03cK4dqf1Xu1weRrgG7CSg

[0CkGIZzY3CcBIYOkcHPYDyHLYAPaEd80p_9et9nFhFki4ttpLycFY5aZBy_1zOyaaOTL3D9AYIASIVAngDNV-nW5L1OixUI50pHa_HmG2p0XVoLVCO8weo0CPYMy1ImkFa3IzeZzEhmtLA](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png)< style=" font-size: 12px; letter-spacing: 0.3px; line-height: 16px;; color: #80868b; display: block; padding-top: 8px; text-decoration: none;; text-align: right;" target=_blank>Full report https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png< style=" height: 14px; vertical-align: middle; width: 14px;">

Google search type

By clicks

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/search_colored_icon.png< style=" height: 24px; width: 24px;">

Web

18K

https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/image_icon.png< style=" height: 24px; width: 24px;">

Image

3

<https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/video.png>< style=" height: 24px; width: 24px;">

Video

0

<https://www.google.com/s2/favicons?sz=32&domain=https://collegescorecard.ed.gov/>< style=" height: 24px; margin: 4px; width: 24px;">

><https://collegescorecard.ed.gov/><

Keep exploring your data to identify new opportunities

https://www.google.com/appserve/mkt/p/AD-FnEzgjIZCM_nDC-37pmZB35CD9Zkd62wj3a794fLBCL2EK1fKXDtSJQ429qk-nh4ImEskQaVSHzvW83ks1X7A7_Bs2M6KvEEkXI25CCU3B_YcOrgkwZelVHEyjucf5-AQ5YjdgbhBXbXQURgkjp2RQDCBtuiPZbV9TZsxbEBXFXqrLKEKNYvfYImLA3ZfVxytwHU1

[OOI8Ib6txLAoMqtk0mTk7P_bhwhkGD6z67I9xMLBePq8EWtqXnq5U0hiF--IL5E0MKwVbgmbxg6CDhiOMy9WZKdhz_P_Tg6sfFxnHxLkIHJK-5-yPpwE-ymOrJDR33r_ZrJpsXGmbwZbwR9bP2F_j4YtYlhGW1SV_XiMkXlhqtWJ7_E3LgxgVkuU3J60FX7FxTI0tC-uiDX-qa13BLnoAlbQ< style=" background: #1a73e8; border-radius: 4px; color: #ffffff; display: inline-block; font-family: 'Google Sans',Roboto,Arial,sans-serif; font-weight: 500; letter-spacing: 0.25px; line-height: 16px; margin-bottom: 12px; padding: 10px 24px; text-decoration: none;" target=_blank>Performance report](https://www.google.com/appserve/mkt/p/AD-FnEzHqanuKqUys9rnszZTA9KGMOHniG5VCDT__GbDMveRJ4VjB1K7iidaQnDpDtXSWmyzt1YJV7xphWwEbb9rHB0V9YLwzrgbo7GrAtTtYw1zv0PoulQ1Ty4AUJTB8vsfqAzqSMi330ffyRF0pJyXxXfC7Awhlx1La4okfZzeEHayk220H7QYocz9NQ4pHK6TbcoPX5Hss9FxEEnOEcYEc6_tmnXAvX6f0-Kq1tcXYjhy9meEemev-0x5C5uZ6AlHl6RvEGSbb40P1g-w-#4285f4; font-family: 'Roboto'; letter-spacing: 0.2px; line-height: 20px; text-decoration: none; target=_blank)
[https://www.google.com/appserve/mkt/p/AD-FnEzHqanuKqUys9rnszZTA9KGMOHniG5VCDT__GbDMveRJ4VjB1K7iidaQnDpDtXSWmyzt1YJV7xphWwEbb9rHB0V9YLwzrgbo7GrAtTtYw1zv0PoulQ1Ty4AUJTB8vsfqAzqSMi330ffyRF0pJyXxXfC7Awhlx1La4okfZzeEHayk220H7QYocz9NQ4pHK6TbcoPX5Hss9FxEEnOEcYEc6_tmnXAvX6f0-Kq1tcXYjhy9meEemev-0x5C5uZ6AlHl6RvEGSbb40P1g-w-#4285f4; font-family: 'Roboto'; letter-spacing: 0.2px; line-height: 20px; text-decoration: none; target=_blank>Learn more about this email](https://www.google.com/appserve/mkt/p/AD-FnEzHqanuKqUys9rnszZTA9KGMOHniG5VCDT__GbDMveRJ4VjB1K7iidaQnDpDtXSWmyzt1YJV7xphWwEbb9rHB0V9YLwzrgbo7GrAtTtYw1zv0PoulQ1Ty4AUJTB8vsfqAzqSMi330ffyRF0pJyXxXfC7Awhlx1La4okfZzeEHayk220H7QYocz9NQ4pHK6TbcoPX5Hss9FxEEnOEcYEc6_tmnXAvX6f0-Kq1tcXYjhy9meEemev-0x5C5uZ6AlHl6RvEGSbb40P1g-w-#4285f4; font-family: 'Roboto'; letter-spacing: 0.2px; line-height: 20px; text-decoration: none; target=_blank)

Was this email helpful?

https://www.google.com/appserve/mkt/p/AD-FnEzN2jsEtaP2lbOMTg4d8iDbXvNgE5QT-hKOBwflUwnOom0xURSkmddeeOsuHuLp6tZPxMBVgOt2c_byCYiLsxruTyYWpbHOd6w_9z6YqBhY9HJklaE1aDK0xuxPJMucnEHVxLNH2Tfcj1y7KQsu9ZJups1xH7Aw4Zks2MW9_J8XyJkrCpgZ0Qb1GY3F6CqZEKSPMx5A7jR9GPspi5mDpkYayymCQUgXifsqj8r879xNkBUDPVEvpsE0AwrnXnr8xtmdfutgdw3u6II79mXrULqJbTUOPjvFVCm9Z3FhdsPkCXs5git5bvTtdW716TS4i0ZERxf6WmDgqVUGU7UQ6FAjTI9qslOzfYhuToQ- target=_blank
[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/sentiment_dissatisfied.png< style=" height: 24px; margin: 0 auto; padding: 0 6px 34px; width: 24px;">](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/sentiment_dissatisfied.png)
https://www.google.com/appserve/mkt/p/AD-FnEwqdEVKoeCreFo99ri3zFyYNrFvwljhPu7NDHi0L70rV5A_bYCwtdOPUO_TzxIwGSE9iTdlkAu7n8ldr-r66etyOtaVbyD6AH2sZw9V3j_U7K-WidsggErK_hXstzWd3R_0GCsGq2Stb-anJnlOV4hkKwJjV_pUZL5sdIYQ7EfDgUe26GA1vko-5cyYRCUxDWTEN9AJNmncwtlmUFFr8SbmTSZbhdVRdGKQmdJICGaDmDEmCkTu4ZqpXXt9EbQROky-xYim85gfBii1e1o7escxbpH_LGRxp3Qw3GxwCOebgaxBIFfGU4pokQ4lhIXu8MkbcC2Wr94ay5eC6P6tZpAlGxWo- target=_blank
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<https://www.google.com/appserve/mkt/p/AD->

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You've received this transactional email because your site is listed in Google Search Console. You may [from this type of message or \[who should receive messages for this Search Console account\]\(https://www.google.com/appserve/mkt/p/AD-FnEzF7CzjN0Xey5BHLkOPnPicXNfnOxIma4yfM-Md24dPxCYj7xBIERJUlejqujBrXYtTtd_tNvE0ezbGnoHrAlk_RRNw9BI6y0rxKRGi3-iKTnnnzPQmI8saFH_Kzvq0brkJKGHvWf7wJatiVY6NBFAB4gJ43y2myZst08sHq6reQ7-cMD0O2pWIUI_Xlb9poDKva34Q93SxjjULmREZVVddI9kU0IU3gPNkP27sq2e5OMRKS4Irf3jAYu44SWruBm0fYUd7bvAB3bL1hJN993UkjNXGyPV1gF-dg1HD6rygm9RaYzBZrk16LgwCN-5e1sBDcbwL< style=\)](https://www.google.com/appserve/mkt/p/AD-FnExTxGxGjKDpPe1dBRA5cB4Mmqg-HMxnnH4B-zZDYPRqkQAoZBJ_4k9FEOecgp0t7Wi7H3GiiF-tCrqB2nH4fYtVmTxaKbyAC6j70ZVbzcaKIVJdH6jo0DIU8UX2wVZ8_ZOuTi6zsbLJMYEoiYun2Z0zVcRiKOutNBgOnVL6EF0RsmwzyUUAzUCI8hbErPejQOprmV4W0MSa751i10odI0bw4ALGRErFDDASI5YsdbGxuA69wsKS5L4DULplcMo0h-q-bAYHzYUJAaXZnFt3XaLslTPOxUxaGf-FF_pwAdu_jAqHOZtY65WG2dRQkcBYyGEroQgMj3jW-nQoK7Oyhm_XMT-AtOITZsvY2AXGITEEvUT< style=)

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Google LLC, 1600 Amphitheatre Parkway Mountain View, CA 94043

https://www.google.com/appserve/mkt/img/AD-FnEzu9JkTneYz9AmdIRtsCLi9ghbHmajPiqyPj9Gn3HX_dfWp.gif

[FnEzu9JkTneYz9AmdIRtsCLi9ghbHmajPiqyPj9Gn3HX_dfWp.gif](#) < width=3>

**RE: Accepted: [EXTERNAL] Invitation: Alex:Michael @ Thu
Feb 4, 2021 5pm - 6pm (EST)**

(alexander5 hunt@omb Ex 6 - (5 U.S.C. Sec 552(b)(6))
U.S.C.)

From: "Hunt, Alex T. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))"
To: Michael Fitzpatrick Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Wed, 03 Feb 2021 21:15:42 -0500

Sounds good.

From: Michael Fitzpatrick Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Wednesday, February 3, 2021 6:59 PM
To: Hunt, Alex T. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: Accepted: [EXTERNAL] Invitation: Alex:Michael @ Thu Feb 4, 2021 5pm - 6pm (EST)
(alexander5 hunt@omb Ex 6 - (5 U.S.C. Sec 552(b)(6))
U.S.C.)

Ok. Let's do 430-515

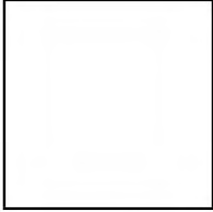
On Wed, Feb 3, 2021 at 6:51 PM Hunt, Alex T. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Sure. I have a meeting ending at 4:30.

From: Michael Fitzpatrick Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Wednesday, February 3, 2021 6:29 PM
To: Hunt, Alex T. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: Accepted: [EXTERNAL] Invitation: Alex:Michael @ Thu Feb 4, 2021 5pm - 6pm (EST)
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Alex. You have any flex tomorrow. For instance - are you able to start at 4 pm or 430?

On Sat, Jan 30, 2021 at 1:43 PM Hunt, Alex T. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:
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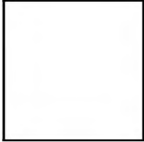


Michael Fitzpatrick

Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Michael Fitzpatrick

Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec 552(b)(6))

[EXTERNAL] Laura <> Denise

From Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

:

To: "Timmerman, Laura E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Wed, 03 Feb 2021 22:07:54 -0500

Hi Denise, I'd like to introduce you to Laura Timmerman. Laura works for the US Digital Service and is leading an effort with the US Dept of Labor to address unemployment insurance efforts.

Laura, Denise Winkler is our Strategic Business Executive developing a solution for several states' DoLs to address UI challenges. I'm confident you both will have a great conversation.

Cheers,

Jason



Jason M Brown

Strategic Cloud Advisor/Program Manager, Public Sector

Ex 6 - (5 U.S.C. Sec 552(b)(6))

+ Ex 6 - (5 U.S.C. Sec 552(b)(6))

RE: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

From: "Schildroth, Christina M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
:
To: Yan Ma <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Cc: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Nitin Bagrecha <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Siegel, Jared P. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Nick Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Date: Wed, 03 Feb 2021 17:11:38 -0500

Yan,

Thank you! We are in receipt of the invite.

Sincerely,
Christina Schildroth

From: Yan Ma <yanma90@gmail.com>
Sent: Wednesday, February 3, 2021 5:10 PM
To: Schildroth, Christina M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Cc: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Nitin Bagrecha <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Mechenbier, Maya U. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Siegel, Jared P. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Nick Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Subject: Re: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Hi Christina,

Just sent along the invitation for Friday. Zoom details also below.

Best,
Yan

Join Zoom Meeting

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Meeting ID: Ex 6 - (5

Passcode: Ex 6 -

One tap mobile

+Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (Chicago)

+Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (New York)

Dial by your location

+Ex 6 - (5 US (Chicago)

+Ex 6 - (5 US (New York)

+Ex 6 - (5 US (Washington DC)

+Ex 6 - (5 US (Houston)

+Ex 6 - (5 US (San Jose)

+Ex 6 - (5 US (Tacoma)

Meeting ID: Ex 6 - (5

Passcode: Ex 6 -

Find your local number: > Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Wed, Feb 3, 2021 at 4:55 PM Schildroth, Christina M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hello Yan,

Our team is available on Friday from 2:30-3:00pm. Would you please send the invite to Ex 6 - (5 U.S.C. Sec and Ex 6 - (5 U.S.C. Sec 552(b)(6)) ? I will forward the invite to the additional attendees on our side.

Thank you,
Christina Schildroth
U.S. Digital Service
Executive Assistant to Mina Hsiang
Ex 6 - (5
Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Yan Ma <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Wednesday, February 3, 2021 4:48 PM
To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Nitin Bagrecha <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Mechenbier, Maya U. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Siegel, Jared P. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Schildroth, Christina M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Nick Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Hi Mina,

Sid is available anytime **after 11am EST on Friday, Feb 5th**. Let me know what time works best for you and I can send over a zoom invitation.

Best,
Yan

On Wed, Feb 3, 2021 at 4:46 PM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Yes great! Very much look forward to it!

On Feb 3, 2021, at 2:24 PM, Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dear Mina

We are extremely interested, and have back end support from Google on this. We can talk to you as soon as possible. Shall we try on Friday ? The need is very urgent.

We have vaccinated 120000 people in our Superpods in Disney and Soka.

Sid Mukherjee

On Wednesday, February 3, 2021, Hsiang, Mina K. EOP/OMB

<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Dr Mukherjee,

Thank you so much for reaching out, and great to meet you! Andy sent me your email for follow up. We would be very interested in meeting with the Othena team and the LA folks who have used it. Completely agree with you that this is an acute need and issue, and we are working closely with our FEMA colleagues to help stand up sites.

Chris (cc'd here) can work with you to get it scheduled.

Thanks, and look forward to it,

Mina

From: Slavitt, Andrew M. EOP/WHO

Sent: Monday, February 1, 2021 10:15 AM

To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Subject: FW: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Mina,

Can you review and let me know whether you are interested in pursuing a conversation.

From: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Sent: Monday, February 1, 2021 8:49 AM

To: andy.slavitt@gmail.com <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>;

Aashima Gupta <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Philip Nelson

<Ex 6 - (5 U.S.C. Sec [REDACTED])>; Charles Rockefeller

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Wallace Smith

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Slavitt, Andrew M. EOP/WHO

<Ex 6 - (5 U.S.C. Sec [REDACTED])>; Lauren Trabert <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Subject: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Dear Joe Hamel (via Lauren)

Please see the note I sent below to Andy Slavitt following our call. OTHENA completed its milestone 100,000 vaccination in 3 Superpods yesterday — more per capita than any of the sites in CA that we know. We have learned how to do it at scale.

We are eager to speak again with FEMA — with backend support from Google — to get vaccination Superpods urgently up to decompress major sites. You'll find all the detailed information below. The backend support from Google acts as a critical component to this plan.

Would it be possible to speak this week ? You obviously understand the urgency. We'd love to get this going

We are going to be the primary vaccinators for the VA as well, so our goals are mutual,

A FEMA meeting would be much appreciated,

Thanks (and see below)

Dr Siddhartha Mukherjee MD PHD
Columbia University

Sent from my iPhone

On Jan 30, 2021, at 10:01 PM, Siddhartha Mukherjee
<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Dear Dr Slavitt,

Pardon the long email. We've met before -- most recently in Washington, years ago, when I received an honor from the Women's Cancer Initiative (I think), or perhaps at the Friends of Cancer event.

In any case, my name is Dr Siddhartha Mukherjee M.D. DPhil, and I am an oncologist and virologist by training, and a Professor of Medicine at Columbia University. My book, the Emperor of All Maladies: A Biography of Cancer won the 2011 Pulitzer Prize, and was made into an Emmy-nominated documentary by Ken Burns. I also serve on Governor Cuomo's panel on the NYC post COVID response Blue Ribbon Panel.

As the COVID pandemic hit, I had the privilege to advise a company, OTHENA, in creating vaccination "Superpods" (more below). OTHENA is a software as service company. We provide an end-to-end solution for vaccination -- essentially enabling a patient to set up an appointment, pre-register, sign consent, and be authorized to be vaccinated.

Our 'secret sauce' is decreasing paperwork and transforming vaccination into a digital process. Because we are digital, and can integrate into State Immunization Registries, we radically -- RADICALLY -- decrease the

amount of paperwork and time that a vaccinator has to use in vaccination. Furthermore, once a patient registers, they are put into a "digital queue" that enables them to be invited to be vaccinated, rather than stand in a 6 hour line of registrants in the freezing cold. When the vaccination is done, there isn't three hours of manual entry. The nurses pick up their bags and return for the next gruelling day. Note that the LA pod had to be closed for 3 days simply to catch up with paperwork.

I can go on and on about why digital solutions such as ours work, but the most relevant piece is this: in collaboration with Orange County, we have now vaccinated 100,000 individuals in 14 days. This outpaces virtually every vaccine Superpod we know, and prevents nurse burnout during vaccination. We do not provide the nurses or the infrastructure, but we know how to coordinate it (in this case with HHS/FEMA).

We have 500,000 registrants, 100,000 appointments scheduled, and 100,000 vaccinated (>>>www.othena.com<<<;). Second appointments (boosters) are scheduled automatically, and registrants are pinged to get these. OTHENA is now being translated into multiple languages.

Obviously, we've learned important lessons the hard way. Older users cannot register using iPhones and Androids, so we are beginning to use CHATBOTs and other methods to register them (a shout out to Google for this). We've learned that people want to know their places in the queue, and so we have begun to incorporate these solutions; we've had to turn away those in the wrong tier; we've learned to bill insurances for administrative costs of vaccinations; we've integrated into EMRS where needed. But we've adapted and retrained our software, and believe it to be state of the art. We are proud to have achieved 100,000 vaccinations in 14 days.

During this process, we also became the sole contractor for the Veteran's Administration (VA) to provide vaccinations for veterans. This is being launched in 2-3 weeks. Again, we hope to reach the volume of 5-8000 veterans per day, depending on availability and the capacity to set up Superpods where veterans are concentrated (eg Chicago, LA etc). We are FEDRAMP certified, HIPAA compliant, and highly encrypted.

We have been in close conversation with HHS and Google (Phil Nelson and Aashima Gupta, among others) as well as private providers (Walgreens, Walmart) to use GWS to launch even more effective Superpods that would vaccinate 10,000 people per day. Ambitiously, we would imagine being able to set up 50 such Superpods, with the capacity of 500,000 people per day.

Here's the ask: would FEMA/HHS be interested in collaborating on this? We can bring you testimony from the OC Health Care Authority, and others, and invite you to visit our 3 Superpods. The purpose would be to "decompress" and supplement the pods that you and others are setting up. Google has agreed to provide its services pro bono, but I cannot emphasize the urgency of the whole project. The circulation of new viral variants brings an extreme urgency to this process.

Why OTHENA? Because we've done it, and we can scale the model and decompress cities that are in dire need of vaccination. The wait times in LA, where manual systems are in use, are 7 hours in a line, if you ever get to the end of the line. VAMS is a disaster. EM and Prepmo are collapsing. And other states -- Illinois, MA, South Carolina -- are struggling.

There's much more to add to this -- OTHENA enables post vaccination monitoring and integrates into the VAERS system etc -- but if there is interest, I would welcome a conversation and a follow up with Google. Again, the emphasis is to "decompress" systems that you are setting up, and enable you to learn what we have learned as we vaccinated 100,000 citizens in a single county. We would need FEMA/HHS for infrastructure, but we know how to set up and run a Superpod. We are in advanced negotiations with several States and Counties to be able to run SuperPods in parallel to their existing legacy systems.

Please let me know if you would like to follow up. I can schedule a conversation as early as next week,

Dr Siddhartha Mukherjee MD DPhil
Department of Medicine,
Columbia University.

Medical Advisor to OTHENA

--
Yan Ma

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Yan Ma

**RE: Accepted: [EXTERNAL] Invitation: Alex:Michael @ Thu
Feb 4, 2021 5pm - 6pm (EST)**

(Ex 6 - (5 U.S.C. Sec 552(b)(6)))

From: "Hunt, Alex T. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
To: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec >
Date: Wed, 03 Feb 2021 18:50:12 -0500

Sure. I have a meeting ending at 4:30.

From: Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec >
Sent: Wednesday, February 3, 2021 6:29 PM
To: Hunt, Alex T. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Subject: Re: Accepted: [EXTERNAL] Invitation: Alex:Michael @ Thu Feb 4, 2021 5pm - 6pm (EST)
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Alex. You have any flex tomorrow. For instance - are you able to start at 4 pm or 430?

On Sat, Jan 30, 2021 at 1:43 PM Hunt, Alex T. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

--



Michael Fitzpatrick
Head of Global Regulatory Affairs
Ex 6 - (5 U.S.C. Sec
Ex 6 - (5

Re: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

From: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Yan Ma <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Nitin Bagrecha <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Siegel, Jared P. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schildroth, Christina M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Nick Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 03 Feb 2021 16:46:24 -0500

Yes great! Very much look forward to it!

On Feb 3, 2021, at 2:24 PM, Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dear Mina

We are extremely interested, and have back end support from Google on this. We can talk to you as soon as possible. Shall we try on Friday ? The need is very urgent.

We have vaccinated 120000 people in our Superpods in Disney and Soka.

Sid Mukherjee

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Thank you so much for reaching out, and great to meet you! Andy sent me your email for follow up. We would be very interested in meeting with the Othena team and the LA folks who have used it. Completely agree with you that this is an acute need and issue, and we are working closely with our FEMA colleagues to help stand up sites.

Chris (cc'd here) can work with you to get it scheduled.

Thanks, and look forward to it,

Mina

From: Slavitt, Andrew M. EOP/WHO
Sent: Monday, February 1, 2021 10:15 AM
To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: FW: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

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From: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Monday, February 1, 2021 8:49 AM
To: andy.slavitt@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Wallace Smith <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Slavitt, Andrew M. EOP/WHO <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Lauren Trabert <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Dear Joe Hamel (via Lauren)

Please see the note I sent below to Andy Slavitt following our call. OTHENA completed its milestone 100,000 vaccination in 3 Superpods yesterday — more per capita than any of the sites in CA that we know. We have learned how to do it at scale.

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Google acts as a critical component to this plan.

Would it be possible to speak this week ? You obviously understand the urgency. We'd love to get this going

We are going to be the primary vaccinators for the VA as well, so our goals are mutual,

A FEMA meeting would be much appreciated,

Thanks (and see below)

Dr Siddhartha Mukherjee MD PHD

Columbia University

Sent from my iPhone

On Jan 30, 2021, at 10:01 PM, Siddhartha Mukherjee <[REDACTED]>
wrote:

Dear Dr Slavitt,

Pardon the long email. We've met before -- most recently in Washington, years ago, when I received an honor from the Women's Cancer Initiative (I think), or perhaps at the Friends of Cancer event.

In any case, my name is Dr Siddhartha Mukherjee M.D. DPhil, and I am an oncologist and virologist by training, and a Professor of Medicine at Columbia University. My book, the Emperor of All Maladies: A Biography of Cancer won the 2011 Pulitzer Prize, and was made into an Emmy-nominated documentary by Ken Burns. I also serve on Governor Cuomo's panel on the NYC post COVID response Blue Ribbon Panel.

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I can go on and on about why digital solutions such as ours work, but the most relevant piece is this: in collaboration with Orange County, we have now vaccinated 100,000 individuals in 14 days. This outpaces virtually every vaccine Superpod we know, and prevents nurse burnout during vaccination. We do not provide the nurses or the infrastructure, but we know how to coordinate it (in this case with HHS/FEMA).

We have 500,000 registrants, 100,000 appointments scheduled, and 100,000 vaccinated (>>www.othena.com<<). Second appointments (boosters) are scheduled automatically, and registrants are pinged to get these. OTHENA is now being translated into multiple languages.

Obviously, we've learned important lessons the hard way. Older users cannot register using iPhones and Androids, so we are beginning to use CHATBOTS and other methods to register them (a shout out to Google for this). We've learned that people want to know their places in the queue, and so we have begun to incorporate these solutions; we've had to turn away those in the wrong tier; we've learned to bill insurances for administrative costs of vaccinations; we've integrated into EMRS where needed. But we've adapted and retrained our software, and believe it to be state of the art. We are proud to have achieved 100,000 vaccinations in 14 days.

During this process, we also became the sole contractor for the Veteran's Administration (VA) to provide vaccinations for veterans. This is being launched in 2-3 weeks. Again, we hope to reach the volume of 5-8000 veterans per day, depending on availability and the capacity to set up Superpods where veterans are concentrated (eg Chicago, LA etc). We are FEDRAMP certified, HIPAA compliant, and highly encrypted.

We have been in close conversation with HHS and Google (Phil Nelson and Aashima Gupta, among others) as well as private providers (Walgreens, Walmart) to use GWS to launch even more effective Superpods that would vaccinate 10,000 people per day.

Ambitiously, we would imagine being able to set up 50 such Superpods, with the capacity of 500,000 people per day.

Here's the ask: would FEMA/HHS be interested in collaborating on this? We can bring you testimony from the OC Health Care Authority, and others, and invite you to visit our 3 Superpods. The purpose would be to "decompress" and supplement the pods that you and others are setting up. Google has agreed to provide its services pro bono, but I cannot emphasize the urgency of the whole project. The circulation of new viral variants brings an extreme urgency to this process.

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There's much more to add to this -- OTHENA enables post vaccination monitoring and integrates into the VAERS system etc -- but if there is interest, I would welcome a conversation and a follow up with Google. Again, the emphasis is to "decompress" systems that you are setting up, and enable you to learn what we have learned as we vaccinated 100,000 citizens in a single county. We would need FEMA/HHS for infrastructure, but we know how to set up and run a Superpod. We are in advanced negotiations with several States and Counties to be able to run SuperPods in parallel to their existing legacy systems.

Please let me know if you would like to follow up. I can schedule a conversation as early as next week,

Dr Siddhartha Mukherjee MD DPhil

Department of Medicine,

Columbia University.

Medical Advisor to OTHENA

RE: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

From: "Schildroth, Christina M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
To: Yan Ma <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Cc: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Nitin Bagrecha <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Siegel, Jared P. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Nick Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Date: Wed, 03 Feb 2021 16:55:01 -0500

Hello Yan,

Our team is available on Friday from 2:30-3:00pm. Would you please send the invite to Ex 6 - (5 U.S.C. Sec 552(b)(6)) and Ex 6 - (5 U.S.C. Sec 552(b)(6)) ? I will forward the invite to the additional attendees on our side.

Thank you,
Christina Schildroth
U.S. Digital Service
Executive Assistant to Mina Hsiang
Ex 6 - (5 U.S.C. Sec 552(b)(6))
Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Yan Ma <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Sent: Wednesday, February 3, 2021 4:48 PM
To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Cc: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Nitin Bagrecha <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Mechenbier, Maya U. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Siegel, Jared P. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Schildroth, Christina M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Nick Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Subject: Re: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Hi Mina,

Sid is available anytime after 11am EST on Friday, Feb 5th. Let me know what time works best for you and I can send over a zoom invitation.

Best,
Yan

On Wed, Feb 3, 2021 at 4:46 PM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

Yes great! Very much look forward to it!

On Feb 3, 2021, at 2:24 PM, Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

Dear Mina

We are extremely interested, and have back end support from Google on this. We can talk to you as soon as possible. Shall we try on Friday ? The need is very urgent.

We have vaccinated 120000 people in our Superpods in Disney and Soka.

Sid Mukherjee

On Wednesday, February 3, 2021, Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

Dr Mukherjee,

Thank you so much for reaching out, and great to meet you! Andy sent me your email for follow up. We would be very interested in meeting with the Othena team and the LA folks who have used it. Completely agree with you that this is an acute need and issue, and we are working closely with our FEMA colleagues to help stand up sites.

Chris (cc'd here) can work with you to get it scheduled.

Thanks, and look forward to it,

Mina

From: Slavitt, Andrew M. EOP/WHO

Sent: Monday, February 1, 2021 10:15 AM

To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(6))>

Subject: FW: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Mina,

Can you review and let me know whether you are interested in pursuing a conversation.

From: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Monday, February 1, 2021 8:49 AM
To: Ex 6 - (5 U.S.C. Sec 552(b)(6)); Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>;
Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Philip Nelson
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Charles Rockefeller
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Wallace Smith
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Dr Siddhartha Mukherjee MD DPhil
Department of Medicine,
Columbia University.

Medical Advisor to OTHENA

--
Yan Ma

[EXTERNAL] Join Connect with Google

From: connect-with-google@google.com

To: "Koenigsberg, Lisa H. EOP/OMB"

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Date: Thu, 04 Feb 2021 17:22:14 -0500

<https://lh3.googleusercontent.com/fqrSG4iNXDLA1DCXo3NWfksuYbf0gnScd6lFUopejuXuileJLfGPCaJ2hnLbDS34lWBVVowXQUgB5OGm>
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rtR0E8mDP5wCUXBqSw8qMWSu
NA< width=91 height=64
style=margin-left:0px;margin-
top:0px;>

Hi Lisa,

We're reaching out because you expressed interest or participated in a Google Cloud event and we're launching a virtual community for Cloud industry professionals. We'd love to have you

[https://www.google.com/appserve/mkt/p/AD-](https://www.google.com/appserve/mkt/p/AD-FnEwWr5YM8DRg1XXGuHpUY8beEwh9aS6cUpINMZkbn29Fn5SmxA8kkXqHhGyg2pDLCeHanOQRKC)

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[BgDX7rD6A7mpvv03ex6zONB7ET-fqJLWAw2RrPCa4KKHbrN9yK5Z9R3zB4Ud52Trpk1aB-](https://www.google.com/appserve/mkt/p/AD-FnEwWr5YM8DRg1XXGuHpUY8beEwh9aS6cUpINMZkbn29Fn5SmxA8kkXqHhGyg2pDLCeHanOQRKC)

[orBVKA0aPoPFSVs< style="text-decoration-line: none;">join our virtual industry community:](https://www.google.com/appserve/mkt/p/AD-FnEwWr5YM8DRg1XXGuHpUY8beEwh9aS6cUpINMZkbn29Fn5SmxA8kkXqHhGyg2pDLCeHanOQRKC)

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- ☐ Invitations to events that match your background.
- ☐ Updates outlining Google job opportunities.

All the best,
Connect with Google team

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Visit [http://www.google.com/appserve/mkt/p/AD-FnEzm9F4ScrA7cNiJb1dIV6g6v4v-f9qzfFw-XrzhPwr-4DCBzMDD73nmlAM0bFd7zLGGBmmfd7Op-c8xkOZTxg](http://www.google.com/appserve/mkt/p/AD-FnEzm9F4ScrA7cNiJb1dIV6g6v4v-f9qzfFw-XrzhPwr-4DCBzMDD73nmlAM0bFd7zLGGBmmfd7Op-c8xkOZTxg&style=text-decoration-line:none;) for all career opportunities and student programs.

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[EXTERNAL] Othena and HHS/OMB

From: Long Nguyen [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Hsiang, Mina K. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
bindu@usdigitalresponse [Ex 6 - (5 U.S.C. Sec 552(b)(6))], schildroth, Christina M. EOP/OMB
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kelly Taylor - OIT [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Aashima Gupta [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Charles Rockefeller
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Amy Chung-Yu Chou
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Dar Maanavi [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Philip Nelson
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Sid Mukherjee [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Fri, 05 Feb 2021 20:29:46 -0500
Attachments FEMA - Presentations.pdf (4.74 MB)
:

Dear Mina and Team,

Thank you for the opportunity to meet your team and for your candor. We understand the immense scale of the challenge, and OTHENA can help. Our end-to-end approach is thorough, efficient, and sustainable - the addition of Google's technology support hopefully speaks volumes as well. Our proposal is simple:

1. Proven Solution: Our technology and experience is field-tested and proven. CuraPatient & our OTHENA platform offer more than a scheduling system: we manage the journey for the patient, the providers, and the regulators
2. Focus on Operational Velocity: Our platform, unlike many Medical IT/EHR systems, takes just minutes for providers to learn. It's simple workflow in combination with our pod design capabilities, creates an efficient high power vaccination engine
3. Sustainable & Replicable Model: Our finance team would be happy to walk you through our model to show that at 12-18 jabs per hour, OTHENA has created an economically viable engine -- able to vaccinate 7,500+ per day with no subsidies - 1.2m+ in 6 months
4. Built for Success: We have been designing and refining OTHENA for more than 8 months -- while that may not belong in the real world, in the COVID19 world our product is the most refined available. Our engineers are experienced.

We are available at your earliest convenience to walk you through a demo. We can also provide you with the technical and security documentation you will need as part of your due diligence. We are

confident in our ability and fully prepared to roll out our solution with FEMA to set up mass vaccination sites to rapidly vaccinate at the scale required to end this pandemic.

How does Monday or Tuesday of next week work for you? We are also available this weekend as this is a pandemic.

Thanks,

Long--

Long Nguyen

Founder and CEO

Composite Apps Inc.

<http://www.compositeapps.net>

Ex 6 - (5 U.S.C. Sec 552(b)(6))

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual(s) named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail. Please notify the sender immediately by e-mail if you have received this e-mail by mistake and delete this e-mail from your system. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking any action in reliance on the contents of this information is strictly prohibited.

The Journey from Vaccine to Vaccination

February 5, 2021



Clayton Chau

Agency Director & County Health Officer, OC Health Care Agency



Siddhartha Mukherjee

Co-founder CuraPatient

Objective : Support FEMA in decompressing its system with a pan-American vaccination delivery infrastructure, including a series of SuperPODs & Mobile PODs in targeted areas.

List of Participants:

- 1 HHS / FEMA
- 2 Orange County Healthcare Agency
 - Dr. Clayton Chau* - Public Health Director
 - Dr. Margaret Bredehoft - Dy. Public Health Director
 - Michael Petro - Fire Chief
- 3 Othena Team
 - Dr. Siddhartha Mukherjee* M.D.
 - Charles Rockefeller
 - Long Nguyen
- 4 Google Team
 - Philip Nelson
 - Aashima Gupta

*Presenters

Summary / The Ask

Summary

- ➔ Replicate success model of Orange County to **better orchestrate the connection** between residents, vaccinators, and vaccines.
- ➔ A solution that is **sustainable** and **efficient** for both residents and providers while ensuring an equitable distribution (one of Othena's particular strengths.)

The Ask

- ➔ Orange County - We have more vaccination capacity than vaccines. How can we get more vaccines - as well as the associated resources?
- ➔ Othena - How can we help FEMA replicate this model of digital engagement coupled with Incident Command as a Pan-American solution?

SuperPOD
on-site wait
time: **approx. 15
minutes**
of eligible
residents
registered - **80%**

100% of
currently
eligible patients
in OC can be
vaccinated in **2
weeks** with
enough vaccines

An Othena-Enabled process begins before the shot and supports throughout the journey.

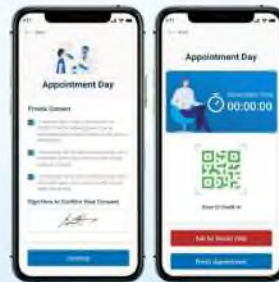
How do I get vaccinated with Othena?



Registered : 583k

Waiting Room : 433k

Vaccinated : 136k



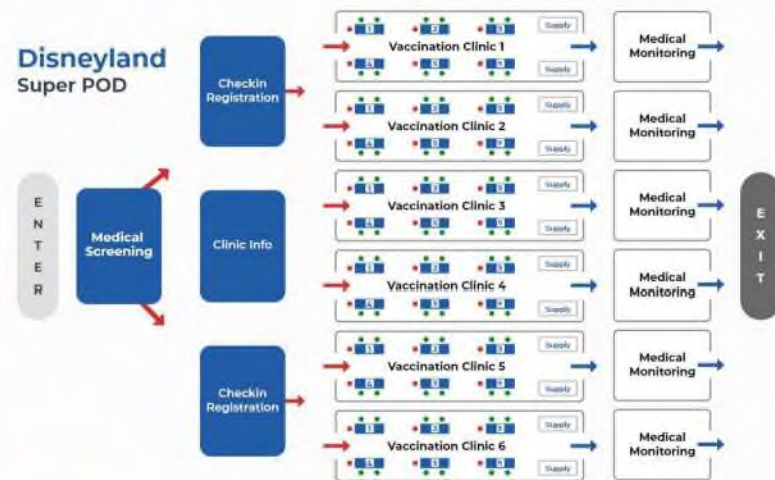
How we are doing it?

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Results:

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- 3 Over **700 different vaccinators** working in a 2-week period with just 15 minutes to onboard and train
- 4 **No Paperwork** - minimal potential errors



The Specific Ask

Orange County:

- ➔ **Vaccines** : A federal distribution algorithm, based on vaccine consumption, to support Operation Independence
- ➔ **Vaccines requested by OC** : 200,000 vaccines a week
- ➔ Funding requested by OC - \$ 40M

- ➔ Use Othena as a Pan-American solution coupled with Incident Command playbook to support FEMA in 25 cities with SuperPODs





Othena

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YOUR PASSPORT
TO HEALTH

[EXTERNAL] Slides for today

From: Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Chau, Clayton" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schildroth, Christina M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dar Maanavi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kelly Taylor - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Bredehoft, Margaret" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Petro, Mike" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Nick Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Nitin Bagrecha <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sid Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 05 Feb 2021 13:22:13 -0500
Attachments FEMA - Presentations.pdf (4.74 MB)

:

Hi All,

Attached are a few slides for today's discussion. It is the ultimate example of a digital and on-site experience coming together to make a process efficient and sustainable. Both are a matter of importance to be able to scale to meet this unprecedented challenge.

Since we only have 30 minutes - we can jump right into the discussion that Dr. Mukherjee started on using SuperPods to decompress the system. We have seen the positive impact of this approach on both getting vaccines into arms, but creating a stable healthy marketplace where residences can have tremendous options that work best for them. We can follow up with the technology and demo on a subsequent discussion.

thanks,

Long

--

Long Nguyen

Founder and CEO

Composite Apps Inc.

><http://www.compositeapps.net><

Ex 6 - (5
U.S.C. Sec (Office)
Ex 6 - (5
U.S.C. Sec (Cell)

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual(s) named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail. Please notify the sender immediately by e-mail if you have received this e-mail by mistake and delete this e-mail from your system. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking any action in reliance on the contents of this information is strictly prohibited.

The Journey from Vaccine to Vaccination

February 5, 2021



Clayton Chau

Agency Director & County Health Officer, OC Health Care Agency



Siddhartha Mukherjee

Co-founder CuraPatient

Objective : Support FEMA in decompressing its system with a pan-American vaccination delivery infrastructure, including a series of SuperPODs & Mobile PODs in targeted areas.

List of Participants:

- 1 HHS / FEMA
- 2 Orange County Healthcare Agency
 - ➔ Dr. Clayton Chau* - Public Health Director
 - ➔ Dr. Margaret Bredehoft - Dy. Public Health Director
 - ➔ Michael Petro - Fire Chief
- 3 Othena Team
 - ➔ Dr. Siddhartha Mukherjee* M.D.
 - ➔ Charles Rockefeller
 - ➔ Long Nguyen
- 4 Google Team
 - ➔ Philip Nelson
 - ➔ Aashima Gupta

*Presenters

Summary / The Ask

Summary

- ➔ Replicate success model of Orange County to **better orchestrate the connection** between residents, vaccinators, and vaccines.
- ➔ A solution that is **sustainable** and **efficient** for both residents and providers while ensuring an equitable distribution (one of Othena's particular strengths.)

The Ask

- ➔ Orange County - We have more vaccination capacity than vaccines. How can we get more vaccines - as well as the associated resources?
- ➔ Othena - How can we help FEMA replicate this model of digital engagement coupled with Incident Command as a Pan-American solution?

SuperPOD
on-site wait
time: **approx. 15
minutes**
of eligible
residents
registered - **80%**

100% of
currently
eligible patients
in OC can be
vaccinated in **2
weeks** with
enough vaccines

An Othena-Enabled process begins before the shot and supports throughout the journey.

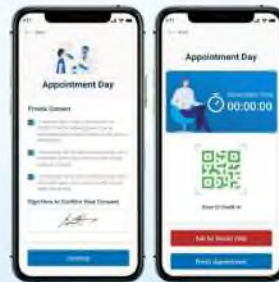
How do I get vaccinated with Othena?



Registered : 583k

Waiting Room : 433k

Vaccinated : 136k



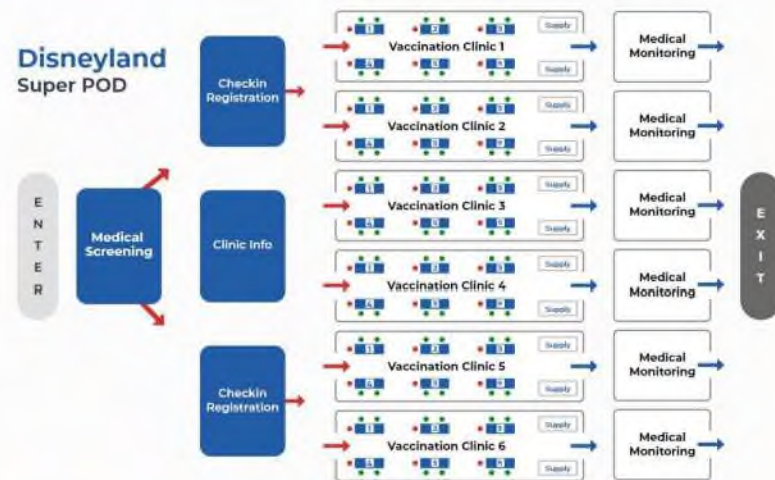
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Othena

Powered by CuraPatient

YOUR PASSPORT
TO HEALTH

[EXTERNAL] Othena and HHS/OMB

From Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, andy|slavitt@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, bindu@usdigitalresponse.org <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kelly Taylor - OIT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Aashima Gupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dar Maanavi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Sat, 06 Feb 2021 04:58:34 -0500

Dear Mina,

Thank you for allowing us to present the OTHENA platform to your team.

We are in the midst of the definitional national medical emergency of our generation. *This is the ONE chance in our lifetimes that we have to prove that FEMA, HHS, Google and OTHENA can work together to decompress States and deliver vaccinations. If not now, when?*

Our Superpods work; we are vaccinating 10,000 per DAY (per DAY!!) in Orange County. Patients are moving through at about 30 mins per patient. Contrast that with LA, where the waits can stretch to 7 hours. As you heard from Dr Chau, with more vaccines, we could easily reach 20- 30,000 per day in OC alone. **Imagine 50 such Superpods, powered digitally, with Google's support, and FEMA's infrastructure.**

None of the ambitions of this administration can be realized without protecting the health of our citizens. **I would amplify President Biden's ambition: we should try to reach 2 million vaccinations per DAY.** The J and J vaccine will soon be approved, enabling several million vaccinations in the 45-65 group. Only a Superpod structure can achieve this, and we need help from FEMA/HHS.

Please let us know if you would like to follow up. We are available through the entire week, and the weekend.

Dr Siddhartha Mukherjee MD DPhil

Columbia University

Medical advisor to OTHENA

On Fri, Feb 5, 2021 at 8:30 PM Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dear Mina and Team,

Thank you for the opportunity to meet your team and for your candor. We understand the immense scale of the challenge, and OTHENA can help. Our end-to-end approach is thorough, efficient, and sustainable - the addition of Google's technology support hopefully speaks volumes as well. Our proposal is simple:

1. Proven Solution: Our technology and experience is field-tested and proven. CuraPatient & our OTHENA platform offer more than a scheduling system: we manage the journey for the patient, the providers, and the regulators
2. Focus on Operational Velocity: Our platform, unlike many Medical IT/EHR systems, takes just minutes for providers to learn. It's simple workflow in combination with our pod design capabilities, creates an efficient high power vaccination engine
3. Sustainable & Replicable Model: Our finance team would be happy to walk you through our model to show that at 12-18 jabs per hour, OTHENA has created an economically viable engine -- able to vaccinate 7,500+ per day with no subsidies - 1.2m+ in 6monnths
4. Built for Success: We have been designing and refining OTHENA for more than 8 months -- while that may not belong in the real world, in the COVID19 world our product is the most refined available. Our engineers are experienced.

We are available at your earliest convenience to walk you through a demo. We can also provide you with the technical and security documentation you will need as part of your due diligence. We are confident in our ability and fully prepared to roll out our solution with FEMA to set up mass vaccination sites to rapidly vaccinate at the scale required to end this pandemic.

How does Monday or Tuesday of next week work for you? We are also available this weekend as this is a pandemic.

Thanks,

Long--

Long Nguyen

Founder and CEO

Composite Apps Inc.

[>http://www.compositeapps.net<](http://www.compositeapps.net)

Ex 6 - (5 [REDACTED]) (Office)

Ex 6 - (5 [REDACTED]) (Cell)

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Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Hsiang, Mina K. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Dan Nobleman [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Sun, 07 Feb 2021 20:24:58 -0500
Attachments: Point-of-View for a US Health Data Exchange (1).pdf (1.91 MB)

Sorry I missed this earlier. Here is a PDF of the deck Thomas used. Thank you.

Lee Dunn

Google

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Android Mobile [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

On Sun, Feb 7, 2021 at 1:12 AM Hsiang, Mina K. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

Thanks! Can you start by sharing with me the doc you sent? Would also love to learn more about which states you are working with?

Really look forward to learning more.

Best,

Mina

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Friday, February 5, 2021 5:10 AM
To: Hsiang, Mina K. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Dan Nobleman [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Mina:

Greetings, and thank you for your work helping our nation overcome this crisis. Dan and I are happy to review this doc or share any demos that may be helpful to you.

Thanks,

Lee and Dan

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile

Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Fri, Feb 5, 2021 at 5:44 AM Slavitt, Andrew M. EOP/WHO wrote:

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Plus Mina

Sent from my iPhone

On Feb 5, 2021, at 12:04 AM, Thomas Kurian wrote:

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Dear Andy,

Thank you for your time earlier this week. Our team has scheduled time next Thursday with Nancy and her team at the CDC to review our forecasting and vaccine sentiment technology solutions being used by several states.

Attached is a two pager you requested on Google Cloud's pre-registration, scheduling and distribution solution which is being used in a number of states. Please feel free to share with states or municipalities that still may be struggling with pre-registration and

scheduling. Google Cloud is happy to work with these local partners if they need assistance.

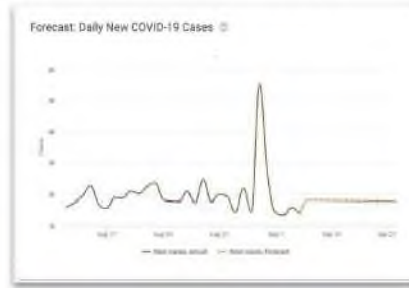
Please call on any of us at Google to assist you and the Administration as the country responds to the COVID-19 pandemic, and thank you for all your hard work these last few months and in the months ahead.

Sincerely,
Thomas Kurian
CEO, Google Cloud

<Google Cloud Public Sector (Detailed) POV_ Vaccine Pre-Registration & Eligibility
Solution.pdf>

Google Cloud Intelligent Vaccine Impact Solution

Data-First COVID-19 Response



1. Vaccine Appointment Registration, Eligibility, & Scheduling Management

- **Setup and manage clinic locations** for the administration of the vaccine
- Provide intuitive user interface for **scheduling an appointment**
- Provide supply chain management and tracking of inputs needed for clinics
- **Communications with patients** via SMS and virtual agents
- Support for **multiple languages** and formats
- Address **“health deserts”** issues

2. COVID Forecasts & What-If

- **COVID model** shows historical and future (**28 days**) forecasts
- **What-If scenario simulations:**
 - Vaccination effectiveness
 - Percentage of populations vaccinated
 - Policy interventions: masks mandates, business closures, public gathering, etc.
- **Visualizations and Geo dashboards** that show **demand signals** and forecasting where **vaccines** are most needed, and more

3. Sentiment Analytics

- **Unified view & management** of engagement across apps, sites, CRMs, call center/chat, etc.
- Sentiment / Comms **impact on vaccine update**; COVID case count, etc.
- **Real time analysis** on rising needs, questions, etc by demographic
- **Omni-channel ML-enabled communications**; native integration to state media & survey systems
- **Natural Language Processing** on sentiment, toxicity of conversation, entities and/or topics discussed, etc.

Vaccine Appointment Registration, Eligibility, & Scheduling Management

Features

- Pre-screen people to determine what phase they are eligible for the vaccine
- Setup and manage clinic locations for the administration of the vaccine
- Find and map where individuals can get vaccinated
- Provide intuitive user interface for scheduling an appointment and **contactless check ins**
- Provide supply chain management and tracking of inputs needed for clinics
- Answer vaccine eligibility and availability related questions 24X7 via web, mobile and phone. **Virtual Agent capabilities** for each.
- Support for multiple languages and formats
- Address 'health deserts' & other equity gaps
- Support to establish and host **Mass Immunization Events**
- Auto schedule second dose appointments and reminders

A screenshot of a web form titled 'COVID-19 Vaccine Screening and Pre-Registration' from the NC Department of Health and Human Services. The form includes a header with the department's logo and a 'Home' link. Below the title is a paragraph explaining the purpose of the questionnaire. A prominent blue button labeled 'COVID-19 questionnaire' is centered. Further down, a paragraph instructs users to fill out the questionnaire to schedule an appointment. At the bottom, four red circular icons represent the required details: Demographic details (eye icon), Medical history (stethoscope icon), COVID-19 history (calendar icon), and Contact information (document icon). Each icon is accompanied by its category name and a brief description of the information needed.

NC DEPARTMENT OF HEALTH AND HUMAN SERVICES





Home

COVID-19 Vaccine Screening and Pre-Registration

Please complete this required questionnaire so that we can gather information regarding your readiness for COVID-19 vaccination, and offer guidance and instruction to ensure your safety.

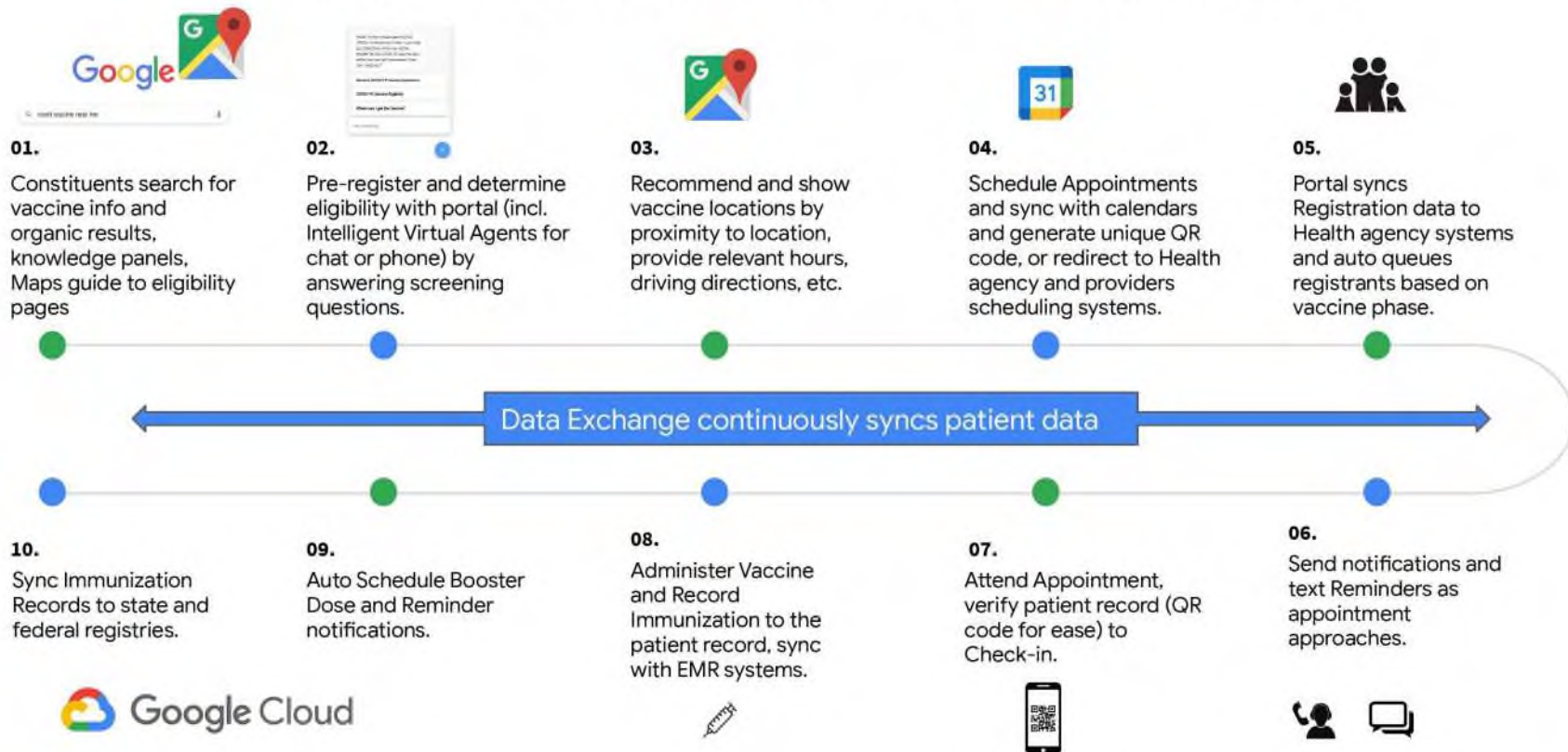
[COVID-19 questionnaire](#)

To schedule an appointment, please fill in the required questionnaire so that we can gather information regarding your readiness for COVID-19 vaccination, and offer guidance and instruction to ensure your safety. You will need to provide the following details:

			
Demographic details	Medical history	COVID-19 history	Contact information
Such as race, ethnicity, gender, age	Current/past ailments and allergy information	History of any COVID-19 infections, testing or vaccinations	Your contact details

Leveraging a nationally integrated data-first response strategy

Helping HHS deeply integrate with states for data exchange & analysis



Engagements with Depts of Health by State

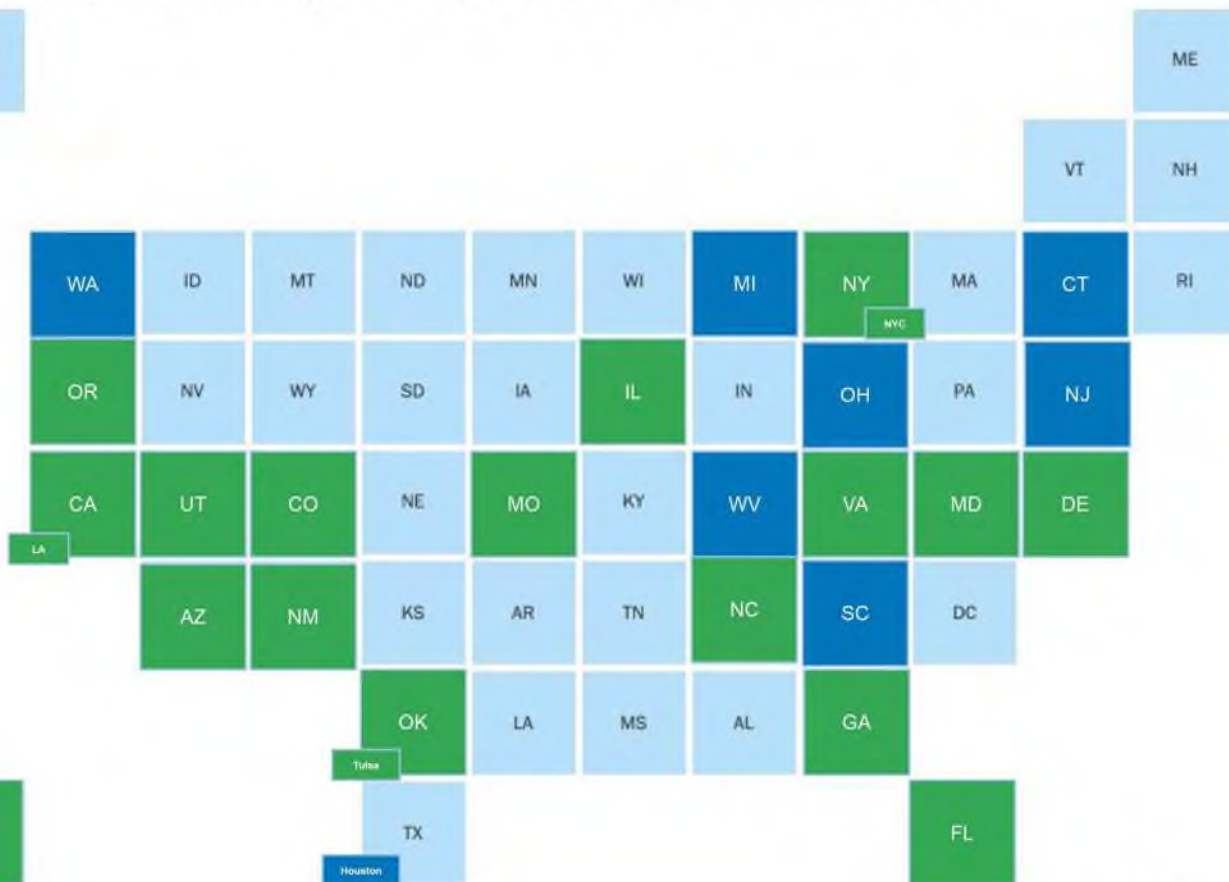
Data exchange simplified through common data analytics environment

Color Legend:

States/Cities with ongoing COVID-related engagements

In-process on proof-of-concept and/or contract negotiations

No COVID-related engagements to date



We are working with with states to manage the Pandemic

Example Partners and Issue Areas



Customer

State of California
Use: Sentiment Analytics

State of Arizona
Use: Vaccine Distribution

State of Oklahoma
Use: Unified COVID Analytics

State of North Carolina
Use: Determine Eligibility and Pre-Register

Solution Deployed

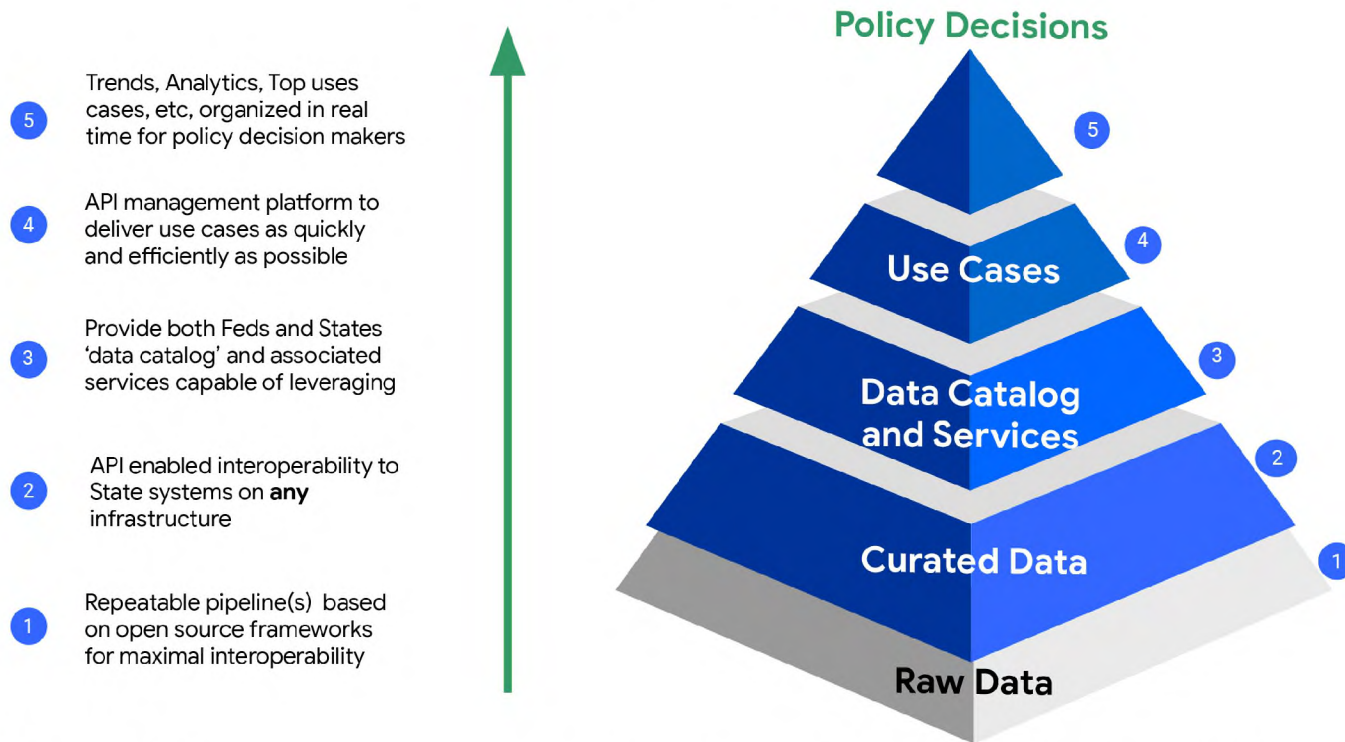
- **Unified view** of all constituent COVID-related feedback:
- **Unified comms** cross-agency (I.E. UI claimants and MediCal) leading to 300% increase in advertising engagement
- **Predictive analytics** using mobility data to allow prioritization of resources and media

- **Vaccine distribution** and allocation
- **Patient scheduling**, intake, and processing
- **Supply chain tracking** and forecasting
- **Vaccine analytics** on usage & disbursement
- **Integration with healthcare** medical records systems

- **Unified view** of COVID data, organized for [public use](#)
- **Localize views** to city level, even with pop <5k
- **Provide gap analysis** on health impacts by demographic
- **Leverage Google datasets** on mobility, environment, search trends, etc.

- **Self Service Form** to assess eligibility and phase
- **Configurable intake form** - ability to modify the form easily
- **Vaccine eligibility** and administration phase
- **Identity verification** through 3rd party verification
- **Multi-language** support

Iterative Approach to delivering a National Health Data Exchange - Key Workflows



Goal: Create a **Chain of Trust** such that information is shared and problems are solved with authoritative, reliable and timely data for a nationwide data-first strategy to COVID and the vaccine. **Timetable** for initial execution could be as short as 5 weeks.

Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: Karen DeSalvo [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Josh Marcuse [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: "Hsiang, Mina K. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Sun, 07 Feb 2021 19:22:43 -0500
Attachments state slides.pdf (1.81 MB)

:

Thanks Karen. Greetings Mina. Copying Josh Marcuse too who I believe you know.

We have a dedicated customer engineering solutions team that developed the IVI solution that is used by a number of states to pre-register, schedule, forecast and analyze vaccine sentiment. Then we have one teammate who is assigned to each state as their lead and assists with implementation needs. We are happy to show you a demo of our work in NC, NY and other states.

See below for a map of the states where Google Cloud has engagements if helpful. Also see attached.

Thanks again and let me know if you have any questions or wish to see a demo or hear more.

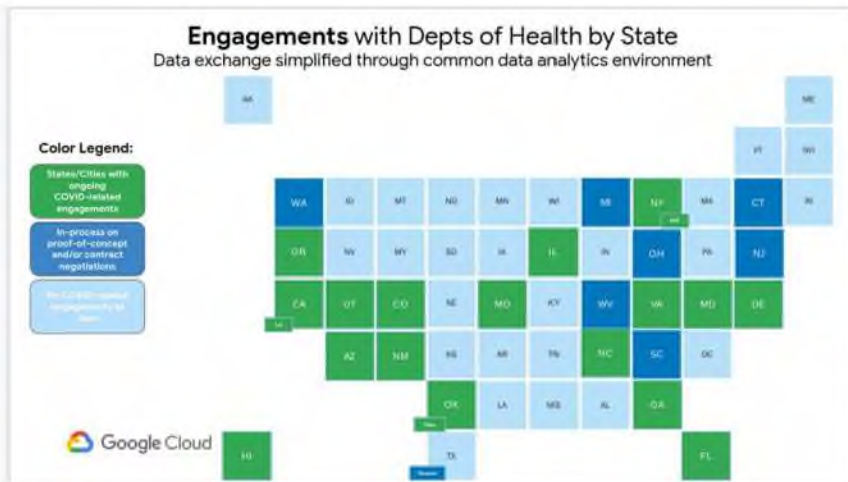
Lee

Lee Dunn

Google

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Android Mobile: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]



On Sun, Feb 7, 2021 at 10:06 AM Karen DeSalvo Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Mina,

Lee will be the best POC for your questions.

Lee see below.

kd

On Sun, Feb 7, 2021, 12:17 AM Hsiang, Mina K. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Heh, thanks! Likewise- glad you guys are doing this.

Actually, a question that's probably best from your birds eye view- What has your engagement and operating model been with the states? Like do you have single teams working with each state who asks? Or is it product by product? How does it work?

Best,
Mina

From: Karen DeSalvo [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Friday, February 5, 2021 7:01 AM
To: Slavitt, Andrew M. EOP/WHO [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Thomas Kurian [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Lee Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Hsiang, Mina K. EOP/OMB; jantonaros@google.com [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Great to see you on the team Mina!

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Sent from my iPhone

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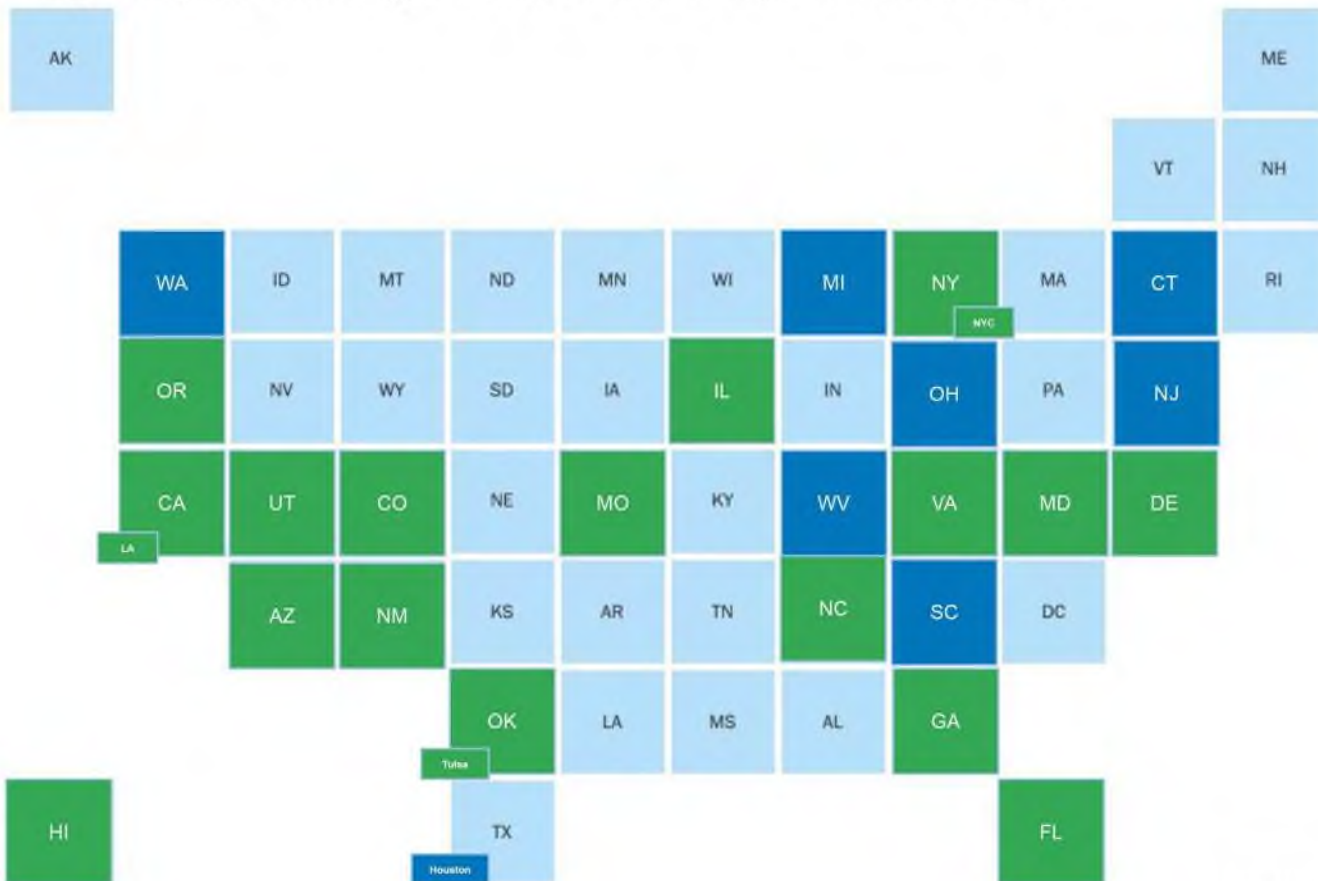
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Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

From: Josh Marcuse <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Sun, 07 Feb 2021 19:17:59 -0500

Let me track down all those answers for you!

On Sun, Feb 7, 2021 at 1:16 AM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Yes for sure! Oh wow what a funny coincidence- great to see you here, and so glad you're working on this issue.

I asked Lee to send me the docs, and also it would be super helpful to understand which states and municipalities you're already live in, so I can go check it out and understand the flow. At this point with everyone in production it's just the best initial demo!! Then would love to set up some more time to see the rest of the system.

And since we're friend... what exactly is the meeting on Thursday? This email from Andy is all I have.

Thanks!!

Mina

From: Josh Marcuse <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Friday, February 5, 2021 10:29 AM
To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Mina,

What an unbelievably small world. Surprise! Im at Google now. =)

Lee Dunn passed this note along to me because my team is working on our vaccine solution, and I was pleasantly surprised to see a familiar name!

If there is anything at all I can do to help you with this important mission, please let me know. Just want you to be able to reach out any time.

Im sure you're swamped, but if you have 5 minutes before the meeting thursday to help me understand how we can zero in on exactly what the govt need is, I can pass that back to the team so we can try to be most helpful. I know we have no time to waste getting a course-correction in place.

All my best,

Josh

----- Forwarded message -----

From: Slavitt, Andrew M. EOP/WHO

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Date: Fri, Feb 5, 2021 at 5:44 AM

Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting
To: Thomas Kurian <tkurian@google.com>, Hsiang, Mina K. EOP/OMB
<Mina.K.Hsiang@omb.eop.gov>
Cc: Karen DeSalvo <karendesalvo@google.com>, Lee Dunn <leedunn@google.com>, jantonaros@google.com <jantonaros@google.com>

Plus Mina

Sent from my iPhone

On Feb 5, 2021, at 12:04 AM, Thomas Kurian <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dear Andy,

Thank you for your time earlier this week. Our team has scheduled time next Thursday with Nancy and her team at the CDC to review our forecasting and vaccine sentiment technology solutions being used by several states.

Attached is a two pager you requested on Google Cloud's pre-registration, scheduling and distribution solution which is being used in a number of states. Please feel free to share with states or municipalities that still may be struggling with pre-registration and scheduling. Google Cloud is happy to work with these local partners if they need assistance.

Please call on any of us at Google to assist you and the Administration as the country responds to the COVID-19 pandemic, and thank you for all your hard work these last few months and in the months ahead.

Sincerely,
Thomas Kurian
CEO, Google Cloud

<Google Cloud Public Sector (Detailed) POV_ Vaccine Pre-Registration & Eligibility Solution.pdf>

--



Joshua Marcuse

Head of Strategy & Innovation

Global Public Sector

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5

Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

From: Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Sun, 07 Feb 2021 10:05:56 -0500

I am not directly involved in the Cloud work. Rather my focus is with the information on our platforms around the world. And health and safety of our Googlers. Will connect you with Lee Dunn from cloud.

On Sun, Feb 7, 2021, 12:17 AM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Heh, thanks! Likewise- glad you guys are doing this.

Actually, a question that's probably best from your birds eye view- What has your engagement and operating model been with the states? Like do you have single teams working with each state who asks? Or is it product by product? How does it work?

Best,
Mina

From: Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Friday, February 5, 2021 7:01 AM
To: Slavitt, Andrew M. EOP/WHO <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Thomas Kurian <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Lee Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; jantonaros@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Great to see you on the team Mina!

On Fri, Feb 5, 2021 at 2:44 AM Slavitt, Andrew M. EOP/WHO <[REDACTED]> wrote:

Plus Mina

Sent from my iPhone

On Feb 5, 2021, at 12:04 AM, Thomas Kurian <[REDACTED]> wrote:

Dear Andy,

Thank you for your time earlier this week. Our team has scheduled time next Thursday with Nancy and her team at the CDC to review our forecasting and vaccine sentiment technology solutions being used by several states.

Attached is a two pager you requested on Google Cloud's pre-registration, scheduling and distribution solution which is being used in a number of states. Please feel free to share with states or municipalities that still may be struggling with pre-registration and scheduling. Google Cloud is happy to work with these local partners if they need assistance.

Please call on any of us at Google to assist you and the Administration as the country responds to the COVID-19 pandemic, and thank you for all your hard work these last few months and in the months ahead.

Sincerely,
Thomas Kurian
CEO, Google Cloud

<Google Cloud Public Sector (Detailed) POV_ Vaccine Pre-Registration & Eligibility Solution.pdf>

Re: Section 834

From: "Dopkeen, Bess" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Thornton, Karen" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Gayle Lemmon [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jonathan [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Arun (Armed Services) Seraphin [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Woolwine, Gwyneth B. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], calendar-notification@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Bozman, Jeffrey" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jillian (Armed Services) Schofield [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Bob Daigle [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Tony Ierardi [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Keith Salisbury [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Mon, 08 Feb 2021 20:57:17 -0500

Agree, thanks Gayle and Karen - I'm good from 1:30-4:30pm on Friday. Not sure about others.
Thanks,
Bess

Sent from my iPhone

On Feb 8, 2021, at 5:46 PM, Thornton, Karen <Karen.Thornton@mail.house.gov> wrote:

Could we try for after 1:30pm on Friday?

Thanks very much,
Karen

From: Gayle Lemmon [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Monday, February 8, 2021 at 5:31 PM
To: "Dopkeen, Bess" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Jonathan [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Arun (Armed Services) Seraphin" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Gwyneth B. EOP/OMB Woolwine" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], calendar-notification@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jeffrey Bozman [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Moxley, Sarah" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Thornton, Karen" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Jillian (Armed Services) Schofield" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Bob Daigle [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Tony Ierardi [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Keith Salisbury [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: Section 834

Bess,

How is either Thursday or Friday for a call re SBIR and AFWERX? Do you have windows Friday?

Warm wishes and best --

On Mon, Feb 1, 2021 at 3:09 PM Gayle Lemmon <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Bess,

Absolutely -- regarding SBIR and AF/AFWERX we will send times for that discussion shortly.

Look forward and best --

Gayle

On Mon, Feb 1, 2021 at 1:07 PM Dopkeen, Bess <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi all – thanks for this. +Jeff's real email, and Sarah and Karen

Would love to discuss SBIR, and I've heard you guys have been struggling with contracting with AF/AFWERX – so it would be an interesting discussion...

Can you send us some times that might work? Things are starting to speed up, but we'll find a time.

Thanks,
Bess

From: Jonathan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Monday, February 1, 2021 12:55 PM
To: Arun (Armed Services) Seraphin <Ex 6 - (5 U.S.C. Sec 552(b)(6))>;
Cynthia P. FOP/OMB Workforce <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Dopkeen, Bess <Ex 6 - (5 U.S.C. Sec 552(b)(6))>;
<calendar-notification@google.com> <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Google Calendar)
Cc: Jillian (Armed Services) Schonefeld <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Bob Daigle <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Tony Ierardi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Keith Salisbury <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Gayle Lemmon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: RE: Section 552

Arun, et al;

Thank you for the discussion last week, I think it was really productive and a great opportunity to catch-up.

We are working on the follow-ups and will have them for you shortly.

I know you also wanted to discuss the SBIR program. Happy to find another time for that discussion as your schedule permits.

V/r;

On Jan 22, 2021 at 10:32 AM, <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Arun, no problem, I have set it for [2pm](#).

V/r;

On Fri, Jan 22, 2021 at 10:04 AM Seraphin, Arun (Armed Services)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

1/28 at 2 pm would work for me

From: Schofield, Jillian (Armed Services) Ex 6 - (5 U.S.C. Sec 552(b)(6))
Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Friday, January 22, 2021 9:57 AM
To: 'Jonathan Mostowski' Ex 6 - (5 U.S.C. Sec 552(b)(6)); Seraphin, Arun (Armed Services) Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: Bob Daigle Ex 6 - (5 U.S.C. Sec 552(b)(6)); Tony Ierardi Ex 6 - (5 U.S.C. Sec 552(b)(6)); Keith Salisbury Ex 6 - (5 U.S.C. Sec 552(b)(6)); Gayle Lemmon Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: RE: Section 834

Thanks, Jonathan. I have a meeting [at 3pm](#), but could do [2pm](#) or 4pm on 1/28 instead. I would prefer a virtual meeting.

Best,
Jill Schofield

From: Jonathan Mostowski Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Friday, January 22, 2021 9:51 AM
To: Seraphin, Arun (Armed Services) Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Bob Daigle Ex 6 - (5 U.S.C. Sec 552(b)(6)); Tony Ierardi Ex 6 - (5 U.S.C. Sec 552(b)(6)); Keith Salisbury Ex 6 - (5 U.S.C. Sec 552(b)(6)); Gayle Lemmon Ex 6 - (5 U.S.C. Sec 552(b)(6)); Schofield, Jillian (Armed Services) Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: Section 834

Arun, et al; Thursday works well for us. How does [3pm](#) sound? Please let us know if virtual or in-person is preferred, we are happy to support either.

V/r;

On Thu, Jan 21, 2021 at 12:25 PM Seraphin, Arun (Armed Services)
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

+Jill

Sorry for late response – how would afternoon of 1/28 work for you?

From: Jonathan Mostowski Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Friday, January 15, 2021 5:30 PM
To: Seraphin, Arun (Armed Services) Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: Bob Daigle Ex 6 - (5 U.S.C. Sec 552(b)(6)); Tony Ierardi
Ex 6 - (5 U.S.C. Sec 552(b)(6)); Keith Salisbury Ex 6 - (5 U.S.C. Sec 552(b)(6)); Gayle
Lemmon Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: Section 834

Hi Arun,

To follow-up on my last message, our team looks forward to meeting with you and your colleagues to continue our discussion on the implementation of sec. 834 "Consumption Based Services."

We're glad to speak virtually or to host you at our offices (distanced, of course), both work for us. I am including some familiar names here from our team, as well as Gayle Lemmon, who recently joined our executive team. How is [next Tuesday](#) or Thursday for you?

V/r;

On Tue, Jan 12, 2021 at 4:25 PM Seraphin, Arun (Armed Services)
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

No set-aside funding as far as I can tell. We would depend on the Services to identify the pilot programs and then execute using their budgets, which they did with the other pilots that we started in the last couple of cycles.

I would love to talk to you and the rest of our HASC and SASC team on how we can push the Department to do something with the pilots that makes sense.

Arun

From: Jonathan Mostowski Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Tuesday, January 12, 2021 3:51 PM
To: Seraphin, Arun (Armed Services) Ex 6 - (5 U.S.C. Sec 552(b)(6))
Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Section 834

Arun,

I hope you are doing well and had a great holiday. We were very excited to see the Section 834 language in the NDAA, great work!.

We are talking with a potential customer regarding leveraging that authority and they were asking if there was any funding aligned to the required pilots. Is that something you would know or could point me in the right direction?

They are all curious who from DoD or AF specifically would be working with implementing this.

V/r;

--

Jonathan Mostowski

Founding Member
Rebellion Defense, inc

Ex 6 - (5 U.S.C. Sec

@jonmost

--

Jonathan Mostowski

Founding Member
Rebellion Defense, inc

Ex 6 - (5 U.S.C.

@jonmost

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Jonathan Mostowski

Founding Member
Rebellion Defense, inc

Ex 6 - (5 U.S.C. Sec

@jonmost

--

Jonathan Mostowski

Founding Member
Rebellion Defense, inc

Ex 6 - (5 U.S.C.

@jonmost

RE: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

From: "Hsiang, Mina K. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: Josh Marcuse [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Tue, 09 Feb 2021 00:34:50 -0500

Thanks!!

From: Josh Marcuse <joshuamarcuse@google.com>
Sent: Monday, February 8, 2021 10:02 PM
To: Hsiang, Mina K. EOP/OMB <Mina.K.Hsiang@omb.eop.gov>
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Oh lord... how quickly i forget

Yes, I will.

Best,

Josh

On Mon, Feb 8, 2021 at 11:57 PM Hsiang, Mina K. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

Reminder of gov: I can't click these links. Help! Can you just send the deck?
thx

From: Josh Marcuse [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Monday, February 8, 2021 3:11 PM
To: Hsiang, Mina K. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

PS. Here is a deck that may also have some helpful background.

On Mon, Feb 8, 2021 at 4:58 PM Josh Marcuse [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

Hi Mina,

Did what Lee send about states over the weekend get you all you need or can I fill in any more detail?

As for Thursday's meeting, my understanding is that last week, Andy met with our CEO, Thomas, and our chief medical officer, Karen, to hear what we're doing w/ states on vaccine scheduling. Andy asked us to meet w/ CDC NCIRD to dive deeper into that and also cover our COVID-19 Forecasting & What-If analysis and sentiment analytics components of our Intelligent Vaccine Impact Solution (IVIS) solutions with CDC leadership team, who seems to be taking point. We have the opportunity to enable CDC on these solutions and help establish a Data Exchange process with states for real-time, evidence-based decision making on how to get more people vaccinated.

Hopefully you can sit in on this CDC meeting?

What else can I do to help? Want to touch base before Thurs?

Best,
Josh

On Sun, Feb 7, 2021 at 1:16 AM Hsiang, Mina K. EOP/OMB wrote:

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Yes for sure! Oh wow what a funny coincidence- great to see you here, and so glad you're working on this issue.

I asked Lee to send me the docs, and also it would be super helpful to understand which states and municipalities you're already live in, so I can go check it out and understand the flow. At this point with everyone in production it's just the best initial demo!! Then would love to set up some more time to see the rest of the system.

And since we're friend... what exactly is the meeting on Thursday? This email from Andy is all I have.

Thanks!!
Mina

From: Josh Marcuse
Sent: Friday, February 5, 2021 10:29 AM
To: Hsiang, Mina K. EOP/OMB
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Mina,

What an unbelievably small world. Surprise! Im at Google now. =)

Lee Dunn passed this note along to me because my team is working on our vaccine solution, and I was pleasantly surprised to see a familiar name!

If there is anything at all I can do to help you with this important mission, please let me know. Just want you to be able to reach out any time.

Im sure you're swamped, but if you have 5 minutes before the meeting thursday to help me understand how we can zero in on exactly what the govt need is, I can pass that back to the team so we can try to be most helpful. I know we have no time to waste getting a course-correction in place.

All my best,
Josh

----- Forwarded message -----

From: Slavitt, Andrew M. EOP/WHO <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, Feb 5, 2021 at 5:44 AM
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting
To: Thomas Kurian <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Hsiang, Mina K. EOP/OMB
Cc: Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Lee Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <antonaros@google.com> <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Plus Mina

Sent from my iPhone

On Feb 5, 2021, at 12:04 AM, Thomas Kurian <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dear Andy,

Thank you for your time earlier this week. Our team has scheduled time next Thursday with Nancy and her team at the CDC to review our forecasting and vaccine sentiment technology solutions being used by several states.

Attached is a two pager you requested on Google Cloud's pre-registration, scheduling and distribution solution which is being used in a number of states. Please feel free to share with states or municipalities that still may be struggling with pre-registration and scheduling. Google Cloud is happy to work with these local partners if they need assistance.

Please call on any of us at Google to assist you and the Administration as the country responds to the COVID-19 pandemic, and thank you for all your hard work these last few months and in the months ahead.

Sincerely,
Thomas Kurian
CEO, Google Cloud
<Google Cloud Public Sector (Detailed) POV_ Vaccine Pre-Registration & Eligibility Solution.pdf>

--



Joshua Marcuse

Head of Strategy & Innovation

Global Public Sector

Google Cloud

Email Ex 6 - (5 U.S.C. Sec 552(b)(6))

Mobile

Re: [EXTERNAL] Re: Laura <> Denise

From: "Timmerman, Laura E. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
To: Denise Winkler Ex 6 - (5 U.S.C. Sec 552(b)(6))
Bcc: Jason Brown Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Tue, 09 Feb 2021 16:27:25 -0500

Jason, thanks so much for this introduction! Moving you to bcc.

Denise, it's great to meet you! I'd appreciate a 30 minute call to learn about Google's work in the unemployment insurance space so far, what's been challenging, how you're thinking about success, and your hopes for the future.

Unfortunately tomorrow doesn't work for me, but here are a couple windows of availability on my end. Anything here work for you?

Friday 2/12 3-4:30 pm ET
Tuesday 2/16 2-4 pm ET

Looking forward to speaking,

Laura

--

Laura E. Timmerman, M.S.
United States Digital Service
Executive Office of the President

From: Denise Winkler Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Thursday, February 4, 2021 at 3:06 PM
To: Jason Brown Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: Laura Timmerman Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: [EXTERNAL] Re: Laura <> Denise

Hello Laura:

It is nice to meet you virtually. Can we schedule a time to talk about your efforts at the US Digital Service. I am open next Wednesday from noon to 3? What time works for you?

Looking forward to talking with you.

Best

Denise

On Wed, Feb 3, 2021 at 10:08 PM Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Denise, I'd like to introduce you to Laura Timmerman. Laura works for the US Digital Service and is leading an effort with the US Dept of Labor to address unemployment insurance efforts.

Laura, Denise Winkler is our Strategic Business Executive developing a solution for several states' DoLs to address UI challenges. I'm confident you both will have a great conversation.

Cheers,
Jason



Jason M Brown

Strategic Cloud Advisor/Program Manager, Public Sector

Ex 6 - (5 U.S.C. Sec 552(b)(6))

--

Denise Winkler

Strategic Business Executive, Health & Human Services

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobi: 552(b)(6))

Re: [EXTERNAL] Re: Connecting re UI

From: laur Ex 6 - (5 U.S.C. Sec 552(b)(6)) timmerman
To: Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 09 Feb 2021 19:57:54 -0500

Great! I didn't manage to cc you, but I let her know I'd like an overview of google's work in the UI space and am particularly interested in anything related to fraud.

L

On Feb 9, 2021, at 7:44 PM, Jason Brown <jasonmbrown@google.com> wrote:

Hey you bet! I think Denise invited me to the meeting so I'll see you soon LOL. Please let me know if there are specific things you'd like her to cover and I'll prompt her ahead of time.

Cheers, J

Ex 6 - (5 U.S.C. Sec 552(b)(6)) erman, Laura E. EOP/OMB wrote:

Hey, thanks for the connection to Denise, and for taking the time to catch up with me last week! Next time, I want to hear all about your federal projects, especially NOAA! So cool.

Take care,

L

From: Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wednesday, January 27, 2021 at 1:36 PM
To: "Price, Hunter H. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Laura Timmerman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: Connecting re UI

Hunter, likewise and you bet!

Hey Laura, happy to chat. Have some good times next week that work?

Cheers,

Jobu

On Wed, Jan 27, 2021 at 9:28 AM Price, Hunter H. EOP/OMB
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Jobu,

Great catching up with you yesterday.

As I mentioned yesterday, Laura is leading USDS's engagement with both DoL and a number of states to tackle UI. One of the big focuses of their work is preventing fraud. I'm sure she'd be curious to hear what Google is up to with Kansas and Texas re fraud detection/prevention.

I'll let y'all take it from here.

Cheers,
Hunter

Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

From: Josh Marcuse <[REDACTED]>
To: "Hsiang, Mina K. EOP/OMB" <[REDACTED]>
Date: Tue, 09 Feb 2021 08:46:43 -0500
Attachments: Intelligent Vaccine Impact Solution (IVIS) - Executive.pdf (4.6 MB)

Mina,

Please let me know if this pdf attached comes through.

The other link was just a [blog post](#). Here is the text:

Best,
Josh

====

A MESSAGE FROM OUR CEO

How we're helping get vaccines to more people

Sundar Pichai

CEO of Google and Alphabet

Published Jan 25, 2021

The pandemic has taken a devastating toll on communities worldwide. While there is much uncertainty still ahead, the development of multiple safe vaccines in such a short time gives us reason for hope. Now the work begins to ensure that everyone can benefit

from this triumph of scientific achievement, and quickly.

During the pandemic, Google has helped people get the information they need to [keep their families safe and healthy](#). We've [supported small businesses](#) and partnered with Apple to build [exposure notification technology](#) to fight the spread of COVID-19 around the world. Now, as public health authorities ramp up vaccination efforts, we're finding more ways to help.

We recognize that getting vaccines to people is a complex problem to solve, and we're committed to doing our part. Today we're announcing that we're providing more than \$150 million to promote vaccine education and equitable distribution and making it easier to find locally relevant information, including when and where to get the vaccine. We'll also be opening up Google spaces to serve as vaccination sites as needed. \$150 million to promote vaccine education and equitable access

Since the beginning of the pandemic, we've helped more than 100 government agencies and global non-

governmental organizations run critical public service health announcements through our Ad Grants Crisis Relief program. Today, we're announcing an additional \$100 million in ad grants for the CDC Foundation, the World Health Organization, and nonprofits around the globe. We'll invest another \$50 million in partnership with public health agencies to reach underserved communities with vaccine-related content and information.

Our efforts will focus heavily on equitable access to vaccines. Early data in the U.S. shows that disproportionately affected populations, especially people of color and those in rural communities, aren't getting access to the vaccine at the same rates as other groups. To help, Google.org has committed \$5 million in grants to organizations addressing racial and geographic disparities in COVID-19 vaccinations, including Morehouse School of Medicine's [Satcher Health Leadership Institute](#) and [the CDC Foundation](#). Highlighting authoritative information and local vaccination sites on Search & Maps

To help [find accurate and timely information](#) on vaccines, we've

expanded our information panels on Search to more than 40 countries and dozens of languages, with more rolling out in the coming week. We'll begin showing state and regional distribution information on Search so people can easily find when they are eligible to receive a vaccine. Soon we'll launch a "Get The Facts" initiative across Google and YouTube to get authoritative information out to the public about vaccines.

Searches for "vaccines near me" have increased 5x since the beginning of the year and we want to make sure we're providing locally relevant answers. In the coming weeks, COVID-19 vaccination locations will be available in Google Search and Maps, starting with Arizona, Louisiana, Mississippi and Texas, with more states and countries to come. We'll include details like whether an appointment or referral is required, if access is limited to specific groups, or if it has a drive-through. We're working with partners like [VaccineFinder.org](https://vaccinefinder.org), an initiative of Boston Children's Hospital, and other authoritative sources, such as government agencies and retail pharmacies, to

gather vaccination location information and make it available.
Opening our spaces for vaccination clinics

To help with vaccination efforts, starting in the United States, we'll make select Google facilities—such as buildings, parking lots and open spaces—available as needed. These sites will be open to anyone eligible for the vaccine based on state and local guidelines. We'll start by partnering with health care provider [One Medical](#) and public health authorities to open sites in Los Angeles and the San Francisco Bay Area in California; Kirkland, Washington; and New York City, with plans to expand nationally. We're working with local officials to determine when sites can open based on local vaccine availability. Using our technology to improve vaccine distribution

Google Cloud is helping healthcare organizations, retail pharmacies, logistics companies, and public sector institutions make use of innovative technologies to speed up delivery of vaccines. For example, logistics companies are using our AI to optimize trucking operations by adapting to traffic or inclement

weather, and detect temperature fluctuations during transport. Once vaccines reach their destination, our tools help facilitate pre-screening, scheduling, and follow up. And our Intelligent Vaccine Impact Platform is helping states like New York and North Carolina manage distribution and forecast where vaccines, personal protective equipment, and hospital staffing will be most needed.

The COVID-19 pandemic has deeply affected every community all over the world. It's also inspired coordination between public and private sectors, and across international borders, on a remarkable scale. We can't slow down now. Getting vaccines to billions of people won't be easy, but it's one of the most important problems we'll solve in our lifetimes. Google will continue to support in whatever way we can.

On Mon, Feb 8, 2021 at 11:57 PM Hsiang, Mina K. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Reminder of gov: I can't click these links. Help! Can you just send the deck?
thx

From: Josh Marcuse Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Monday, February 8, 2021 3:11 PM

To: Hsiang, Mina K. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

PS. Here is a deck that may also have some helpful background.

On Mon, Feb 8, 2021 at 4:58 PM Josh Marcuse Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:
Hi Mina,

Did what Lee send about states over the weekend get you all you need or can I fill in any more detail?

As for Thursday's meeting, my understanding is that last week, Andy met with our CEO, Thomas, and our chief medical officer, Karen, to hear what we're doing w/ states on vaccine scheduling. Andy asked us to meet w/ CDC NCIRD to dive deeper into that and also cover our COVID-19 Forecasting & What-If analysis and sentiment analytics components of our Intelligent Vaccine Impact Solution (IVIS) solutions with CDC leadership team, who seems to be taking point. We have the opportunity to enable CDC on these solutions and help establish a Data Exchange process with states for real-time, evidence-based decision making on how to get more people vaccinated.

Hopefully you can sit in on this CDC meeting?

What else can I do to help? Want to touch base before Thurs?

Best,
Josh

On Sun, Feb 7, 2021 at 1:16 AM Hsiang, Mina K. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote: >

Yes for sure! Oh wow what a funny coincidence- great to see you here, and so glad you're working on this issue.

I asked Lee to send me the docs, and also it would be super helpful to understand which states and municipalities you're already live in, so I can go check it out and understand the flow. At this point with everyone in production it's just the best initial demo!! Then would love to set up some more time to see the rest of the system.

And since we're friend... what exactly is the meeting on Thursday? This email from Andy is all I have.

Thanks!!

Mina

From: Josh Marcuse [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Friday, February 5, 2021 10:29 AM
To: Hsiang, Mina K. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Mina,

What an unbelievably small world. Surprise! Im at Google now. =)

Lee Dunn passed this note along to me because my team is working on our vaccine solution, and I was pleasantly surprised to see a familiar name!

If there is anything at all I can do to help you with this important mission, please let me know. Just want you to be able to reach out any time.

Im sure you're swamped, but if you have 5 minutes before the meeting thursday to help me understand how we can zero in on exactly what the govt need is, I can pass that back to the team so we can try to be most helpful. I know we have no time to waste getting a course-correction in place.

All my best,

Josh

----- Forwarded message -----

From: Slavitt, Andrew M. EOP/WHO <[REDACTED]>

Date: Fri, Feb 5, 2021 at 5:44 AM

Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

To: Thomas Kurian <[REDACTED]> Hsiang, Mina K. EOP/OMB

[REDACTED]

Cc: Karen DeSalvo <[REDACTED]> Lee Dunn <[REDACTED]>

[REDACTED] <jantonaros@google.com> [REDACTED]

Plus Mina

Sent from my iPhone

On Feb 5, 2021, at 12:04 AM, Thomas Kurian wrote:
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Dear Andy,

Thank you for your time earlier this week. Our team has scheduled time next Thursday with Nancy and her team at the CDC to review our forecasting and vaccine sentiment technology solutions being used by several states.

Attached is a two pager you requested on Google Cloud's pre-registration, scheduling and distribution solution which is being used in a number of states. Please feel free to share with states or municipalities that still may be struggling with pre-registration and scheduling. Google Cloud is happy to work with these local partners if they need assistance.

Please call on any of us at Google to assist you and the Administration as the country responds to the COVID-19 pandemic, and thank you for all your hard work these last few months and in the months ahead.

Sincerely,
Thomas Kurian
CEO, Google Cloud

<Google Cloud Public Sector (Detailed) POV_ Vaccine Pre-Registration & Eligibility Solution.pdf>



Public Health Response: Intelligent Vaccine Impact Solution

2021



Elected officials need access to accurate and timely data from public servants

01

Policy makers need to design the best economic & health policies, with **accurate** and **timely data**

How do **different policies impact public health metrics**?

How effectively can you **predict the impact of different policy decisions**?

02

Health officials need to know what are the high risk “hotspots” now and in the future

How do we **identify risk before cases occur**?

How do we **incorporate all the data sources to model risk**?

03

Civil servants lack the insights on public health and pandemic resource data

How do we leverage data from across agencies and infrastructure systems to **make informed policy and health decisions**?

04

Officials struggle to strike the balance between health of public & economy

How do we leverage data to make informed decisions to determine **economic segments that are lower risk to minimize disruptions**?



"Life of a Policy Decision"

AI-Powered Decision Support Cycle

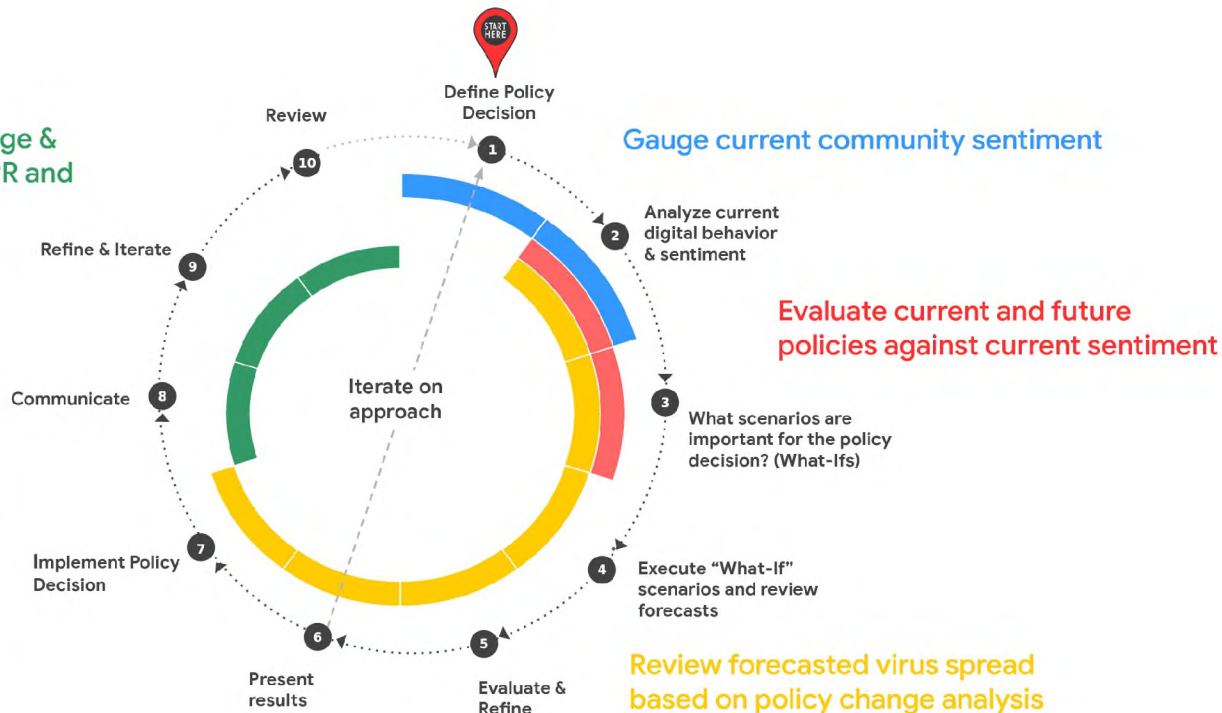
Publish policy change & update outbound PR and communications

Example Policy Questions:

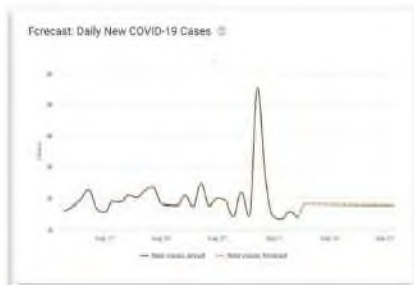
What are citizens thinking about in-school quarantine?

What are citizens thinking about school closures?

What are citizens thinking about taking a COVID-19 vaccine?



Intelligent Vaccine Impact Solution



1. COVID-19 Forecasts & What-If

- **COVID-19 model** shows historical and future (28 days) forecasts
- **What-If policy simulations:**
 - Model vaccination effectiveness
 - Percentage of populations vaccinated
 - Policy interventions (more strict or more loose): masks, business operations, public gatherings, etc
- **Visualizations and GEO dashboards** that show **demand signals** and forecasting where **vaccines** are most needed, and more

2. Sentiment Analytics & Comms

- **Unified view & management** of constituent engagement channels - advertising, apps, sites, CRMs, call center/chat, etc.
- **Localized view** to a city level; neighborhood level in larger cities if required
- **Enables omni-channel communications;** prebuilt integrations to advertising & survey systems
- **Natural Language Processing** on sentiment, conversation toxicity, entity classification, etc.
- Direct **comparison of local sentiment and health outcomes** for policymakers

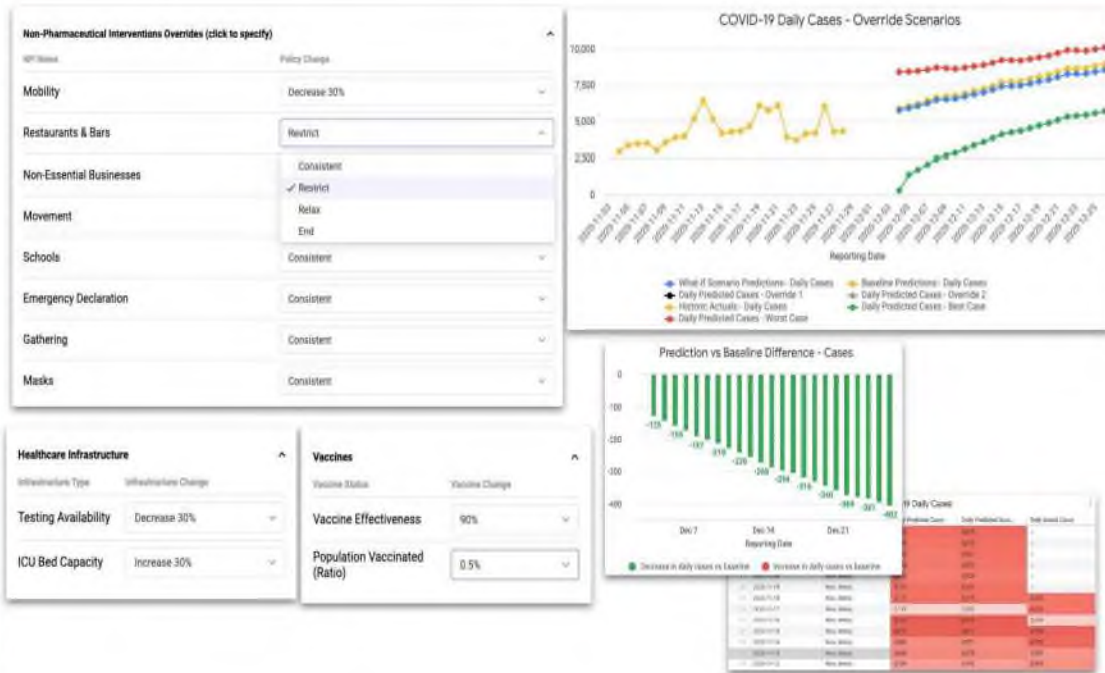
3. Vaccine Appointment Registration, Eligibility, & Scheduling Management

- **Setup and manage clinic locations** for the administration of the vaccine
- Provide intuitive user interface for **scheduling an appointment**
- Provide supply chain management and tracking of inputs needed for clinics
- **Communications with patients** via SMS and virtual agents
- Support for **multiple languages** and formats
- Address “**health deserts**” issues

Robust **What-If** tool to Model Impact of Policy Changes

Features

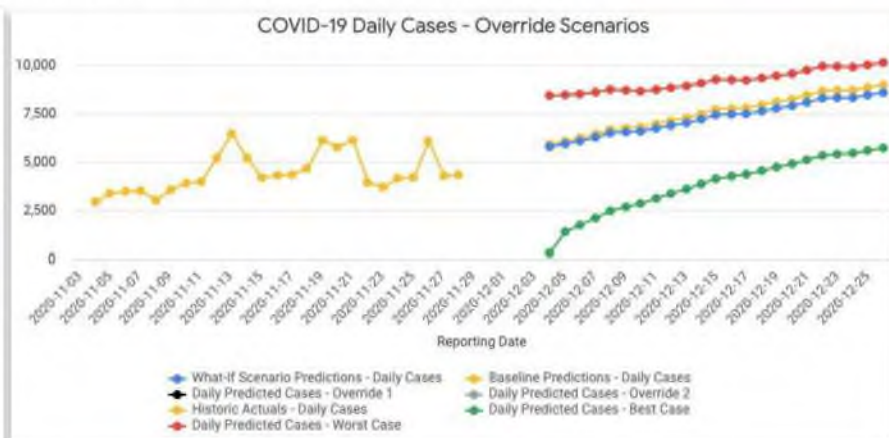
- Case forecasting and what-if analysis facilitates **predicting the spread of COVID-19** under different “counterfactual” conditions
- COVID model** shows historical and future (**28 days**) forecasts
- What-If scenario simulations:**
 - Vaccination effectiveness & percentage of population vaccinated
 - Policy interventions: masks mandates, business closures, public gathering, etc.
- Visualizations and Geo dashboards** that show **demand signals** and forecasting where **vaccines** are most needed, and more



Robust **What-If** tool to Model Impact of Policy Changes

Non-Pharmaceutical Interventions Overrides (click to specify)

NPI Name	Policy Change
Mobility	Decrease 30%
Restaurants & Bars	Restrict
Non-Essential Businesses	Consistent ✓ Restrict
Movement	Relax End
Schools	Consistent
Emergency Declaration	Consistent
Gathering	Consistent
Masks	Consistent



Healthcare Infrastructure

Infrastructure Type	Infrastructure Change
Testing Availability	Decrease 30%
ICU Bed Capacity	Increase 30%

Vaccines

Vaccine Status	Vaccine Change
Vaccine Effectiveness	90%
Population Vaccinated (Ratio)	0.5%



COVID-19 Daily Cases

Date	Predicted Cases	Daily Predicted Baseline	Daily Actual Cases
2020-11-03	4,015		
2020-11-04	4,235		
2020-11-05	4,121		
2020-11-06	4,008		
2020-11-07	3,628		
2020-11-08	3,667		
2020-11-09	4,158		
2020-11-10	2,732		4,008
2020-11-11	2,750		2,219
2020-11-12	4,617		4,328
2020-11-13	3,571		4,000
2020-11-14	3,630		4,007
2020-11-15	3,782		3,600



Sentiment analytics helps officials to understand which communities are hesitant or excited to receive vaccine doses

Features

- **Unified view & management** of constituent engagement channels - advertising, apps, sites, CRMs, call center/chat, etc.
- **Localized GEO view** to a city level, or neighborhood level in larger cities if required
- **Enables omni-channel communications;** integrations to advertising & survey systems
- **Natural Language Processing** on sentiment, conversation toxicity, entities and/or topics discussed, etc, out-of-the-box
- Direct **comparison of local sentiment and health outcomes** for health desert and equity considerations
- **Real time data processing** to better capture rising needs, questions, etc by demographic, location, etc

Broaden View

Bring diverse sources of data together for analysis



Apply AI

Continually update data sources and apply NLP algorithms to show trends



Outreach

Sentiment informs communications via ads, website, and local partners



Topic and keyword tracking, sentiment tracking and trend analysis is essential to interpret the information ecosystem around COVID

Sentiment

Uses Google Cloud Natural Language API

- Identifies prevailing emotional opinion (positive, neutral, negative)
- Sentiment is scored on a range from -1 to 1
-1 is most negative, 1 is most positive
Neutral may mean low emotion or mixed emotions
- Magnitude represents the scale of the feeling

Toxicity

Uses Perspective API developed for comment moderation by Jigsaw and Google's Counter Abuse Technology team

- Identifies threatening, insulting, or off-topic text
- Toxicity defines as "a rude, disrespectful, or unreasonable comment"
- Toxicity is scored on a range from 0 to 1

Entity Analysis

Uses Google Cloud Natural Language API

- Inspects text for known entities (proper nouns such as landmarks, public figures, etc.)
- Salience score provides information about importance or centrality to the entire text
- May provide knowledge graph of related entities

Topic Modeling

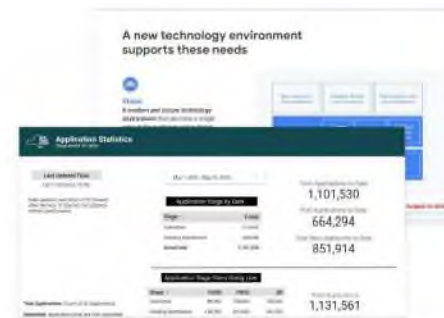
Leverage advanced NLP models to

- Identify most prevalent topics in a corpus
- Assign topics to new documents
- Identify emerging topics

Apply to

- Free-form survey responses, onsite feedback, webpage content, chatbot conversations, call center transcripts

Robust Vaccine Management Capabilities



Patients

- Online registration and pre-screening questionnaire
- Search for appointments and locations for vaccination
- Schedule vaccination timeslot in application or call in
- Book booster appointment
- Support for QR code or unique patient id for check-in
- SMS reminders and follow-ups

Clinics

- Register satellite, temporary or off-site clinics
- Report on clinic locations
- Maintain inventory of vaccines and kits
- Manage vaccination appointments
- Pre check-in and QR code fast lane check-in
- "Health Deserts" mobile and pop up vaccination clinics

Administrators

- Provincial and Federal Reporting Requirements
- Planning and reporting on "Vaccine administration capacity"
- Vaccine Prioritization
 - Phase 1, 2 and 3
 - Address identified critical populations
- Supply Chain Management
 - Recall planning

States that have Adopted Intelligent Vaccine Solution Components

Sample Customers



Customer

State of California
Use: Sentiment Analytics

State of Arizona
Use: Vaccine Distribution

State of Oklahoma
Use: Sentiment Analytics (ML forecasting WIP)

State of North Carolina
Use: Determine Eligibility and Pre-Register

Solution Deployed

- Unified view of CA's most valuable COVID-related feedback: All domains, COVID chat units, advertising platforms, etc.
- Shared insights across agencies (e.g. those who went from seeking employment benefits to expanded health services), leading to increase in advertising engagement
- Predictive analytics on parks interest digitally v. in-person visitations, allowing redirection of resources and media/comms efforts

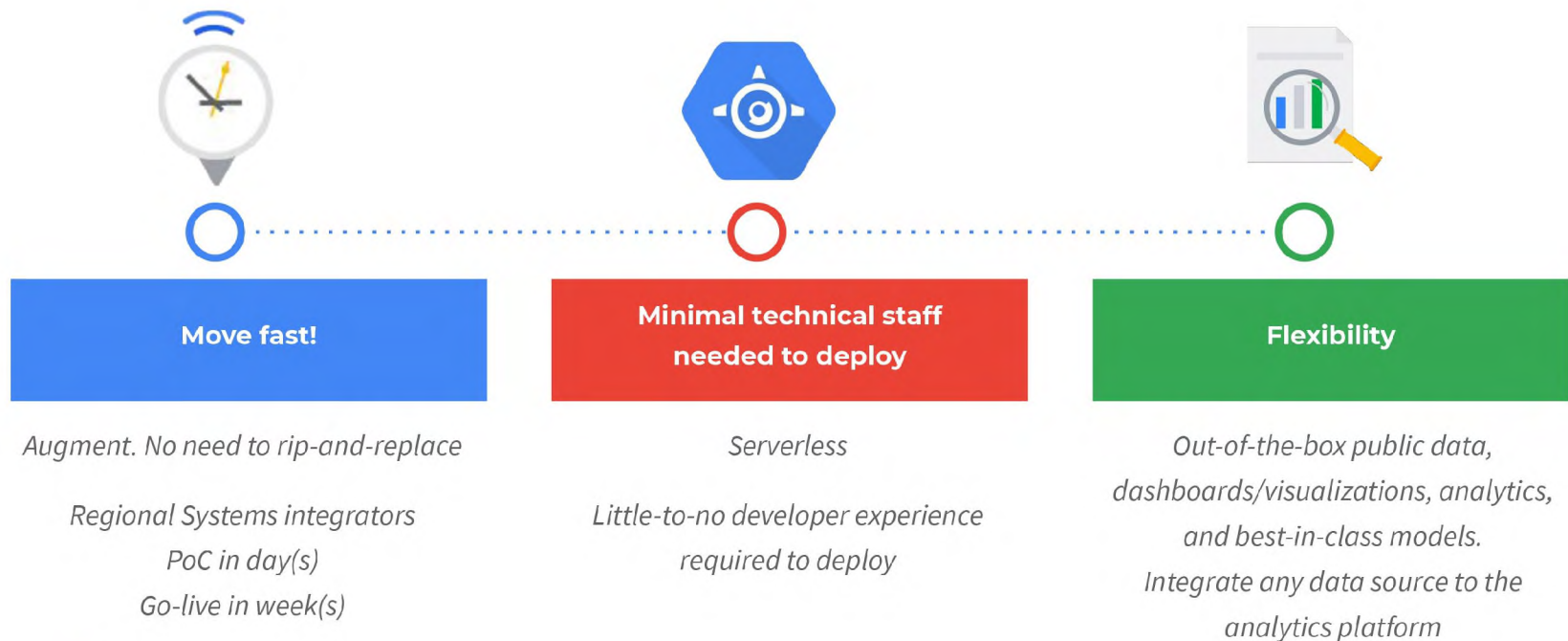
- Vaccine distribution and allocation
- Patient scheduling, intake, and processing
- Supply chain tracking and forecasting
- Vaccine usage, disbursement analytics and reporting
- Healthcare medical records system integration

- Unified behavioral health touch points across digital, MAT, and medical datasets
- Localize views to city level, even with pop <5k
- Provide gap analysis between sentiment + outcome on DE&I
- Unify outreach efforts across opioids, amphetamines, alcohol, suicide, etc.
- Provide outreach recommendations to central comms teams

- Self Service Form to assess eligibility and phase
- Configurable screening form - ability to modify the form easily
- Admin feature to adjust open and close phases and eligibility
- Ability to integrate with 3rd party verification systems to further validate users
- Supports English and Spanish

Google Cloud Approach

Rapid Application Development and Deployment & Future ready



Re: [EXTERNAL] Re: Laura <> Denise

From: "Timmerman, Laura E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
To: Denise Winkler <Ex 6 - (5 U.S.C. Sec >, Jason Brown <Ex 6 - (5 U.S.C. Sec >
Date: Tue, 09 Feb 2021 18:50:33 -0500

Thanks, Denise! An overview would be great, and I'm particularly interested in anything related to UI fraud.

L

From: Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tuesday, February 9, 2021 at 6:46 PM
To: Laura Timmerman <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: [EXTERNAL] Re: Laura <> Denise

Hi Laura:

Thanks for sending times that work for you. I'll send an invite for Tuesday 2/16. I look forward to sharing our experiences with you. Please let me know if there are particular areas/issues you would like me to address.

Looking forward to talking with you.

Best

Denise

On Tue, Feb 9, 2021 at 6:27 PM Timmerman, Laura E. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Jason, thanks so much for this introduction! Moving you to bcc.

Denise, it's great to meet you! I'd appreciate a 30 minute call to learn about Google's work in the unemployment insurance space so far, what's been challenging, how you're thinking about success, and your hopes for the future.

Unfortunately tomorrow doesn't work for me, but here are a couple windows of availability on my end. Anything here work for you?

Friday 2/12 3-4:30 pm ET
Tuesday 2/16 2-4 pm ET

Looking forward to speaking,

Laura

--

*Laura E. Timmerman, M.S.
United States Digital Service
Executive Office of the President*

From: Denise Winkler <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Date: Thursday, February 4, 2021 at 3:06 PM
To: Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Cc: Laura Timmerman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: Laura <> Denise

Hello Laura:

It is nice to meet you virtually. Can we schedule a time to talk about your efforts at the US Digital Service. I am open next Wednesday from noon to 3? What time works for you?

Looking forward to talking with you.

Best
Denise

On Wed, Feb 3, 2021 at 10:08 PM Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hi Denise, I'd like to introduce you to Laura Timmerman. Laura works for the US Digital Service and is leading an effort with the US Dept of Labor to address unemployment insurance efforts.

Laura, Denise Winkler is our Strategic Business Executive developing a solution for several states' DoLs to address UI challenges. I'm confident you both will have a great conversation.

Cheers,
Jason

Error! Filename not specified.

Jason M Brown
Strategic Cloud Advisor/Program Manager, Public Sector

Ex 6 - (5 U.S.C. Sec

+ Ex 6 - (5 U.S.C.

--

Denise Winkler

Strategic Business Executive, Health & Human Services
Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C.

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Denise Winkler

Strategic Business Executive, Health & Human Services
Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5

[MAX JIRA] (MAXSUPPORT-84965) Contractor registration for Max.gov

From: "christinegreg@google[REDACTED] (Jira)" <[REDACTED] - (5 U.S.C.)>
To: "Phelps, Carolyn R. EOP/OMB" <[REDACTED] - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 09 Feb 2021 15:27:00 -0500



christinegreg@google[REDACTED] created an issue

MAX Support Service Desk / [REDACTED] MAXSUPPORT-84965

Contractor registration for Max.gov

Issue Type: [REDACTED] Email
Assignee: Unassigned
Created: 09/Feb/21 3:26 PM
Priority: ☐ Low
Reporter: [REDACTED] - (5 U.S.C. Sec 552(b)(6))

Hello,

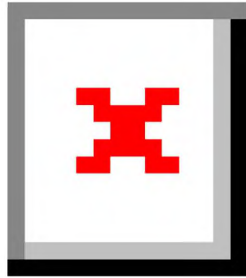
I'm interested in registering for Max.gov. My company Looker, (Google Cloud), provides a

data & analytics platform that enables customers to transform their approach to leveraging data for analytical purposes. Are there specific requirements to joining? Please let me know.

-

Kind regards,

Christine Gregory Strategic Account Executive Looker Federal, Google Cloud [REDACTED]
[REDACTED] - (5) Mobile [REDACTED] - (5 U.S.C. Sec [REDACTED]) [REDACTED]



[Add Comment](#)

This message was sent by Atlassian Jira (v8.13.2#813002-sha1:c495a97)



[EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

From: Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec >
Cc: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >, Yan Ma
<Ex 6 - (5 U.S.C. Sec >, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Nitin
Bagrecha <Ex 6 - (5 U.S.C. Sec >, "Mechenbier, Maya U. EOP/OMB"
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Gleason, Amy M. EOP/OMB"
<Ex 6 - (5 U.S.C. Sec >, "Siegel, Jared P. EOP/OMB"
<Ex 6 - (5 U.S.C. Sec >, "Schildroth, Christina M. EOP/OMB"
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Philip Nelson <Ex 6 - (5 U.S.C. Sec >, Aashima
Gupta <Ex 6 - (5 U.S.C. Sec >, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. >, Nick
Pethtel <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 09 Feb 2021 10:43:27 -0500

Mina,

I wanted to just add some raw numbers when since we talked. Nearly 8k vaccinated a day at multiple sites - we are doing more vaccinations in fewer hours (8 hours a day) with lower staff and no wait time. We've managed to tune our process so much that our colleagues working the sites had to check in multiple times to make sure that appointments are full. We are getting 19 vaccinations per vaccinator per hour! Sadly, we are still bottlenecked by our vaccines. See below for a few photos.

Our current focus now is to work with the minority groups in particular Hispanics that are currently under-represented in our data. We are taking a multi-faceted approach to make accessibility to vaccines more readily accessible. This includes setting up special community pods, mobile sites while partnering with the local community partners. At the same time, we are leveraging our Othena data and census to identify high distress zip codes and the platform to carefully orchestrate all these initiatives. We are forecasting that these initiatives can reduce this gap and level out the equity to vaccines in the next few weeks.

Regardless, we are seeing tremendous progress and would love to connect up to demonstrate. We are not sure if equity to the vaccine is a top priority for you right now, but we can certainly share our progress there.

Thanks,
Long





On Wed, Feb 3, 2021 at 1:20 PM Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dear Mina

We are extremely interested, and have back end support from Google on this. We can talk to you as soon as possible. Shall we try on Friday ? The need is very urgent.

We have vaccinated 120000 people in our Superpods in Disney and Soka.

Sid Mukherjee

On Wednesday, February 3, 2021, Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dr Mukherjee,

Thank you so much for reaching out, and great to meet you! Andy sent me your email for follow up. We would be very interested in meeting with the Othena team and the LA folks who have used it. Completely agree with you that this is an acute need and issue, and we are working closely with our FEMA colleagues to help stand up sites.

Chris (cc'd here) can work with you to get it scheduled.

Thanks, and look forward to it,

Mina

From: Slavitt, Andrew M. EOP/WHO
Sent: Monday, February 1, 2021 10:15 AM
To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: FW: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Mina,

Can you review and let me know whether you are interested in pursuing a conversation.

From: Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Monday, February 1, 2021 8:49 AM
To: andy.slavitt@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Aashima Gupta <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Philip Nelson <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Wallace Smith <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Slavitt, Andrew M. EOP/WHO <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Lauren Trabert <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Subject: [EXTERNAL] Re: Vaccinations, Google, OTHENA and HHS

Dear Joe Hamel (via Lauren)

Please see the note I sent below to Andy Slavitt following our call. OTHENA completed its milestone 100,000 vaccination in 3 Superpods yesterday — more per capita than any of the sites in CA that we know. We have learned how to do it at scale.

We are eager to speak again with FEMA — with backend support from Google — to get vaccination Superpods urgently up to decompress major sites. You'll find all the detailed information below. The backend support from

Google acts as a critical component to this plan.

Would it be possible to speak this week ? You obviously understand the urgency. We'd love to get this going

We are going to be the primary vaccinators for the VA as well, so our goals are mutual,

A FEMA meeting would be much appreciated,

Thanks (and see below)

Dr Siddhartha Mukherjee MD PHD

Columbia University

Sent from my iPhone

On Jan 30, 2021, at 10:01 PM, Siddhartha Mukherjee <[REDACTED]> wrote:

Dear Dr Slavitt,

Pardon the long email. We've met before -- most recently in Washington, years ago, when I received an honor from the Women's Cancer Initiative (I think), or perhaps at the Friends of Cancer event.

In any case, my name is Dr Siddhartha Mukherjee M.D. DPhil, and I am an oncologist and virologist by training, and a Professor of Medicine at Columbia University. My book, the Emperor of All Maladies: A Biography of Cancer won the 2011 Pulitzer Prize, and was made into an Emmy-nominated documentary by Ken Burns. I also serve on Governor Cuomo's panel on the NYC post COVID response Blue Ribbon Panel.

As the COVID pandemic hit, I had the privilege to advise a company, OTHENA, in creating vaccination "Superpods" (more below). OTHENA is a software as service company. We provide an end-to-end solution for vaccination -- essentially enabling a patient to set up an appointment, pre-register, sign consent, and be authorized to be vaccinated.

Our 'secret sauce' is decreasing paperwork and transforming vaccination into a digital process. Because we are digital, and can integrate into State Immunization Registries, we radically -- RADICALLY -- decrease the amount of paperwork and time that a vaccinator has to use in vaccination. Furthermore, once a patient registers, they are put into a "digital queue" that enables them to be invited to be vaccinated, rather than stand in a 6 hour line of registrants in the freezing cold. When the vaccination is done, there isn't three hours of manual entry. The nurses pick up their bags and return for the next gruelling day. Note that the LA pod had to be closed for 3 days simply to catch up with paperwork.

I can go on and on about why digital solutions such as ours work, but the most relevant piece is this: in collaboration with Orange County, we have now vaccinated 100,000 individuals in 14 days. This outpaces virtually every vaccine Superpod we know, and prevents nurse burnout during vaccination. We do not provide the nurses or the infrastructure, but we know how to coordinate it (in this case with HHS/FEMA).

We have 500,000 registrants, 100,000 appointments scheduled, and 100,000 vaccinated (>>www.othena.com<<). Second appointments (boosters) are scheduled automatically, and registrants are pinged to get these. OTHENA is now being translated into multiple languages.

Obviously, we've learned important lessons the hard way. Older users cannot register using iPhones and Androids, so we are beginning to use CHATBOTs and other methods to register them (a shout out to Google for this). We've learned that people want to know their places in the queue, and so we have begun to incorporate these solutions; we've had to turn away those in the wrong tier; we've learned to bill insurances for administrative costs of vaccinations; we've integrated into EMRS where needed. But we've adapted and retrained our software, and believe it to be state of the art. We are proud to have achieved 100,000 vaccinations in 14 days.

During this process, we also became the sole contractor for the Veteran's Administration (VA) to provide vaccinations for veterans. This is being launched in 2-3 weeks. Again, we hope to reach the volume of 5-8000 veterans per day, depending on availability and the capacity to set up Superpods where veterans are concentrated (eg Chicago, LA etc). We are FEDRAMP certified, HIPAA compliant, and highly encrypted.

We have been in close conversation with HHS and Google (Phil Nelson and Aashima Gupta, among others) as well as private providers (Walgreens, Walmart) to use GWS to launch even more effective Superpods that would vaccinate 10,000 people per day. Ambitiously, we would imagine being able to set up 50 such Superpods, with the capacity of 500,000 people per day.

Here's the ask: would FEMA/HHS be interested in collaborating on this? We can bring you testimony from the OC Health Care Authority, and others, and invite you to visit our 3 Superpods. The purpose would be to "decompress" and supplement the pods that you and others are setting up. Google has agreed to provide its services pro bono, but I

cannot emphasize the urgency of the whole project. The circulation of new viral variants brings an extreme urgency to this process.

Why OTHENA? Because we've done it, and we can scale the model and decompress cities that are in dire need of vaccination. The wait times in LA, where manual systems are in use, are 7 hours in a line, if you ever get to the end of the line. VAMS is a disaster. EM and Prepmo are collapsing. And other states -- Illinois, MA, South Carolina -- are struggling.

There's much more to add to this -- OTHENA enables post vaccination monitoring and integrates into the VAERS system etc -- but if there is interest, I would welcome a conversation and a follow up with Google. Again, the emphasis is to "decompress" systems that you are setting up, and enable you to learn what we have learned as we vaccinated 100,000 citizens in a single county. We would need FEMA/HHS for infrastructure, but we know how to set up and run a Superpod. We are in advanced negotiations with several States and Counties to be able to run SuperPods in parallel to their existing legacy systems.

Please let me know if you would like to follow up. I can schedule a conversation as early as next week,

Dr Siddhartha Mukherjee MD DPhil

Department of Medicine,

Columbia University.

Medical Advisor to OTHENA

--

Long Nguyen

Founder and CEO

Composite Apps Inc.

[>http://www.compositeapps.net<](http://www.compositeapps.net)

Ex 6 - (5 [REDACTED]) (Office)

Ex 6 - (5 [REDACTED]) (Cell)

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual(s) named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail. Please notify the sender immediately by e-mail if you have received this e-mail by mistake and delete this e-mail from your system. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking any action in reliance on the contents of this information is strictly prohibited.

Re: [EXTERNAL] Re: Laura <> Denise

From Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

:

To: "Timmerman, Laura E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Tue, 09 Feb 2021 18:46:23 -0500

Hi Laura:

Thanks for sending times that work for you. I'll send an invite for Tuesday 2/16. I look forward to sharing our experiences with you. Please let me know if there are particular areas/issues you would like me to address.

Looking forward to talking with you.

Best

Denise

On Tue, Feb 9, 2021 at 6:27 PM Timmerman, Laura E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Jason, thanks so much for this introduction! Moving you to bcc.

Denise, it's great to meet you! I'd appreciate a 30 minute call to learn about Google's work in the unemployment insurance space so far, what's been challenging, how you're thinking about success, and your hopes for the future.

Unfortunately tomorrow doesn't work for me, but here are a couple windows of availability on my end. Anything here work for you?

Friday 2/12 3-4:30 pm ET

Tuesday 2/16 2-4 pm ET

Looking forward to speaking,

Laura

--

Laura E. Timmerman, M.S.
United States Digital Service
Executive Office of the President

From: Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thursday, February 4, 2021 at 3:06 PM
To: Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Laura Timmerman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: [EXTERNAL] Re: Laura <> Denise

Hello Laura:

It is nice to meet you virtually. Can we schedule a time to talk about your efforts at the US Digital Service. I am open next Wednesday from noon to 3? What time works for you?

Looking forward to talking with you.

Best

Denise

On Wed, Feb 3, 2021 at 10:08 PM Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Denise, I'd like to introduce you to Laura Timmerman. Laura works for the US Digital Service and is leading an effort with the US Dept of Labor to address unemployment insurance efforts.

Laura, Denise Winkler is our Strategic Business Executive developing a solution for several states' DoLs to address UI challenges. I'm confident you both will have a great conversation.

Cheers,

Jason

Jason M Brown

Strategic Cloud Advisor/Program Manager, Public Sector

Ex 6 - (5 U.S.C. Sec 552(h)(6))

Ex 6 - (5 U.S.C. Sec 552(h)(6))

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Denise Winkler

Strategic Business Executive, Health & Human Services

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec 552(h)(6))

Mobile: Ex 6 - (5 U.S.C. Sec 552(h)(6))

--

Denise Winkler

Strategic Business Executive, Health & Human Services

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec 552(h)(6))

Mobile: Ex 6 - (5 U.S.C. Sec 552(h)(6))

Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Josh Marcuse <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Dan Nobleman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 09 Feb 2021 08:21:53 -0500

+ Josh

Yes, we will do so. Thank you.

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Tue, Feb 9, 2021 at 12:38 AM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Great, thanks! Can you please add me to the Thursday meeting?

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Sunday, February 7, 2021 6:25 PM
To: Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Dan Nobleman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Sorry I missed this earlier. Here is a PDF of the deck Thomas used. Thank you.

Lee Dunn

Google

[lccdunn](#) Ex 6 - (5

Android Mobile: Ex 6 - (5 U.S.C.
Sec 552(b)(6))

On Sun, Feb 7, 2021 at 1:12 AM Hsiang, Mina K. EOP/OMB <[Ex 6 - \(5 U.S.C. Sec](#)>
wrote:

Thanks! Can you start by sharing with me the doc you sent? Would also love to learn more
about which states you are working with?

Really look forward to learning more.

Best,

Mina

From: Lee Carosi Dunn <[Ex 6 - \(5 U.S.C. Sec](#)
[552\(b\)\(6\)\)](#)>

Sent: Friday, February 5, 2021 5:10 AM

To: Hsiang, Mina K. EOP/OMB <[Ex 6 - \(5 U.S.C. Sec](#)
[552\(b\)\(6\)\)](#)>

Cc: Dan Nobleman <[Ex 6 - \(5 U.S.C. Sec](#)
[552\(b\)\(6\)\)](#)>

Subject: Re: [EXTERNAL] Google Cloud follow up from Wednesday's meeting

Mina:

Greetings, and thank you for your work helping our nation overcome this crisis.
Dan and I are happy to review this doc or share any demos that may be helpful
to you.

Thanks,

Lee and Dan

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec
552(b)(6))

Android Mobile: Ex 6 - (5
U.S.C. Sec

On Fri, Feb 5, 2021 at 5:44 AM Slavitt, Andrew M. EOP/WHO

<Ex 6 - (5 U.S.C. Sec
552(b)(6))> wrote:

Plus Mina

Sent from my iPhone

On Feb 5, 2021, at 12:04 AM, Thomas Kurian <Ex 6 -
(5) Ex 6 - (5)> wrote:

Dear Andy,

Thank you for your time earlier this week. Our team has scheduled time next Thursday with Nancy and her team at the CDC to review our forecasting and vaccine sentiment technology solutions being used by several states.

Attached is a two pager you requested on Google Cloud's pre-registration, scheduling and distribution solution which is being used in a number of states. Please feel free to share with states or municipalities that still may be struggling with pre-registration and scheduling. Google Cloud is happy to work with these local partners if they need assistance.

Please call on any of us at Google to assist you and the Administration as the country responds to the COVID-19 pandemic, and thank you for all your hard work these last few months and in the months ahead.

Sincerely,
Thomas Kurian
CEO, Google Cloud

<Google Cloud Public Sector (Detailed) POV_ Vaccine Pre-Registration & Eligibility
Solution.pdf>

[EXTERNAL] Friday @ 11:30am EST

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Dalessio, J. Alex EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Wed, 10 Feb 2021 16:17:06 -0500

Alex,

I owe you a short two pager on interoperability between Google Cloud and O365 that is coming. I apologize -- it just slipped through the cracks as we have the information mostly on websites and presentation decks -- so need to pull into a doc for you.

For Friday, is there anything you would like us to prepare for or focus on for our monthly meeting?

Thanks.

Lee

Lee Dunn

Google

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Android Mobile: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Helping SSA with updating Google Maps information

From: "Schneider, Andrea Z. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: jantonaros@google.com [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 11 Feb 2021 12:00:50 -0500

Hi Jan –

My name is Andrea Schneider, and I'm a product manager at the U.S. Digital Service. I got your name from Amira Boland as the starting point for some help with Google. I'm leading a USDS engagement with the Social Security Administration, and they asked me to find out what they need to do to get information more accurately reflecting the status of their field offices in Google searches (more specifically, the information that pulls from Google Maps that appears on the right side of the page when you look for a SS Office)

Can you point me in the right direction of someone I can work with?

Thanks for your time – I appreciate it!

Andrea Schneider
U.S. Digital Service

Re: Tracking ENX enrollments on iOS via logo asset requests

From: Chris Pimlott <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Michael Tanne <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Bill Pugh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Chris Tan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, leibman@gmail.com, "Hillard, Nathaniel K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 12 Feb 2021 18:41:18 -0500

Hi Michael,

Thanks for the thorough response. So, to summarize:

- We don't need to worry too much about the specific user-agent, as long as it's in one of those four buckets (**HealthENBuddy**, **ENBuddy**, **Settings**, **Settings (localized)**)
- Logo usage in the EN Settings menu (post-enrollment) and as part of the self-reporting/verification flow should use a cached copy and not cause another 200 response
 - Does it check the server at all and create a 304 response?

The guide is very helpful. Is there a place online we can point to that always has the latest version? And can you also send me a copy of the "ENX Metrics Google Worksheet" mentioned? Thanks!

Chris

On Fri, Feb 12, 2021 at 9:39 AM Michael Tanne <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Hi Chris,

Answers to your questions in-line.

Best,
Michael

On Feb 11, 2021, at 11:59 PM, Chris Pimlott <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Apple team,

We wanted to get some clarification on how the PHA logo is requested and used by iOS during ENX enrollment to make sure we are tracking enrollments correctly.

We know the agency logo is requested for display as part of the enrollment flow; but it is also displayed at other times, such as in the EN Settings menu after enrollment and during the "share diagnosis" flow.

The main place the Logo Image is displayed is on the Consent Screen during onboarding. (The center screen in the attached screenshots)

The logo also gets shown if a user manually goes into EN settings. But the image should be cached on the device so it should not trigger additional image counts for those devices that have already been through the flow.

How can we distinguish between these to make sure we're only tracking requests associated with an enrollment?

There's no way to tell these two apart, but we've found the number of users who manually go into settings to be very small.

From what I'm told, the user-agent changes depending on the situation, but I'm not entirely clear which ones are used when. I'm told the main ones to look for are:

- **Settings**
- **HealthENBuddy**

In practice, we're also seeing:

- **ENBuddy**
- Localized versions of "Settings", e.g.
 - **Configuración**

- 设置
- Réglages
- etc

Yes, ENBuddy is the same as HealthENBuddy, but from a device running iOS 12.5 update.
And the localizations also show up.

I've attached an updated version of "Guide to ENX Metrics" which breaks down when each of these UserAgents show up.

You'll want to aggregate a count of each of these 4 UserAgents for each hour.
There's a column for each in the ENX Metrics Google Worksheet we have shared.

I also see some that reference ConfigTool; I'm guessing these might be managed devices that are enrolled during activation?

Not sure where those would be coming from. The number should be small, and safe to ignore.
If you see a large number we'll want to investigate further.

A complete list of all iOS user-agents we've seen is attached.

Please help us understand how and when the logo image is requested, and how we can use this to track enrollments. We've heard other states and countries are using this as well, but I haven't been able to find any definitive documentation about it. It would be good to have some sort of official guidance.

Thanks,

Chris Pimlott
Engineer

U.S. Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6))

<CFNetwork-user-agents.csv>

--

Chris Pimlott

Engineer

U.S. Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Tracking ENX enrollments on iOS via logo asset requests

From: Chris Pimlott <chris.pimlott@usds.dhs.gov> [REDACTED]
To: mtanne@apple.com [REDACTED] wpugh@apple.com [REDACTED] chris.tan@apple.com [REDACTED]
Cc: Zach Eddinger <zae@google.com> [REDACTED] Steve Leibman <sleibman@gmail.com> [REDACTED] "Hillard, Nathaniel K. EOP/OMB" <nathaniel.hillard@omb.eop.gov> [REDACTED]
Date: Fri, 12 Feb 2021 02:59:43 -0500
Attachments CFNetwork-user-agents.csv (2.64 kB)
:

Hi Apple team,

We wanted to get some clarification on how the PHA logo is requested and used by iOS during ENX enrollment to make sure we are tracking enrollments correctly.

We know the agency logo is requested for display as part of the enrollment flow; but it is also displayed at other times, such as in the EN Settings menu after enrollment and during the "share diagnosis" flow.

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 - 设置
 - Réglages
 - etc

I also see some that reference ConfigTool; I'm guessing these might be managed devices that are enrolled during activation?

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Thanks,

Chris Pimlott
Engineer
U.S. Digital Service

Ex 6 - (5 U.S.C. Sec 552(b)(6))

field	value	count
cs_user_agent	Settings/# CFNetwork/# Darwin/#,gzip(gfe)	1155698
cs_user_agent	HealthENBuddy/# CFNetwork/# Darwin/#,gzip(gfe)	791031
cs_user_agent	Configuración/# CFNetwork/# Darwin/#,gzip(gfe)	20143
cs_user_agent	ENBuddy/# CFNetwork/# Darwin/#,gzip(gfe)	6069
cs_user_agent	设置/# CFNetwork/# Darwin/#,gzip(gfe)	2371
cs_user_agent	設定/# CFNetwork/# Darwin/#,gzip(gfe)	641
cs_user_agent	Réglages/# CFNetwork/# Darwin/#,gzip(gfe)	567
cs_user_agent	설정/# CFNetwork/# Darwin/#,gzip(gfe)	558
cs_user_agent	Ajustes/# CFNetwork/# Darwin/#,gzip(gfe)	517
cs_user_agent	Cài đặt/# CFNetwork/# Darwin/#,gzip(gfe)	442
cs_user_agent	Настройки/# CFNetwork/# Darwin/#,gzip(gfe)	377
cs_user_agent	Einstellungen/# CFNetwork/# Darwin/#,gzip(gfe)	303
cs_user_agent	ConfigTool (unknown version) CFNetwork/# Darwin/#,gzip(gfe)	112
cs_user_agent	Impostazioni/# CFNetwork/# Darwin/#,gzip(gfe)	109
cs_user_agent	(CFNetwork/# Darwin/#,gzip(gfe) / الإعدادات)	96
cs_user_agent	Ayarlar/# CFNetwork/# Darwin/#,gzip(gfe)	88
cs_user_agent	Inställningar/# CFNetwork/# Darwin/#,gzip(gfe)	55
cs_user_agent	Ustawienia/# CFNetwork/# Darwin/#,gzip(gfe)	45
cs_user_agent	Instellingen/# CFNetwork/# Darwin/#,gzip(gfe)	36
cs_user_agent	Pengaturan/# CFNetwork/# Darwin/#,gzip(gfe)	35
cs_user_agent	(CFNetwork/# Darwin/#,gzip(gfe) / הגדרות)	31
cs_user_agent	Параметри/# CFNetwork/# Darwin/#,gzip(gfe)	28
cs_user_agent	Innstillinger/# CFNetwork/# Darwin/#,gzip(gfe)	27
cs_user_agent	Beállítások/# CFNetwork/# Darwin/#,gzip(gfe)	24
cs_user_agent	Configurări/# CFNetwork/# Darwin/#,gzip(gfe)	24
cs_user_agent	Indstillinger/# CFNetwork/# Darwin/#,gzip(gfe)	20
cs_user_agent	Configuració/# CFNetwork/# Darwin/#,gzip(gfe)	18
cs_user_agent	Definições/# CFNetwork/# Darwin/#,gzip(gfe)	13
cs_user_agent	Nastavenia/# CFNetwork/# Darwin/#,gzip(gfe)	13
cs_user_agent	Nastavení/# CFNetwork/# Darwin/#,gzip(gfe)	12
cs_user_agent	Asetukset/# CFNetwork/# Darwin/#,gzip(gfe)	10
cs_user_agent	Παράμετροι/# CFNetwork/# Darwin/#,gzip(gfe)	7
cs_user_agent	Seting/# CFNetwork/# Darwin/#,gzip(gfe)	4
cs_user_agent	Postavke/# CFNetwork/# Darwin/#,gzip(gfe)	3
cs_user_agent	FakeSettings/# CFNetwork/# Darwin/#,gzip(gfe)	2
cs_user_agent	ConfigChecker/# CFNetwork/# Darwin/#,gzip(gfe)	2
cs_user_agent	सेटिंग्ज/# CFNetwork/# Darwin/#,gzip(gfe)	1
cs_user_agent	ConfigTool (unknown version) CFNetwork/# Darwin/# (x86_64),gzip(gfe)	1
cs_user_agent	ENFakeSettings/# CFNetwork/# Darwin/#,gzip(gfe)	1

RE: [EXTERNAL] Re: Friday @ 11:30am EST

From: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(h)(2))>
To: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(h)(2))>
Date: Fri, 12 Feb 2021 12:00:33 -0500

No worries at all. We'll actually be better served by the later date. Cheers and enjoy your weekend.
Alex

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(h)(2))>
Sent: Friday, February 12, 2021 11:02 AM
To: Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(2))>
Subject: Re: [EXTERNAL] Re: Friday @ 11:30am EST

Perfect, will send over ahead of time and focus our time on that issue. Thanks and sorry.

Lee Dunn

Google
Ex 6 - (5 U.S.C. Sec 552(h)(2))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(h)(2))

On Fri, Feb 12, 2021 at 10:51 AM Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(2))> wrote:

Hello! We've all been there re: calendar invites.

Let's go for 10AM on the 26th if that's good on your end. As for preparations, what I'm trying to get a better handle on – in addition to technical interoperability – is security. Do you have "pitches" (may be called something else) about how your security compares to what Microsoft offers in their E3/E5 bundles?

Let me know if you need more information than that.

Talk soon, Alex

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(h)(2))>
Sent: Friday, February 12, 2021 10:33 AM
To: Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(2))>
Subject: [EXTERNAL] Re: Friday @ 11:30am EST

Now, that I look and see, I don't see your name on the calendar invite. Odd. So sure you are booked for 11:30am today. Do any of these dates work for our next monthly meeting?

10am on the 25th

10am on the 26th

Thanks so much Alex.

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5 U.S.C. Sec

On Wed, Feb 10, 2021 at 4:17 PM Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Alex,

I owe you a short two pager on interoperability between Google Cloud and O365 that is coming. I apologize -- it just slipped through the cracks as we have the information mostly on websites and presentation decks -- so need to pull into a doc for you.

For Friday, is there anything you would like us to prepare for or focus on for our monthly meeting? Thanks.

Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5 U.S.C. Sec

[EXTERNAL] Re: Tracking ENX enrollments on iOS via logo asset requests

From: Michael Tanne <Ex 6 - (5 U.S.C.)>
To: Chris Pimlott <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Bill Pugh <Ex 6 - (5 U.S.C.)>, Chris Tan <Ex 6 - (5 U.S.C. Sec)>, Zach Eddinger <Ex 6 - (5 U.S.C.)>, sleibman@gmail.com <Ex 6>, "Hillard, Nathaniel K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 12 Feb 2021 14:39:26 -0500
Attachments Guide to ENX Metrics 2021-02.pdf (1.44 MB)

:

Hi Chris,
Answers to your questions in-line.
Best,
Michael

On Feb 11, 2021, at 11:59 PM, Chris Pimlott <Ex 6 - (5 U.S.C. Sec)> wrote:

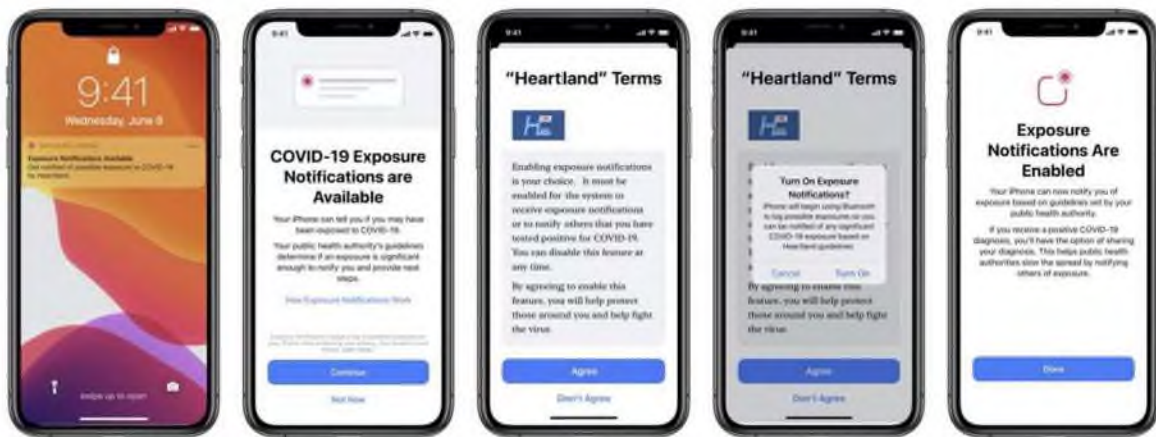
Hi Apple team,

We wanted to get some clarification on how the PHA logo is requested and used by iOS during ENX enrollment to make sure we are tracking enrollments correctly.

We know the agency logo is requested for display as part of the enrollment flow; but it is also displayed at other times, such as in the EN Settings menu after enrollment and during the "share diagnosis" flow.

The main place the Logo Image is displayed is on the Consent Screen during onboarding. (The center screen in the attached screenshots)

On-boarding (iOS)



Google

The logo also gets shown if a user manually goes into EN settings. But the image should be cached on the device so it should not trigger additional image counts for those devices that have already been through the flow.

How can we distinguish between these to make sure we're only tracking requests associated with an enrollment?

There's no way to tell these two apart, but we've found the number of users who manually go into settings to be very small.

From what I'm told, the user-agent changes depending on the situation, but I'm not entirely clear which ones are used when. I'm told the main ones to look for are:

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In practice, we're also seeing:

- ENBuddy
- Localized versions of "Settings", e.g.
 - Configuración
 - 设置
 - Réglages

o etc

Yes, ENBuddy is the same as HealthENBuddy, but from a device running iOS 12.5 update.

And the localizations also show up.

I've attached an updated version of "Guide to ENX Metrics" which breaks down when each of these UserAgents show up.

You'll want to aggregate a count of each of these 4 UserAgents for each hour.

There's a column for each in the ENX Metrics Google Worksheet we have shared.

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Thanks,
Chris Pimlott
Engineer

U.S. Digital Service

Ex 6 - (5 U.S.C. Sec

Ex 6 - (5 U.S.C.

<CFNetwork-user-agents.csv>

Guide to ENX Metrics

Updated: 2021-02-12

By design, Apple is not collecting any user information from people who activate Exposure Notifications Express (ENX), in order to protect user privacy. Yet there is an important desire for metrics such as adoption, by the Public Health team, the Governor's office, the press.

Additionally, having metrics and analytics is essential for optimizing the adoption rate, as well as process improvement over time. As well, analytics can provide insights into the efficacy of ENX as one tool in combating the COVID-19 pandemic.

Therefore, an essential component of a State's deployment of ENX is getting some telemetry from certain screens and Web pages used by ENX.

Privacy

Even though the goal is to increase the efficacy of ENX in order to prevent infections, break infection chains and ultimately to save lives, remember that user privacy is of vital importance. Google and Apple extended significant effort to ensure that Exposure Notifications is secure and privacy, including the design and implementation as well as audits by privacy and security organizations.

So as a State Health Authority implements techniques to gather metrics, please remember not to collect or store any individually-identifiable information, nor any information that could be used to identify people, such as IP Address.

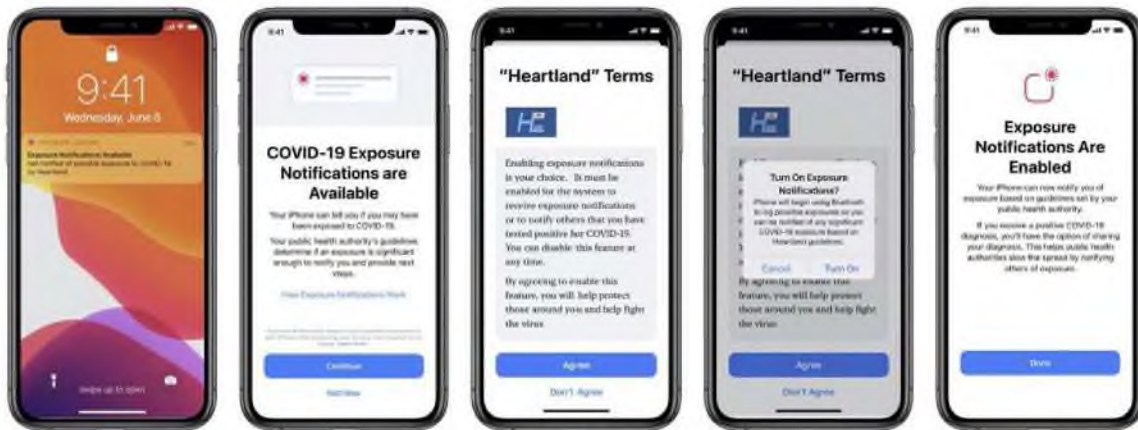
Also, this is the State's data. Apple and Google can be a resource to help you understand and optimize ENX, but any data we look at to do that must be aggregate data only.

User Activations

Counting Logo Image

One straightforward way to get an estimate of the number of users who have activated ENX is to count the number of times the PHA Logo is served on the Consent Screen in the onboarding flow (Screen 3 in the diagram below). This isn't a count of users, but rather a count of the number of users who got to that point in the flow.

On-boarding (iOS)



Apple | Google

Caching the Image

The ENX code on the device caches the image, so it generally requests it just once, even if a user goes back into ENX settings. (There are edge cases that generate new image requests, but these are very small relative to the total numbers.) So if you count the number of 200 responses to the Image GET, that represents the number of unique users that interacted with the screen, and is a close approximation of the number of interactions with that screen.

Additionally counting the 304 "Not Modified responses", provides a bit of insight into users who tapped on "Agree" on subsequent times through the flow.

Consent or Decline/Defer

From the consent screen, some number of users will tap "Agree" and complete the onboarding. Some will tap on "Don't Agree". Others will exit the flow without completing onboarding. They may not be sure about ENX or have questions; or they were simply interrupted by a text or call, or something going on around them; or just decided to defer to later. So the image count is the number of unique users who arrived at the consent screen in the onboarding flow, but not the number who activated ENX.

Deriving User Count

To get the actual count of users who complete the onboarding and Activate ENX, some modeling is required. We've been gaining experience with states launching ENX, and will help you calculate your user numbers once you have enough data. Factors such as demographics, time of day, installed based of smartphones, even political leaning, etc. have an impact on adoption. We'll reduce these down to a factor to multiply the image counts by to approximate activations.

Timeframe of Counts.

It's helpful to track the data by hour. During the first few days after launch the metrics will be evolving quickly and you'll be getting requests from your leadership to know how it's going, so it's a good idea to collect and report frequently over that first week.

UserAgents.

There are three ways the user can onboard to ENX. From an Availability Alert, they can enter the onboarding flow by tapping on the Availability Alert., If they ignore the Alert and unlock their screen, the device presents a message, which can take them into the onboarding flow. Or they can enter settings directly. There are different values for UserAgent for the image requests depending which of these methods they use. (see below)

Here's how to interpret what happens, based which user agent will be used:

- If a user taps on the Availability Alert (from a locked or unlocked screen), the Settings App will launch and start the onboarding flow. The UserAgent for the image load will be "Settings" (for English) or "Settings" in other languages if the phone's default language is set to a language other than English.
- If a user ignores the Availability Alert and their screen is locked, when they unlock the screen they will be presented with the onboarding flow. In this case the UserAgent is HealthENBuddy (or ENBuddy for devices running iOS 12.5)
- If a user goes to Settings -> Exposure Notifications, and onboards manually, the UserAgent for the image GET will also be Settings, as above.

If you were to parse the log of requests for the Logo Image, here's a sample histogram of requests by UserAgent:

```

91 "Settings/1050 CFNetwork/1200.1 Darwin/20.1.0
107 "R%C3%A9glages/201 CFNetwork/1128.0.1 Darwin/19.6.0
113 "Ajustes/201 CFNetwork/1128.0.1 Darwin/19.6.0
154 "Configuraci%C3%B3n/1053 CFNetwork/1206 Darwin/20.1.0
167 "C%C3%A0i%20C4%91%E1%BA%B7t/201 CFNetwork/1128.0.1 Darwin/19.6.0
176 "%E8%A8%AD%E5%AE%9A/201 CFNetwork/1128.0.1 Darwin/19.6.0
176 "%E8%AE%BE%E7%BD%AE/1051 CFNetwork/1197 Darwin/20.0.0
176 "%EC%84%A4%EC%A0%95/201 CFNetwork/1128.0.1 Darwin/19.6.0
396 "%E8%AE%BE%E7%BD%AE/1050 CFNetwork/1197 Darwin/20.0.0
403 "Settings/1052.1 CFNetwork/1202 Darwin/20.1.0
570 "HealthENBuddy/1 CFNetwork/1202 Darwin/20.1.0
716 "%E8%AE%BE%E7%BD%AE/201 CFNetwork/1128.0.1 Darwin/19.6.0
1294 "Configuraci%C3%B3n/1051 CFNetwork/1197 Darwin/20.0.0
2731 "Configuraci%C3%B3n/1050 CFNetwork/1197 Darwin/20.0.0
6476 "Configuraci%C3%B3n/201 CFNetwork/1128.0.1 Darwin/19.6.0
8715 "HealthENBuddy/1 CFNetwork/1206 Darwin/20.1.0
11235 "HealthENBuddy/1 CFNetwork/1128.0.1 Darwin/19.6.0
12661 "Settings/1053 CFNetwork/1206 Darwin/20.1.0
90436 "Settings/1051 CFNetwork/1197 Darwin/20.0.0
200381 "Settings/1050 CFNetwork/1197 Darwin/20.0.0
339324 "Settings/201 CFNetwork/1128.0.1 Darwin/19.6.0
388383 "HealthENBuddy/1 CFNetwork/1197 Darwin/20.0.0

```

There is a very small amount of over-counting because obviously some can navigate back to that screen, but we find that it is less than 1% because the majority of people turn it on and leave it.

UserAgents in Other Languages

Here is a table of the UserAgent "Settings" in other languages. This will give you some insight into the adoption by people using languages other than English on their phones.

	A	B	C
1	Language	UserAgent "Settings"	Decoded
..	Arabic	%D8%A7%D9%84%D8%A5%D8%B9%D8%AF%D8%A7%D8%AF%D8%A7	الإعدادات

3	Catalan	Configuraci%C3%B3	Configuració
4	Chinese	%E8%AE%BE%E7%BD%AE	設置
5	Czech	Nastaven%C3%AD	Nastavení
6	Danish	Indstillinger	Indstillinger
7	Dutch	Instellingen	Instellingen
8	English	Settings	Settings
9	Finnish	Asetukset	Asetukset
10	French	R%C3%A9glages	Réglages
11	German	Einstellungen	Einstellungen
12	Greek	%CE%A1%CF%85%CE%B8%CE%BC%CE%AF%CF%83%CE%B5%CE%B9%CF%82	Ρυθμίσεις
13	Hebrew	%D7%94%D7%92%D7%93%D7%A8%D7%95%D7%AA	הגדרות
14	Hindi	%E0%A4%B8%E0%A5%87%E0%A4%9F%E0%A4%BF%E0%A4%82%E0%A4%97%E0%A5%8D%E0%A4%9C%E0%A4%BC	[[[[]]]]
15	Hungarian	Be%C3%A1ll%C3%ADt%C3%A1sok	Beállítások
16	Indonesian	Pengaturan	Pengaturan
17	Indonesian	Seting	Seting
18	Italian	Impostazioni	Impostazioni
19	Japanese	%E8%A8%AD%E5%AE%9A	設定
20	Korean	%EC%84%A4%EC%A0%95	설정
21	Norwegian	Innstillinger	Innstillinger
22	Polish	Ustawienia	Ustawienia
23	Portugese	Defini%C3%A7%C3%B5es	Definições
24	Romanian	Configur%C4%83ri	Configurări
25	Russian	%D0%9D%D0%B0%D1%81%D1%82%D1%80%D0%BE%D0%B9%D0%BA%D0%B8	Настройки
26	Slovak	Nastavenia	Nastavenia
27	Slovenian	Postavke	Postavke
28	Spanish	Ajustes	Ajustes
29	Spanish	Configuraci%C3%B3n	Configuración
30	Swedish	Inst%C3%A4llningar	Inställningar
31	Turkish	Ayarlar	Ayarlar
32	Ukrainian	%D0%9F%D0%B0%D1%80%D0%B0%D0%BC%D0%B5%D1%82%D1%80%D0%B8	Параметри
33	Vietnamese	C%C3%A0i%20%C4%91%E1%BA%B7t	Cài đặt

Instructions For Image Counting:

1. Store your logo image somewhere you have access to traffic logs. Whether that's your Web CMS, such as Drupal, or raw apache server logs, or hosting service such as AWS or Google Cloud, etc.
2. Make sure this isn't somewhere that is accessed by your Web Pages - if you use the logo for your FAQs or other Web pages, make sure the image has a separate URL.
3. Make sure you have Cache-Control set to no caching. You don't want the image cached by your Web publisher, CDN or anywhere in between the device and the server.
4. Count image requests from two different UserAgents - HealthENBuddy and Settings.
5. Assemble the raw counts into an hourly number.

Aggregating Hourly Totals

Here's an example way to extract an hourly total for 200 responses from server logs.
(This example is for Google Cloud Storage. unix timestamps are in microseconds.)

```
cat log_object_prefix_usage_*v0 | grep -v time_micro | grep 'EN_AppleIcon_v1-01.png',"200"' | grep CFNetwork | sed 's//g' | cut -d ' ' -f 1 | cut -c 1-10 | gawk '{print strftime("%Y-%m-%d %H:00",
```



```
$1)}}' | sort | uniq -c
```

Here's the explanation of each step in the process:

cat log_object_prefix_usage_*v0: open all the log files

grep -v time_micro: get rid of the header rows which start with "time_micro"

grep 'EN_AppleIcon_v1-01.png',"200"' : find the "200" requests for the logo

grep CFNetwork: find requests from an ios device (exclude the tiny number of desktop requests)

sed 's/"/"/g': get rid of quotes around the columns of the csv

cut -d ',' -f 1: get the first column, which is the timestamp

cut -c 1-10: grab the first characters of the timestamp to essentially get rid of the microseconds

gawk '{print strftime("%Y-%m-%d %H:00", \$1)}': format the timestamp to hours

sort: sort them all in the right order, this is necessary because timestamps are spread across log files

uniq -c: count the records in each hour

Other tools exist, such as Google BigQuery and AWS. If you need guidance you may want to check out resources there.

Here's a link to BigQuery: <https://cloud.google.com/bigquery>

Counting Verification Codes

Counting Learn More Web Page Visits

When a user receives a Verification Code, they may visit the Web Page referred to by verificationCodeLearnMoreURL.

In order to estimate the number of people who receive Verification Codes, count the number of visits to this page. The two main ways to do this are to get metrics from your Web publishing tool or CMS, or to implement Google analytics on this - and any other page on your Web site you want to measure.

Make sure this isn't a page that is linked to or used for any other purposes, ideally by making it a tokenized URL such as:

```
https://health.state.gov/learnmore?utm_source=enx&utm_medium=mobile&utm_campaign=st_enx_01
```

Counting Verification Codes Issued

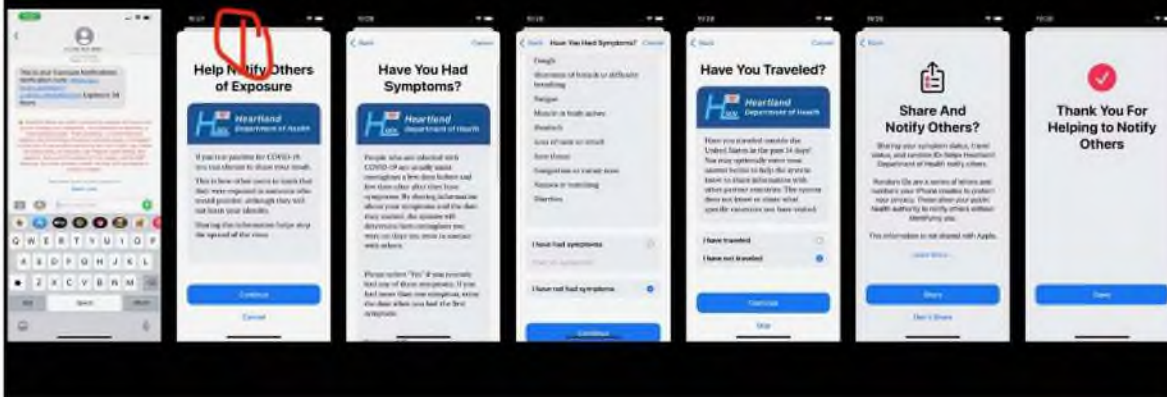
PIN codes are sent to users who test positive for COVID-19. Whether sent by text or read over the phone by contact tracers, the number of Codes issued will come from your Contact Tracing and/or CRM system. Each code is generated by APHL, so you can collect the daily number of codes issued from one of those sources.

Counting Codes Claimed

Users claim Verification PIN Codes when they enter the flow for reporting a positive diagnosis. Because we want to maximize the number of people who receive codes, and the claim them, you'll want to measure both of these numbers, and then keep track as you dry different methods for issuing codes. Your APHL portal can tell you how many codes were claimed.

The following screenshots show this flow:

Verification From Text Message



Claiming a code happens on the first screen, marked with a “1”. Like with any funnel, friction will reduce the number of people who complete the steps and tap on “Share” on the fifth screen.

Counting Exposure Notifications

Once a user Shares a diagnosis, the ENX system searches for matched keys and sends Exposure Notifications out to those whose contact with the person meet the exposure criteria. When a user receives an EN they are directed to a Web page for more information. This is the “ClassificationURL”

In order to estimate the number of people who get exposure notifications, you can count the number of visits to this page. The two main ways to do this are to get metrics from your Web publishing tool or CMS, or to implement an analytical tool, such as Google Analytics on this page, and any other page on your Web site you want to measure.

Make sure this isn't a page that is linked to or used for any other purposes, ideally by making it a tokenized URL such as:

```
https://health.state.gov/exposurenotifications?  
utm_source=enx&utm_medium=mobile&utm_campaign=st_enx_01
```

Additional Metrics would be useful to track, and we'll continue to update this document with best practices as states get more experience with ENX, and we look further at ways to measure and increase the efficacy of ENX.

[EXTERNAL] Superpods

From: Siddhartha Mukherjee <[REDACTED]>
:
To: "Patel, Anita (CDC/DDID/NCIRD/OD)" <[REDACTED]>, "Hamel, Joseph (OS/ASPR/SPPR)" <[REDACTED]>, "Hsiang, Mina K. EOP/OMB" <[REDACTED]>, Philip Nelson <[REDACTED]>, Aashima Gupta <[REDACTED]>
Date: Sun, 14 Feb 2021 19:02:18 -0500

Dear all

Israel's data today (95 percent reduction in disease after vaccination) is a really striking. As you may know, it was achieved through a FEMA-like deployment and OTHENA-like Superpods.

I wanted to follow up our discussion last week. Are we doing a follow up FEMA/HHS/Google/OTHENA conversation ? Or are we not going to pursue this strategy ? It seemed to me that we left the last discussion without any "next step" plans. Or did we wish to have another concrete "lean in" to a FEMA-like solution?

Dr Sid Mukherjee MD DPhil.
Associate Professor of Medicine
Columbia University

Re: [EXTERNAL] Re: Helping SSA with updating Google Maps information

From "Schneider, Andrea Z. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
:
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Baldwin Sparks, Kim" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Date: Tue, 16 Feb 2021 14:04:28 -0500

Hi Jan –
Thursday at 10 am eastern works for us! Please include Kim (copied on this message) on the calendar invite.

Looking forward to talking with you.
Thanks,
Andrea

Andrea Schneider
U.S. Digital Service

From: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Date: Tuesday, February 16, 2021 at 11:33 AM
To: "Schneider, Andrea Z. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
Subject: [EXTERNAL] Re: Helping SSA with updating Google Maps information

Hi Andrea, it would be great to connect and this is timely as we have another social security related update regarding Google Search's continued work to surface authoritative information for social security benefits.

Would tomorrow or Thursday at 10am EST work for you?

Thank you,
Jan

Jan Fowler Antonaros
Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5

On Thu, Feb 11, 2021 at 12:00 PM Schneider, Andrea Z. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Jan –

My name is Andrea Schneider, and I'm a product manager at the U.S. Digital Service. I got your name from Amira Boland as the starting point for some help with Google. I'm leading a USDS engagement with the Social Security Administration, and they asked me to find out what they need to do to get information more accurately reflecting the status of their field offices in Google searches (more specifically, the information that pulls from Google Maps that appears on the right side of the page when you look for a SS Office)

Can you point me in the right direction of someone I can work with?

Thanks for your time – I appreciate it!

Andrea Schneider
U.S. Digital Service

ACT-IAC Partners Program: Panel Discussion on Digital Transformation

From: Stacy Swann - QC2AA [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: David Shive - I [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Darryl Peek [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Roat, Maria A. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], tpmichelli@protonmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Raj DasGupta [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Fabrizio, Andrew D." [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Bosque, Pamela" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Rachel Surick - IDRMW [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 18 Feb 2021 14:54:06 -0500
Attachments Possible Questions for Panel_.pdf (34.01 kB)

Dave, Darryl, Maria & Tom,

On behalf of the entire "Spartan Pod", thank you so much for agreeing to participate in our Breakfast Seminar on Feb 25th.

This is the final assignment for our Partners Program so we appreciate your willingness to be a Subject Matter Expert and your overall support of ACT-IAC.

Next Monday, Feb 22nd at 4pm we will host an hour preparation session.

The objectives will be to:

1. Introduce the Spartan Pod and panelists
2. Review the objectives and format for the panel
3. Review and gather feedback on our proposed questions for the session (see Attachment)
4. Last but not least, test the technology-- we will be using ZoomGov and confirm logistics for Feb 25th

Please let us know if you have any questions or concerns.

We look forward to meeting and talking with you next week.

Thanks,

Stacy, Pam, Raj & Andrew

=====

Stacy Swann

National Account Manager

GSA Federal Acquisition Service

Customer Accounts & Stakeholder Engagement

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

[Click here to schedule a meeting with Me!](#)

On March 18, join us for the first session of GSA's virtual Federal Acquisition Services Training (FAST) series: "Management Advisory Services." To [register for the first session](#) and learn more about the series, visit our FAST website (https://gsasolutionssecure.gsa.gov/FAST_2021).

Possible Questions for Panel:

1. Introduction ~15 mins

- a. How do you define “Digital Transformation”?
- b. Prerequisites for digital transformation- does this differ for govt vs industry
- c. How did COVID impact the process?
- d. How is a transformation impacted from a major outside force (change in administration, new priorities)?

2. Process ~ 15 mins

- a. How do you start a Digital transformation?
- b. How do you translate vision to reality?
- c. Best acquisition method for digital transformation?

3. People ~ 15 mins

- a. How do you ready your organization? Prepare the workforce
- b. How do you manage the stakeholders?

4. Technology ~ 15 mins

- a. What factors have to be considered or what governance needs to be in place when utilizing technology for government?
- b. What is the impact of leveraging artificial intelligence technology?

Additional possible questions:

1. Biggest challenges you’ve encountered?
1. How do you scale up a pilot project? Best practices to implement
2. How do you engage industry?
3. What advice would you give to an organization beginning this process?

[EXTERNAL] Request for Meeting/Briefing

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec >
To: "Cutts, Matthew D. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thu, 18 Feb 2021 08:50:08 -0500
Attachments: Point-of-View for a US Health Data Exchange (1) (1).pdf (1.91 MB)

Matt,

Greetings. I read in FedScoop that the USDS is being asked to help with vaccine systems assessments. I wanted to see if you or your team would be interested in meeting with the Google Cloud team for an overview of our work in the states on vaccine pre-registration, distribution, scheduling, forecasting and sentiment analytics. We could also share the presentation we gave the CDC last week about pulling state data together for the CDC.

I have attached slides from the deck we used with the CDC last week for your review. We would be happy to meet anytime that works for you and your team.

Thank you.
Lee

Lee Dunn

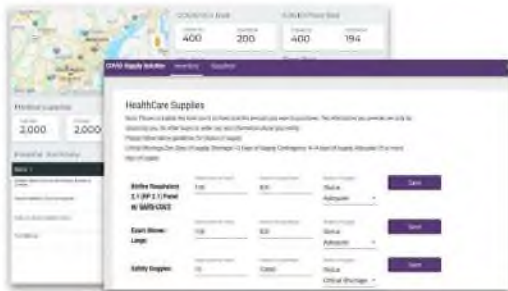
Google

Ex 6 - (5 U.S.C. Sec >

Android Mobile: Ex 6 - (5

Google Cloud Intelligent Vaccine Impact Solution

Data-First COVID-19 Response



1. Vaccine Appointment Registration, Eligibility, & Scheduling Management

- **Setup and manage clinic locations** for the administration of the vaccine
- Provide intuitive user interface for **scheduling an appointment**
- Provide supply chain management and tracking of inputs needed for clinics
- **Communications with patients** via SMS and virtual agents
- Support for **multiple languages** and formats
- Address **"health deserts"** issues

2. COVID Forecasts & What-If

- **COVID model** shows historical and future (**28 days**) forecasts
- **What-If scenario simulations:**
 - Vaccination effectiveness
 - Percentage of populations vaccinated
 - Policy interventions: masks mandates, business closures, public gathering, etc.
- **Visualizations and Geo dashboards** that show **demand signals** and forecasting where **vaccines** are most needed, and more

3. Sentiment Analytics

- **Unified view & management** of engagement across apps, sites, CRMs, call center/chat, etc.
- Sentiment / Comms **impact on vaccine update**; COVID case count, etc.
- **Real time analysis** on rising needs, questions, etc by demographic
- **Omni-channel ML-enabled communications**; native integration to state media & survey systems
- **Natural Language Processing** on sentiment, toxicity of conversation, entities and/or topics discussed, etc.

Vaccine Appointment Registration, Eligibility, & Scheduling Management

Features

- Pre-screen people to determine what phase they are eligible for the vaccine
- Setup and manage clinic locations for the administration of the vaccine
- Find and map where individuals can get vaccinated
- Provide intuitive user interface for scheduling an appointment and **contactless check ins**
- Provide supply chain management and tracking of inputs needed for clinics
- Answer vaccine eligibility and availability related questions 24X7 via web, mobile and phone. **Virtual Agent capabilities** for each.
- Support for multiple languages and formats
- Address 'health deserts' & other equity gaps
- Support to establish and host **Mass Immunization Events**
- Auto schedule second dose appointments and reminders

A screenshot of a web form titled 'COVID-19 Vaccine Screening and Pre-Registration' from the NC Department of Health and Human Services. The page has a header with the department's logo and a 'Home' link. Below the title, there is a paragraph explaining the purpose of the questionnaire. A prominent blue button labeled 'COVID-19 questionnaire' is centered. Below this, another paragraph instructs users to fill out the questionnaire to schedule an appointment. At the bottom, four red circular icons represent the required information: an eye for 'Demographic details', a medical cross for 'Medical history', a calendar for 'COVID-19 history', and a document for 'Contact information'. Each icon is accompanied by a brief description of the required details.

NC DEPARTMENT OF HEALTH AND HUMAN SERVICES

Home

COVID-19 Vaccine Screening and Pre-Registration

Please complete this required questionnaire so that we can gather information regarding your readiness for COVID-19 vaccination, and offer guidance and instruction to ensure your safety.

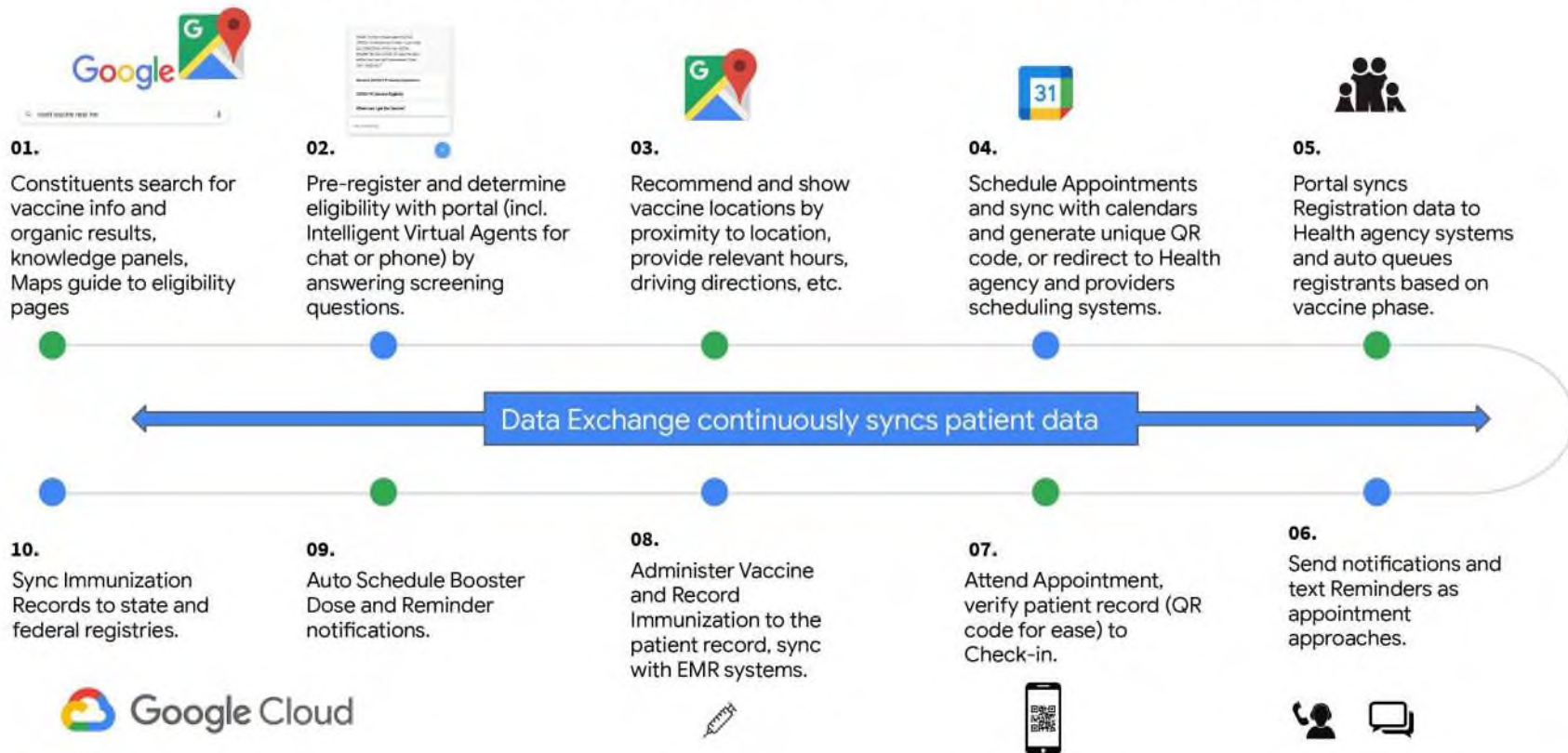
[COVID-19 questionnaire](#)

To schedule an appointment, please fill in the required questionnaire so that we can gather information regarding your readiness for COVID-19 vaccination, and offer guidance and instruction to ensure your safety. You will need to provide the following details:

Demographic details	Medical history	COVID-19 history	Contact information
Such as race, ethnicity, gender, age	Current/past ailments and allergy information	History of any COVID-19 infections, testing or vaccinations	Your contact details

Leveraging a nationally integrated data-first response strategy

Helping HHS deeply integrate with states for data exchange & analysis



Engagements with Depts of Health by State

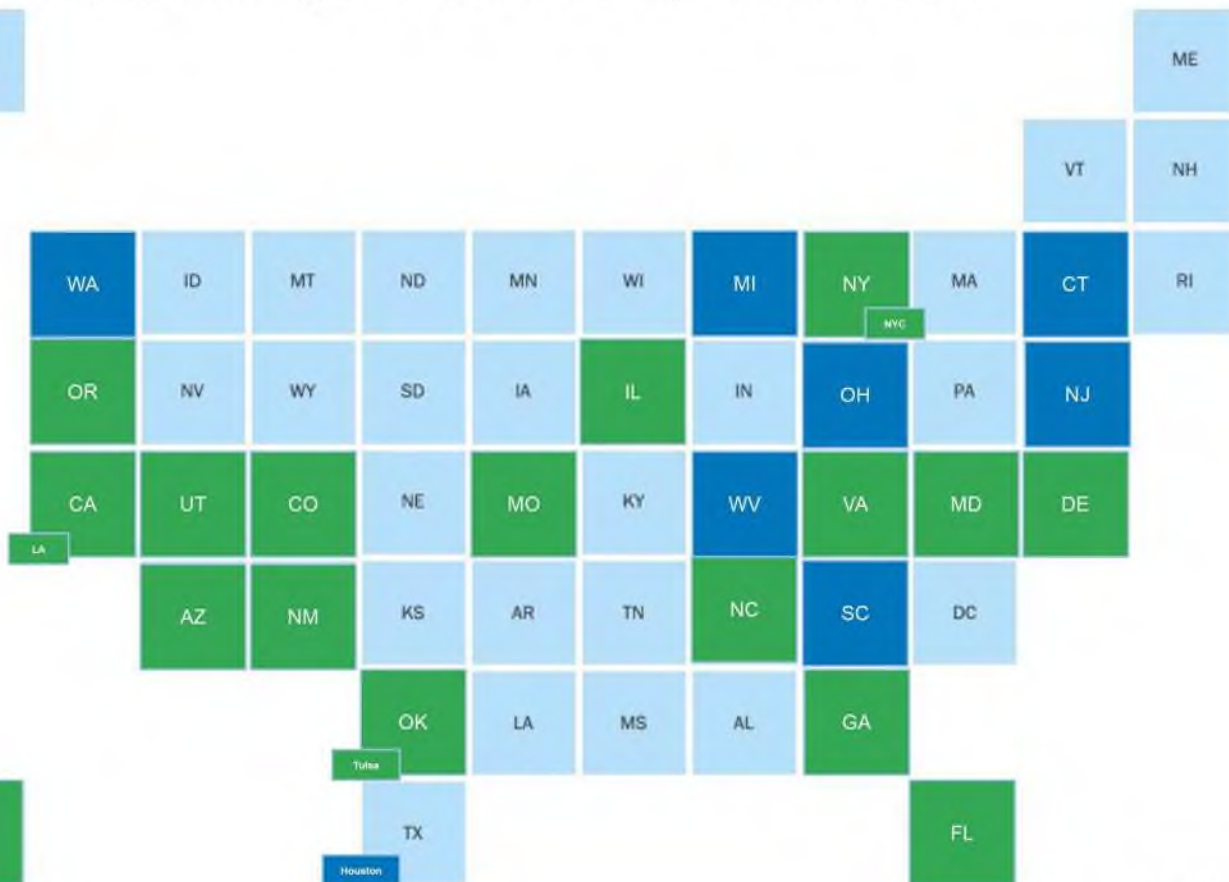
Data exchange simplified through common data analytics environment

Color Legend:

States/Cities with ongoing COVID-related engagements

In-process on proof-of-concept and/or contract negotiations

No COVID-related engagements to date



We are working with with states to manage the Pandemic

Example Partners and Issue Areas



Customer

State of California
Use: Sentiment Analytics

State of Arizona
Use: Vaccine Distribution

State of Oklahoma
Use: Unified COVID Analytics

State of North Carolina
Use: Determine Eligibility and Pre-Register

Solution Deployed

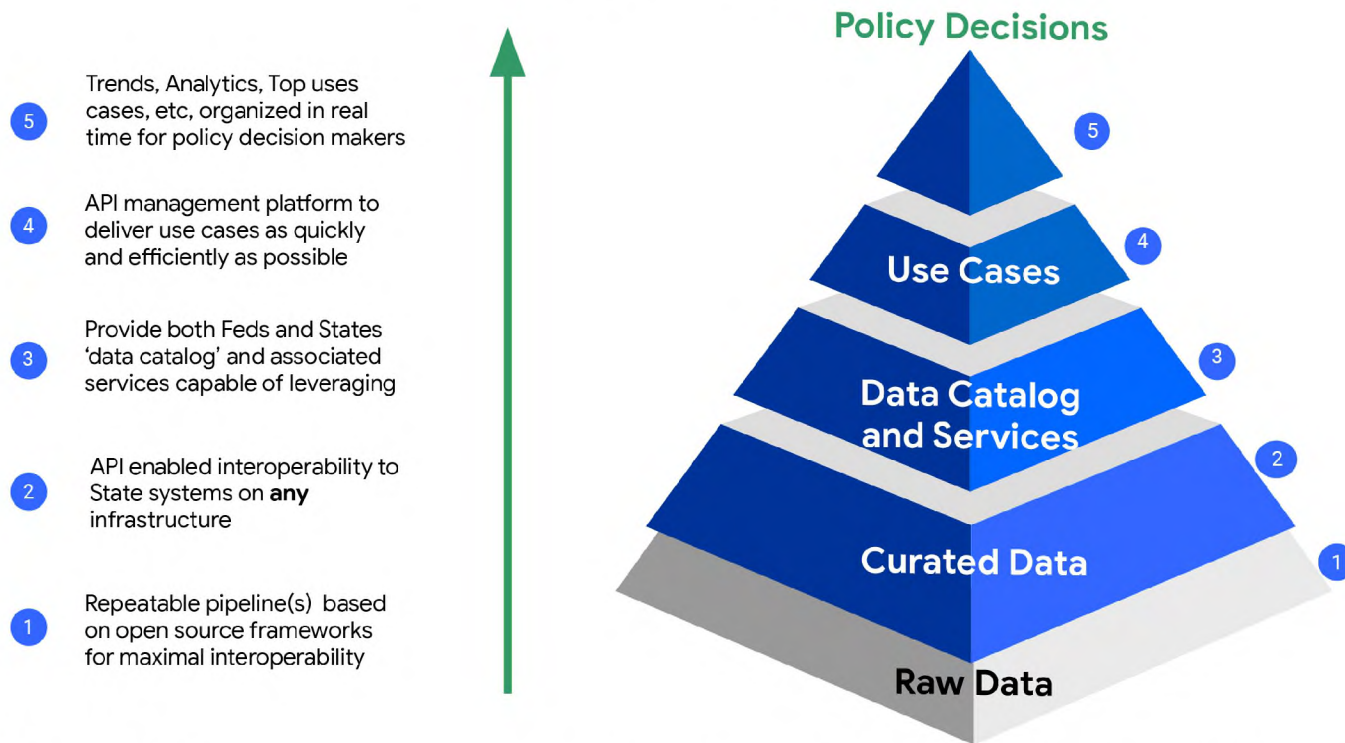
- **Unified view** of all constituent COVID-related feedback:
- **Unified comms** cross-agency (I.E. UI claimants and MediCal) leading to 300% increase in advertising engagement
- **Predictive analytics** using mobility data to allow prioritization of resources and media

- **Vaccine distribution** and allocation
- **Patient scheduling**, intake, and processing
- **Supply chain tracking** and forecasting
- **Vaccine analytics** on usage & disbursement
- **Integration with healthcare** medical records systems

- **Unified view** of COVID data, organized for [public use](#)
- **Localize views** to city level, even with pop <5k
- **Provide gap analysis** on health impacts by demographic
- **Leverage Google datasets** on mobility, environment, search trends, etc.

- **Self Service Form** to assess eligibility and phase
- **Configurable intake form** - ability to modify the form easily
- **Vaccine eligibility** and administration phase
- **Identity verification** through 3rd party verification
- **Multi-language** support

Iterative Approach to delivering a National Health Data Exchange - Key Workflows



Goal: Create a **Chain of Trust** such that information is shared and problems are solved with authoritative, reliable and timely data for a nationwide data-first strategy to COVID and the vaccine. **Timetable** for initial execution could be as short as 5 weeks.

**RE: [EXTERNAL] Invitation: Call with WH/SSA and Google @
Thu Feb 18, 2021 10am - 10:30am (EST)**

Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: "Funk, Paul" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

:

To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Caplan, Jeffrey" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Powers, Eric S." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schneider, Andrea Z. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Angela Crocker Lewis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Baldwin Sparks, Kim" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Thu, 18 Feb 2021 10:20:35 -0500

Here is info on SSA's office location API:

https://www.ssa.gov/developer/api/FO_Address_Data_AppDevs.htm

Paul Funk

Senior Advisor
Office of the Chief Business Officer
Deputy Commissioner for Operations
Social Security Administration
Ex 6 - (5 U.S.C. Sec 552(b)(6)) (mobile)

-----Original Appointment-----

From: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Sent: Wednesday, February 17, 2021 11:54 AM

To: Jan Antonaros; Caplan, Jeffrey; Powers, Eric S.; Funk, Paul; andrea.schneider2@omb.eop.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Angela Crocker Lewis; Baldwin Sparks, Kim

Subject: [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am - 10:30am (EST) Ex 6 - (5 U.S.C. Sec 552(b)(6))

When: Thursday, February 18, 2021 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where:

-----Original Appointment-----

From: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Sent: Wednesday, February 17, 2021 11:42 AM

To: Jan Antonaros; andrea.schneider2@omb; Angela Crocker Lewis; Baldwin Sparks, Kim
Subject: [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am - 10:30am
(EST) (Ex 6 - (5 U.S.C. Sec 552(b)(6)))
When: Thursday, February 18, 2021 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where:

You have been invited to the following event.

Call with WH/SSA and Google

When Thu Feb 18, 2021 10am – 10:30am Eastern Time - New York

Joining info Join with Google Meet

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Join by phone

(US) + Ex 6 - (5 U.S.C. Sec 552(b)(6)) (PIN: Ex 6 - (5 U.S.C. Sec 552(b)(6)))

[More phone numbers](#)

Calendar Ex 6 - (5 U.S.C. Sec 552(b)(6))

Who

- Jan Antonaros - organizer
- andrea.schneider2@omb Ex 6 - (5 U.S.C. Sec 552(b)(6))
- Angela Crocker Lewis
- Ex 6 - (5 U.S.C. Sec 552(b)(6))

[more details »](#)

Going Ex 6 - (5 U.S.C. Sec 552(b)(6))? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account Ex 6 - (5 U.S.C. Sec 552(b)(6)) because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://calendar.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#)

Best Practices for Web and Search

Toolkit and Playbook for Government Agencies



February 2021

Google's mission is to organize the world's information and make it universally accessible and useful.

Together, we can make sure that **timely** and **accurate information** from **government authorities** is easily accessible on Search.



Government Agencies can help users to **discover** information on their site with a few simple steps

- 1 Ensure that search engines are able to index your site
- 2 Add structured answers to your site
- 3 Ensure the markup is recognized by Search

Taking these steps can help people find answers to COVID and COVID recovery related questions including

How do I file for Supplemental Security Income?

Am I eligible for Social Security Disability Insurance?

How can I find food assistance?

STEP 1

Ensure that search engines are able to index your site

- Use [Search Console](#) to monitor, maintain, and troubleshoot your site's presence
- Make sure [Googlebot](#) is not blocked
- Build and submit a [sitemap](#)



Search Console can help you understand



Is there anything
wrong with my
site?

*Get email notifications
for usability issues if you
make any changes*



How to fix errors
& tell Google to
validate them?

*Check to make sure that
your URL appears on
Google*



How can I
optimize my
performance?

*Monitor trends for how
users are finding your
site, understand your
audience, and identify
growth opportunities*

STEP 2

Proprietary & Confidential

Add structured answers to your site

What is structured data anyway?

Structured data is a standardized format for providing information about a page and classifying the page content



Recipes

Events

What kind of structured data should I add to my site?

Focus on structured answers to help answer questions millions of people ask Google everyday



[FAQ Markup*](#) | [How-to Markup](#) | [Q&A Markup**](#)

*Use FAQ when you post answers to questions

**Use Q&A when users submit answers to questions in a forum format on your site

Search tips to help you optimize your content

- Use heading tags to emphasize important text
- Improve site navigation with internal links and information hierarchy
- Always include a date in newsroom press releases
- Avoid putting information inside images or PDFs
- Ensure question and answer pairs are on the same page



Learn more at the [SEO Starter Guide](#)


Best practices article, YouTube videos, and consultations

Home > Google Search-Central > Documentation > Advanced SEO

Rate and review

Best practices for health and government websites

If you are a representative of a health authority or government website, and you have important information about coronavirus for the general public, here are some recommendations for how to make this information more visible on Google Search.



Join our technical support group

In addition to the best practices below, national health ministries and US state-level agencies that publish COVID-19 information can take part in our new technical support group. This group helps answer Google Search questions that you may have about your website. [Complete this form](#) to request access to this technical support group.

1. Test how users find and see your site now

COVID-19 Google Search & Web Developer support

This group offers Google Search & Web Developer technical support to help official governments who publish COVID-19 information. We'll be approving requests for access on a case-by-case basis. At this time we're only accepting submissions from national health ministries and US government domains.

IMPORTANT: you'll need to register using either an email under an official government domain (e.g. name@health.gov) or have access to the website Search Console account (<https://goo.gle/searchconsole>)

* Required

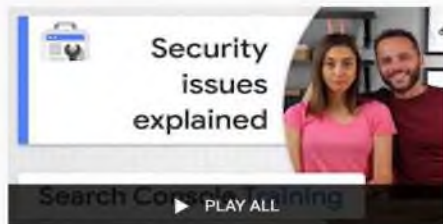
Email address *

Your email

Domain *

Your answer

Search Console training series



Search Console Training

12 videos • 27,785 views • Updated 3 days ago

Public ▾





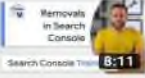




Join Daniel Waisberg, Search Advocate at Google, as he helps you get started with optimizing your search appearance on Google and increasing organic traffic to your website using Google Search Console! Brought to you by Google Webmasters.



Google Webmasters

goo.gle/sct

≡ SORT BY

-  **Security issues explained - Google Search Console Training**
Google Webmasters
6:29
-  **Security issues report in Search Console - Google Search Console Training**
Google Webmasters
6:26
-  **Removals in Search Console - Google Search Console Training**
Google Webmasters
8:11
-  **Index coverage status in Search Console - Google Search Console Training**
Google Webmasters
6:40
-  **Sitemaps in Search Console - Google Search Console Training**
Google Webmasters
7:11
-  **AMP status report in Search Console - Google Search Console Training**
Google Webmasters
7:24
-  **Monitoring Rich Results in Search Console - Google Search Console Training**
Google Webmasters
7:43

Ways to manage your digital presence beyond Search

YouTube



Consider [creating a YouTube channel](#) to provide engaging content about the information and services your agency provides. Don't forget to post regularly!

Google Maps



Use the [Geo Data Upload](#) tool to share your geographic information with Google Maps to make sure your constituents have the most up-to-date map information.

Google My Business



Use [Google My Business](#) to manage information such as hours of operation, addresses, and phone numbers of physical office locations

Plus Codes



Consider using [plus codes](#) for address information, particularly in rural areas where there may not be any roads or for buildings with separate entrances. Plus codes are short codes for locations, for places that don't have their own street address.

Frequently Asked Questions

We implemented structured data on our site, why is it not showing in rich results?

While we can't guarantee that your markup will appear in rich results, there are a few ways to investigate why it may not be appearing. First, make sure there are no errors in your markup by validating it with the [Rich Results Tool](#). If there are errors, try using a [rich result status report](#) to troubleshoot potential issues. Lastly, try posting your question on the [Google Webmasters Forum](#) where there are product experts ready to provide help.

Is markup just for Google or does it work for other search engines?

Generally, Schema.org structured data markup schema is supported by major search engines, including Google.

How can I get support for markup and other topics?

As a government entity, you have access to our Google Search and Web Support Forum which you can sign up for [here](#). Additionally, there is a [Webmasters Support Community](#) with a help center and forum where you can post questions and get answers from product experts. Due to our policy on [Honest Results](#), we are unable to provide support outside of these channels.



Thank you!

Re: [EXTERNAL] Invitation: Call with WH/SSA and Google @
Thu Feb 18, 2021 10am - 10:30am (EST)

(kim.baldwin@ssa.gov) Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: "Schneider, Andrea Z. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
:
To: Angela Crocker Lewis Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: "Politicchio, Megan E. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Carollo, Laura A. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
"Coyle, Brian C. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
"Jan Antonaros" Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Fri, 19 Feb 2021 14:23:24 -0500

Hi Angela –
Thanks for sending the document and the guidance below. We have a few questions, especially about FAQ's that we'd like to talk about with you. Do you have 30 minutes toward the end of next week?

Thanks,
Andrea

Andrea Schneider
U.S. Digital Service

From: Angela Crocker Lewis Ex 6 - (5 U.S.C. Sec 552(b)(6))
Date: Friday, February 19, 2021 at 10:02 AM
To: "Funk, Paul" Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: Jan Antonaros Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Caplan, Jeffrey" Ex 6 - (5 U.S.C. Sec 552(b)(6))
"Powers, Eric S." Ex 6 - (5 U.S.C. Sec 552(b)(6))
"Schneider, Andrea Z. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Baldwin Sparks, Kim" Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am - 10:30am (EST) (kim.baldwin@ssa.gov) Ex 6 - (5 U.S.C. Sec 552(b)(6))

Hi Paul and SSA Team,

Thank you for sharing the link and I will be sure to pass this along to our team! We will continue to keep you all posted on the launch of our health and disability benefit search experience and our Maps work with government offices. In the meantime, please see below for some general best practices on managing your site and information in Search.

Article: [Best Practices for Health and Government Websites](#) - initially developed for entities with critical COVID-19 information, this article has been broadly leveraged for our government partners as more and more users are seeking authoritative content during this unprecedented time. A few things of note to call out in the article:

- [Video](#) on SEO best practices
- [Link](#) to sign up for our Search and Web technical support group where you can ask questions and receive 1:1 support from our experts

Structured Data: We encourage all government partners with critical benefit information to implement [FAQ](#) and [How-to](#) markup types on relevant pages

This information and additional resources are also summarized in our Best Practices Playbook for Government Agencies (please see pdf attached). Thank you for your time yesterday and I look forward to staying in touch!

Best,
Angela

On Thu, Feb 18, 2021 at 8:20 AM Funk, Paul <Paul.Funk@ssa.gov> wrote:

Here is info on SSA's office location API:

>https://www.ssa.gov/developer/api/FO_Address_Data_AppDevs.htm<

Paul Funk

Senior Advisor

Office of the Chief Business Officer

Deputy Commissioner for Operations

Social Security Administration

Ex 6 - (5 U.S.C. (mobile)
Sec 552(b)(6))

-----Original Appointment-----

From: Jan Antonaros Ex 6 - (5 U.S.C. Sec
552(b)(6))

Sent: Wednesday, February 17, 2021 11:54 AM

To: Jan Antonaros; Caplan, Jeffrey Powers, Eric S.; Funk, Paul;
Ex 6 - (5 U.S.C. (b)(6))
andrea.schneider2@omb; Angela Crocker Lewis; Baldwin Sparks, Kim

Subject: [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am -

10:30am (EST) (kim.baldwin.sparks@ssa.gov)

When: Thursday, February 18, 2021 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where:

-----Original Appointment-----

From: Jan Antonaros; [Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(b)(6)))

Sent: Wednesday, February 17, 2021 11:42 AM

To: Jan Antonaros; andrea.z.schneider2@omb.eop.gov; Angela Crocker Lewis; Baldwin Sparks, Kim

Subject: [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am -

10:30am (EST) (kim.baldwin.sparks@ssa.gov)

When: Thursday, February 18, 2021 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where:

You have been invited to the following event.

Call with WH/SSA and Google

When Thu Feb 18, 2021 10am – 10:30am Eastern Time - New York

Joining info Join with Google Meet

meet.google.com/uhd-fjkh-jjiv

Join by phone

(US) [Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](tel:Ex 6 - (5 U.S.C. Sec 552(b)(6)))

[More phone numbers](#)

Calendar kim.baldwin.sparks@ssa.gov

Who

- Jan Antonaros - organizer
- andrea.z.schneider2@omb.eop.gov
- Angela Crocker Lewis
- kim.baldwin.sparks@ssa.gov

[more details »](#)

Going (kim.baldwin.sparks@ssa.gov)? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account kim.baldwin.sparks@ssa.gov because you are an

attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://calendar.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

--

Angela Crocker
Lewis |

Global Product Partnerships, Social
Impact |

[adcrocker@google.co
m](mailto:adcrocker@google.com) |

646-220-
9978

[EXTERNAL] Save the Date : Agile Government Network Meeting

From: Cynthethia Brown [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: kclay@tn[Ex 6 - (5 U.S.C. Sec 552(b)(6))], saray[Ex 6 - (5 U.S.C. Sec 552(b)(6))], inivasan@pif[Ex 6 - (5 U.S.C. Sec 552(b)(6))], mejphd@gmail[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Stephen Almond [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Hartwig, Edward J. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], rschlotterer@worldba[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Brown, Dustin S. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], mihmj@gao[Ex 6 - (5 U.S.C. Sec 552(b)(6))], allison[Ex 6 - (5 U.S.C. Sec 552(b)(6))], brigati@gs[Ex 6 - (5 U.S.C. Sec 552(b)(6))], noveck@tech.n[Ex 6 - (5 U.S.C. Sec 552(b)(6))], david.lebryk@treasur[Ex 6 - (5 U.S.C. Sec 552(b)(6))], xavier[Ex 6 - (5 U.S.C. Sec 552(b)(6))], riggs@ny[Ex 6 - (5 U.S.C. Sec 552(b)(6))], mcguinness@newameric[Ex 6 - (5 U.S.C. Sec 552(b)(6))], nani.color@gmail[Ex 6 - (5 U.S.C. Sec 552(b)(6))], dwennergren@actia[Ex 6 - (5 U.S.C. Sec 552(b)(6))], jennifer@techtalentproject[Ex 6 - (5 U.S.C. Sec 552(b)(6))], smogulescu@volckeralliance[Ex 6 - (5 U.S.C. Sec 552(b)(6))], anneruno@amazon[Ex 6 - (5 U.S.C. Sec 552(b)(6))], digiammarino_frank@ba[Ex 6 - (5 U.S.C. Sec 552(b)(6))], alle[Ex 6 - (5 U.S.C. Sec 552(b)(6))], had@bah[Ex 6 - (5 U.S.C. Sec 552(b)(6))], weggers@deloitte[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Mader, David (US - Arlington) [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Mader, David (US - Arlington)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], kimberl[Ex 6 - (5 U.S.C. Sec 552(b)(6))], nccabe@gmail[Ex 6 - (5 U.S.C. Sec 552(b)(6))], werfe[Ex 6 - (5 U.S.C. Sec 552(b)(6))], janny@bcg.com, peter[Ex 6 - (5 U.S.C. Sec 552(b)(6))], kyle@advisor.bc[Ex 6 - (5 U.S.C. Sec 552(b)(6))], robert[Ex 6 - (5 U.S.C. Sec 552(b)(6))], shea@us.g[Ex 6 - (5 U.S.C. Sec 552(b)(6))], kettl[Ex 6 - (5 U.S.C. Sec 552(b)(6))], austin.utexas[Ex 6 - (5 U.S.C. Sec 552(b)(6))], janefountain@gmai[Ex 6 - (5 U.S.C. Sec 552(b)(6))], ellen622@a[Ex 6 - (5 U.S.C. Sec 552(b)(6))], mpisano@price.usc[Ex 6 - (5 U.S.C. Sec 552(b)(6))], akhademi@v[Ex 6 - (5 U.S.C. Sec 552(b)(6))], jwidner@princeton[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Robert Tobias [Ex 6 - (5 U.S.C. Sec 552(b)(6))], marl[Ex 6 - (5 U.S.C. Sec 552(b)(6))], polter@us.ibn[Ex 6 - (5 U.S.C. Sec 552(b)(6))], polly[Ex 6 - (5 U.S.C. Sec 552(b)(6))], hall@hq.d[Ex 6 - (5 U.S.C. Sec 552(b)(6))], ajdenzer@gmai[Ex 6 - (5 U.S.C. Sec 552(b)(6))], oshuagotbaum@gmai[Ex 6 - (5 U.S.C. Sec 552(b)(6))], johnkosk@a[Ex 6 - (5 U.S.C. Sec 552(b)(6))], joiwind[Ex 6 - (5 U.S.C. Sec 552(b)(6))], onen@ethosdc[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Joiwind Ronen [Ex 6 - (5 U.S.C. Sec 552(b)(6))], (joiwin[Ex 6 - (5 U.S.C. Sec 552(b)(6))], onen@wheelhousegroup[Ex 6 - (5 U.S.C. Sec 552(b)(6))], <joiwind[Ex 6 - (5 U.S.C. Sec 552(b)(6))], onen@wheelhousegroup[Ex 6 - (5 U.S.C. Sec 552(b)(6))], bill[Ex 6 - (5 U.S.C. Sec 552(b)(6))], naife@agilegovleader[Ex 6 - (5 U.S.C. Sec 552(b)(6))], tsuder@ata[Ex 6 - (5 U.S.C. Sec 552(b)(6))], david.summers@pm[Ex 6 - (5 U.S.C. Sec 552(b)(6))], chris.perdieu@ibr[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jamie Rodgers [Ex 6 - (5 U.S.C. Sec 552(b)(6))], John Kamensky [Ex 6 - (5 U.S.C. Sec 552(b)(6))], ganapati@fiu[Ex 6 - (5 U.S.C. Sec 552(b)(6))], pray[Ex 6 - (5 U.S.C. Sec 552(b)(6))], orrea@hq.dh[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Feder, Kai [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Feder, Kai [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Feder, Kai [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Tammie Simmons-Parker [Ex 6 - (5 U.S.C. Sec 552(b)(6))], davidmfisher@hotmail[Ex 6 - (5 U.S.C. Sec 552(b)(6))], dear[Ex 6 - (5 U.S.C. Sec 552(b)(6))], v[Ex 6 - (5 U.S.C. Sec 552(b)(6))], vans@austin.utexas[Ex 6 - (5 U.S.C. Sec 552(b)(6))], donnamarcius308@gmail[Ex 6 - (5 U.S.C. Sec 552(b)(6))], mifitzpatrick@google[Ex 6 - (5 U.S.C. Sec 552(b)(6))], scottquehl@gma[Ex 6 - (5 U.S.C. Sec 552(b)(6))], sgoldsmith@sgoldsmith[Ex 6 - (5 U.S.C. Sec 552(b)(6))], dhanar[Ex 6 - (5 U.S.C. Sec 552(b)(6))], jahir@bcg[Ex 6 - (5 U.S.C. Sec 552(b)(6))], kthurm@clintonfoundation[Ex 6 - (5 U.S.C. Sec 552(b)(6))], mjoyce@bro[Ex 6 - (5 U.S.C. Sec 552(b)(6))], edwin.lau@oecd[Ex 6 - (5 U.S.C. Sec 552(b)(6))], jamie.berryhill@oec[Ex 6 - (5 U.S.C. Sec 552(b)(6))], joel@odenterpris[Ex 6 - (5 U.S.C. Sec 552(b)(6))], rmgordon@us.ibn[Ex 6 - (5 U.S.C. Sec 552(b)(6))], ines.mergel@uni[Ex 6 - (5 U.S.C. Sec 552(b)(6))], konstanz.de, aw@ug[Ex 6 - (5 U.S.C. Sec 552(b)(6))], jjordon@imperiumglobaladvisors[Ex 6 - (5 U.S.C. Sec 552(b)(6))], victoria@software[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Re: [EXTERNAL] Re: Laura <> Denise

From: "Timmerman, Laura E. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: Denise Winkler [Ex 6 - (5 U.S.C. Sec 552(b)(6))] Jason Brown [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: "Olson, Cassandra J. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Fri, 19 Feb 2021 18:44:11 -0500

Denise and Jason, thank you so much for taking the time to speak with Cass and I this week. Our chat helped us see much more clearly what is possible in the UI space -- even during the pandemic -- and how the federal government can help. We're excited for all that you're doing and looking forward to connecting again in the future!

Have a great weekend,

Laura

From: Denise Winkler [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Tuesday, February 9, 2021 at 6:53 PM
To: Laura Timmerman [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: [EXTERNAL] Re: Laura <> Denise

Hi Laura:

I'll make sure to include our Improper Payments solutions the more importantly the results States are seeing. Let me know if there are any other areas that are important to you.

Best
Denise

On Tue, Feb 9, 2021 at 6:50 PM Timmerman, Laura E. EOP/OMB
[Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

Thanks, Denise! An overview would be great, and I'm particularly interested in anything related to UI fraud.

L

From: Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Tuesday, February 9, 2021 at 6:46 PM

To: Laura Timmerman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jason Brown
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Subject: Re: [EXTERNAL] Re: Laura <> Denise

Hi Laura:

Thanks for sending times that work for you. I'll send an invite for Tuesday 2/16. I look forward to sharing our experiences with you. Please let me know if there are particular areas/issues you would like me to address.

Looking forward to talking with you.

Best

Denise

On Tue, Feb 9, 2021 at 6:27 PM Timmerman, Laura E. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Jason, thanks so much for this introduction! Moving you to bcc.

Denise, it's great to meet you! I'd appreciate a 30 minute call to learn about Google's work in the unemployment insurance space so far, what's been challenging, how you're thinking about success, and your hopes for the future.

Unfortunately tomorrow doesn't work for me, but here are a couple windows of availability on my end. Anything here work for you?

Friday 2/12 3-4:30 pm ET

Tuesday 2/16 2-4 pm ET

Looking forward to speaking,

Laura

--

Laura E. Timmerman, M.S.

United States Digital Service

Executive Office of the President

From: Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Thursday, February 4, 2021 at 3:06 PM

To: Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Laura Timmerman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Subject: [EXTERNAL] Re: Laura <> Denise

Hello Laura:

It is nice to meet you virtually. Can we schedule a time to talk about your efforts at the US Digital Service. I am open next Wednesday from noon to 3? What time works for you?

Looking forward to talking with you.

Best
Denise

On Wed, Feb 3, 2021 at 10:08 PM Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Denise, I'd like to introduce you to Laura Timmerman. Laura works for the US Digital Service and is leading an effort with the US Dept of Labor to address unemployment insurance efforts.

Laura, Denise Winkler is our Strategic Business Executive developing a solution for several states' DoLs to address UI challenges. I'm confident you both will have a great conversation.

Cheers,
Jason

Error! Filename not specified.

Jason M Brown

Strategic Cloud Advisor/Program Manager, Public Sector

Ex 6 - (5 U.S.C. Sec 552(b)(6))

--

Denise Winkler

Strategic Business Executive, Health & Human Services

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Mobile

--

Denise Winkler

Strategic Business Executive, Health & Human Services
Google Cloud

Email: [d](#)Ex 6 - (5 U.S.C. Sec
Mobile: 552(b)(6))

--

Denise Winkler

Strategic Business Executive, Health & Human Services
Google Cloud

Email: Ex 6 - (5 U.S.C. Sec 552(b)(6))
Mobil

[EXTERNAL] Re: ACT-IAC Partners Program: Panel Discussion on Digital Transformation

From: Darryl Peek [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: Raj DasGupta [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Stacy Swann - QC2A [Ex 6 - (5 U.S.C. Sec 552(b)(6))], David Shive - I [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Roat, Maria A. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], tpmichelli@protonma [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Fabrizio, Andrew D." [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Bosque, Pamela" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Rachel Surick - IDRMW [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Mon, 22 Feb 2021 14:07:35 -0500

This is great. Thanks, Raj!

Best,
Darryl

Darryl E. Peek II
Head of Federal Strategic Partnerships



[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Google Cloud for Government:

<https://www.google.com/cloud/solutions/government/>

On Mon, Feb 22, 2021 at 1:45 PM Raj DasGupta <raj@rivasolutionsinc.com> wrote:

For reference, we sent out a short (non-scientific) survey related to Digital Transformation and below were the results. May be relevant in terms of framing our talking points.

What connotation does "Digital Transformation" have in your mind?

25 responses



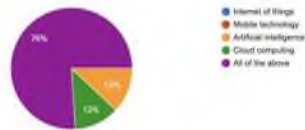
What movie do you associate with Digital Transformation?

25 responses



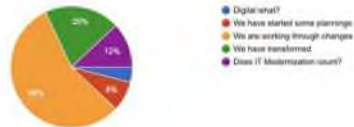
What technology term do you think of when you hear the term "Digital Transformation"?

25 responses



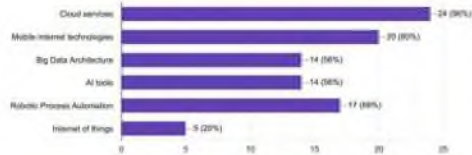
Where do you think your organization is in the process of digital transformation?

25 responses



Which digital technologies/tools/methods has your organization adopted

25 responses



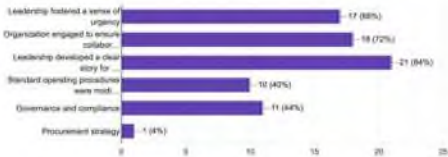
Which of these objectives are driving your organization's digital strategy

25 responses



What key factors do you think are most important to a successful digital transformation?

25 responses



On Thu, Feb 18, 2021 at 2:54 PM Stacy Swann - QC2AA [REDACTED] wrote:

Dave, Darryl, Maria & Tom,

On behalf of the entire "Spartan Pod", thank you so much for agreeing to participate in our Breakfast Seminar on Feb 25th.

This is the final assignment for our Partners Program so we appreciate your willingness to be a Subject Matter Expert and your overall support of ACT-IAC.

Next Monday, Feb 22nd at 4pm we will host an hour preparation session.

The objectives will be to:

1. Introduce the Spartan Pod and panelists
2. Review the objectives and format for the panel
3. Review and gather feedback on our proposed questions for the session (see Attachment)
4. Last but not least, test the technology-- we will be using ZoomGov and confirm logistics for Feb 25th

Please let us know if you have any questions or concerns.

We look forward to meeting and talking with you next week.

Thanks,

Stacy, Pam, Raj & Andrew

=====

Stacy Swann

National Account Manager

GSA Federal Acquisition Service

Customer Accounts & Stakeholder Engagement

[REDACTED]

[Click here to schedule a meeting with Me!](#)

On March 18, join us for the first session of GSA's virtual Federal Acquisition Services Training (FAST) series: "Management Advisory Services." To [register for the first session](#) and learn more about the series, visit our FAST website.

[REDACTED]

--



Raj DasGupta

Chief Technology Officer

RIVA Solutions, Inc. - an 8(a) SDB

[8000 WestPark Drive, Suite 450, Mclean, VA 22102](#)

[REDACTED]

Website: www.rivasolutionsinc.com

Linkedin: <https://www.linkedin.com/in/rajdgupta/>

Visit RIVA on social media:   

[EXTERNAL] Re: ACT-IAC Partners Program: Panel Discussion on Digital Transformation

From: Raj DasGupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Stacy Swann - QC2AA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: David Shive - I <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, tpmichelli@protonmail <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Fabrizio, Andrew D." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Bosque, Pamela" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Rachel Surick - IDRMW <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 22 Feb 2021 13:44:50 -0500

For reference, we sent out a short (non-scientific) survey related to Digital Transformation and below were the results. May be relevant in terms of framing our talking points.

What connotation does "Digital Transformation" have in your mind?

25 responses



What movie do you associate with Digital Transformation?

25 responses



What technology term do you think of when you hear the term "Digital Transformation"?

25 responses



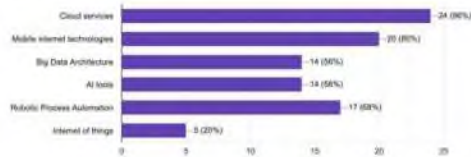
Where do you think your organization is in the process of digital transformation?

25 responses



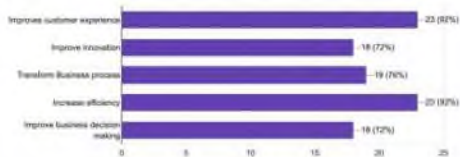
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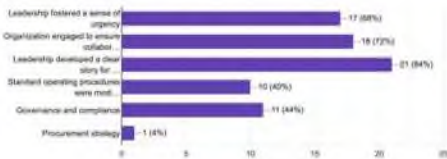
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Stacy, Pam, Raj & Andrew

=====

Stacy Swann

National Account Manager

GSA Federal Acquisition Service

Customer Accounts & Stakeholder Engagement

Ex 6 - (5
U.S.C. Sec

[Click here to schedule a meeting with Me!](#)

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--



Raj DasGupta

Chief Technology Officer

RIVA Solutions, Inc. - an 8(a) SDB

[8000 WestPark Drive, Suite 450, Mclean, VA 22102](#)

(D) Ex 6 - (5

Website: www.rivasolutionsinc.com

Linkedin: <https://www.linkedin.com/in/rajdgupta/>

Visit RIVA on social media:   

ACT-IAC Partners Presentation: Feb 25th @ 8:30 am

From: Stacy Swann - QC2AA <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Roat, Maria A. EOP/OMB"
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, David Shive - I <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, tpnichelli@protonmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Fabrizio, Andrew D." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Bosque, Pamela" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Raj DasGupta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Rachel Surick - IDRMW <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Mon, 22 Feb 2021 22:33:47 -0500
Attachments: Possible Questions for Panel_ (1).pdf (34.01 kB); ACT_IAC.pptx (3.01 MB)

Darryl, Maria, David, & Tom

Final logistics for Thursday:

- Zoom
Mtg: Ex 6 - (5 U.S.C. Sec 552(b)(6))
Ex 6 - (5 U.S.C. Sec 552(b)(6))
- Room will open at 8am, our session starts promptly at 830 am
- If you have any connectivity issues or if for any reason you can not make the session-- pls text me - Ex 6 - (5 U.S.C. Sec 552(b)(6))

I'm attaching a copy of our handout for the group & an updated copy of the panel questions.

Please let me know if you have any questions!

Thank you again for your time!

Stacy, Pam, Andrew & Raj

Stacy Swann
National Account Manager
GSA Federal Acquisition Service
Customer Accounts & Stakeholder Engagement

Ex 6 - (5 U.S.C. Sec 552(b)(6))

[Click here to schedule a meeting with Me!](#)

On March 18, join us for the first session of GSA's virtual Federal Acquisition Services Training (FAST) series: "Management Advisory Services." To [register for the first session](#) and learn more about the series, visit our FAST website (https://qsasolutionssecure.gsa.gov/FAST_2021).

Possible Questions for Panel:

1. Introduction ~15 mins

- a. How do you define “Digital Transformation”?
- b. Prerequisites for digital transformation- does this differ for govt vs industry
- c. How did COVID impact the process?
- d. How is a transformation impacted from a major outside force (change in administration, new priorities)?

2. Process ~ 15 mins

- a. How do you start a Digital transformation?
- b. How do you translate vision to reality?
- c. Best acquisition method for digital transformation?

3. People ~ 15 mins

- a. How do you ready your organization? Prepare the workforce
- b. How do you manage the stakeholders?

4. Technology ~ 15 mins

- a. What factors have to be considered or what governance needs to be in place when utilizing technology for government?
- b. What is the impact of leveraging artificial intelligence technology?

Additional possible questions:

1. Biggest challenges you’ve encountered?
1. How do you scale up a pilot project? Best practices to implement
2. How do you engage industry?
3. What advice would you give to an organization beginning this process?



Moving from IT Modernization to *Digital Transformation*



David Shive
CIO
General Services
Administration



Darryl Peek
Head of Federal
Strategic
Partnerships
Google



Maria Roat
Federal CIO
OMB



Tom Michelli
SAP National
Security Services

Learning Objectives

- How do you define “Digital Transformation”?
- How do you start a Digital Transformation?
- How do you ready your workforce?
- What governance needs to be in place when utilizing technology for government?



Pam Bosque



Stacy Swann



Andrew Fabrizio



Raj Dasgupta



Speaker Biographies

David Shive Mr. Shive oversees GSA IT - formerly known as the Office of the Chief Information Officer (OCIO) - and information technology operations and budget, ensuring its alignment with agency and administration strategic objectives and priorities. Shive joined the U.S. General Services Administration's Office of the Chief Information Officer in November 2012. Prior to being named CIO, he was the Director of the Office of Enterprise Infrastructure, responsible for the enterprise information technology infrastructure platforms and capability that support the GSA business enterprise. He was also the Acting Director of HR and FM Systems for the GSA CFO and CPO offices.

Darryl Peek Mr. Peek is a thought leader who has spent over 15 years providing executive leadership to government organizations and possesses a well-proven set of proficiencies in the areas of acquisitions, digital transformation, cyber-security, and business operations. In his current role as the Head of Federal Strategic Partnerships, Mr. Peek leads a team to manage partnerships with Federal Systems Integrators to implement innovative devices, technologies and platforms to public sector departments and agencies - leveraging his combined expertise in legislation, policy, and emerging technology to provide guidance and recommendations to federal civilian agencies on strategic priorities and enterprise technology investments.

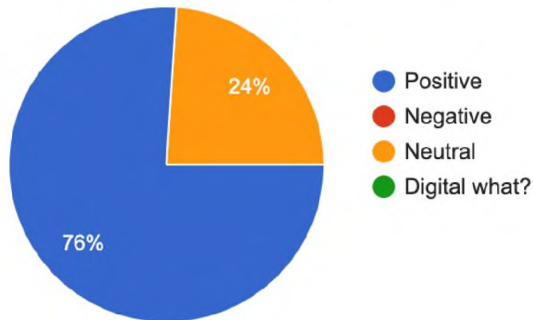
Maria Roat Maria is the Deputy Federal Chief Information Officer in the Office of Management and Budget (OMB), Office of the Chief Information Officer. She was previously the Small Business Administration Chief Information Officer, and served at the Department of Homeland Security and Department of Transportation in a number of technology leadership positions. Maria began her career in the United States Navy as a Data Processing Technician and later worked for the Department of the Navy in various technology and engineering positions. She was in the private sector for 5 years deploying and managing global enterprise technology programs. Maria retired from the U.S. Navy in 2007, with 26 years of active duty and reserve service, in which she obtained the rank of Master Chief Petty Officer, Information Systems Technician.

Tom Michelli Mr. Michelli is currently the Vice President, at SAP National Security Services (SAP NS2). Mr. Michelli served as the Acting Deputy Chief Information Officer for Cybersecurity within the Department of Defense (DoD), Office of the Chief Information Officer. Mr. Michelli was responsible for ensuring the department has a well-defined and well-executed \$8 billion cybersecurity program. He was responsible for coordinating cybersecurity standards, policies and procedures with other federal agencies, coalition partners and industry.

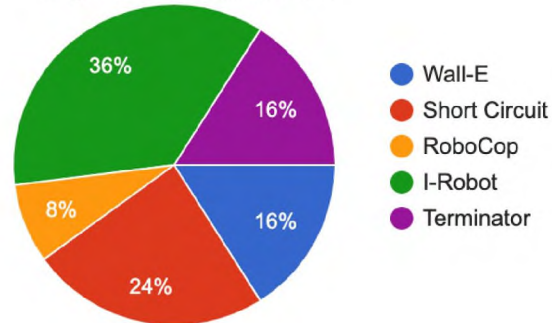


Survey Results

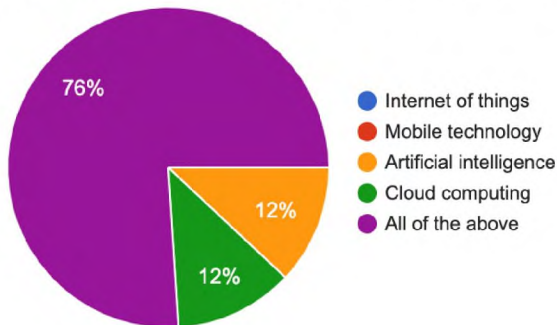
What connotation does "Digital Transformation" have in your mind?



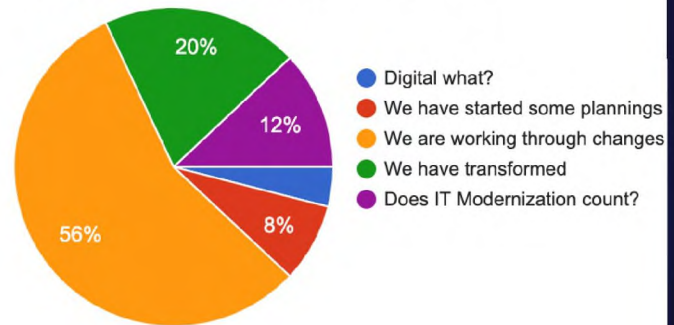
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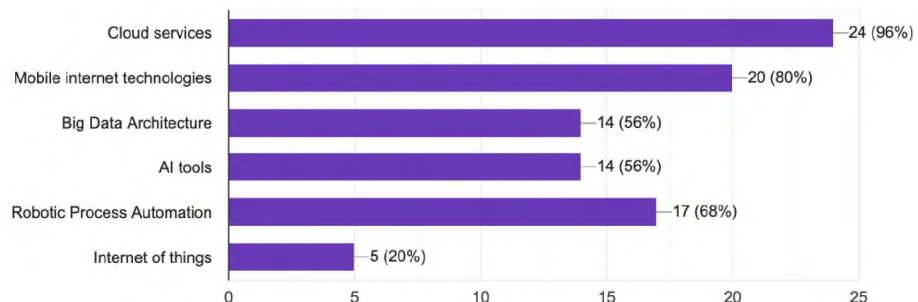
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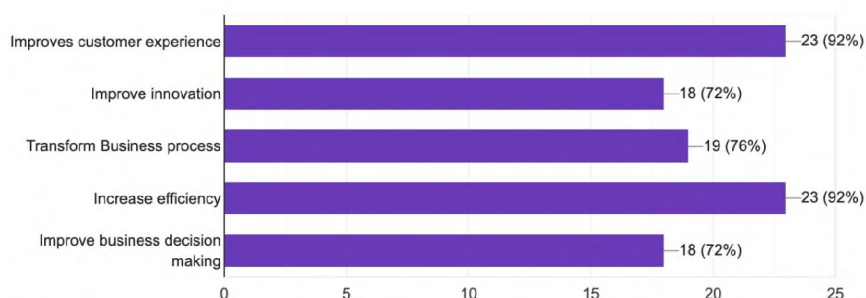
Where do you think your organization is in the process of digital transformation?



Which digital technologies/tools/methods has your organization adopted?



Which of these objectives are driving your organization's digital strategy?



Re: YAFCEA Women in Leadership Event Information

From: "Pratt, William" <[REDACTED]>
To: Darryl Peek <[REDACTED]>, "Mek, Oki (HHS/OCIO)" <[REDACTED]>, "Cooch, Shila R. EOP/OMB" <[REDACTED]>, aaron Enight@ssa <[REDACTED]>, erika Edinnie@gsa <[REDACTED]>, JACOBSON, ALICE (CTR)" <alice.jacobson@associates.hq.dhs> <[REDACTED]>
Cc: AFCEA Bethesda <[REDACTED]>, Theresa Holland <[REDACTED]>, Kristine Huang <[REDACTED]>
Date: Tue, 23 Feb 2021 22:13:15 -0500

Thanks Darryl!

From: Darryl Peek <[REDACTED]>
Sent: Tuesday, February 23, 2021 9:21:41 PM
To: Mek, Oki (HHS/OCIO) <[REDACTED]>, shila Cooch@omb <[REDACTED]>, aaron Enight@ssa <[REDACTED]>, erika Edinnie@gsa <[REDACTED]>, Pratt, William <[REDACTED]>, JACOBSON, ALICE (CTR) <[REDACTED]>
Cc: AFCEA Bethesda <[REDACTED]>, Theresa Holland <[REDACTED]>, Kristine Huang <[REDACTED]>
Subject: Re: YAFCEA Women in Leadership Event Information

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

Greetings All,

Looking forward to the D&I panel tomorrow. In prep for the discussion, I have received input and will update the questions below to get the most value from the discussion. As mentioned during the call, I am happy to have you ask each other questions as well but the questions below will serve as a primer.

1. How do you recommend being a Ally or Partner with employees in the workplace specifically underrepresented groups?

2. What suggestions do you have to be more inclusive and an advocate for others?
3. Are there barriers within that limit the ability to recognize the broad range of diversity that exist already?
4. What are some interesting ways you communicated with employees to create a more inclusive environment?
5. How best should our leaders respond to employee feedback on how diversity/inclusion initiatives really impact them?
6. Are there metrics you are reviewing to measure the success of your D & I initiatives?
7. Do you have any book or blog recommendations for the audience?
8. How can industry support your initiatives across D & I?

Let me know if you have any questions.

Best,

Darryl



Darryl E. Peek II

Head of Federal Strategic Partnerships

(650)

793-7570

dpeek@google.com

Google Cloud for Government:

[>https://www.google.com/cloud/solutions/government/<](https://www.google.com/cloud/solutions/government/)

On Tue, Feb 23, 2021 at 10:19 AM Kristine Huang <KrHuang@absconsulting.com> wrote:

Hi all,

We are excited for everyone to participate in tomorrow's Women in Leadership event. By now, you should have received a unique code to join tomorrow's event. If you do not have one, please reach out to the AFCEA Bethesda Registrar so they can get you one ASAP. As a reminder, please join at least 10 minutes before the event so that we can test video and audio.

I attached the slides we reviewed in the speaker prep calls last week, but if anyone wants a refresher or has any additional questions feel free to reach out to me directly.

For those that want to use one of our background images, please see attached options. You can use your own or no background at all, but now you have multiple options.

I also wanted to introduce you all to Alisa Bearfield from CGI who will be moderating the Q&A Session tomorrow.

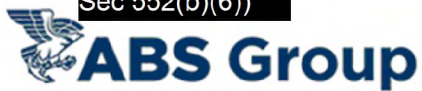
Thanks again and looking forward to tomorrow!

Kristy Huang

Capture Manager

1525 Wilson Blvd. Suite 625 | Arlington, VA 22209

Mobile **Ex 6 - (5 U.S.C.
Sec 552(b)(6))**



[>https://www.abs-group.com/Markets-We-Serve/Government/<](https://www.abs-group.com/Markets-We-Serve/Government/)

[EXTERNAL] YAFCEA Women in Leadership Event Information

From: Kristine Huang <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: "Braxton, Yolanda (PHMSA)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sheena Burrell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, paula-x.wagner@uscis.dhs <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cooch, Shila R." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, erika.linnie@gsa <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, aaron.knight@ssa <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mek, Oki (HHS)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, william.bratt@hq.dhs <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, sherri.okol@nasa <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, isa.bearfield@cgifederal <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Alexis Bonnell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: AFCEA Bethesda <registrar@afceabethesda.org>, Theresa Holland <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "JACOBSON, ALICE (CTR)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "RALSTON, MICHELLE" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cenon-Pedrosa, Arlene (CGI Federal)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Tue, 23 Feb 2021 10:19:53 -0500
Attachments: WIL Speaker Prep Call.pdf (210.58 kB)

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Thanks again and looking forward to tomorrow!

Kristy Huang
Capture Manager

1525 Wilson Blvd. Suite 625 | Arlington, VA 22209

Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))



<https://www.abs-group.com/Markets-We-Serve/Government/>



bethesda.afceachapters.org



Young AFCEA Bethesda

**WOMEN IN
LEADERSHIP**





2020-2021

Women in Leadership

Speaker & Moderation Prep Session

Young AFCEA Bethesda
February 24, 2021 | 5:30 PM - 7:30 PM ET

Virtual Event Best Practices

- Keep your device plugged in and use wired internet (if possible) to minimize connectivity issues.
- Check your device for software updates, etc.
- Test your video to ensure you have adequate lighting during the event timeframe.
- Set your camera at eye-level by stacking some books or using a laptop raiser.
- Decide on your background and set it prior to the event.
- Avoid wearing clothing that is the same color as the virtual background.
- Join at least 10 minutes before the event.



Event Agenda

- 5:30 PM - 5:35 PM YAFCEA Opening Remarks
- 5:35 PM - 5:40 PM Speaker Introduction (Google)
- 5:40 PM - 6:20 PM Panel 1: Women in Leadership Panel (NCI Moderating)
- 6:20 PM - 7:00 PM Panel 2: D&I Partners & Allies Panel (Google Moderating)
- 7:00 PM - 7:25 PM Panelist Q&A
- 7:25 PM - 7:30 PM Closing Remarks



Panel 1: Women in Leadership - Building Up the Women Around You

Women in Leadership

- What advice would you provide to other women who are interested in reaching your level of success, given the sector's gender gaps, especially in leadership?
- What is the impact that female leaders can have on an organization?
- What is the impact that leadership roles have on women who hold them?
- How do we, as women, empower employees when leadership changes occur?
- What are the challenges and opportunities that women face in positions of leadership?

Work/Life Balance

- In the news, there is a lot of conversation about COVID disproportionately affecting women leaving the workforce or having to care for their families while working from home. Have you seen this at your agency? How has this affected your role and your programs?

Promoting Diversity in Workplace

- Where have you experienced resistance to expanding the role of women in leadership? How did you and your team respond?
- How can others be better partners and allies to women in the IT industry? What recommendations do you have for others to be more inclusive and an advocate for others (women and BIPOC)?



Panel 2: Allies & Partners - Promoting Diversity & Inclusion in the Workplace

Serving as a Partner and Ally

- How can men be allies to women in the workplace?
- How can we all be an ally or partner to others to ensure inclusion and equity in the workplace?
- Can you share a specific example of how you have supported diversity and inclusion in the workplace? What are some easy-to-replicate programs you've put in place to make a difference?
- How can others be inclusive and an advocate for others?

Promoting Diversity in the Workplace

- How do you measure diversity, equity, and inclusion?
- How do you build your network of diverse candidates and prove that your organization is worth consideration?
- Are there barriers within that limit the ability to recognize the broad range of diversity that exist already?
- How important is communication with all employees when building a case for developing a formal workplace diversity and inclusion program?
- How best should our leaders respond to employee feedback on how diversity/inclusion initiatives really impact them?
- What successful initiatives or best practices has your organization identified concerning diversity and inclusion issues?





Young AFCEA Bethesda

**WOMEN IN
LEADERSHIP**





[EXTERNAL] Re: Tracking ENX enrollments on iOS via logo asset requests

From: Steve Leibman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Chris Pimlott <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Michael Tanne <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Bill Pugh <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Chris Tan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hillard, Nathaniel K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Wed, 24 Feb 2021 17:21:20 -0500

Hi all,

Continuing on the theme of the most recent email in this thread, can I get confirmation that we're applying the right logic to calculate iOS activations?

Here's what we're doing in [the latest prerelease/prototype version of the metrics spreadsheet](#):

We capture a daily and hourly summary of the following:

- **HealthENBuddy:** A count of all access with user agent string '^HealthENBuddy/[0-9]+ CFNetwork/'
- **Settings:** A count of all access with user agent string '^Settings/[0-9]+ CFNetwork/'
- **Other:** A count of all access with user agent string ' CFNetwork/' minus the count of all access with user agent string '^(Settings|HealthENBuddy)/[0-9]+ CFNetwork/'
- **Installs:** A count of all access with any user agent

We then have a summary tab in the spreadsheet intended as the primary data set for human consumption, in which there is a column called "# iOS activations (approximate)", and this has the **daily** data from "**Installs**" described above. None of the other calculations described above are represented in the data on that main tab.

Questions:

- Are these calculations and user agent strings correct?
- Are there other preferred names for each of these data sets?

- Is it reasonable to just have the total installs (ignoring user agent) on the summary intended for human consumption?
- Is there a multiplier we should apply before calling it "# iOS activations (approximate)"? (I know that in some versions of this, a factor of 0.85 had been multiplied in)

I'd like to make sure that we agree on answers on how each of the above should be computed and what it should be called, and also that it's okay to share these conclusions with other states as questions arise.

Thanks!

Steve Leibman

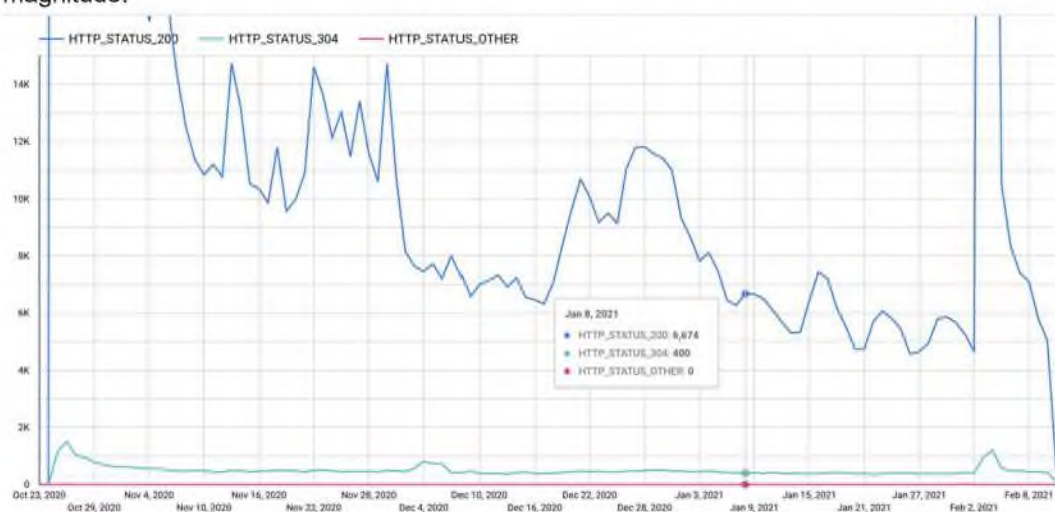
USDR Volunteer

On Fri, Feb 12, 2021 at 10:37 PM Steve Leibman <Ex 6 - (5 U.S.C. Sec)> wrote:

- Is it correct to assume that the ENX Metrics Google Worksheet is this [CO - ENX Metrics](#) sheet? I see that you (Michael Tanne) are the owner, and it's something that Chris and I and some others have already been looking at, so if yes, then we should be all set on that front.
- Michael, you had separately shared with me a copy of what NV is doing in a Bigquery query. The context for sharing that was that I was tagging along with somebody trying to help WI, but I think it might be helpful to tie it all together here to make sure that the stats coming from different states represent the same thing. Can you help confirm that I understand that query correctly? Do these four counts exactly correspond to what should go in the four spreadsheet columns (from the above sheet) labeled "HealthENBuddy", "Settings", "Other Settings", "Total image count"? It looks like it doesn't exactly match up with Chris's summary. My reading of the Nevada SQL that you sent is that their logic is to:
 - Count all requests with user agent HealthENBuddy, and label the count HealthENBuddy
 - Count all requests with user agent Settings and label the count Settings
 - Count all requests (any user agent), subtract anything with either HealthENBuddy or Settings and label the final result Settings (this is a duplicate label as previous,

and when I did an experiment with a similar query, Bigquery happily accommodates by naming it Settings_1)

- Count all requests (any user agent) and label it Installs
- If it helps for reference, I've included a copy of what was sent as Nevada's SQL query in [these notes](#) (scroll all the way down to "Appendix I: Sample Query From Elsewhere" to see it... the rest of that document is only peripherally related, and represents my notes from experimenting with CO data in an attempt to guess how to help WI, where I haven't actually seen what their logs look like and so am tossing in a few suggestions while blindfolded to get them unstuck).
- On Chris's question about HTTP status codes, I took a glance at CO data, and there are indeed some 304 return statuses, outnumbered by 200 return statuses by one-ish order of magnitude:



On Fri, Feb 12, 2021 at 6:41 PM Chris Pimlott <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hi Michael,

Thanks for the thorough response. So, to summarize:

- We don't need to worry too much about the specific user-agent, as long as it's in one of those four buckets (**HealthENBuddy**, **ENBuddy**, **Settings**, **Settings (localized)**)
- Logo usage in the EN Settings menu (post-enrollment) and as part of the self-reporting/verification flow should use a cached copy and not cause another 200 response
 - Does it check the server at all and create a 304 response?

The guide is very helpful. Is there a place online we can point to that always has the latest version? And can you also send me a copy of the "ENX Metrics Google Worksheet" mentioned? Thanks!

Chris

On Fri, Feb 12, 2021 at 9:39 AM Michael Tanne <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Chris,

Answers to your questions in-line.

Best,

Michael

On Feb 11, 2021, at 11:59 PM, Chris Pimlott <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Apple team,

We wanted to get some clarification on how the PHA logo is requested and used by iOS during ENX enrollment to make sure we are tracking enrollments correctly.

We know the agency logo is requested for display as part of the enrollment flow; but it is also displayed at other times, such as in the EN Settings menu after enrollment and during the "share diagnosis" flow.

The main place the Logo Image is displayed is on the Consent Screen during onboarding. (The center screen in the attached screenshots)

The logo also gets shown if a user manually goes into EN settings. But the image should be cached on the device so it should not trigger additional image counts for those devices that have already been through the flow.

How can we distinguish between these to make sure we're only tracking requests associated with an enrollment?

There's no way to tell these two apart, but we've found the number of users who manually go into settings to be very small.

From what I'm told, the user-agent changes depending on the situation, but I'm not entirely clear which ones are used when. I'm told the main ones to look for are:

- **Settings**
- **HealthENBuddy**

In practice, we're also seeing:

- **ENBuddy**
- Localized versions of "Settings", e.g.
 - **Configuración**
 - **设置**
 - **Réglages**
 - etc

Yes, ENBuddy is the same as HealthENBuddy, but from a device running iOS 12.5 update. And the localizations also show up.

I've attached an updated version of "Guide to ENX Metrics" which breaks down when each of these UserAgents show up.

You'll want to aggregate a count of each of these 4 UserAgents for each hour. There's a column for each in the ENX Metrics Google Worksheet we have shared.

I also see some that reference ConfigTool; I'm guessing these might be managed devices that are enrolled during activation?

Not sure where those would be coming from. The number should be small, and safe to ignore.

If you see a large number we'll want to investigate further.

A complete list of all iOS user-agents we've seen is attached.

Please help us understand how and when the logo image is requested, and how we can use this to track enrollments. We've heard other states and countries are using this as well, but I haven't been able to find any definitive documentation about it. It would be good to have some sort of official guidance.

Thanks,

Chris Pimlott

Engineer

U.S. Digital Service

Ex 6 - (5 U.S.C. Sec

Ex 6 - (5

U.S.C. Sec

<CFNetwork-user-agents.csv>

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Chris Pimlott

Engineer

U.S. Digital Service

Ex 6 - (5 U.S.C. Sec

Ex 6 - (5

U.S.C. Sec

Re: YAFCEA Women in Leadership Event Information

From: Erika Dinnie - IDT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: "Mek, Oki (HHS/OCIO)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, aaron.knight@ssa.gov, william.pratt@hq.dhs.gov, "JACOBSON, ALICE (CTR)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, AFCEA Bethesda <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Theresa Holland <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kristine Huang <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Alexis Bonnell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thu, 25 Feb 2021 07:56:32 -0500

Thank you for including me and for the information. Appreciate it!

On Thu, Feb 25, 2021 at 7:47 AM Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Good Morning All,

I would like to thank you for your participation in the Diversity and Inclusion Panel yesterday! It was a remarkable conversation with a ton of value bombs! I learned a lot yesterday and I am motivated by the great initiatives each of your agencies have underway. Based on the feedback from the audience, there is a demand signal for more events around this topic.

If you are interested in checking out the DEI efforts at Google, feel free to check out <https://diversity.google/> for our annual report.

Looking forward to keeping in touch and let me know if you have any questions.

Have a great day.

Best,
Darryl



Darryl E. Peek II
Head of Federal Strategic Partnerships
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Google Cloud for Government:

<https://www.google.com/cloud/solutions/government/>

On Tue, Feb 23, 2021 at 9:21 PM Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:
Greetings All,

Looking forward to the D&I panel tomorrow. In prep for the discussion, I have received input and will update the questions below to get the most value from the discussion. As mentioned during the call, I am happy to have you ask each other questions as well but the questions below will serve as a primer.

1. How do you recommend being a Ally or Partner with employees in the workplace specifically underrepresented groups?
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6. Are there metrics you are reviewing to measure the success of your D & I initiatives?
7. Do you have any book or blog recommendations for the audience?
8. How can industry support your initiatives across D & I?

Let me know if you have any questions.

Best,

Darryl



Darryl E. Peek II
Head of Federal Strategic Partnerships

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Google Cloud for Government:

<https://www.google.com/cloud/solutions/government/>

On Tue, Feb 23, 2021 at 10:19 AM Kristine Huang Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi all,

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I attached the slides we reviewed in the speaker prep calls last week, but if anyone wants a refresher or has any additional questions feel free to reach out to me directly.

For those that want to use one of our background images, please see attached options. You can use your own or no background at all, but now you have multiple options.

I also wanted to introduce you all to Alisa Bearfield from CGI who will be moderating the Q&A Session tomorrow.

Thanks again and looking forward to tomorrow!

Kristy Huang

Capture Manager

1525 Wilson Blvd. Suite 625 | Arlington, VA 22209

Mobile Ex 6 - (5 U.S.C. Sec 552(b)(6))



[>https://www.abs-group.com/Markets-We-Serve/Government/<](https://www.abs-group.com/Markets-We-Serve/Government/)

--



U.S. General Services Administration

Erika Dinnie

Associate CIO for
Digital Infrastructure Technologies
Office of GSA IT
Mobile

Ex 6 - (5 U.S.C.
Sec 552(b)(6))

RE: YAFCEA Women in Leadership Event Information

From: "Pratt, William" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: Darryl Peek [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Mek, Oki (HHS/OCIO)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Cooch, Shila R. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], aaron [Ex 6 - (5 U.S.C. Sec 552(b)(6))], enight@ssa [Ex 6 - (5 U.S.C. Sec 552(b)(6))], erika [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "JACOBSON, ALICE (CTR)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: AFCEA Bethesda [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Theresa Holland [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kristine Huang [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Alexis Bonnell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 25 Feb 2021 08:59:28 -0500

Thank you, Darryl! It was really great to meet everyone and hear their thoughts.

All the best!

Bill

William R. Pratt
Director, Strategic Technology Management
DHS Chief Technology Officer Directorate, OCIO
Mobile [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

From: Darryl Peek [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Sent: Thursday, February 25, 2021 7:47 AM
To: Mek, Oki (HHS/OCIO) [Ex 6 - (5 U.S.C. Sec 552(b)(6))], shila [Ex 6 - (5 U.S.C. Sec 552(b)(6))], cooch@omb [Ex 6 - (5 U.S.C. Sec 552(b)(6))], aaron [Ex 6 - (5 U.S.C. Sec 552(b)(6))], enight@ssa [Ex 6 - (5 U.S.C. Sec 552(b)(6))], erika [Ex 6 - (5 U.S.C. Sec 552(b)(6))], pratt, William <william [Ex 6 - (5 U.S.C. Sec 552(b)(6))], pratt@hq.dhs [Ex 6 - (5 U.S.C. Sec 552(b)(6))], JACOBSON, ALICE (CTR) [Ex 6 - (5 U.S.C. Sec 552(b)(6))], <alice.jacobson@associates.hq.dhs [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: AFCEA Bethesda [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Theresa Holland [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kristine Huang [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Alexis Bonnell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Subject: Re: YAFCEA Women in Leadership Event Information

CAUTION: This email originated from outside of DHS. DO NOT click links or open attachments unless you recognize and/or trust the sender. Contact your component SOC with questions or concerns.

Good Morning All,

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Head of Federal Strategic Partnerships

Ex 6 - (5 U.S.C. Sec
552(b)(6))

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Darryl E. Peek II
Head of Federal Strategic Partnerships

Ex 6 - (5 U.S.C. Sec
552(b)(6))

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Capture Manager

1525 Wilson Blvd. Suite 625 | Arlington, VA 22209

Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))



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<https://www.abs-group.com/Markets-We-Serve/Government/>

[EXTERNAL] Young AFCEA Bethesda 2021 Women in Leadership ProDev event

From: Therese Holland_RZF_US [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: "Wagner, Paula S" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Mek, Oki (OS/OCIO/CAIO)"
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Sheena Burrell [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Knight, Aaron"
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Cooch, Shila R. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
william [Ex 6 - (5 U.S.C. Sec 552(b)(6))], erik [Ex 6 - (5 U.S.C. Sec 552(b)(6))], innie@gsa [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Braxton, Yolanda (PHMSA)"
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], sherr [Ex 6 - (5 U.S.C. Sec 552(b)(6))], sokol@nasa [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kristy Huang
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Alexis Bonnell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
alisa [Ex 6 - (5 U.S.C. Sec 552(b)(6))], bearfield@cgifedera [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Hoover, Jennifer [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kristine Huang
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: AFCEA Bethesda Registrar <registrar@afceabethesda.org>, Elizaveta Zaychenko
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Mike Wall [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Therese
Holland [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Lindsay Gowens [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Elizabeth Richards [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Naina C. Leo [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 25 Feb 2021 11:43:35 -0500

Good Morning Speakers!

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Thank you again for supporting the Young AFCEA Bethesda chapter, and we hope you consider speaking again at future events! Expect to hear from us again soon! ☺

Warm Regards,
Therese Holland
President of Young AFCEA Bethesda

Therese Holland
Digital Product Manager
Mobile **Ex 6 - (5 U.S.C.
Sec 552(b)(6))**
375 Hudson St., 9th Floor
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Ex 6 - (5 U.S.C. Sec 552(b)(6))



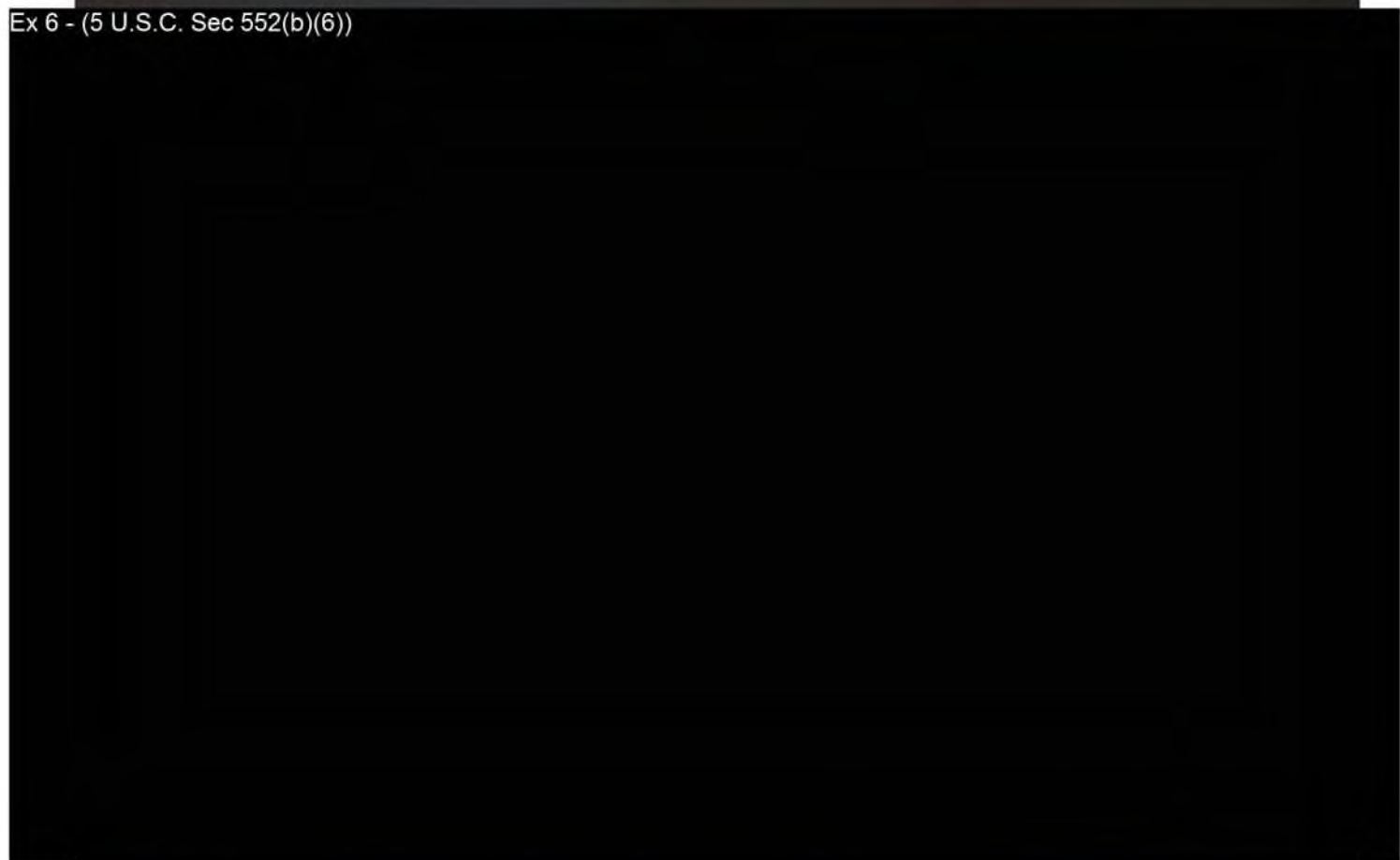


Ex 6 - (5 U.S.C. Sec 552(b)(6))





Ex 6 - (5 U.S.C. Sec 552(b)(6))





Ex 6 - (5 U.S.C. Sec 552(b)(6))



Re: Young AFCEA Bethesda 2021 Women in Leadership ProDev event

From: Sheena Burrell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
:
To: Therese Holland_RZF_US [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: "Wagner, Paula S" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Mek, Oki (OS/OCIO/CAIO)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Knight, Aaron" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Cooch, Shila R. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], william.pratt@hq.dhs.gov [Ex 6 - (5 U.S.C. Sec 552(b)(6))], erika.dinnie@gsa.gov [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Braxton, Yolanda (PHMSA)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], sherryl.sokol@nasa.gov [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kristy Huang [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Alexis Bonnell [Ex 6 - (5 U.S.C. Sec 552(b)(6))], alisa.hearfield@coifedera.gov [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Hoover, Jennifer" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Kristine Huang [Ex 6 - (5 U.S.C. Sec 552(b)(6))], AFCEA Bethesda Registrar [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Elizaveta Zaychenko [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Mike Wall [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Therese Holland [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Lindsay Gowens [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Elizabeth Richards [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Naina C. Leo [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Thu, 25 Feb 2021 12:37:46 -0500

Thank you all for inviting me. I loved the panel and it was a great discussion!

Sheena N. Burrell
Deputy Chief Information Officer
Information Services
National Archives and Records Administration
8601 Adelphi Road | College Park MD 20740
Office [Ex 6 - (5 U.S.C. Sec 552(b)(6))] Mobile [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

On Thu, Feb 25, 2021 at 11:59 AM Therese Holland_RZF_US wrote:

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

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Therese Holland

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Therese Holland

Digital Product Manager

Mobile + Ex 6 - (5 U.S.C.
Sec 552(b)(6))

375 Hudson St., 9th Floor

New York, NY 10019

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RE: [EXTERNAL] Re: YAFCEA Women in Leadership Event Information

From: "Knight, Aaron" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mek, Oki (HHS/OCIO)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, erika.dinnie@gsa <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, william.pratt@hq.dhs <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "JACOBSON, ALICE (CTR)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: AFCEA Bethesda <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Theresa Holland <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Kristine Huang <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Alexis Bonnell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thu, 25 Feb 2021 07:50:46 -0500

I really appreciated the knowledge of the remarkable people that put this together. No imposters in this group. I continue to be influenced by great women leaders and look forward to seeing where they lead us in the future.

From: Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Thursday, February 25, 2021 7:47 AM
To: Mek, Oki (HHS/OCIO) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; shila.cooch@omb <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Knight, Aaron <Aaron.Knight@ssa <Ex 6 - (5 U.S.C. Sec 552(b)(6))>>; erika.dinnie@gsa <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; William.Pratt@hq.dhs <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; JACOBSON, ALICE (CTR) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
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If you are interested in checking out the DEI efforts at Google, feel free to check out <https://diversity.google/> for our annual report.

Looking forward to keeping in touch and let me know if you have any questions.

Have a great day.

Best,
Darryl



Darryl E. Peek II
Head of Federal Strategic Partnerships

Ex 6 - (5

Ex 6 - (5 U.S.C. Sec

Google Cloud for Government:

<https://www.google.com/cloud/solutions/government/>

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I attached the slides we reviewed in the speaker prep calls last week, but if anyone wants a refresher or has any additional questions feel free to reach out to me directly.

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I also wanted to introduce you all to Alisa Bearfield from CGI who will be moderating the Q&A Session tomorrow.

Thanks again and looking forward to tomorrow!

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Capture Manager

1525 Wilson Blvd. Suite 625 | Arlington, VA 22209

Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))



<https://www.abs-group.com/Markets-We-Serve/Government/>

Re: VF - Google follow-up 2/22 [EXTERNAL]

From: "Sewalk, Kara" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >
:
To: "Brownstein, John" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Michael Thompson Gulick
<Ex 6 - (5 U.S.C. >
Cc: Hema Budaraju <Ex 6 - (5 U.S.C. Sec >, Karen DeSalvo <Ex 6 - (5 U.S.C. Sec
Megan Ryskamp <Ex 6 - (5 U.S.C. Sec >, Henry Wei <Ex 6 - (5 U.S.C. Sec >,
"Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >
Date: Thu, 25 Feb 2021 14:02:29 -0500

Michael,

Thanks for sharing these mocks! Would it be possible for the Google Maps copy to say something like, 'Information provided by vaccinefinder.org' as you have on the Waze example? Feel like it's not entirely clear with the copy right now.

Let me know your thoughts.

Best,

Kara

From: Brownstein, John

Sent: Thursday, February 25, 2021 1:57 PM

To: Michael Thompson Gulick; Sewalk, Kara

Cc: Hema Budaraju; Karen DeSalvo; Megan Ryskamp; Henry Wei; Hsiang, Mina K.
EOP/OMB

Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

Thank you Michael! We are all so excited.

Great mockups. Is that the same experience for Google Search results as well?

Also, I just heard from the White House. They would love to connect with you and strategize about go live. Adding Mina Hsiang from USDS.

Could we get something arranged ASAP?

Thanks!

John

From: Michael Thompson Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Thursday, February 25, 2021 at 1:53 PM
To: John Brownstein <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Sewalk, Kara" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

*** External Email - Caution ***

[+Sewalk, Kara](#)

John, Kara- congratulations on today's launch! The site looks fantastic, and I especially like the UI for showing in/out of stock.

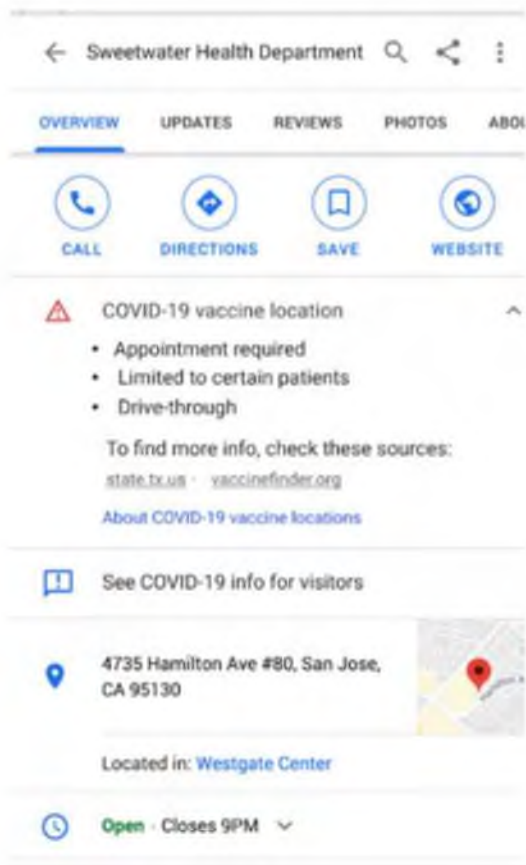
Copied below are mocks of the listings on Google Maps and Waze. We plan to go live as early as tomorrow with all opt-in listings reporting inventory (~4,596 sites from your latest cut).

Also, a weekly standing meeting is confirmed for Thursdays at 12pm PT (3pm ET), starting next week. I think the feedback loop will be very helpful to both sides as data volume grows.

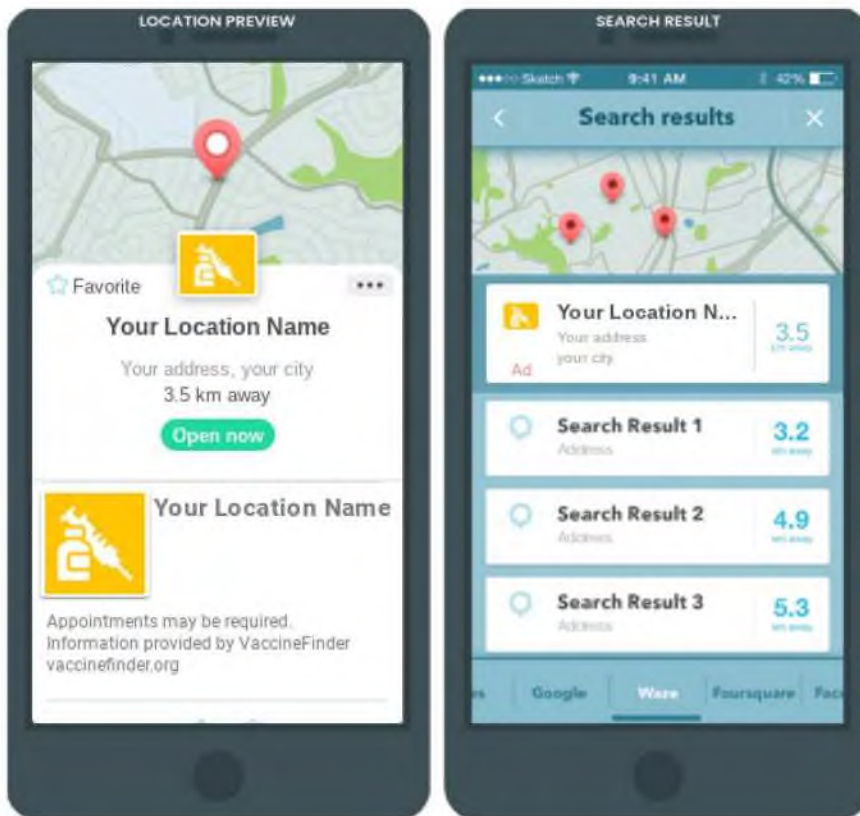
Thanks, and don't hesitate to reach out.

Michael

Google:



Waze:



On Mon, Feb 22, 2021 at 9:15 PM Brownstein, John <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Hema,

Great meeting you as well. We are thrilled with the partnership.

1-Happy to meet. Just need to think who on our end should attend those meetings but sounds right

2-I'm pretty sure I explained this. It's not a reliability issue. We can't display jurisdiction sites without their approval. And we can't share data that is not on the public site. Sorry if I wasn't clear about this.

Thank you!!

John

From: Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Monday, February 22, 2021 at 8:56 PM

To: John Brownstein <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michael Thompson
Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joan Hunter
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Megan
Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: VF - Google follow-up 2/22 [EXTERNAL]

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John,

It was great to finally meet you in a live forum. We're excited to be working together on this important challenge, and wish your team the best of luck on the upcoming launch.

I wanted to follow up on two points related to our data sharing partnership:

- 1.
2. Are you open to a weekly
3. standing meeting to align on data delivery, timing and other technical matters that are sure to pop up? Regular communication between our teams will help us ensure that VF's listings are properly displayed across Google surfaces in a timely manner.
- 4.
- 5.
6. Once the soft launch begins,
7. can VF share all listings with opt-in permissions from the provider? If the phased rollout on VF's frontend is due to site reliability, we don't want to hold up states with data ready to be published.
- 8.

Again, we greatly appreciate your partnership. Don't hesitate to reach out. And we are all rooting for an amazing launch for you and team.

hema

[EXTERNAL] Re: YAFCEA Women in Leadership Event Information

From: Alexis Bonnell <Ex 6 - (5 U.S.C.)>
To: Darryl Peek <Ex 6 - (5 U.S.C.)>
Cc: "Mek, Oki (HHS/OCIO)" <Ex 6 - (5 U.S.C.)>, "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec)>, aaron.knight@ssa.Ex , erika.dinnie@gsa.Ex , william.pratt@hq.dhs.Ex , "JACOBSON, ALICE (CTR)" <alice.jacobson@associates.hq.dhs.Ex 6 , AFCEA Bethesda <Ex 6 - (5 U.S.C. Sec)>, Theresa Holland <Ex 6 - (5 U.S.C. Sec)>, Kristine Huang <Ex 6 - (5 U.S.C. Sec)>
Date: Thu, 25 Feb 2021 07:57:26 -0500

Thanks all for including me, I wanted to also share 2 "co-created" resources that might be interesting to the group. The ask would be that these are "compilation docs" that we hope you would add some of your great insights too so we can all be better at managing teams, being leaders, and driving results. If you have problems opening them let me know.

["Driving Team Intimacy During Remote Work"](#)

["Breaking Bureaucracy: Leading and Fostering Innovative Culture in Government and Bureaucracies- A Playbook"](#)

Best,
Alexis

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Looking forward to keeping in touch and let me know if you have any questions.

Have a great day.

Best,
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Darryl E. Peek II
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Ex 6 - (5



Ex 6 - (5 U.S.C.

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Capture Manager

1525 Wilson Blvd. Suite 625 | Arlington, VA 22209

Mobile: Ex 6 - (5 [REDACTED])



[>https://www.abs-group.com/Markets-We-Serve/Government/<](https://www.abs-group.com/Markets-We-Serve/Government/)

RE: YAFCEA Women in Leadership Event Information

From: "Mek, Oki (OS/OCIO/CAIO)" <[REDACTED]>
:
To: Alexis Bonnell <[REDACTED]>, Darryl Peek <[REDACTED]>
Cc: "Cooch, Shila R. EOP/OMB" <[REDACTED]>, aaron.knight@ssa.gov, erika.dinnie@gsa.gov, william.pratt@hhs.gov, "JACOBSON, ALICE (CTR)" <[REDACTED]>, AFCEA Bethesda <[REDACTED]>, Theresa Holland <[REDACTED]>, Kristine Huang <[REDACTED]>
Date: Thu, 25 Feb 2021 08:44:52 -0500

Good morning,

Great discussion, thank you for including me.

Very Respectfully,

Oki Mek

Chief Artificial Intelligence Officer (CAIO)
US Department of Health & Human Services
Office of the Chief Information Officer (OCIO)
[200 Independence Ave, SW | Rm. 324E | Washington, DC 20201](#)
M: [REDACTED] | [REDACTED]

From: Alexis Bonnell <[REDACTED]>
Sent: Thursday, February 25, 2021 7:57 AM
To: Darryl Peek <[REDACTED]>
Cc: Mek, Oki (OS/OCIO/CAIO) <[REDACTED]>; shila.cooch@omb.gov; aaron.knight@ssa.gov; erika.dinnie@gsa.gov; William.Pratt@hhs.gov; JACOBSON, ALICE (CTR) <[REDACTED]>; AFCEA Bethesda <[REDACTED]>; Theresa Holland <[REDACTED]>; Kristine Huang <[REDACTED]>
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Ex 6 - (5 U.S.C. Sec

552(b)(6))

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Capture Manager

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Mobile: Ex 6 - (5
U.S. Sec



<https://www.abs-group.com/Markets-We-Serve/Government/>

Re: VF - Google follow-up 2/22 [EXTERNAL]

From: Jan Antonaros <[REDACTED]>
:
To: "Hsiang, Mina K. EOP/OMB" <[REDACTED]>
Cc: Karen DeSalvo <[REDACTED]>, Megan Ryskamp <[REDACTED]>, "Brownstein, John" <[REDACTED]>, Michael Thompson Gulick <[REDACTED]>, "Sewalk, Kara" <[REDACTED]>, Hema Budaraju <[REDACTED]>, Henry Wei <[REDACTED]>, "Kates, Natalie M. EOP/OMB" <[REDACTED]>
Date: Thu, 25 Feb 2021 19:48:58 -0500

Hi Mina,

We're happy to jump on a call tonight or tomorrow morning to discuss this issue if helpful. Initially, we plan to only show a limited number of listings reporting stock. We have ~4500 such listings from Vaccine Finder's latest submission, and plan to display those as early as next Monday. If you're concerned, we could temporarily disable the attribution link to VaccineFinder.org until things are more certain. We also look forward to learning more about the availability API.

Please let us know if you have any questions.

Thanks,
Jan on behalf of the Google team
Jan Fowler Antonaros
Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001
[REDACTED]
Android Mobile: [REDACTED]

On Thu, Feb 25, 2021 at 6:10 PM Hsiang, Mina K. EOP/OMB <[REDACTED]> wrote:

Yes, amazing work everyone!!! And nice to see you both Karen and Henry 😊

Just discussed with Andy, and we'd love if Google could hold off for a week or so, just so that supply can fill in a bit more (so not everyone clicking around comes up short) and so we can watch consumer behavior in response to having this shared data- see how things play out a little bit.

Does that work?

Then we can circle up early next week to re-discuss.

Also in the meantime, Natalie we should loop google in as well on our work around building the availability API.

Thanks!

Mina

From: Karen DeSalvo <[REDACTED]>
Sent: Thursday, February 25, 2021 1:51 PM
To: Megan Ryskamp <[REDACTED]>
Cc: Brownstein, John <[REDACTED]>; Jan Antonaros <[REDACTED]>; Michael Thompson Gulick <[REDACTED]>; Sewalk, Kara <[REDACTED]>; Hema Budaraju <[REDACTED]>; Henry Wei <[REDACTED]>; Hsiang, Mina K. EOP/OMB <[REDACTED]>
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

Hi all,

Let me pile on my congratulations for the release today - the press has been great and we are proud to be associated with you all. We are happy to chat if that is helpful.

Best,

kd

On Thu, Feb 25, 2021 at 11:30 AM Megan Ryskamp <[REDACTED]> wrote:

A huge congrats to the team on this milestone!

It's great to meet you Mina. I'm adding Jan Antonaros from Google who manages our engagement with the White House in COVID-19 areas. [+Jan Antonaros](#)

We'd be happy to assemble the right Google group for a conversation as soon as possible. Let us know some good times for you - we can make ourselves available!

Thanks,

Megan

On Thu, Feb 25, 2021 at 10:57 AM Brownstein, John

<[REDACTED]> wrote:

Thank you Michael! We are all so excited.

Great mockups. Is that the same experience for Google Search results as well?

Also, I just heard from the White House. They would love to connect with you and strategize about go live. Adding Mina Hsiang from USDS.

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[+Sewalk, Kara](#)

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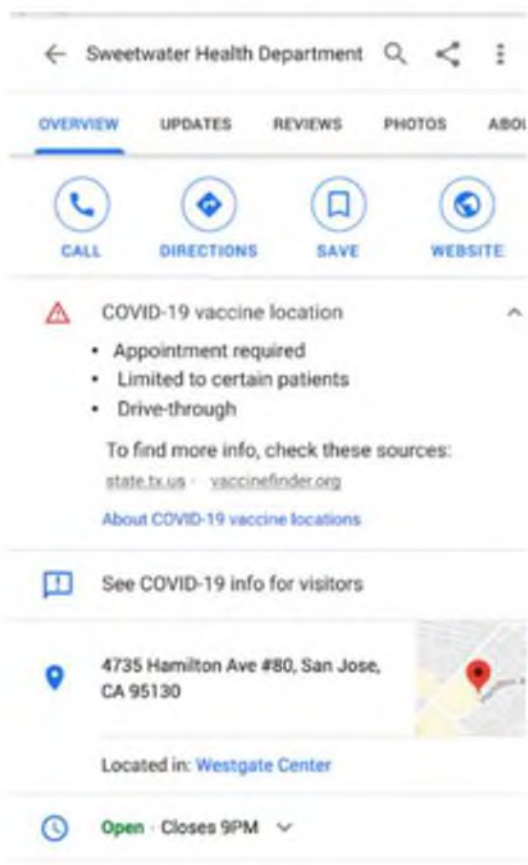
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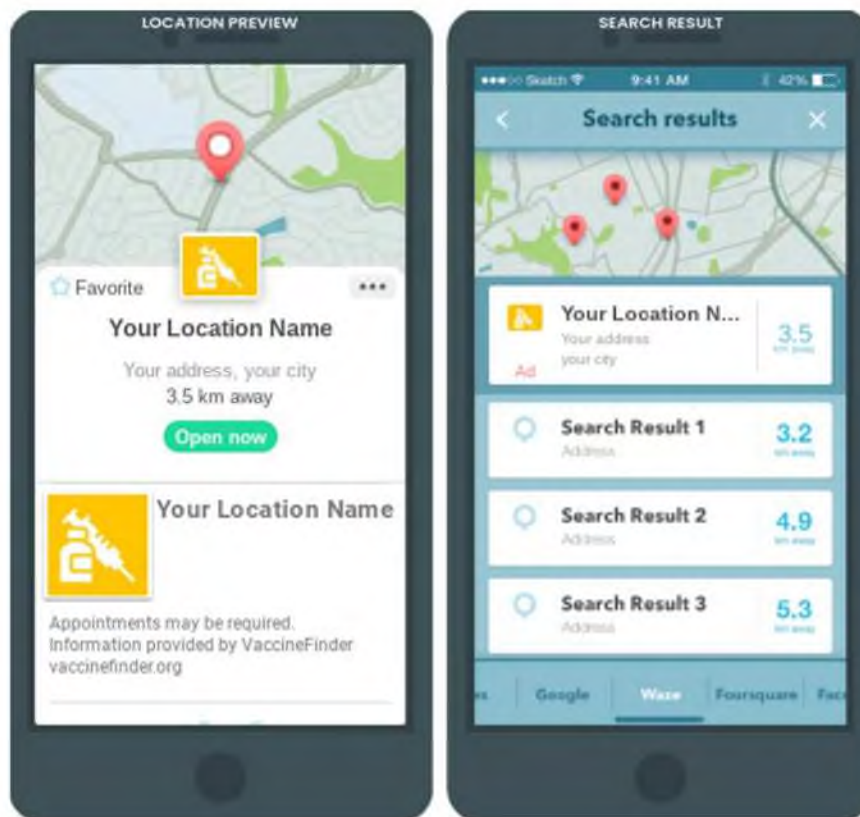
Thanks, and don't hesitate to reach out.

Michael

Google:



Waze:



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2. Are you open to a weekly
3. standing meeting to align on data delivery, timing and other technical matters that are sure to pop up? Regular communication between our teams will help us

ensure that VF's listings are properly displayed across Google surfaces in a timely manner.

- 4.
- 5.
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- 8.

Again, we greatly appreciate your partnership. Don't hesitate to reach out. And we are all rooting for an amazing launch for you and team.

hema

RE: VF - Google follow-up 2/22 [EXTERNAL]

From: "Schildroth, Christina M. EOP/OMB" [Redacted]
To: Jan Antonaros [Redacted]
Date: Fri, 26 Feb 2021 09:38:05 -0500

Jan,

An invite for 12:30-1pm has been sent to you and the colleagues you provided below. Feel free to forward the invite if there are additional folks you would like to attend.

Kindly,
Chris

From: Jan Antonaros <jantonaros@google.com>
Sent: Friday, February 26, 2021 9:14 AM
To: Schildroth, Christina M. EOP/OMB <Christina.M.Schildroth@omb.eop.gov>
Cc: Hsiang, Mina K. EOP/OMB <Mina.K.Hsiang@omb.eop.gov>
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

Today at 12:30pm EST works for me. Could you please include my colleagues Megan and Michael in the calendar invite?

mryskamp@google.com [Redacted]

gulick@google.com [Redacted]

Thank you!

On Fri, Feb 26, 2021, 9:07 AM Schildroth, Christina M. EOP/OMB [Redacted] wrote:

Good morning Jan,

Mina has the following times available to chat. Would either of these times work on your side? If not, please propose alternative times.

Today, Friday, 2/26 - 12:30p-1:00pm EST
Saturday, 2/27 - 11:30am-12:00pm EST

Thank you,
Christina Schildroth
U.S. Digital Service
Executive Assistant to Mina Hsiang
Ex 6 - (5 U.S.C. Sec 552(b)(6))

From: Hsiang, Mina K. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Friday, February 26, 2021 1:03 AM
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Schildroth, Christina M. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

Sure happy to chat sometime tomorrow or over the weekend. Chris will get it scheduled. Just to make sure I understood your sentence- are you only displaying locations where inventory = in stock? So it will shift daily which sites you show?

Thx!
Mina.

On Feb 25, 2021, at 5:49 PM, Jan Antonaros Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Mina,

We're happy to jump on a call tonight or tomorrow morning to discuss this issue if helpful. Initially, we plan to only show a limited number of listings reporting stock. We have ~4500 such listings from Vaccine Finder's latest submission, and plan to display those as early as next Monday. If you're concerned, we could temporarily disable the attribution link to VaccineFinder.org until things are more certain. We also look forward to learning more about the availability API.

Please let us know if you have any questions.

Thanks,
Jan on behalf of the Google team

Jan Fowler Antonaros
Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Thu, Feb 25, 2021 at 6:10 PM Hsiang, Mina K. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Yes, amazing work everyone!!! And nice to see you both Karen and Henry ☺

Just discussed with Andy, and we'd love if Google could hold off for a week or so, just so that supply can fill in a bit more (so not everyone clicking around comes up short) and so we can watch consumer behavior in response to having this shared data- see how things play out a little bit.
Does that work?

Then we can circle up early next week to re-discuss.

Also in the meantime, Natalie we should loop google in as well on our work around building the availability API.

Thanks!
Mina

From: Karen DeSalvo Ex 6 - (5 U.S.C. Sec 552(b)(6))
Sent: Thursday, February 25, 2021 1:51 PM
To: Megan Ryskamp Ex 6 - (5 U.S.C. Sec 552(b)(6))
Cc: Brownstein, John Ex 6 - (5 U.S.C. Sec 552(b)(6)) Jan Antonaros
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Michael Thompson Gulick Ex 6 - (5 U.S.C. Sec 552(b)(6)); Sewalk, Kara Ex 6 - (5 U.S.C. Sec 552(b)(6)) Hema Budarain Ex 6 - (5 U.S.C. Sec 552(b)(6)); Henry Wei Ex 6 - (5 U.S.C. Sec 552(b)(6)); Hsiang, Mina K. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

Hi all,
Let me pile on my congratulations for the release today - the press has been great and we are proud to be associated with you all. We are happy to chat if that is helpful.

Best,
kd

On Thu, Feb 25, 2021 at 11:30 AM Megan Ryskamp Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

A huge congrats to the team on this milestone!

It's great to meet you Mina. I'm adding Jan Antonaros from Google who manages our engagement with the White House in COVID-19 areas. [+Jan Antonaros](#)

We'd be happy to assemble the right Google group for a conversation as soon as possible. Let us know some good times for you - we can make ourselves available!

Thanks,
Megan

On Thu, Feb 25, 2021 at 10:57 AM Brownstein, John

<[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)> wrote:

Thank you Michael! We are all so excited.

Great mockups. Is that the same experience for Google Search results as well?

Also, I just heard from the White House. They would love to connect with you and strategize about go live. Adding Mina Hsiang from USDS.

Could we get something arranged ASAP?

Thanks!

John

From: Michael Thompson Gulick <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>

Date: Thursday, February 25, 2021 at 1:53 PM

To: John Brownstein <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, "Sewalk, Kara" <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>

Cc: Hema Budaraju <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, Karen DeSalvo <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, Megan Ryskamp <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, Henry We <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>

Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

*** External Email - Caution ***

[+Sewalk, Kara](#)

John, Kara- congratulations on today's launch! The site looks fantastic, and I especially like the UI for showing in/out of stock.

Copied below are mocks of the listings on Google Maps and Waze. We plan to go live as early as tomorrow with all opt-in listings reporting inventory (~4,596 sites from your latest cut).

Also, a weekly standing meeting is confirmed for Thursdays at 12pm PT (3pm ET), starting next week. I think the feedback loop will be very helpful to both sides as data volume grows.

Thanks, and don't hesitate to reach out.

Michael

Google:

<image001.png>

Waze:

<image002.png>

On Mon, Feb 22, 2021 at 9:15 PM Brownstein, John
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Hema,

Great meeting you as well. We are thrilled with the partnership.

1-Happy to meet. Just need to think who on our end should attend those meetings but sounds right

2-I'm pretty sure I explained this. It's not a reliability issue. We can't display jurisdiction sites without their approval. And we can't share data that is not on the public site. Sorry if I wasn't clear about this.

Thank you!!

John

From: Hema Budaraju Ex 6 - (5 U.S.C. Sec 552(b)(6))

Date: Monday, February 22, 2021 at 8:56 PM

To: John Brownstein Ex 6 - (5 U.S.C. Sec 552(b)(6)) Michael

Thompson Gulick Ex 6 - (5 U.S.C. Sec 552(b)(6)) Henry Wei Ex 6 - (5 U.S.C. Sec 552(b)(6))
Joan Hunter Ex 6 - (5 U.S.C. Sec 552(b)(6)) Karen DeSalvo
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Megan Ryskamp Ex 6 - (5 U.S.C. Sec 552(b)(6))
Subject: VF - Google follow-up 2/22 [EXTERNAL]

*** External Email - Caution ***

John,
It was great to finally meet you in a live forum. We're excited to be working together on this important challenge, and wish your team the best of luck on the upcoming launch.

I wanted to follow up on two points related to our data sharing partnership:

- 1.
2. Are you open to a weekly
3. standing meeting to align on data delivery, timing and other technical matters that are sure to pop up? Regular communication between our teams will help us ensure that VF's listings are properly displayed across Google surfaces in a timely manner.
- 4.
- 5.
6. Once the soft launch begins,
7. can VF share all listings with opt-in permissions from the provider? If the phased rollout on VF's frontend is due to site reliability, we don't want to hold up states with data ready to be published.
- 8.

Again, we greatly appreciate your partnership. Don't hesitate to reach out. And we are all rooting for an amazing launch for you and team.

hema

[EXTERNAL] Setting up Demo on Interoperability

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Dalessio, J. Alex EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Rancho Iyer [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jeff Brown [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Fri, 26 Feb 2021 12:53:32 -0500
Attachments: Workspace Overview.pdf (9.56 MB)

Alex,

Thank you again for your time today. Adding Rancho here for you two to schedule an interoperability demo. I have also attached Jeff's go-to-market and interoperability deck we went through previously. I will also send our interoperability two pager shortly per your instruction.

Lastly, [here](#) is our blog post on email (and GCP broadly) security post-SolarWinds that may be of interest to you.

For our group meeting, how is **Friday, March 12 from 10am to 11am EST or 1pm to 2pm EST?**

Thanks,
Lee and team

Lee Dunn

Google

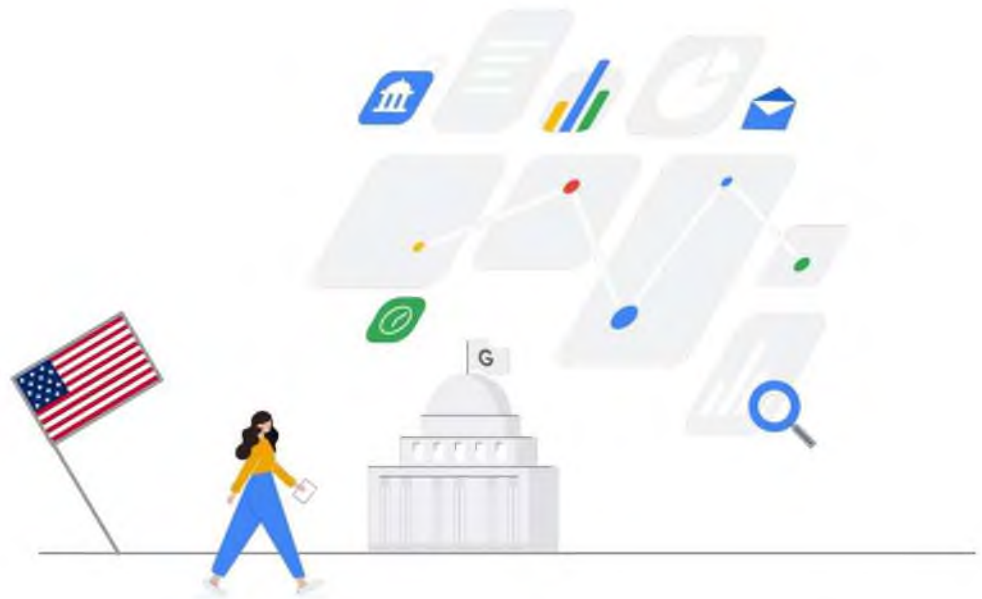
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Android Mobile: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]



Google Workspace Briefing

Transforming Government



Agenda Items



Points to Consider

- Solutions Used Today
- What's Important
- Example



Leverage Current Investments

- Microsoft Compatibility
- Interoperability and Usability



Google Workspace for Government

- What's Included
- Security
- Change Management
- Demo

Points to Consider



The **workforce of tomorrow** uses Google Workspace

140M+

Students and teachers use Google Workspace¹

72%

Of the top 100 Universities (US World Rankings)

7 of 8

Ivy League Schools (US World Rankings)

Keeping in mind among users age 55+

The **workforce of today** adopts Google Workspace

69%

Google Workspace users

With 55+ Users:

- 69% (vs 35% with MSFT) can access the most recent document versions
- 63% (vs 26% with MSFT) can get/track feedback on work



Search for
work



Email for
work



Maps for
work



Browser
for work



Mobile for
work



Streaming
for work



All on the cleanest cloud in the industry (2.6B)



Less energy

Take advantage of AI-optimized, efficient data centers and better utilization.

Google data centers **are twice as energy efficient** than average and compared to 5 years ago we deliver 7x the compute power for the same amount of electricity.



Zero net emissions

Meet your public sustainability commitments and reduce the environmental impact of IT operations.

Google has eliminated all legacy emissions since 1998 and **matched 100% of electricity use** with renewable energy since 2017, including the electricity that powers your workloads.



Carbon-free energy by 2030

First company to set the goal to completely decarbonize electricity

By 2030, we aim to **run on 24/7 carbon-free energy at all our data centers, around the clock.**

Microsoft Compatibility, Interoperability And Usability



Microsoft Compatibility



Office Editing
for Docs, Sheets & Slides



Welcome to Quickoffice

This free app from Google lets you create and edit Microsoft® Office files on your phone and tablet.



Better with Google

With up to 15 GB of free storage, you can save work in Google Drive and access it from any mobile device or computer.

Microsoft Compatibility - Announced Dec 10th

GOOGLE WORKSPACE

New ways Google Workspace works with tools you already use



Microsoft Compatibility



Google Workspace



Edit Office Files in Drive  .



Google Workspace Interoperability with Microsoft

Google Workspace Integrations with Microsoft:

- Federated Google Workspace and MSFT with your current Active Directory
 - Gives you Global look up and distribution views into both platforms
 - Link [\(Here\)](#)
- Google [Calendar Interop](#) with MSFT calendar
 - MS/Outlook Link [\(Here\)](#) and [\(Here\)](#) for MS/Exchange [\(Here\)](#)
- Google SSO can allow you to log into Google Workspace and Office 365
 - Link [\(Here\)](#)
- Google Google Workspace Interoperability, working with Office files
 - Link [\(Here\)](#)
 - Please note - Google & Partners train end users on this as part of the change management and adoption program

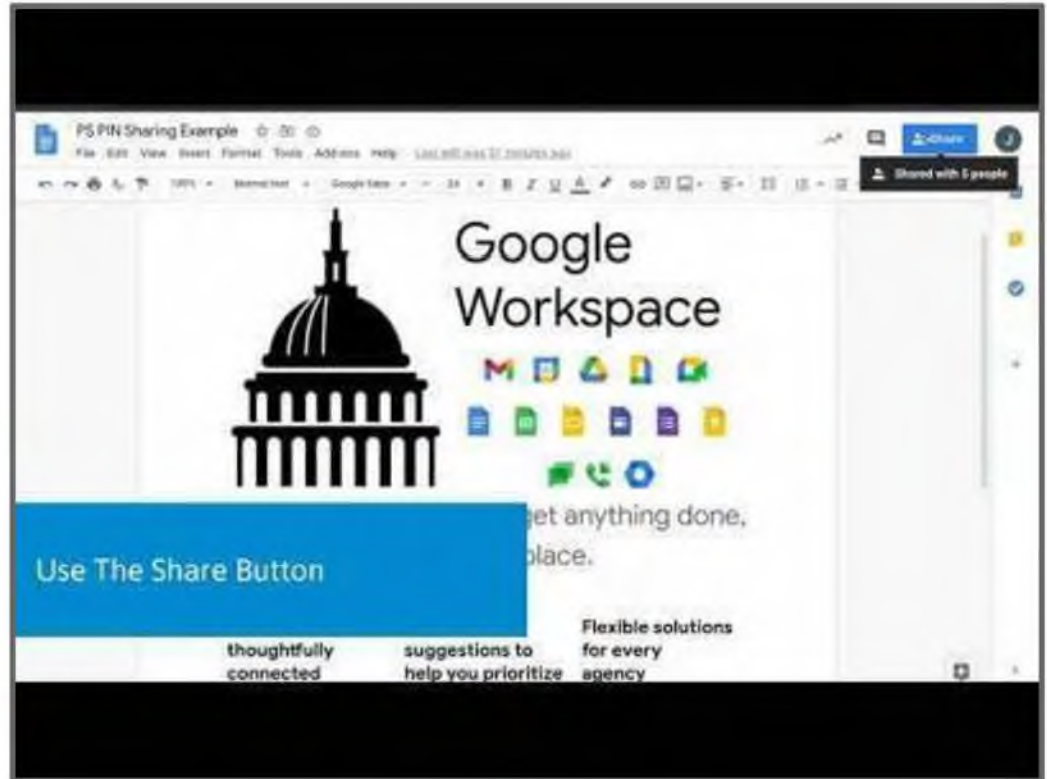


Top [10](#) Tips/Tricks for Users not on Google Workspace



PIN-verified visitor sharing

People without Google accounts can view, comment, suggest edits, and edit files directly. File owners and admins have full visibility and action attribution.



Google Workspace



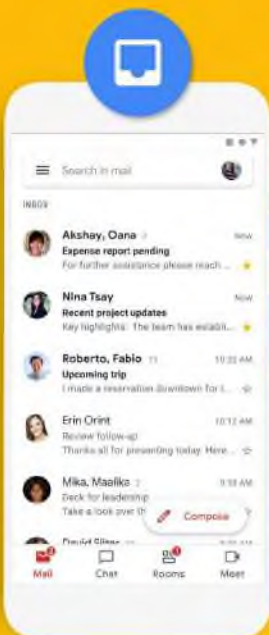
Introducing

Google Workspace

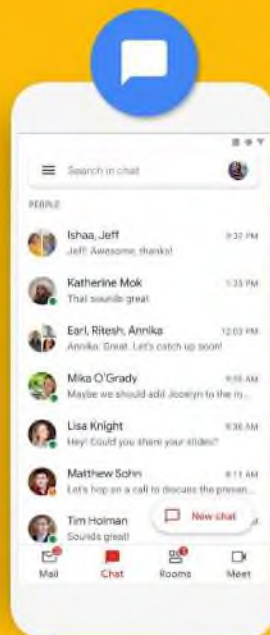
Everything you need
to get work done,
now in one place



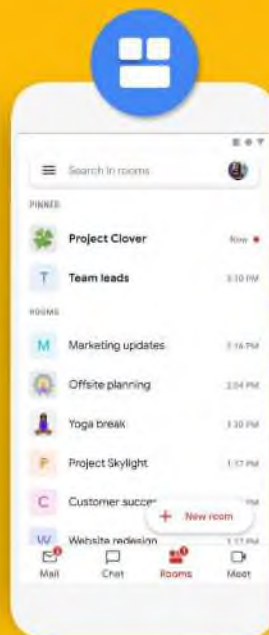
Mail



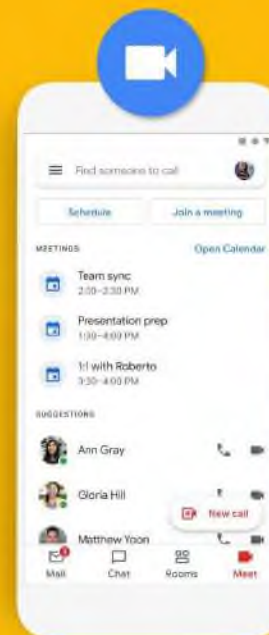
Chat



Rooms



Meet



Workspace for Government - [Announced](#) Dec 8th

PUBLIC SECTOR

Google Cloud unveils new offerings at its global Public Sector Summit



Google Workspace for Government



Flexibility for frontline workers

Empower your frontline teams to collaborate with the rest of the organization.



Modern collaboration with their existing email Essentials

Collaboration and productivity tools without a total migration.



Complete collaboration and productivity platform

The full power of Google Workspace for Government Enterprise Plus



Advanced security and compliance

Additional data protection, Identity Access and Client Side Encryption

Productivity



Gmail



Calendar



Google Chat



Google Meet



Google Voice



Currents

Collaborate



Docs



Sheets



Slides



Forms



Sites



Keep



Classroom



App Sheet*



Maps

Security and Operations



Drive



Editors



Vault



Admin



Cloud Search



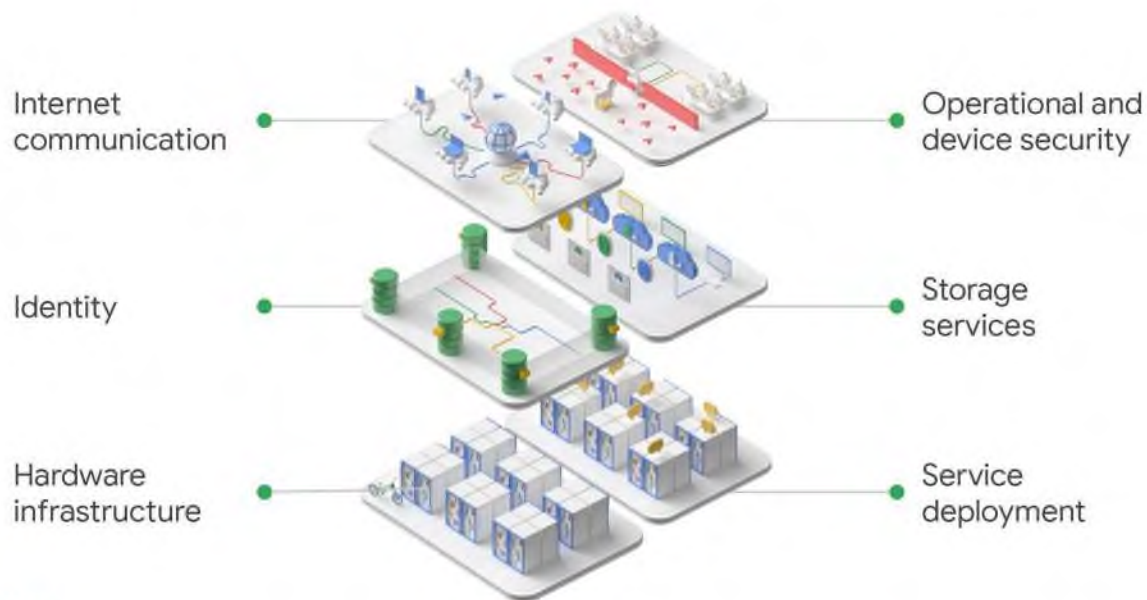
Mobile



Security Center

Security

Security that's **built in**, not bolted on



[Google Workspace Encryption](#)

Google US Data Center Map - US Data Location

Berkeley County, SC

Council Bluffs, IA

Douglas County, GA

Jackson County, AL

Lenoir, NC

Mayes County, OK

Montgomery County, TN

The Dalles, OR



Google Cloud Security & Privacy Protection



ISO 27001



ISO 27017



ISO 27018



ISAE 3402 Type II



AICPA SOC



AICPA SOC



SSAE 15 Type II



PCI DSS v3.2



FedRAMP ATO



Privacy Shield Framework



CSA STAR



HIPAA



HiTrust



Context-aware Access

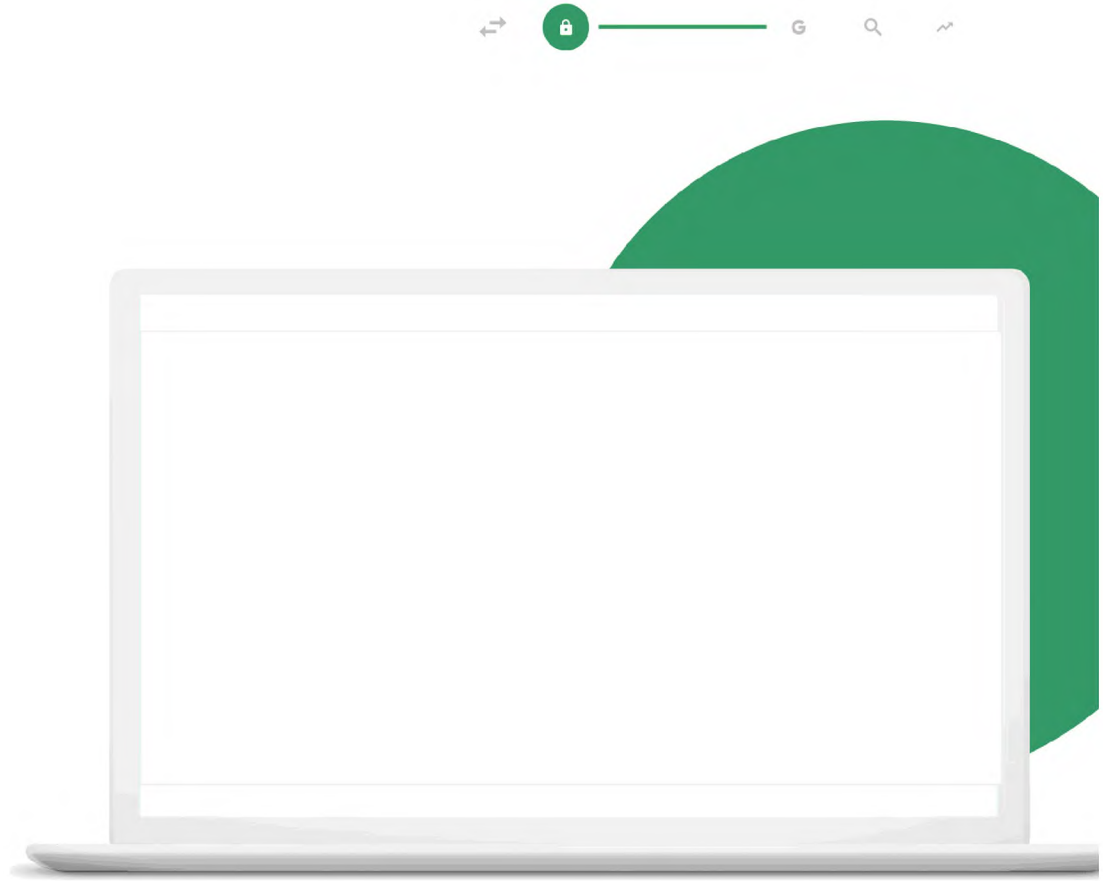
Manage access to Google Workspace
resources based on identity and context

[Google BeyondCorp](#)



Security Center

Best practice recommendations, actionable insights and integrated remediation from Google in a single comprehensive dashboard.



Unified security dashboards



File exposure

Know which files have been shared outside your domain and the DLP rules that have been triggered on the shared files.



Authentication

Find out how many messages don't meet your authentication standards
- DMARC, DKIM, SPF.



Encryption

Ensure that that messages sent by your domain are encrypted by TLS. Info on domains that are sending unencrypted messages to you.



Email delivery

See what percentage of incoming messages were accepted and whether whitelisting caused any suspicious messages to get delivered.



Spam and malware classification

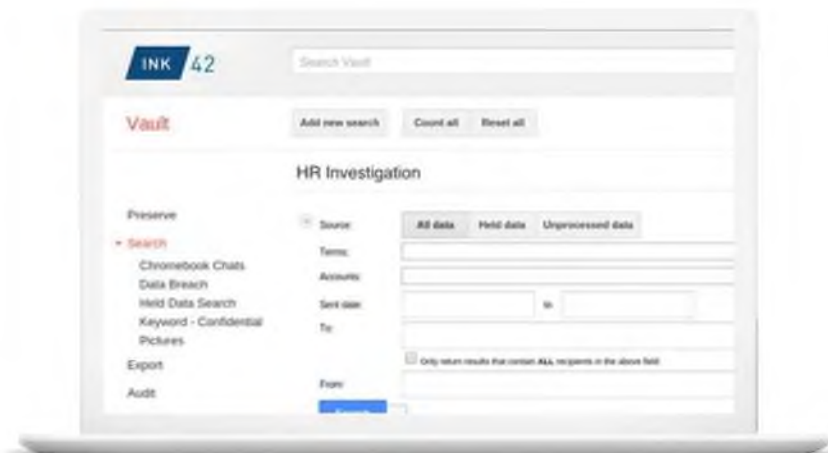
Better understand malware, spam and phishing indicators.



User perception

Re-evaluate whitelists by finding out whether users are tagging delivered messages as spam/not spam or phishing.

Vault: eDiscovery, Archiving and Retention



Manage, retain, search and export email, documents and chats.

- Business and Enterprise sku
- Unlimited storage
- Custom admin roles for different access controls
- Immutable auditing report of Vault activity
- So many search operators ex: Find who was BCCed or attachments
- E-discovery Search for emails, files, and chats
- Permanently store records even if deleted by user
- Changes label in their inbox
- Create auto-deletion rules for data compliance

Mobile Device Management

Basic Device Management

- Device inventory
- Passcode enforcement
- Selective wipe
- Little to no end-user impact



Advanced Device Management

- Screen lock and granular password settings
- Device analytics, reporting, mobile audits
- Device approval, block and wipe
- Encryption and device lockdowns
- Wi-Fi provisioning
- Company-owned device lockdown (Android)

Manage Microsoft [Windows 10!](#)

Chrome Enterprise Support



Google Safe Browsing technology protects your company from a range of malware, phishing, and social engineering attacks.

Sandboxing prevents malware from installing itself on computers and reduces the severity of vulnerabilities

300+ Templates for user and device policies



Chrome for End Users

No Action required by end users, Chrome automatically updates to ensure the latest security features and fixes.

Password Extension that can prevent users from reusing their corporate password

Legacy Browser Support extension

Change Management

Mutual Evaluation Plan

Mutual Evaluation Plan Template



Format Data Tools Add-ons Help

Last edit was made 10 minutes ago by Frederico Costa



Share

100% View only

A	B	C	D	E	F	G	H	I	J	K
	Days For Target Completion:	30		Current Stage of Evaluation:	0%					
Roles & Responsibilities										
	Role:	Name:	Contact Info:							
1	Customer Project Lead									
2	Customer Executive Sponsor									
3	Customer IT representative									
4	Customer Business representative									
5	Customer Security & Compliance									
6	Customer Change management									
7	Customer Purchasing									
8	Google Executive Sponsor									
9	Google FSR									
10	Google POD CE									
11	Google G Suite CE									
12	Google G Suite Sales Specialist									
13	Partner Account Executive									
14	Partner Lead									
15	Partner Consultant									

Customer Exec Sponsor: **Louise Green (COO)**
Google Exec Sponsor: **Sebastien Marotte (VP EMEA)**

Raymond Bur Customer Project Lead
Sales Specialist Google Project Lead

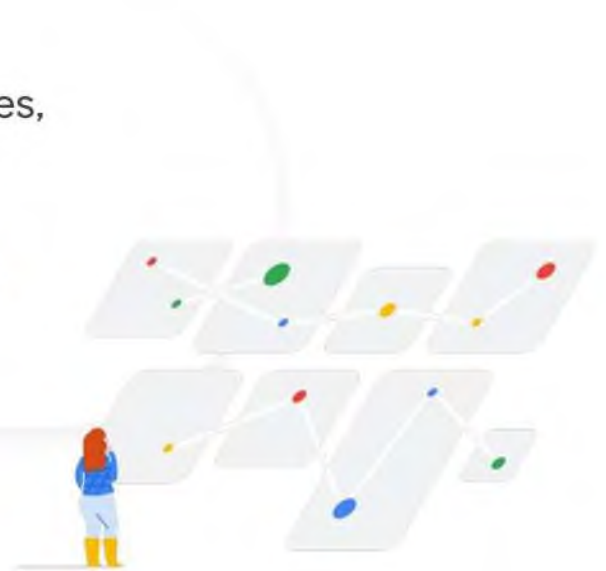
Weekly Steering committee



What is Adoption Management?

Adoption Management is a **strategic framework** for IT projects that **drives transformation** in business processes, **individual** behaviors, and organizational culture.

Adoption Management **addresses business challenges**, **improves migration experience**, and **maximizes TCO**.





Adoption Management - 3 Main Streams



Training

- Live remote webinars
- Live onsite training*
- Google Resource Site
- Recorded webinars
- Short, self-paced clips



Comms/Marketing

- All Organisational announcement and communications
- Training schedules and reminders
- Posters, banners, digital signage and project promotions



Google Guides

- Scalable Peer-to-Peer support
- Create positive buzz
- Plan and execute launch events
- Provide “on the ground” feedback

Partnering with your employees [Change Management](#)

Learn by role

Explore ideas for working together and running your business, shared by customers from all over the world.

[Administrative assistants](#)

[Digital marketing](#)

[Human resources](#)

[Project management](#)

[Research & development](#)

[Sales & marketing](#)

[Technical support](#)

[UX design](#)

[Visual design](#)

[Web development](#)

Communication templates

Let your users know you're switching to G Suite with these customizable templates.

[Going Google templates](#)



[Migration notifications](#)



[Welcome emails](#)



[Google Guides peer support program](#)





Adoption Management - 3 Main Streams



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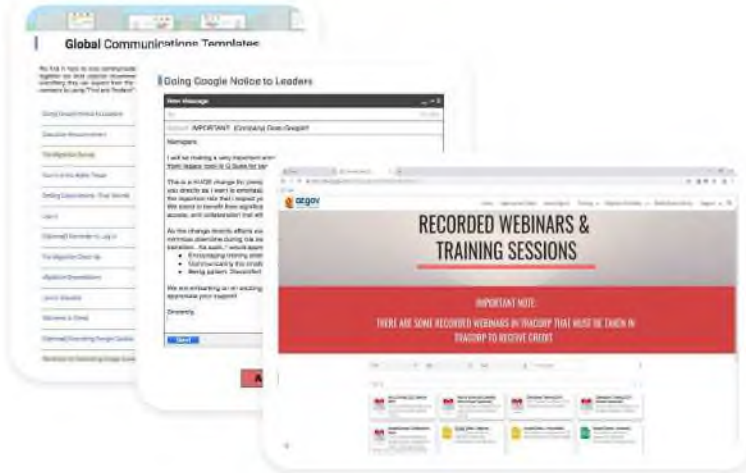


Google Guides

- Scalable Peer-to-Peer support
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- Provide “on the ground” feedback

Communications (Example)

Global Communications Plan



Going Google Resource Site





Adoption Management - 3 Main Streams



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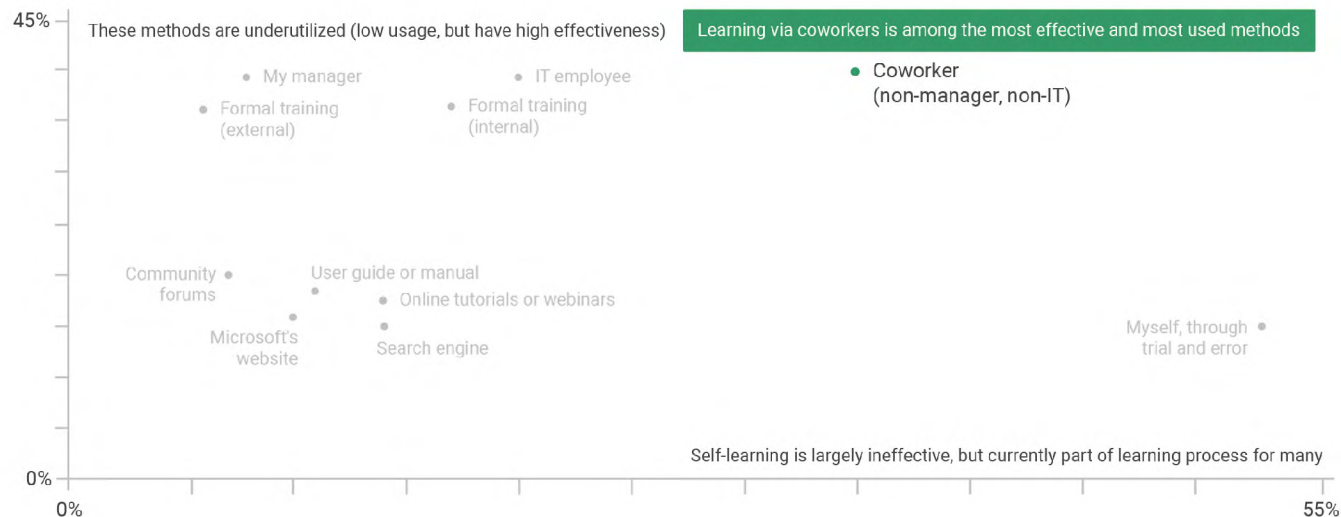


Google Guides

- Scalable Peer-to-Peer support
- Create positive buzz
- Plan and execute launch events
- Provide “on the ground” feedback



Why are Google Workspace Ambassadors important?



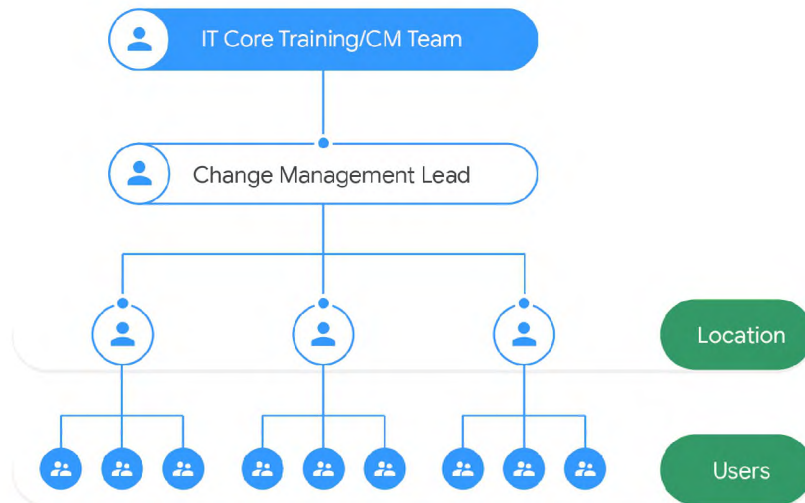




Training & Change Management

Rollout Approach

- **Core IT** - Small subset of project and technical team
- **Early Adopters** - 5-10% of user base, diverse roles
- **Go Live** - Bring remainder of organization



Measuring success

Identify best practices and use cases

Highlight critical processes

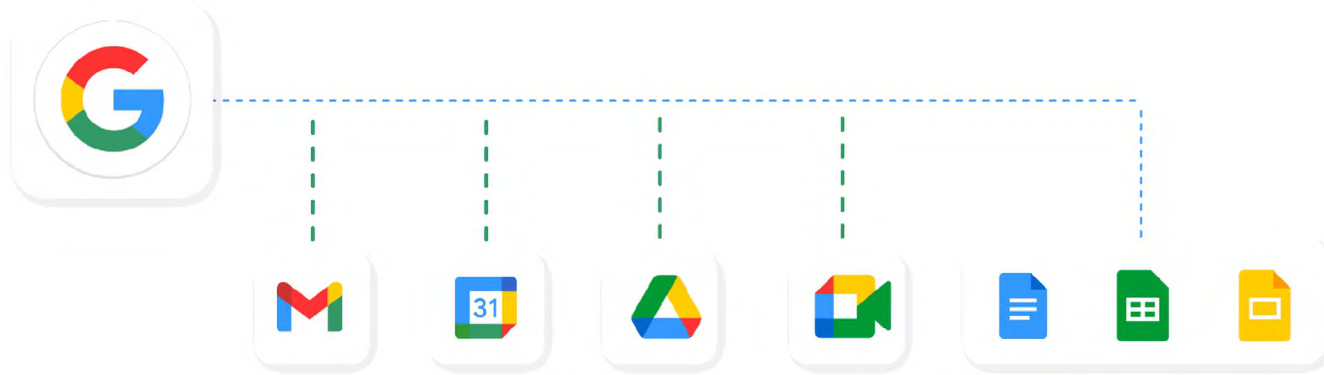
Measure the business impact (TEI)

Work insights on account activity





In Summary - Change Management



Demo

Thank You

We've helped more than 6 million businesses move into the future

ATB Financial

AirAsia



AIRBUS

The New York Times



Whirlpool
CORPORATION



FINISH LINE



nielsen

verizon✓

NETFLIX



Google Workspace

Google Workspace Footprint for US States



List of States on Google Workspace:

- State of Wyoming (11k Users)
- State of Utah (24k Users)
- State of Colorado (34k Users)
- State of Iowa (14k Users)
- State of Maryland (60k Users)
- State of Virginia (70k Users)
- State of Arizona (36k Users)
- State of West Virginia (22k Users)

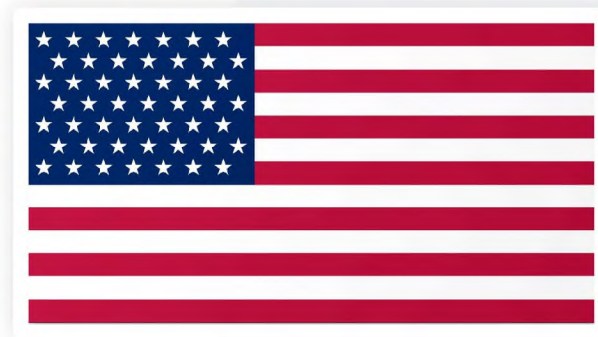


Google Workspace Footprint for Federal



List of Federal Depts on Google Workspace:

- National Oceanic and Atmospheric Administration
- U.S. General Services Administration
- United States Dept of State
- International Development, United States Agency For
- Lawrence Berkeley National Lab
- Los Alamos National Security LLC
- United States Department of the Navy
- National Archives and Records Administration
- Uniformed Services University of The Health Sciences
- Quantico Marine Corp Base
- Defense Media Activity
- United States Department of the Air Force
- National Aeronautics and Space Administration



[EXTERNAL] USDA and Workspace

From: Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Dalessio, J. Alex EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: Todd Schroeder [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jeff Brown [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Fri, 26 Feb 2021 14:56:44 -0500
Attachments Letter to Secretary Vilsack - 1_25_21 (3).pdf (58.77 kB); USDA Google Workspace and Migration Services 2021 (1).pdf (679.13 kB)

Thanks again for the time today Alex -- I sent you another email setting up the next meeting, connecting you with Rancho and sending you our deck.

Additionally, I wanted to share here with you some of the information we have shared with USDA so that you have visibility into our efforts there. We really think USDA is ripe for an excellent pilot on interoperability as there are several pockets of users there and user demand.

Attached is a letter we sent the Secretary -- those numbers have now changed, we NOW anticipate savings of \$65M over three years and \$112M over five years. Attached is also a deck we prepared for USDA. I hope these are helpful to understand how we are working with them. We believe that a pilot if not an open bid to consider Workspace would be incredibly beneficial to the agency.

Thanks,
Lee

Lee Dunn

Google

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Android Mobile: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Secretary Thomas Vilsack
Des Moines, Iowa

January 26, 2021

Dear Secretary Vilsack:

Congratulations on your nomination to serve as Secretary of the Department of Agriculture by President Biden. I appreciate your willingness to return to public service.

The purpose of my letter is to inform you about current discussions between Google Cloud and USDA. The Department has been using Microsoft Office 365 for communications and collaboration needs for several years. The contract between USDA and Microsoft expires on March 31, 2021. Google Cloud has been discussing with USDA its interest in bidding on the opportunity to serve USDA starting in April as its communications and collaboration provider.

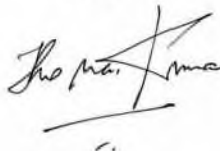
Google Cloud's innovative communications and collaboration tools, known as Workspace (formerly GSuite), provide cloud-based email, calendar, video conferencing, phone, document collaboration, and more to over two billion monthly active users, including many agencies within the state government of Iowa. Google Cloud's Workspace is supported by a robust, highly reliable cloud infrastructure with data centers worldwide, with Google's largest data center being in Council Bluffs, Iowa. Google's approach prioritizes the security and privacy of users and their information and provides robust internal controls, continuous monitoring, and data encryption.

Workspace is used by several Federal government agencies including the National Oceanic and Atmospheric Administration and the General Services Administration. Workspace is also used by several states including your home state of Iowa, as well as Wyoming, Utah, Colorado, Maryland, Virginia, and Arizona. Most recently the state of West Virginia moved from Microsoft to Google Cloud's Workspace resulting in greater collaboration and innovation in constituent services and an \$11.5M cost savings to the state and its taxpayers.

Google Cloud would like to bring this same innovation and cost savings to the USDA through a competitive and open bidding process. **We estimate that moving to Google Cloud could save USDA \$70M over the next five years.** We will continue to work with the Department during your confirmation to ensure an open and fair competition for these services and hope to serve you upon your arrival at the Department.

If you have further questions, do not hesitate to reach out to me. We look forward to working with you at USDA to bring innovative technology solutions to the 120,000 USDA employees and the millions of Americans they serve.

Thank you,



Thomas Kurian
CEO, Google Cloud



Google Workspace

Sustainability Digital Transformation

Budgetary Estimates - TCO

February 2021



USDA Confidential

Google Workspace

USDA leading by example on the cleanest cloud in the industry

The Hill

February 2, 2021 Thomas Vilsack confirmation hearing

Vilsack said he hopes to work to fight climate change, including partnering with Congress on efforts **toward zero emission agriculture**.

<https://thehill.com/homenews/administration/536987-senators-vet-vilsack-to-run-agriculture-department?rl=1>



Less energy

Take advantage of AI-optimized, efficient data centers and better utilization.

Google data centers **are twice as energy efficient** than average and compared to 5 years ago we deliver 7x the compute power for the same amount of electricity.



Zero net emissions

Meet your public sustainability commitments and reduce the environmental impact of IT operations.

Google has eliminated all legacy emissions since 1998 and **matched 100% of electricity use** with renewable energy since 2017, including the electricity that powers your workloads.



Carbon-free energy by 2030

First company to set the goal to completely decarbonize electricity

By 2030, we aim to **run on 24/7 carbon-free energy at all our data centers, around the clock**.

USDA Confidential

Google Workspace

USDA Total Cost of Ownership

3 Year TCO

Google Workspace	Microsoft O365
\$36,272,790	\$102,000,000

Approximate Savings of
\$65,727,210 over 3 years

This is inclusive of all USDA
Google Workspace licenses, migration,
deployment and training services

5 Year TCO

Google Workspace	Microsoft O365
\$57,882,467	\$170,000,000

Approximate Savings of
\$112,117,533 over 5 years

This is inclusive of all USDA
Google Workspace licenses, migration,
deployment and training services



Estimated Microsoft O365 investment based on Industry trends for 121,931 users

USDA Confidential

Google Workspace advantage

Google Workspace has been designed to help businesses work faster, smarter, and more collaboratively, but how does that translate into tangible financial results?

We are excited to share with you that we are deepening our understanding of the value Google Workspace delivers to customers. We recently commissioned with Forrester a Total Economic Impact analysis.

Google Workspace is delivering value in four key ways:

- Employee efficiency and enhanced experience
- Risk mitigation
- IT and business cost savings
- Increased security



USDA Confidential



Forrester Total Economic Impact analysis

Some key results of the study are:

- **171 hrs saved per user per year. Equal to ~21 days per user per year**
- Reduced the risk of a data breach by over 95%
- 20% reduction of on-demand tech support
- **331% ROI Driven by Google Workspace**

Thank You!

Google Workspace

All Together Now

Communicate



Store & Share



Collaborate



Manage



USDA Confidential

Re: VF - Google follow-up 2/22 [EXTERNAL]

From "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
:
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Brownstein, John" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michael Thompson Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Sewalk, Kara" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Kates, Natalie M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schildroth, Christina M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 26 Feb 2021 01:04:32 -0500

Sure happy to chat sometime tomorrow or over the weekend. Chris will get it scheduled.
Just to make sure I understood your sentence- are you only displaying locations where inventory = in stock? So it will shift daily which sites you show?

Thx!
Mina

On Feb 25, 2021, at 5:49 PM, Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Mina,

We're happy to jump on a call tonight or tomorrow morning to discuss this issue if helpful. Initially, we plan to only show a limited number of listings reporting stock. We have ~4500 such listings from Vaccine Finder's latest submission, and plan to display those as early as next Monday. If you're concerned, we could temporarily disable the attribution link to VaccineFinder.org until things are more certain. We also look forward to learning more about the availability API.

Please let us know if you have any questions.

Thanks,

Jan on behalf of the Google team
Jan Fowler Antonaros
Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001
Ex 6 - (5 U.S.C. Sec
552(a)(5)(C))
Android Mobile: Ex 6 - (5

On Thu, Feb 25, 2021 at 6:10 PM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec
552(a)(5)(C))>
wrote:

Yes, amazing work everyone!!! And nice to see you both Karen and Henry 😊

Just discussed with Andy, and we'd love if Google could hold off for a week or so, just so that supply can fill in a bit more (so not everyone clicking around comes up short) and so we can watch consumer behavior in response to having this shared data- see how things play out a little bit.

Does that work?

Then we can circle up early next week to re-discuss.

Also in the meantime, Natalie we should loop google in as well on our work around building the availability API.

Thanks!

Mina

From: Karen DeSalvo <Ex 6 - (5 U.S.C. Sec
552(a)(5)(C))>
Sent: Thursday, February 25, 2021 1:51 PM
To: Megan Ryskamp <Ex 6 - (5 U.S.C. Sec
552(a)(5)(C))>

Cc: Brownstein, John <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Jan Antonaros
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Michael Thompson Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Sewalk, Kara
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Henry
Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Hsiang, Mina K. EOP/OMB
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

Hi all,

Let me pile on my congratulations for the release today - the press has been great and we are proud to be associated with you all. We are happy to chat if that is helpful.

Best,

kd

On Thu, Feb 25, 2021 at 11:30 AM Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

A huge congrats to the team on this milestone!

It's great to meet you Mina. I'm adding Jan Antonaros from Google who manages our engagement with the White House in COVID-19 areas. [+Jan Antonaros](#)

We'd be happy to assemble the right Google group for a conversation as soon as possible. Let us know some good times for you - we can make ourselves available!

Thanks,

Megan

On Thu, Feb 25, 2021 at 10:57 AM Brownstein, John

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thank you Michael! We are all so excited.

Great mockups. Is that the same experience for Google Search results as well?

Also, I just heard from the White House. They would love to connect with you and strategize about go live. Adding Mina Hsiang from USDS.

Could we get something arranged ASAP?

Thanks!

John

From: Michael Thompson Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Thursday, February 25, 2021 at 1:53 PM

To: John Brownstein <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Sewalk, Kara"

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Karen DeSalvo

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,

Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

*** External Email - Caution ***

[+Sewalk, Kara](#)

John, Kara- congratulations on today's launch! The site looks fantastic, and I especially like the UI for showing in/out of stock.

Copied below are mocks of the listings on Google Maps and Waze. We plan to go live as early as tomorrow with all opt-in listings reporting inventory (~4,596 sites from your latest cut).

Also, a weekly standing meeting is confirmed for Thursdays at 12pm PT (3pm ET), starting next week. I think the feedback loop will be very helpful to both sides as data volume grows.

Thanks, and don't hesitate to reach out.

Michael

Google:

<image001.png>

Waze:

<image002.png>

On Mon, Feb 22, 2021 at 9:15 PM Brownstein, John
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Hema,

Great meeting you as well. We are thrilled with the partnership.

1-Happy to meet. Just need to think who on our end should attend those meetings but sounds right

2-I'm pretty sure I explained this. It's not a reliability issue. We can't display jurisdiction sites without their approval. And we can't share data that is not on the public site. Sorry if I wasn't clear about this.

Thank you!!

John

From: Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Monday, February 22, 2021 at 8:56 PM
To: John Brownstein <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michael Thompson Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joan Hunter <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

<Ex 6 - (5 U.S.C. Sec
552(h)(6))>

Subject: VF - Google follow-up 2/22 [EXTERNAL]

*** External Email - Caution ***

John,

It was great to finally meet you in a live forum. We're excited to be working together on this important challenge, and wish your team the best of luck on the upcoming launch.

I wanted to follow up on two points related to our data sharing partnership:

- 1.
2. Are you open to a weekly
3. standing meeting to align on data delivery, timing and other technical matters that are sure to pop up? Regular communication between our teams will help us ensure that VF's listings are properly displayed across Google surfaces in a timely manner.
- 4.
- 5.
6. Once the soft launch begins,
7. can VF share all listings with opt-in permissions from the provider? If the phased rollout on VF's frontend is due to site reliability, we don't want to hold up states with data ready to be published.
- 8.

Again, we greatly appreciate your partnership. Don't hesitate to reach out. And we are all rooting for an amazing launch for you and team.

hema

←

Sweetwater Health Department

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OVERVIEW


UPDATES


REVIEWS


PHOTOS


ABOUT

CALL

DIRECTIONS

SAVE

WEBSITE


COVID-19 vaccine location


- Appointment required
- Limited to certain patients
- Drive-through

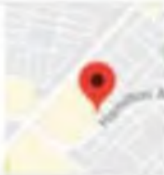
To find more info, check these sources:

[state.tx.us](#) · [vaccinefinder.org](#)


[About COVID-19 vaccine locations](#)

See COVID-19 info for visitors

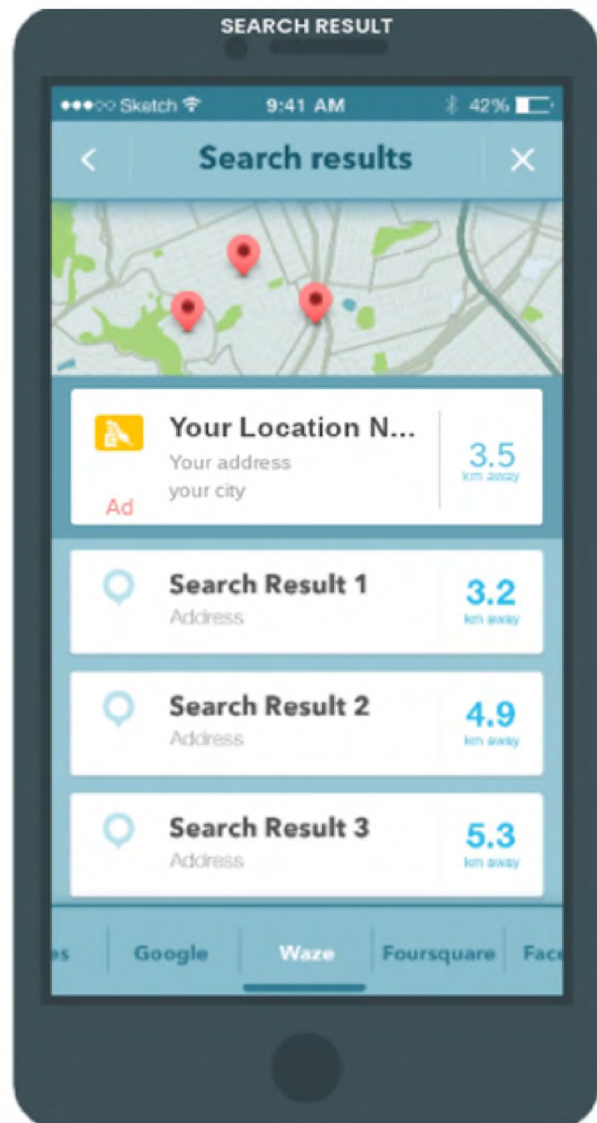
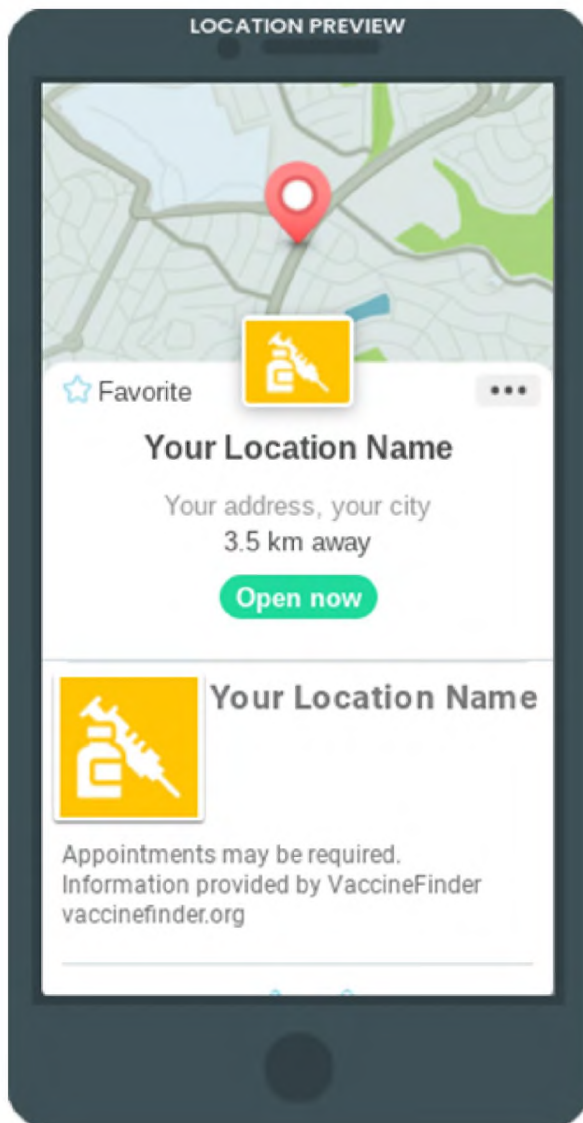
4735 Hamilton Ave #80, San Jose, CA 95130



Located in: [Westgate Center](#)

Open · Closes 9PM

▼



← Sweetwater Health Department

🔍

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OVERVIEW


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To find more info, check these sources:

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4735 Hamilton Ave #80, San Jose, CA 95130



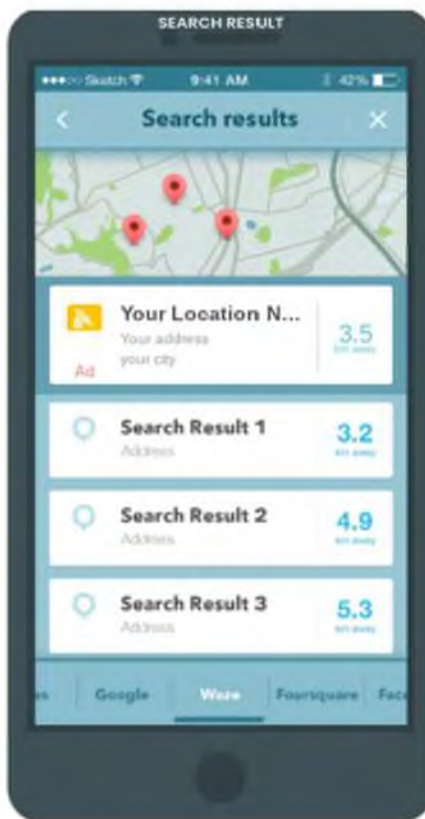
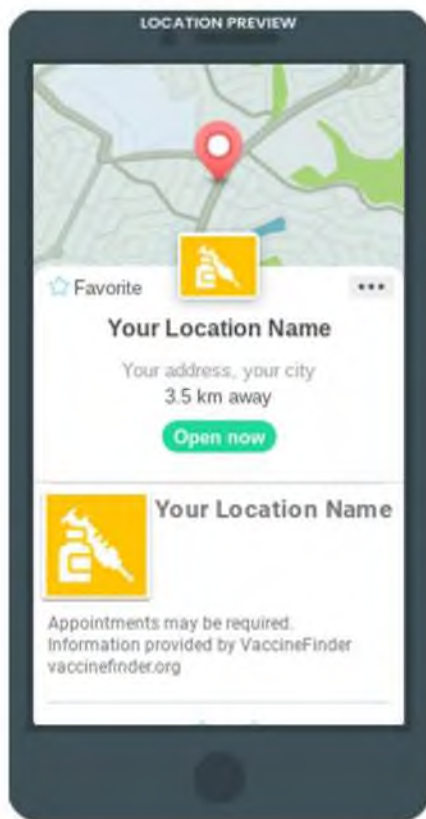
Located in: [Westgate Center](#)

Open · Closes 9PM

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OMB_000015636



[EXTERNAL] RS21 IRS Data Mashing Final Tabletop Presentation Slide Deck - 24 Feb 2021

From: Alexandra Todd <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
To: francis.leimchenry@irs.gov, "Weinig, William J. EOP/OMB"
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Theall Debora L <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jenkins Latonya D <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Romo Dottie A <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Doherty George <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, LONG TAMEKA E <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Abney Michael A <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, SMITH ALLISON M <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stephenson Erik <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Katz Rebecca H <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Carter Lorey K <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Kameron Baumgardner <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, David Dooling <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michelle Archuleta <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Heather Teed <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Emily Hunt Neilson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, May Smith <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mark Schaal <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Payam Mousavi <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Charles Rath <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 26 Feb 2021 10:14:37 -0500
Attachments RS21 IRS Data Mashing Final Tabletop v2 - 24Feb2021.pdf (7.93 MB)

:

Good morning,

I wanted to thank you for your time on Wednesday as we walked you through the RS21 solution to the IRS Labor & Wage Data Mashing challenge. Supporting this effort has been an incredible experience for us, and we've had a lot of fun diving in and exploring innovative ways to address some of the really important, but also really difficult, challenges that acquisition professionals in the Federal government face.

Again, thank you for your time, your support, and your great questions as we wrapped up our Phase 1 support. We look forward to hearing back from you and hopefully continuing this innovative partnership into the future.

Have a wonderful day and weekend!

Very Respectfully,
Alex

Alex Todd

Project Manager

Ex 6 - (5) | >www.rs21.io<



RS21 is honored to be named one of [FastCompany's 100 Best Workplaces for Innovators 2020](#)!



LABOR / WAGE DATA MASHING PHASE 1

Team RS21 Final Tabletop Presentation

FEBRUARY 24, 2021



RS21 + GOOGLE TEAM



Emily Neilson
Director Govt. Services



Kameron Baumgardner
Chief Technology Officer



Michelle Archuleta
Director of Data Science



Heather Teed
Labor + Wage Data SME



Mark Schall
Customer Engineer - Infrastructure



Charles Rath
Chief Executive Officer



Alex Todd
Project Manager



David Dooling
Senior Data Scientist



Payam Mousavi
Customer Engineer – AI



May Smith
Account Executive

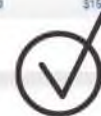
WHAT WE ARE DOING



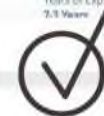
Building **real
& feasible**
solutions



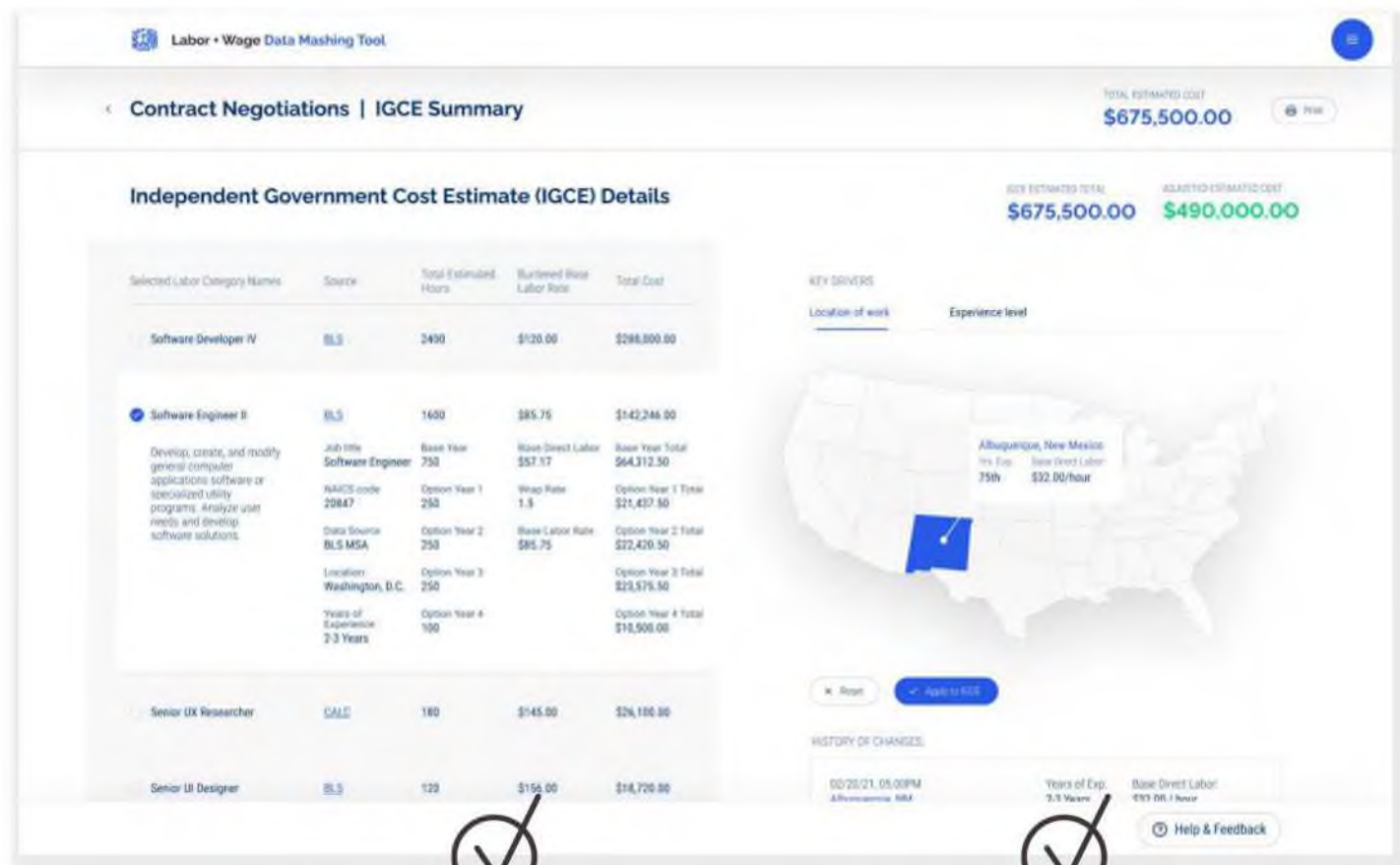
Building a
customized
analytics platform



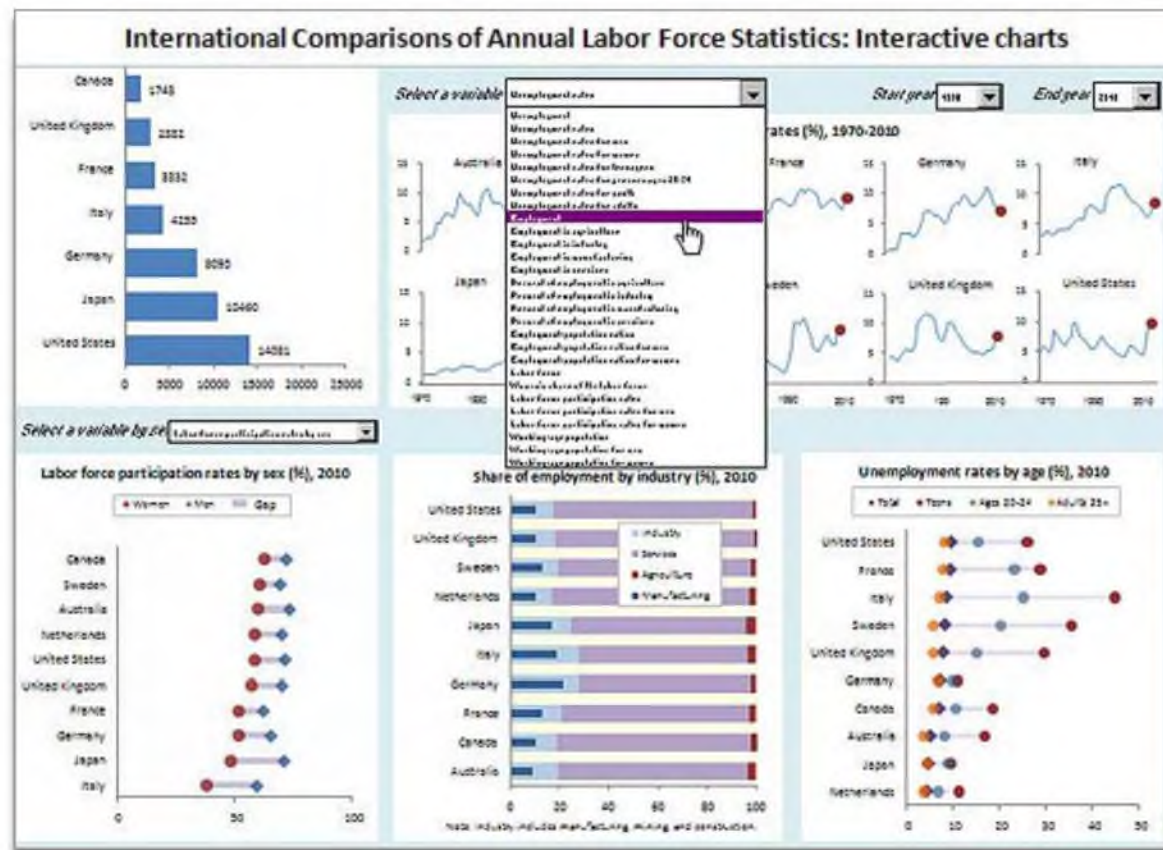
Performing
semantic
searches



Bringing **apples
& apples** into one
location



WHAT WE ARE NOT DOING



Proposing
theoretical
concepts

Building a
Tableau
dashboard

Performing
keyword
searches

Bringing **apples**
& **oranges** into
one location

ALIGNMENT WITH PROJECT GOALS

01

Automate Analysis of Multiple Datasets

Automated analysis with **parsing** of 50,000+ historic contract award records & 4 BLS labor data sources

Ontologies automate **learning** and simplify **comparisons for evaluating labor rates**

Open-source technologies allow models to **scale across Govt.**

02

Promote Use of Info with Limited Manual Input

Centralized platform for **IGCEs, negotiations & source selection**

Easy-to-use interface requires **limited manual input**

One set of simplified & intuitive user inputs **returns relevant labor rates & metrics**

03

Incremental Improvement to Data Access

Flexible model framework allows for more data sources to be analyzed over time

Open-source technologies allow **rigor of analyses** in models to scale and improve over time



WHAT YOU GET TODAY

FUNCTIONAL MODELS

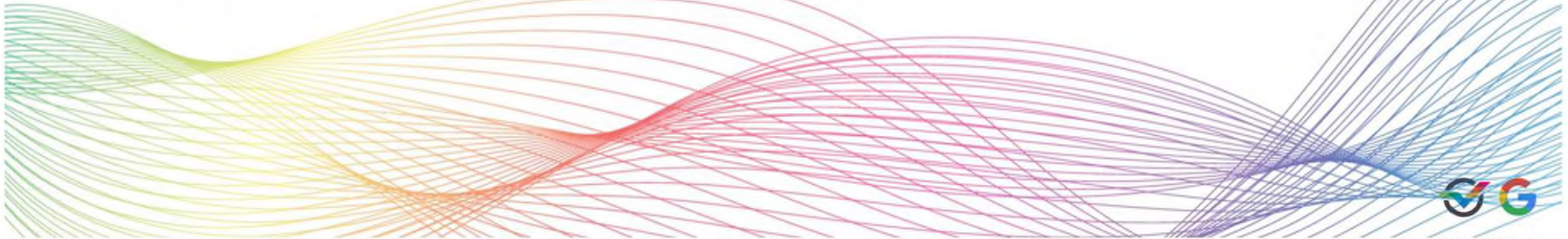
Ready to Use Today!
Open-Source Technology
Low Risk to Implement
Flexible/Scalable Framework

INTUITIVE PROTOTYPE

Transparent + Defensible
Access to 'Best in Class' Data
Centralized Collaboration Space
Intuitive + Easy to Use

INNOVATIVE DATA SCIENCE

Parsing 50,000+ Contract Awards &
4 BLS Data Sources
"Best Match" Metrics
Data Schematic



SCENARIO #1

GENERATE IGCE

Name: Peter Piper

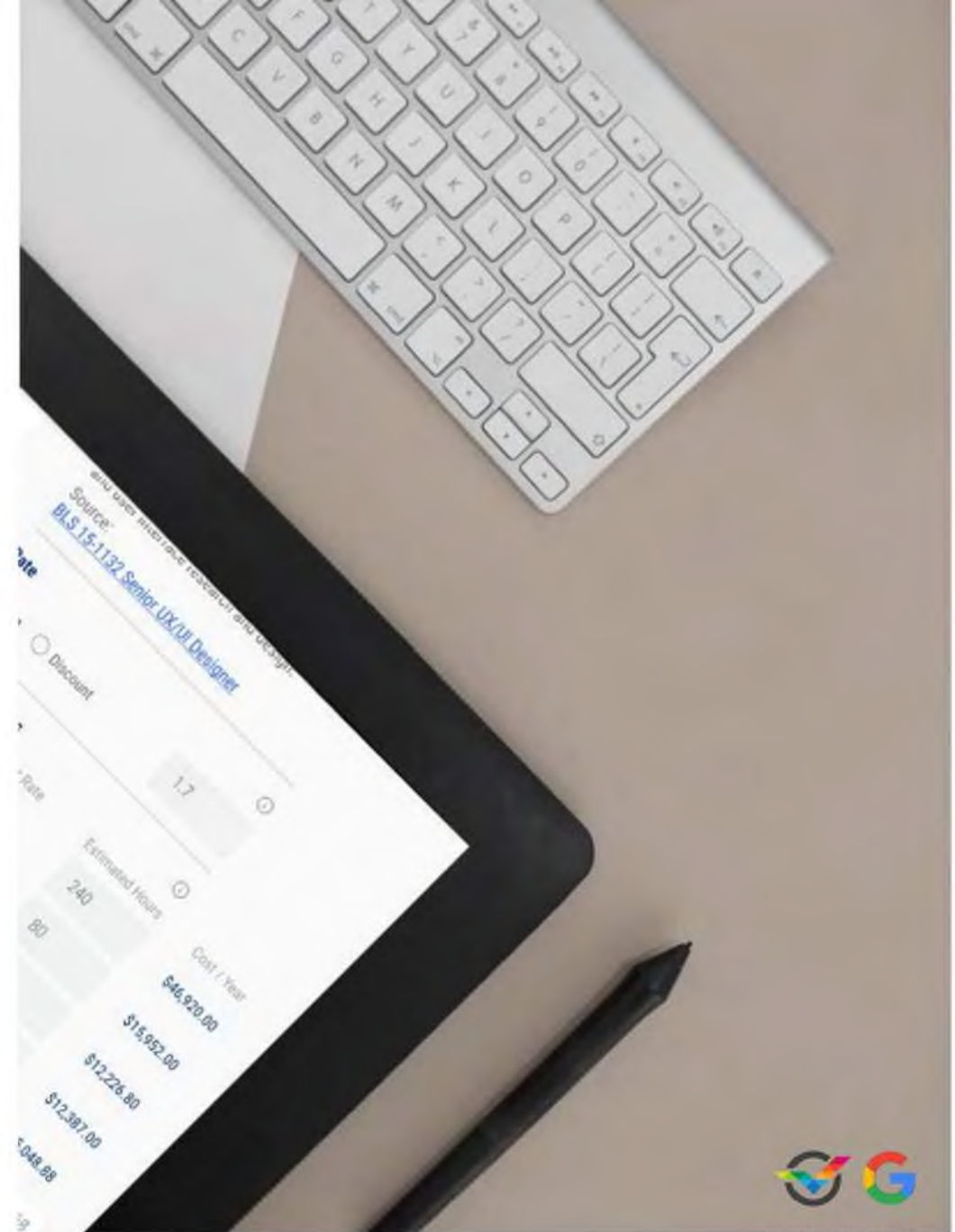
Role: Contracting Officer's Representative (COR)

Agency: DHS Cybersecurity & Infrastructure Agency (CISA)

DHS CISA has identified a need for a new reporting process to support its weekly leadership briefings. Typically, this office supports data visualization and tool development, so this type of project (process improvement) is new to the team. This need was identified after FY21 planning wrapped up, so the funds are not secured for this work. **The Contracting Officer has asked the COR, Peter, to generate an Independent Government Cost Estimate (IGCE) to nail down a rough order of magnitude cost for this work to ensure the funds are available before CISA proceeds with releasing an RFP.**

Goals:

- Review previously awarded similar contracts
- Select appropriate labor categories,
- Estimate associated hours of labor, & generate an IGCE



SCENARIO #1

GENERATE IGCE

GOALS:

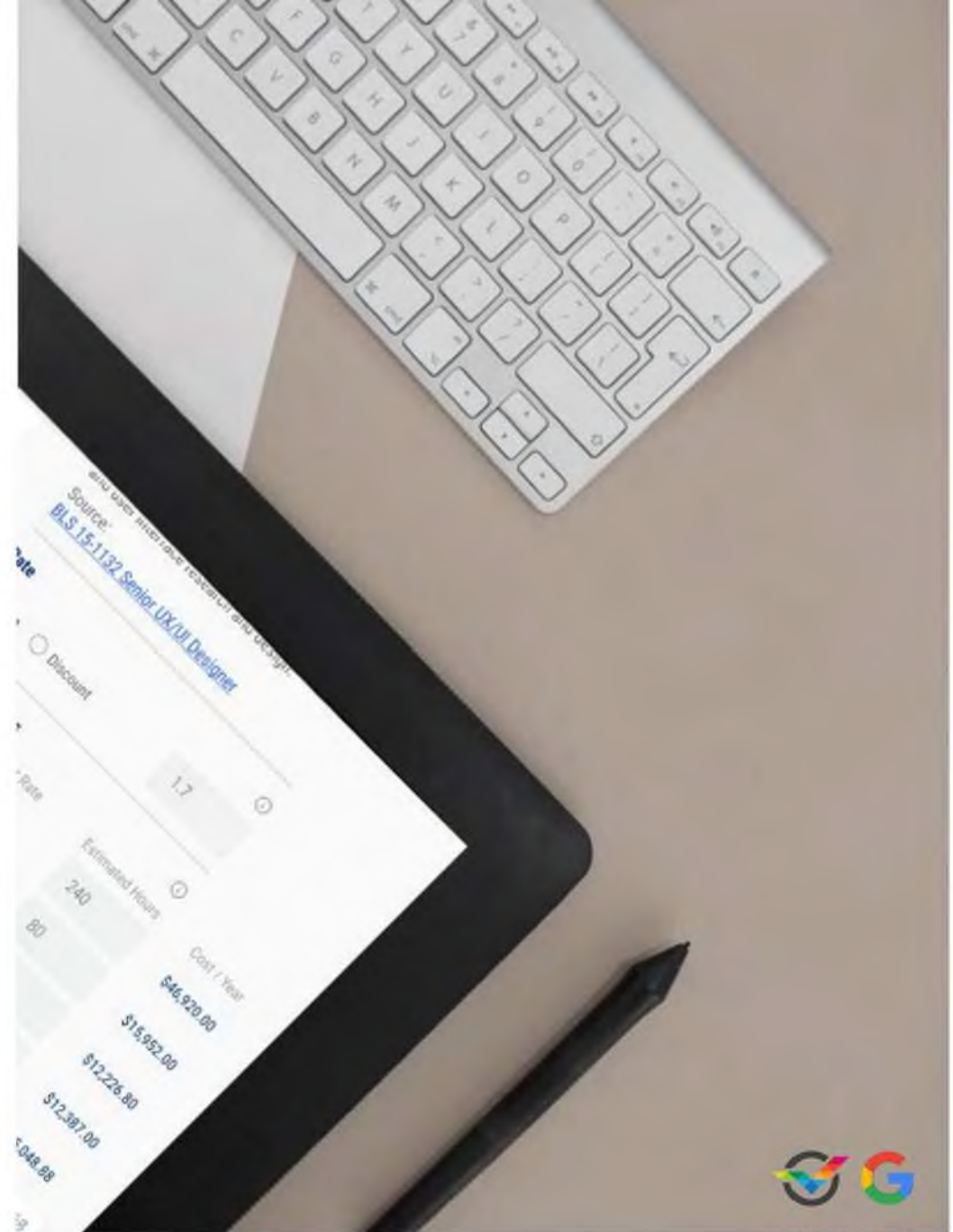
- Review previously awarded similar contracts
- Select appropriate labor categories
- Estimate associated hours of labor
- Generate an IGCE

OUTCOMES:

- Determined historically similar contract award / target value
- Generated an IGCE
- Compared multiple labor & wage data sources rapidly

BENEFITS:

- Removed context/tool shifting
- Saved time & taxpayer dollars



SCENARIO #2

CONDUCT

NEGOTIATIONS

Name: Daisy Flowers

Role: Contracting Officer (CO)

Agency: U.S. Coast Guard Port Security Agency

The Port Security Advisory (PSA) office at U.S. Coast Guard Headquarters released a Request for Proposal (RFP) for the re-platforming of an existing Microsoft Excel Tool into a browser-based, centralized platform. This competitive solicitation received 4 proposals. The evaluation criteria was “lowest price, technically acceptable” (LPTA). The team has selected a vendor, but this vendor's cost is 30% higher than the independent government cost estimate (IGCE) predicted. **Daisy, the CO, has scheduled a contract negotiation discussion to review the costs together and understand what assumptions were made in the company's estimates.**

Goal: Compare IGCE with Vendor's estimates & assumptions



SCENARIO #2

CONDUCT

NEGOTIATIONS

GOALS:

- Compare IGCE estimates with Vendor estimates
- Understand assumptions made by Vendor
- Determine defensible, fair, & reasonable cost for work

OUTCOMES:

- Conducted defensible contract negotiation

BENEFITS:

- Removed subjectivity from negotiations
- Saved tax-payer dollars (only paying for what's necessary)
- Removed need to open multiple resources or navigate to external tools

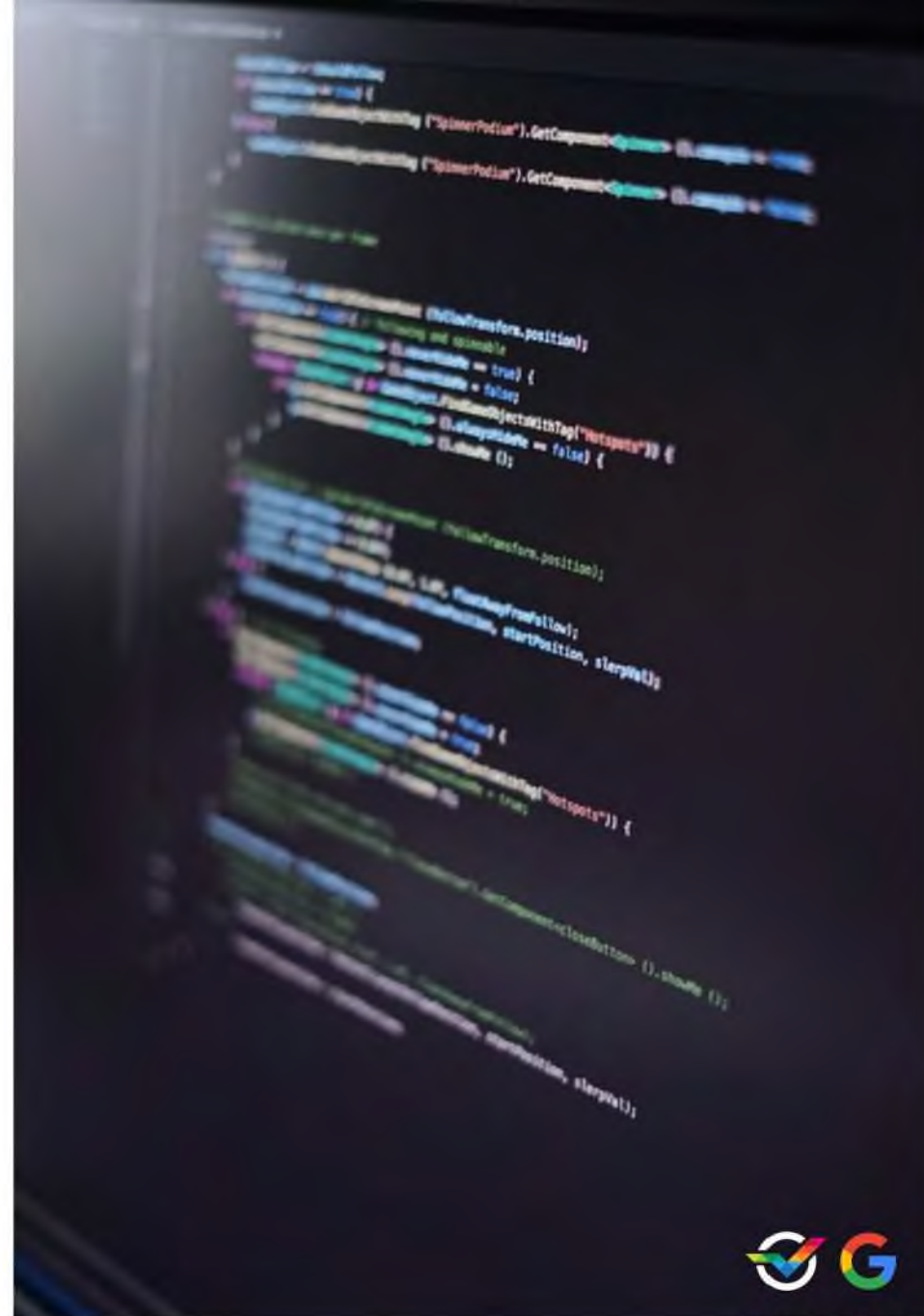


RS21 SOLUTION MODELS

Leverages innovative and modern AI / ML technologies to automate and improve accuracy of acquisition activities

Uses **semantic search capabilities** to understand the contextual meaning behind users' search terms

Modernizes the collection and analysis of labor & wage data and feeding into **faster & smarter decision-making**



AUTOMATE THE ANALYSIS OF MULTIPLE DATASETS

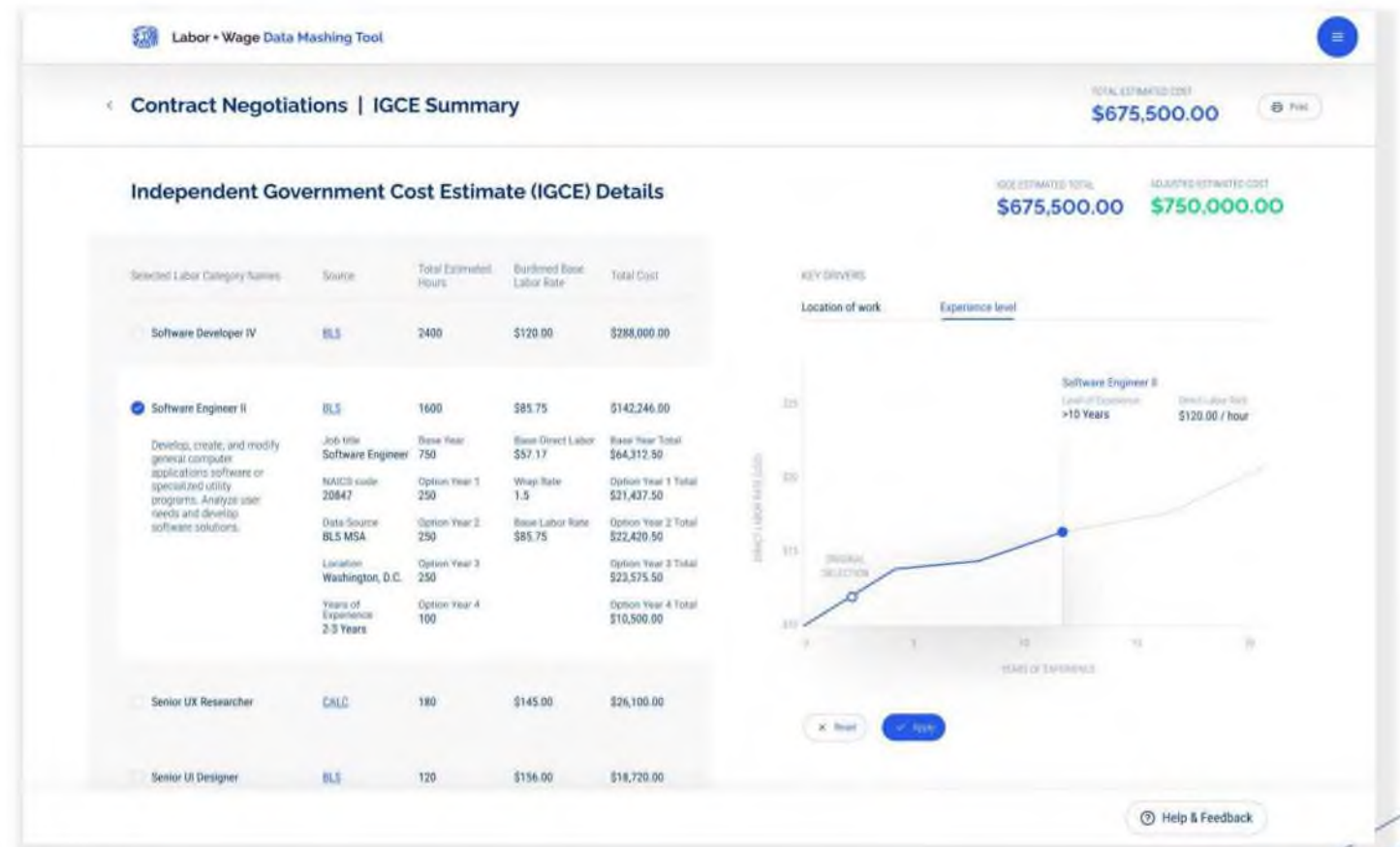
The screenshot shows the 'Labor Wage Data Matching Tool' interface. On the left is a sidebar with steps: 'Generate IGCE: Leadership Briefing Process Improvement', 'Describe Solicitation Details (Optional)', 'Select Historically Similar Contract (Optional)', 'USCG Admiral's Briefing Template (\$38,000.00)', 'Describe Labor Category Details', 'Select Labor Categories' (highlighted), 'Estimate Costs (Populate IGCE)', and 'Review IGCE'. The main area is titled 'Select Labor Categories' and includes filters for 'Process Improvement Manager', 'Washington, D.C.', 'Dev 4 Watches', and '5 Years Exp.'. It shows a table of labor categories with columns for 'Labor Category Name', 'Source', 'Similarity Q', and 'Hourly Rate'. The categories listed are 'Business Process Reengineering Specialist', 'Process Improvement Analyst', 'Junior Operations Analyst', and 'Consultant / Analyst III'. Each category has a description and a grid of hourly rate options (e.g., \$50/hr, \$55/hr, \$60/hr, \$75/hr, \$90/hr) with checkboxes. A 'Sort by: Best match' dropdown is in the top right. A 'Help & Feedback' button is at the bottom right.

Labor Category Name	Source	Similarity Q	Hourly Rate
Business Process Reengineering Specialist Apply process improvement, reengineering methodologies, and internet-related methodologies and principles to conduct process modernization projects.	BLS	0.92	1-2 years: \$50/hr, 2-5 years: \$55/hr, 5-10 years: \$60/hr, 10-15 years: \$75/hr, 15+ years: \$90/hr
Process Improvement Analyst Analyst with significant experience in strategic planning, organizational and skills assessments, site visits, lean operations, process improvement.	CALC	0.85	1-2 years: \$25/hr, 2-5 years: \$30/hr, 5-10 years: \$45/hr, 10-15 years: \$55/hr, 15+ years: \$80/hr
Junior Operations Analyst Junior level operations analyst focused on maintaining operational efficiency throughout an organization.	BLS	0.65	1-2 years: \$18/hr, 2-5 years: \$22/hr, 5-10 years: \$25/hr, 10-15 years: \$32/hr, 15+ years: \$36/hr
Consultant / Analyst III Quality training, quality consulting, process design, process improvement, project management, and quality improvement.	ERI	0.39	1-2 years: \$35/hr, 2-5 years: \$60/hr, 5-10 years: \$75/hr, 10-15 years: \$90/hr, 15+ years: \$115/hr

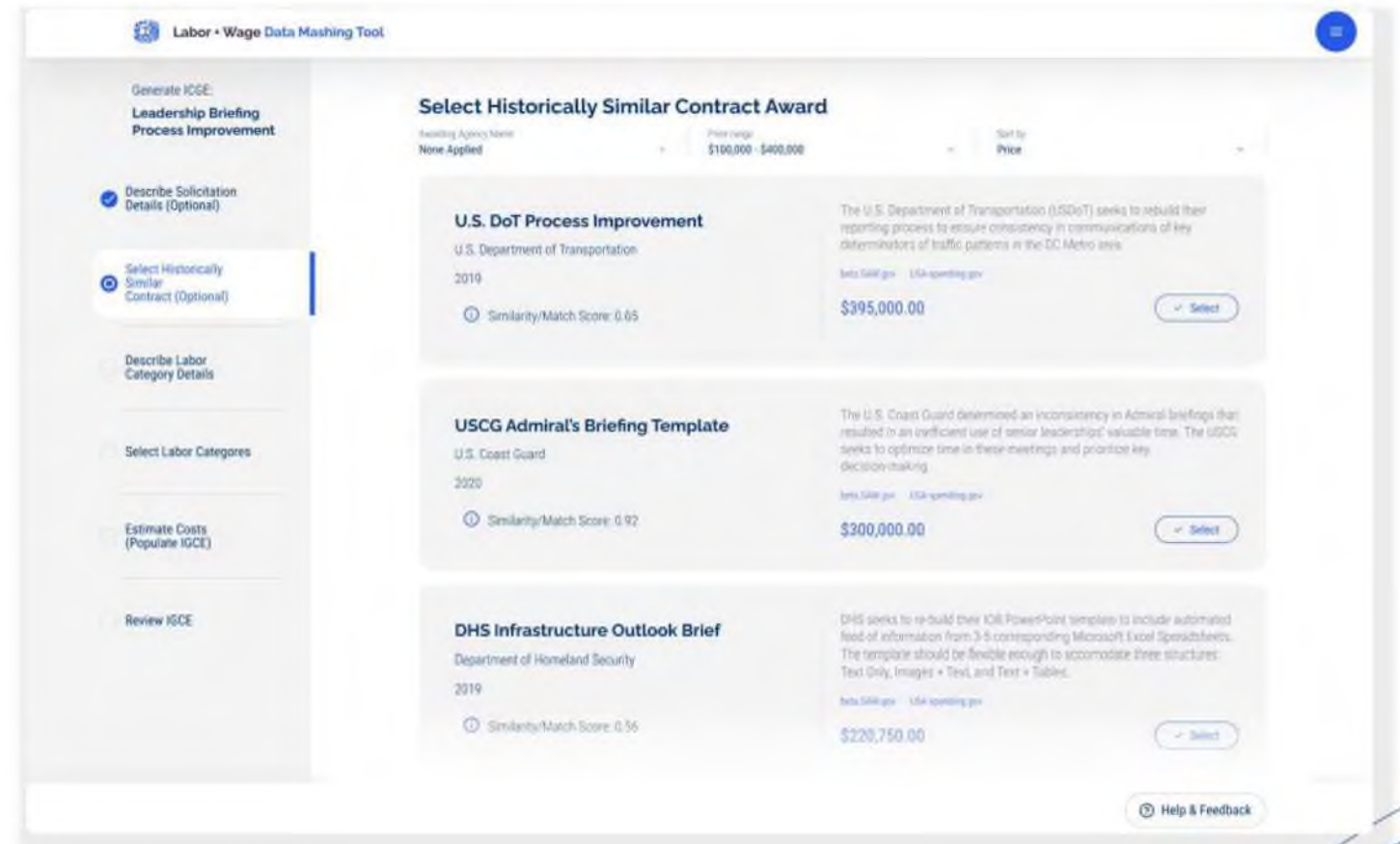
- Automated Collection & Comparison
- Defensible Decision-Making
- Scalability across the Government

PROMOTE USE OF SOLUTION WITH LIMITED MANUAL INPUT

- Supports Acquisition Lifecycle
- Semantic Search Brings Context & Intelligence
- Simplified User Inputs
- Simple & Easy-to-Use



ACHIEVE INCREMENTAL IMPROVEMENT TO DATA ACCESS



- Modular User Interface
- Flexible Framework
- Additional Labor & Wage Data Can Be Easily Added

REVOLUTIONIZING FEDERAL PROCUREMENT PROCESS



No more time-consuming & manual collection & synthesis



Pre-determined comparisons of multiple data sources



Intuitive & easy-to-use platform, with simplified input fields



Data-driven & defensible presentation of pricing/cost estimations



RETURN ON INVESTMENT

We hypothesize that our solution will result in **4x increase in efficiency**, resulting in annual savings of **\$52,000 per employee**.

If this tool is brought into the hands of 100 employees,
this equates to

\$26,000,000 **SAVED IN 5 YEARS**



PHASE 2 FEATURES



Build a **virtual platform & data warehouse**



Incorporation of more **open-source & non-public datasets**



ML model **monitoring & production**; Automated feed of data sources



Exploration of **Deployment Solutions**



Additional **User Groups** with extended user interviews



Definition of **Equivalency Matrix & Ontologies**

WHAT YOU GET TODAY

FUNCTIONAL MODELS

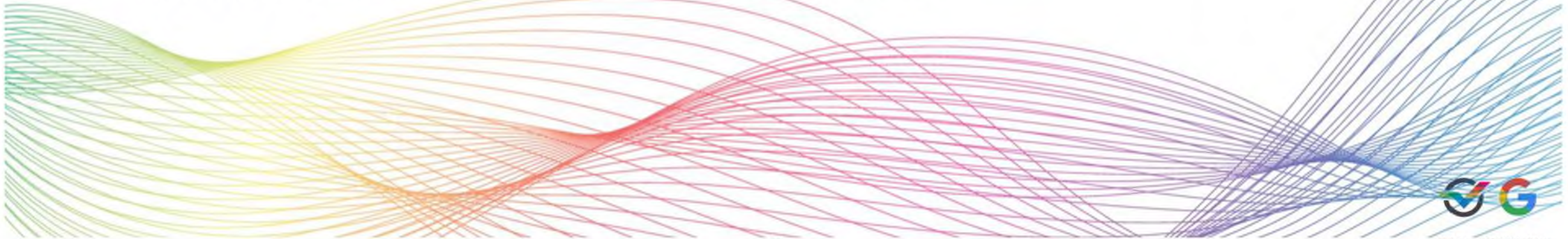
Ready to Use Today!
Open-Source Technology
Low Risk to Implement
Flexible/Scalable Framework

INTUITIVE PROTOTYPE

Transparent + Defensible
Access to 'Best in Class' Data
Centralized Collaboration Space
Intuitive + Easy to Use

INNOVATIVE DATA SCIENCE

Parsing 50,000+ Contract Awards &
4 BLS Data Sources
"Best Match" Metrics
Data Schematic





QUESTIONS?



RE: [EXTERNAL] Setting up Demo on Interoperability

From: "Dalessio, J. Alex EOP/OMB" <[REDACTED]>
To: Lee Carosi Dunn <[REDACTED]>
Cc: Rancho Iyer <[REDACTED]>, Jeff Brown <[REDACTED]>
Date: Fri, 26 Feb 2021 17:25:36 -0500

Hi Lee,

I appreciate the additional info – as well as the USDA docs you sent more recently. I'll have a look and get back to you with any questions/thoughts.

Rancho, I'll reach out over the weekend with some times.

Talk soon and have a great weekend.

Cheers, A.

From: Lee Carosi Dunn <[REDACTED]>
Sent: Friday, February 26, 2021 12:54 PM
To: Dalessio, J. Alex EOP/OMB <[REDACTED]>
Cc: Rancho Iyer <[REDACTED]>; Jeff Brown <[REDACTED]>
Subject: [EXTERNAL] Setting up Demo on Interoperability

Alex,

Thank you again for your time today. Adding Rancho here for you two to schedule an interoperability demo. I have also attached Jeff's go-to-market and interoperability deck we went through previously. I will also send our interoperability two pager shortly per your instruction.

Lastly, [here](#) is our blog post on email (and GCP broadly) security post-SolarWinds that may be of interest to you.

For our group meeting, how is Friday, March 12 from 10am to 11am EST or 1pm to 2pm EST?

Thanks,
Lee and team

Lee Dunn
Google

Ex 6 - (5 U.S.C. Sec
552(b)(6))

Android Mobile: Ex 6 - (5
U.S.C. Sec

[EXTERNAL] Re: Request for Meeting/Briefing

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec >
To: "Cutts, Matthew D. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >
Date: Fri, 26 Feb 2021 09:22:59 -0500

Greetings - just wanted to see if this type of presentation is of interest to USDS staff. Thank you Matt.
Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec
552(b)(6))

Android Mobile: Ex 6 - (5
U.S.C. Sec

On Thu, Feb 18, 2021 at 8:50 AM Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec
552(b)(6)) > wrote:

Matt,

Greetings. I read in FedScoop that the USDS is being asked to help with vaccine systems assessments. I wanted to see if you or your team would be interested in meeting with the Google Cloud team for an overview of our work in the states on vaccine pre-registration, distribution, scheduling, forecasting and sentiment analytics. We could also share the presentation we gave the CDC last week about pulling state data together for the CDC.

I have attached slides from the deck we used with the CDC last week for your review. We would be happy to meet anytime that works for you and your team.

Thank you.
Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec
552(b)(6))

Android Mobile: Ex 6 - (5
U.S.C. Sec

Re: VF - Google follow-up 2/22 [EXTERNAL]

From: "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec [REDACTED])>
Cc: "Schildroth, Christina M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Fri, 26 Feb 2021 01:03:14 -0500

Sure happy to chat sometime tomorrow or over the weekend. Chris will get it scheduled. Just to make sure I understood your sentence- are you only displaying locations where inventory = in stock? So it will shift daily which sites you show?

Thx!
Mina.

On Feb 25, 2021, at 5:49 PM, Jan Antonaros <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hi Mina,

We're happy to jump on a call tonight or tomorrow morning to discuss this issue if helpful. Initially, we plan to only show a limited number of listings reporting stock. We have ~4500 such listings from Vaccine Finder's latest submission, and plan to display those as early as next Monday. If you're concerned, we could temporarily disable the attribution link to VaccineFinder.org until things are more certain. We also look forward to learning more about the availability API.

Please let us know if you have any questions.

Thanks,
Jan on behalf of the Google team
Jan Fowler Antonaros
Google Government Affairs and Public Policy
25 Mass Ave NW, 9th FL
Washington, DC 20001
[Ex 6 - \(5 U.S.C. Sec \[REDACTED\]\)](#)
Android Mobile: Ex 6 - (5 [REDACTED])

On Thu, Feb 25, 2021 at 6:10 PM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Yes, amazing work everyone!!! And nice to see you both Karen and Henry 😊

Just discussed with Andy, and we'd love if Google could hold off for a week or so, just so that supply can fill in a bit more (so not everyone clicking around comes up short) and so we can

watch consumer behavior in response to having this shared data- see how things play out a little bit.

Does that work?

Then we can circle up early next week to re-discuss.

Also in the meantime, Natalie we should loop google in as well on our work around building the availability API.

Thanks!

Mina

From: Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Sent: Thursday, February 25, 2021 1:51 PM
To: Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Cc: Brownstein, John <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Michael Thompson Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Sewalk, Kara <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

Hi all,

Let me pile on my congratulations for the release today - the press has been great and we are proud to be associated with you all. We are happy to chat if that is helpful.

Best,

kd

On Thu, Feb 25, 2021 at 11:30 AM Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

A huge congrats to the team on this milestone!

It's great to meet you Mina. I'm adding Jan Antonaros from Google who manages our engagement with the White House in COVID-19 areas. [+Jan Antonaros](#)

We'd be happy to assemble the right Google group for a conversation as soon as possible. Let us know some good times for you - we can make ourselves available!

Thanks,

Megan

On Thu, Feb 25, 2021 at 10:57 AM Brownstein, John
<[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)> wrote:

Thank you Michael! We are all so excited.

Great mockups. Is that the same experience for Google Search results as well?

Also, I just heard from the White House. They would love to connect with you and strategize about go live. Adding Mina Hsiang from USDS.

Could we get something arranged ASAP?

Thanks!

John

From: Michael Thompson Gulick <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>
Date: Thursday, February 25, 2021 at 1:53 PM
To: John Brownstein <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, "Sewalk, Kara" <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>
Cc: Hema Budaraju <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, Karen DeSalvo <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, Megan Ryskamp <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>, Henry Wei <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>
Subject: Re: VF - Google follow-up 2/22 [EXTERNAL]

*** External Email - Caution ***

[+Sewalk, Kara](#)

John, Kara- congratulations on today's launch! The site looks fantastic, and I especially like the UI for showing in/out of stock.

Copied below are mocks of the listings on Google Maps and Waze. We plan to go live as early as tomorrow with all opt-in listings reporting inventory (~4,596 sites from your latest cut).

Also, a weekly standing meeting is confirmed for Thursdays at 12pm PT (3pm ET), starting next week. I think the feedback loop will be very helpful to both sides as data volume grows.

Thanks, and don't hesitate to reach out.

Michael

Google:

<image001.png>

Waze:

<image002.png>

On Mon, Feb 22, 2021 at 9:15 PM Brownstein, John
<[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)> wrote:

Hi Hema,

Great meeting you as well. We are thrilled with the partnership.

1-Happy to meet. Just need to think who on our end should attend those meetings but sounds right

2-I'm pretty sure I explained this. It's not a reliability issue. We can't display jurisdiction sites without their approval. And we can't share data that is not on the public site. Sorry if I wasn't clear about this.

Thank you!!

John

From: Hema Budaraju <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Date: Monday, February 22, 2021 at 8:56 PM
To: John Brownstein <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michael Thompson Gulick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joan Hunter <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Megan Ryskamp <Ex 6 - (5 U.S.C. Sec 552(b)(6))>
Subject: VF - Google follow-up 2/22 [EXTERNAL]

*** External Email - Caution ***

John,
It was great to finally meet you in a live forum. We're excited to be working together on this important challenge, and wish your team the best of luck on the upcoming launch.

I wanted to follow up on two points related to our data sharing partnership:

- 1.
2. Are you open to a weekly
3. standing meeting to align on data delivery, timing and other technical matters that are sure to pop up? Regular communication between our teams will help us ensure that VF's listings are properly displayed across Google surfaces in a timely manner.
- 4.
- 5.
6. Once the soft launch begins,

7. can VF share all listings with opt-in permissions from the provider? If the phased rollout on VF's frontend is due to site reliability, we don't want to hold up states with data ready to be published.
- 8.

Again, we greatly appreciate your partnership. Don't hesitate to reach out. And we are all rooting for an amazing launch for you and team.

hema

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Sweetwater Health Department

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OVERVIEW


UPDATES


REVIEWS


PHOTOS


ABOUT

CALL

DIRECTIONS

SAVE

WEBSITE


COVID-19 vaccine location


- Appointment required
- Limited to certain patients
- Drive-through


To find more info, check these sources:

[state.tx.us](#) · [vaccinefinder.org](#)


[About COVID-19 vaccine locations](#)

See COVID-19 info for visitors

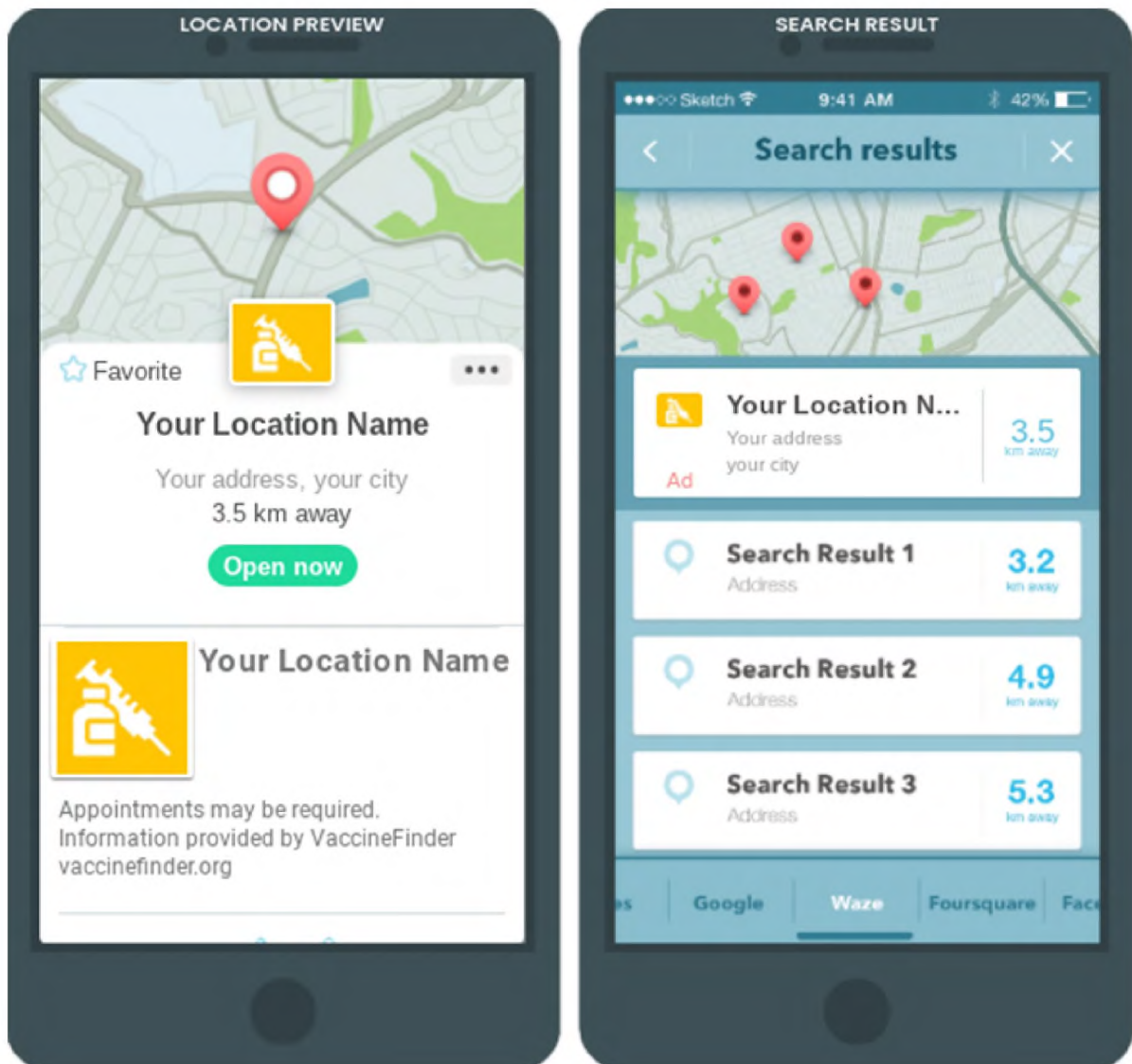
4735 Hamilton Ave #80, San Jose, CA 95130

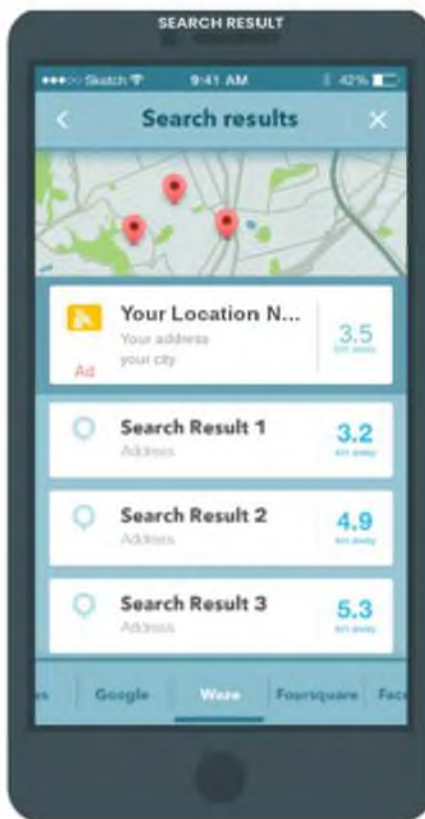
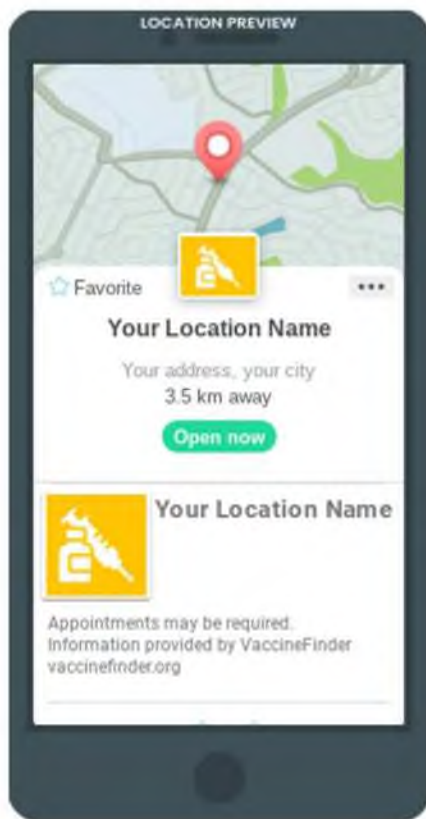


Located in: [Westgate Center](#)

Open · Closes 9PM

▼





← Sweetwater Health Department

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OVERVIEW

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COVID-19 vaccine location

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📖

See COVID-19 info for visitors

📍

4735 Hamilton Ave #80, San Jose,
CA 95130



Located in: [Westgate Center](#)

🕒

Open · Closes 9PM

▼

Discussion of Vaccination Sites

From "Hsiang, Mina K. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))
:
To: Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Megan Ryskamp Ex 6 - (5 U.S.C. Sec 552(b)(6))
Michael Thompson Gulick Ex 6 - (5 U.S.C. Sec 552(b)(6)) Kates, Natalie M. EOP/OMB"
Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Butterworth, Zach Z. EOP/WHO"

Date: Sun, 28 Feb 2021 23:43:50 -0500

Jan, Megan, Michael,

Thanks again so much for your time on Friday. Per discussion with Andy, we'd like to discuss later in the week if that's ok, due to an array of factors- and as we talked about on Friday would deeply appreciate if you would discuss with him your launch prior to go-live. I've also looped in Zach from our partnerships team (who you probably already know, but just in case!)
Thanks again, and look forward to further conversation!

Re: [EXTERNAL] Google-VaccineFinder.org collaboration

From: Karen DeSalvo [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
To: "Slavitt, Andrew M. EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Cc: "Hsiang, Mina K. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Henry Wei
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Hema Budaraju [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Michael Thompson
Gulick [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jan Antonaros [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Megan Ryskamp
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Kates, Natalie M. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
Date: Mon, 01 Mar 2021 23:25:12 -0500

Thanks Andy - we look forward to hearing more.

On Mon, Mar 1, 2021 at 12:44 PM Slavitt, Andrew M. EOP/WHO [Ex 6 - (5 U.S.C. Sec 552(b)(6))]
wrote:

Can't do today Karen. Will be happy to do later in the week.

Sent from my iPhone

On Mar 1, 2021, at 1:35 PM, Karen DeSalvo [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

Thanks

for your quick reply, Andy. It may be helpful to clarify that our COVID-19 vaccine experience has already been live for several weeks in collaboration with retail pharmacies and states.

Given

you're asking us to delay our launch of VaccineFinder content on Maps, it would be helpful to get on a call today to discuss in more detail how your concerns might impact the addition of this content to Google Maps.

Jan

can take the lead to find a time.

On Mon, Mar 1, 2021 at 9:46 AM Slavitt, Andrew M. EOP/WHO

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

We are not ready for Google to launch this as I hope Mina passed along to you. There are a few other things we want to evaluate and hope to have an answer on Thursday. There are dependencies we want to have go right.

Sent from my iPhone

On Mar 1, 2021, at 12:41 PM, Karen DeSalvo Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Andy,

We wanted to reach out to you following a discussion with Ben and Zach on 2/22 and then with Mina and Nathalie this past Friday where we talked through our rollout plans for adding VaccineFinder COVID-19 vaccine locations to our existing Maps vaccine locations:

- We planned to go live today (Mon, March 1) with a subset of locations (~6800 that have inventory). This will be the beginning of a cautious and measured rollout for the VaccineFinder data.
- We plan to add additional locations over the next few weeks once we've had a chance to monitor this first rollout.

If you'd like to discuss anything with us related to these launches,

the team and I would be happy to make time to jump on a call anytime in the next few hours. Otherwise, we will plan to update you later in the week to check in on how things are going following the initial launches.

Mina and Nathalie -- please feel free to add if you feel there are other topics we should explore with Andy.

Best,

kd

--

Karen DeSalvo,

MD, MPH, MSc

(she/her)

Chief Health Officer,

health.google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

[Wear a mask. Save Lives.](#)

RE: [EXTERNAL] Setting up Demo on Interoperability

To: Rancho Iyer <Ex 6 - (5 U.S.C. Sec 552a) >
Date: Fri, 12 Mar 2021 11:05:52 -0500

Hey Rancho,

Forgive the delayed contact – I cannot believe it's already Friday.

From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552a) >
Sent: Friday, February 26, 2021 12:54 PM
To: Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552a) >
Cc: Rancho Iyer <Ex 6 - (5 U.S.C. Sec 552a) >; Jeff Brown <Ex 6 - (5 U.S.C. Sec 552a) >
Subject: [EXTERNAL] Setting up Demo on Interoperability

Alex,

Thank you again for your time today. Adding Rancho here for you two to schedule an interoperability demo. I have also attached Jeff's go-to-market and interoperability deck we went through previously. I will also send our interoperability two pager shortly per your instruction.

Lastly, [here](#) is our blog post on email (and GCP broadly) security post-SolarWinds that may be of interest to you.

For our group meeting, how is **Friday, March 12 from 10am to 11am EST or 1pm to 2pm EST?**

Thanks,
Lee and team

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552a)
Android Mobile: Ex 6 - (5 U.S.C. Sec 552a)