



EXECUTIVE OFFICE OF THE  
PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

July 29, 2022

Aaron Siri and Gabrielle Palmer  
Siri & Glimstad, LLP  
200 Park Avenue  
Seventeen Floor  
New York, NY 10166

Sent via email: foia@sirillp.com; gpalmer@sirillp.com

Dear Mr. Siri:

This letter is in response to the Freedom of Information Act (FOIA) request submitted to the Office of Management and Budget (OMB) on behalf of your client, the Informed Consent Action Network (ICAN). OMB assigned this FOIA request tracking number 2021-420.

Pursuant to our email exchange on November 4, 2021, about the scope of your request, OMB is making its seventh rolling production. Specifically, OMB has reviewed an additional 300 potentially responsive records. Of the 300 documents reviewed this past month, OMB determined that 194 documents are responsive to your FOIA request. OMB is releasing all 194 documents with partial redactions. The 194 documents being released in part include redactions made pursuant to FOIA Exemption 6, 5 U.S.C. § 552(b)(6). Exemption 6 protects against disclosure of information that would constitute a clearly unwarranted invasion of personal privacy. We have reviewed the information protected by this exemption under a presumption of openness, but have determined that it is reasonably foreseeable that disclosure of the information would harm an interest protected by the exemption.

OMB will continue to process potentially responsive records and will follow up with an additional rolling production by August 31, 2022, with successive productions on an approximately monthly cadence thereafter.

Sincerely,

  
Dionne Hardy  
FOIA Officer

## [EXTERNAL] Deliver greater mission impact with Google Cloud

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**From:** Google Cloud <[REDACTED]>  
**To:** "Roat, Maria A. EOP/OMB" <[REDACTED]>  
**Date:** Tue, 02 Mar 2021 13:02:49 -0500

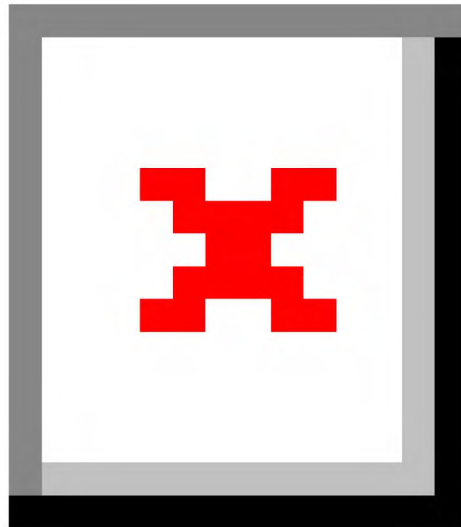


# Achieve mission success with Google Cloud.

Improve operational effectiveness, build cultures of collaboration, and  
transform the way you serve.

Discover what's next

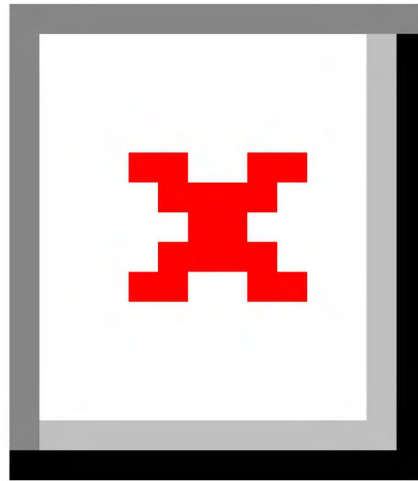




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**Hi Maria,**

Whether you're interested in modernizing applications or using data analytics to improve decision making, Google Cloud can help you achieve your mission. Our proven cloud technology has helped many government organizations achieve mission success:



We support State and Local, Federal Civilian, and DoD agencies by providing:

- **Infrastructure Modernization** to improve operational effectiveness and service delivery
- **Data Management** through fully managed, serverless databases that reduce costs and the need for operational staff, while delivering greater flexibility with your agency's data
- **Smart Analytics** to unlock the value in your data and generate better insights
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Google Cloud has proven customer solutions to make your operations more efficient and help you achieve mission success. Hear about our vision for the future of digital service in the public sector in a discussion led by Google Cloud's CEO, Thomas

Kurian, and Mike Daniels, Vice President, Global Public Sector, at the Google Cloud Public Sector Summit. Let's get solving together today.

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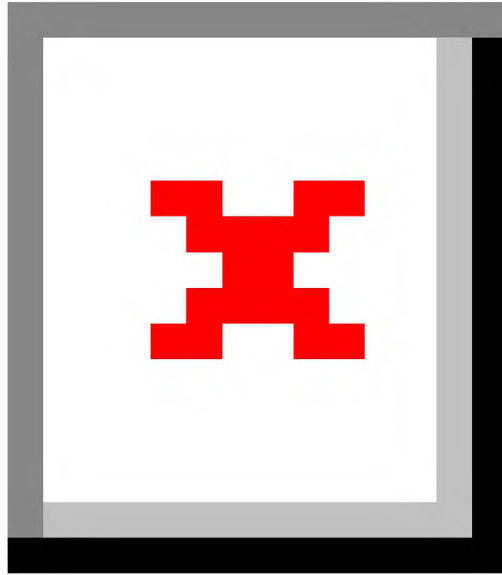
See you in the cloud,  
The Google Cloud Public Sector Team

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We sent you this email because you have indicated that you are willing to receive periodic emails on news, product updates, and invitations to events from the Google Cloud team. If you no longer wish to receive these emails, click on the following link to [unsubscribe](#) or [customize your communication preferences](#).

If you no longer want to receive emails about Google Cloud for Government, click [here](https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt_unsubscribe=1&mkt_tok=eyJpIjoiTIRZd1pEWXdOekUzTm1SailsInQiOiJVZ1VCeTJjc051QWFFQmh6cnlYSghFMUMvaU0yZ2kyYzdiVksyQWVpd3ZVbVhnbm5NbEgrK29ldng3dVg0LzZKbDFQaC9hNHJJQ1ZZWWR3WEEROHQwK2VGRWZDMTYveTU2ejZXQm9QdFhQUVBKRUVrb3lxTS9SeU9jQzVIV0hmZ3hRNjlxQkVhWnBYNDBkMmd2UDAzYUE9PSJ9--<>).  
https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\_unsubscribe=1&mkt\_tok=eyJpIjoiTIRZd1pEWXdOekUzTm1SailsInQiOiJVZ1VCeTJjc051QWFFQmh6cnlYSghFMUMvaU0yZ2kyYzdiVksyQWVpd3ZVbVhnbm5NbEgrK29ldng3dVg0LzZKbDFQaC9hNHJJQ1ZZWWR3WEEROHQwK2VGRWZDMTYveTU2ejZXQm9QdFhQUVBKRUVrb3lxTS9SeU9jQzVIV0hmZ3hRNjlxQkVhWnBYNDBkMmd2UDAzYUE9PSJ9--<>



## [EXTERNAL] Would you be interested in joining me on a Webinar?

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**From:** Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Timmerman, Laura E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 02 Mar 2021 09:35:13 -0500

Hi Laura,

I hope you're well! I really enjoyed our recent conversation.

We are co-hosting a 30 minute COVID relief webinar with eRepublic on March 18th. I will be speaking alongside a representative from eRepublic. Based on your expertise, we'd love to have you join us and speak about potential impacts on state labor agencies. This will be a thought leadership discussion. I've included the webinar title/abstract below.

Please let me know if you would be able to join us.

Many thanks in advance - look forward to hearing from you!

Best  
Denise Winkler

### **An Agile Approach to Economic Recovery: How to put federal relief funds to immediate use to aid constituents while also building a foundation for the future**

States and localities are all but sure to see an influx of federal economic recovery funds from the Biden Administration's \$1.9 billion relief package. Among other things, the bill is expected to provide billions of dollars in emergency rent relief and homeless assistance for constituents struggling financially due to the pandemic. It also would increase and extend unemployment insurance benefits for those who have lost their jobs during the crisis.

The first priority for state and local government leaders is to get these dollars into the hands of constituents who desperately need help. But these new resources also present a once-in-a-generation opportunity to build a foundation that ultimately strengthens the social safety net, improves local economies and addresses long-standing inequities. Join experts from the Center for Digital Government and Google Cloud for a thought-provoking discussion on how jurisdictions can make quick improvements now to improve the administration of these funds, while setting the stage for deeper transformation of social safety net programs in the future.

Join us **March XX** at 11am PST/2pm EST and register now to learn more about:

- Quickly adopting intelligent, cloud based tools to meet immediate challenges
- Creating a roadmap for incremental modernization

-- Leveraging data collected for specific programs for broader insights and improvements

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**Denise Winkler**

Strategic Business Executive, Health & Human Services

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C. Sec

## [EXTERNAL] Deliver greater mission impact with Google Cloud

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**From:** Google Cloud <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** "Shah, Shahid N. EOP/OMB (Contractor)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Tue, 02 Mar 2021 13:02:40 -0500

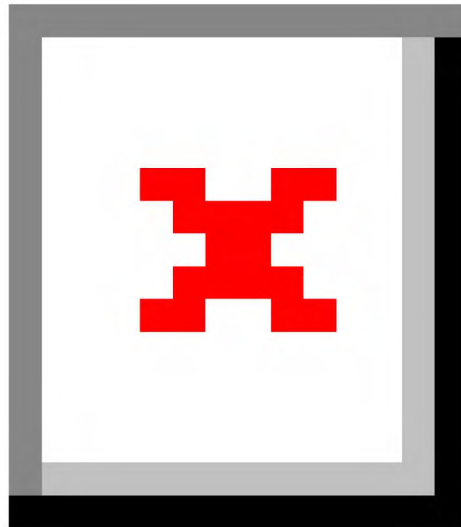


## Achieve mission success with Google Cloud.

Improve operational effectiveness, build cultures of collaboration, and transform the way you serve.

[Discover what's next](#)

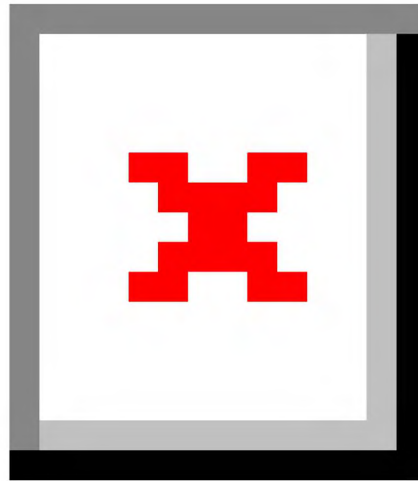




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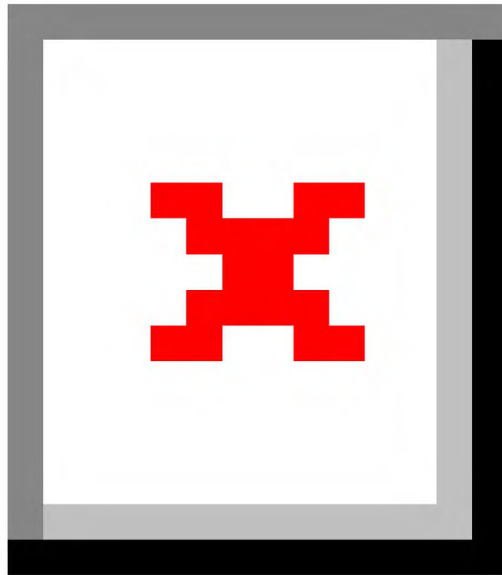
**The Google Cloud Public Sector Team**

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We sent you this email because you have indicated that you are willing to receive periodic emails on news, product updates, and invitations to events from the Google Cloud team. If you no longer wish to receive these emails, click on the following link to [unsubscribe](#) or [customize your communication preferences](#).

If you no longer want to receive emails about Google Cloud for Government, click [here](#).

[https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\\_unsubscribe=1&mkt\\_tok=eyJpIjoiTkRwa05ETXpZbUZqWkRrNSIsInQiOiJEZUZoOGI2MmdqSWxVMS9BUW8yWHU2SIRneUt0aXNCdUJVMFk1MVNNejlYUjREREVqVnFHL2w0OEImcVpXYzVDT2wWZjYzZmwvaEVRUE8rM1RjSHJCK1NpeHRtUVZ5ZjluOFRpQnV4WC9zUU05MHRJUH](https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt_unsubscribe=1&mkt_tok=eyJpIjoiTkRwa05ETXpZbUZqWkRrNSIsInQiOiJEZUZoOGI2MmdqSWxVMS9BUW8yWHU2SIRneUt0aXNCdUJVMFk1MVNNejlYUjREREVqVnFHL2w0OEImcVpXYzVDT2wWZjYzZmwvaEVRUE8rM1RjSHJCK1NpeHRtUVZ5ZjluOFRpQnV4WC9zUU05MHRJUH)  
B4eHBxOEIFWmdYWUVaZCJ9--<>



Re: [EXTERNAL] Invitation: Call with WH/SSA and Google @  
Thu Feb 18, 2021 10am - 10:30am (EST)

(kim**[REDACTED]**baldwin**[REDACTED]**sparks@ssa**[REDACTED]**)

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**From:** Angela Crocker Lewis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
**To:** "Schneider, Andrea Z. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Javier Hernandez <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Policicchio, Megan E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Carollo, Laura A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Coyle, Brian C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Thu, 04 Mar 2021 10:53:55 -0500

Hi Andrea - I just sent an invite for 2p tomorrow. Looking forward to connecting then.

Best,  
Angela

On Thu, Mar 4, 2021 at 9:01 AM Schneider, Andrea Z. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Jan –

Are you available tomorrow after 2 pm eastern? 30 minutes should be great.

Thanks,  
Andrea

Andrea Schneider  
U.S. Digital Service

---

**From:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wednesday, March 3, 2021 at 11:33 AM  
**To:** "Schneider, Andrea Z. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Javier

Hernandez <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: Angela Crocker Lewis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Policicchio, Megan E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Carollo, Laura A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Coyle, Brian C. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Subject: Re: [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am - 10:30am (EST) (kim.baldwin@ssa.gov) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Andrea, sorry for the delay. We would be happy to meet again to answer your questions. [+Javier Hernandez](#) from our civics team to join as well.

Would sometime on Friday work for you?

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Fri, Feb 19, 2021 at 2:23 PM Schneider, Andrea Z. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Angela –

Thanks for sending the document and the guidance below. We have a few questions, especially about FAQ's that we'd like to talk about with you. Do you have 30 minutes toward the end of next week?

Thanks,

Andrea

Andrea Schneider

U.S. Digital Service

---

**From:** Angela Crocker Lewis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Friday, February 19, 2021 at 10:02 AM  
**To:** "Funk, Paul" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Caplan, Jeffrey" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Powers, Eric S." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schneider, Andrea Z. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Baldwin Sparks, Kim" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am - 10:30am (EST) ([kimbaldwin@ssa.gov](mailto:kimbaldwin@ssa.gov)) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Hi Paul and SSA Team,

Thank you for sharing the link and I will be sure to pass this along to our team! We will continue to keep you all posted on the launch of our health and disability benefit search experience and our Maps work with government offices. In the meantime, please see below for some general best practices on managing your site and information in Search.

**Article:** Best Practices for Health and Government Websites - initially developed for entities with critical COVID-19 information, this article has been broadly leveraged for our government partners as more and more users are seeking authoritative content during this unprecedented time. A few things of note to call out in the article:

- Video on SEO best practices
- Link to sign up for our Search and Web technical support group where you can ask questions and receive 1:1 support from our experts



**Structured Data:** We encourage all government partners with critical benefit information to implement FAQ and How-to markup types on relevant pages

This information and additional resources are also summarized in our Best Practices Playbook for Government Agencies (please see pdf attached). Thank you for your time yesterday and I look forward to staying in touch!

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Angela

On Thu, Feb 18, 2021 at 8:20 AM Funk, Paul <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Here is info on SSA's office location API:

>>>[<<<https://www.ssa.gov/developer/api/FO\\_Address\\_Data\\_AppDevs.htm](https://www.ssa.gov/developer/api/FO_Address_Data_AppDevs.htm)<<<;

*Paul Funk*

Senior Advisor

Office of the Chief Business Officer

Deputy Commissioner for Operations

Social Security Administration

Ex 6 - (5 U.S.C. Sec 552(b)(6)) (mobile)

-----Original Appointment-----

**From:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Sent:** Wednesday, February 17, 2021 11:54 AM

**To:** Jan Antonaros; Caplan, Jeffrey; Powers, Eric S.; Funk, Paul;

[andrea.schneider2@omb](mailto:andrea.schneider2@omb); Angela Crocker Lewis; Baldwin Sparks, Kim

**Subject:** [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am - 10:30am (EST) ([kimbaldwin@ssa](mailto:kimbaldwin@ssa))

**When:** Thursday, February 18, 2021 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US &

Canada).

**Where:**

-----Original Appointment-----

**From:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec >

**Sent:** Wednesday, February 17, 2021 11:42 AM

**To:** Jan Antonaros; [andreaE.schneider2@omb](mailto:andreaE.schneider2@omb) Ex 6 - (5; Angela Crocker Lewis; Baldwin Sparks, Kim

**Subject:** [EXTERNAL] Invitation: Call with WH/SSA and Google @ Thu Feb 18, 2021 10am - 10:30am (EST) ([kimbaldwin@ssa](mailto:kimbaldwin@ssa) Ex )

**When:** Thursday, February 18, 2021 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

**Where:**

**You have been invited to the following event.**

### **Call with WH/SSA and Google**

**When** Thu Feb 18, 2021 10am – 10:30am Eastern Time - New York

**Joining info** Join with Google Meet

Ex 6 - (5 U.S.C. Sec

Join by phone

(US) Ex 6 - (5 U.S.C. (PIN: Ex 6 - (5

[More phone numbers](#)

**Calendar** [kimbaldwin@ssa](mailto:kimbaldwin@ssa) Ex

**Who**

- Jan Antonaros - organizer
- [andreaE.schneider2@omb](mailto:andreaE.schneider2@omb) Ex 6 -
- Angela Crocker Lewis



**Re: [EXTERNAL] Invitation: Call with WH/SSA and Google @**  
**Thu Feb 18, 2021 10am - 10:30am (EST)**  
**(kim**[REDACTED]**baldwin**[REDACTED]**sparks@ssa**[REDACTED]**)**

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**From:** "Schneider, Andrea Z. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
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**To:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Javier Hernandez <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
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Senior Advisor

Office of the Chief Business Officer

Deputy Commissioner for Operations

Social Security Administration

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**When:** Thursday, February 18, 2021 10:00 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).

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**Where:**

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**When** Thu Feb 18, 2021 10am – 10:30am Eastern Time - New York

**Joining info** Join with Google Meet

[REDACTED]

**Join by phone**

(US) +[REDACTED] (PIN: [REDACTED])

[More phone numbers](#)

**Calendar**

[kim.baldwin@ssa](mailto:kim.baldwin@ssa)

**Who**

- Jan Antonaros - organizer
- [andrea.zschneider2@omb](mailto:andrea.zschneider2@omb)
- Angela Crocker Lewis
- [kim.baldwin@ssa](mailto:kim.baldwin@ssa)

[more details »](#)

Going ([kim.baldwin@ssa](mailto:kim.baldwin@ssa))? [Yes](#) - [Maybe](#) - [No](#) [more options »](#)

Invitation from Google Calendar

You are receiving this courtesy email at the account [kim.baldwin@ssa](mailto:kim.baldwin@ssa) because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://calendar.google.com/calendar/>; and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More.](#)

--

Angela Crocker Lewis	Global Product Partnerships, Social Impact	Ex 6 - (5 U.S.C. Sec 552(a)(5)(C)) Ex	Ex 6 Ex 6 - (5 U.S.C.
-------------------------	---	---	-----------------------------



## [EXTERNAL] Re: Would you be interested in joining me on a Webinar?

---

**From:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Timmerman, Laura E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Sun, 07 Mar 2021 14:51:43 -0500

-Denise

Hey Laura, just bumping to the top of the queue. Let me know if I can help answer any questions.

Cheers,  
Jason

On Tue, Mar 2, 2021 at 9:35 AM Denise Winkler <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Hi Laura,

I hope you're well! I really enjoyed our recent conversation.

We are co-hosting a 30 minute COVID relief webinar with eRepublic on March 18th. I will be speaking alongside a representative from eRepublic. Based on your expertise, we'd love to have you join us and speak about potential impacts on state labor agencies. This will be a thought leadership discussion. I've included the webinar title/abstract below.

Please let me know if you would be able to join us.

Many thanks in advance - look forward to hearing from you!

Best  
Denise Winkler

**An Agile Approach to Economic Recovery:**  
**How to put federal relief funds to immediate use to aid constituents while also building a foundation for the future**

States and localities are all but sure to see an influx of federal economic recovery funds from the Biden Administration's \$1.9 billion relief package. Among other things, the bill is expected to provide billions of dollars in emergency rent relief and homeless assistance for constituents struggling financially due to the pandemic. It also would increase and extend unemployment insurance benefits for those who have lost their jobs during the crisis.

The first priority for state and local government leaders is to get these dollars into the hands of constituents who desperately need help. But these new resources also present a once-in-a-generation opportunity to build a foundation that ultimately strengthens the social safety net, improves local economies and addresses long-standing inequities. Join experts from the Center for Digital Government and Google Cloud for a thought-provoking discussion on how jurisdictions can make quick improvements now to improve the administration of these funds, while setting the stage for deeper transformation of social safety net programs in the future.

Join us **March XX** at 11am PST/2pm EST and register now to learn more about:

- Quickly adopting intelligent, cloud based tools to meet immediate challenges
- Creating a roadmap for incremental modernization
- Leveraging data collected for specific programs for broader insights and improvements

--

**Denise Winkler**

Strategic Business Executive, Health & Human Services

Google Cloud

Email: [Ex 6 - \(5 U.S.C. Sec \[REDACTED\]\)](mailto:Ex 6 - (5 U.S.C. Sec [REDACTED]))

Mobile: [Ex 6 - \(5 \[REDACTED\]\)](tel:Ex 6 - (5 [REDACTED]))

## [EXTERNAL] Interoperability, compatibility, portability and use-ability

---

**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec >  
**To:** "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec >  
**Cc:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec >, Rancho Iyer <Ex 6 - (5 U.S.C. Sec >, Jeff Brown <Ex 6 - (5 U.S.C. Sec >, Brad Field <Ex 6 - (5 U.S.C. Sec >, Lesta Brady <Ex 6 - (5 U.S.C. Sec >  
**Date:** Tue, 09 Mar 2021 08:00:00 -0500  
**Attachments** Interop, Portability and Usability Submission.pdf (104.26 kB)

:

Alex, wanted to pass along this short paper on these topics, and I also thought you would find [this](#) article interesting that reviews Google Workspace.

Thank you,  
Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

Android Mobile: Ex 6 - (5

## [EXTERNAL] AI Federal Leadership Program: Team 5 Advisor- Dan Altman

---

From: Elda Auxiliaire <[REDACTED]> Ex 6 - (5 U.S.C. Sec 552(b)(6))  
:  
To: "Hunt, Alex T. EOP/OMB" <[REDACTED]> Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Thele, Joseph"  
[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)) joni.rutter@nil [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)) Teng Chamchumrus (via Doodle)  
Cc: Dan Altman <danaltman@google.com> Ex 6 - (5 U.S.C. Sec 552(b)(6)) Michelle Amante [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
bernar [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)) Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Date: Wed, 10 Mar 2021 10:40:50 -0500

Dear Alex, Joe, Joni, Teng:

I hope you are enjoying the nice weather we are having in the DC area. We are looking forward to seeing all of you for Session 5 tomorrow. I think you'll find Google's presentation on internal governance helpful as you think about setting up organizational structures in your agencies.

I know that your team has been working diligently on your applied use case. I wanted to remind you that as part of this program, we have resources to help you! Dan Altman from Google will serve as your team advisor, and you can lean on him with any questions regarding AI or other technology needed to support your use case. He is cc'd on this email, and you can feel free to reach out. Dan will also attend your breakout so he can be available for your questions.

As always, Bernie and the rest of the team is also available with any programmatic or leadership questions. We are always available to help!

Best,  
Elda

**Elda Auxiliaire**

Senior Manager, Federal Technology Programs

Partnership for Public Service

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Phone Ex 6 - (5 U.S.C. Sec 552(b)(6))

Pronouns: she/her/hers

Follow us on [Facebook](#), [Twitter](#), [LinkedIn](#) and [Instagram](#)!

Connect with me on [LinkedIn](#)

## [EXTERNAL] Joanie, deliver greater mission impact with Google Cloud

---

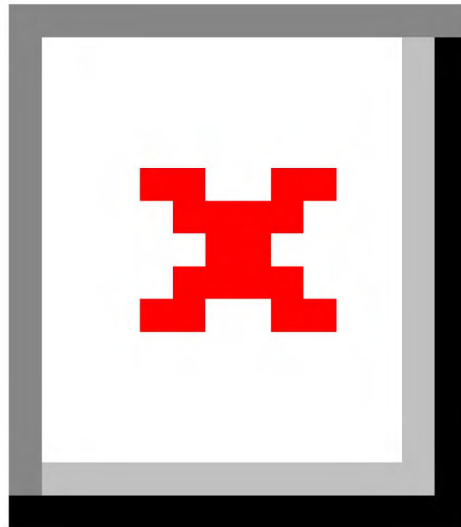
**From:** Google Cloud <Ex 6 - (5 U.S.C. Sec >  
**To:** "Newhart, Joanie F. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >  
**Date:** Wed, 10 Mar 2021 11:07:50 -0500



## Achieve mission success with Google Cloud.

Improve operational effectiveness, build cultures of collaboration, and transform the way you serve.

Discover what's next

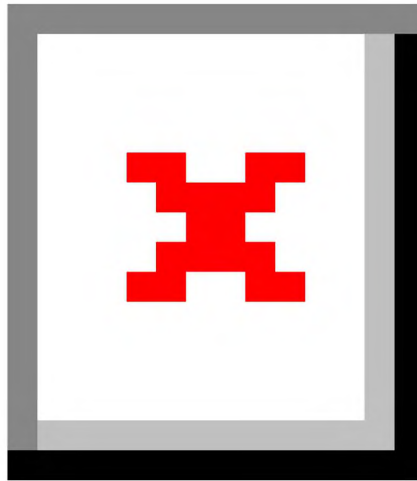


---

**Hi Joanie,**

Whether you're interested in modernizing applications or using data analytics to improve decision making, Google Cloud can help you achieve your mission. Our proven cloud technology has helped many government organizations achieve mission success:





We support State and Local, Federal Civilian, and DoD agencies by providing:

- **Infrastructure Modernization** to improve operational effectiveness and service delivery
- **Data Management** through fully managed, serverless databases that reduce costs and the need for operational staff, while delivering greater flexibility with your agency's data
- **Smart Analytics** to unlock the value in your data and generate better insights
- **Collaboration Tools** to make it easier for them to share, connect and get work done

Google Cloud has proven customer solutions to make your operations more efficient and help you achieve mission success. Hear about our vision for the future of digital service in the public sector in a discussion led by Google Cloud's CEO, Thomas



Kurian, and Mike Daniels, Vice President, Global Public Sector, at the Google Cloud Public Sector Summit. Let's get solving together today.

Discover what's next

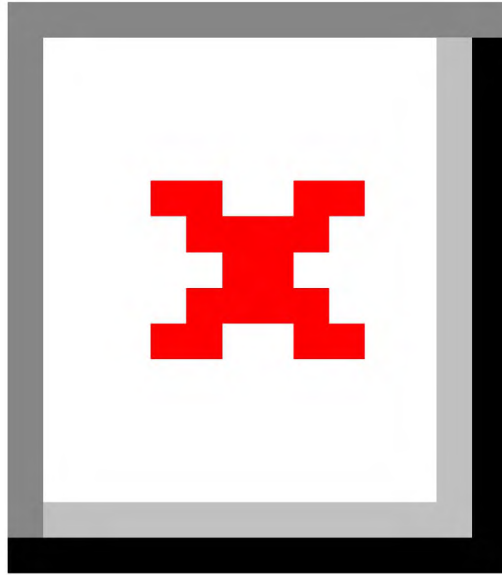
See you in the cloud,  
The Google Cloud Public Sector Team

---

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We sent you this email because you have indicated that you are willing to receive periodic emails on news, product updates, and invitations to events from the Google Cloud team. If you no longer wish to receive these emails, click on the following link to [unsubscribe](#) or [customize your communication preferences](#).

If you no longer want to receive emails about Google Cloud for Government, click [here](https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt_unsubscribe=1&mkt_tok=ODA4LUdKVy0zMTQAAAF7u92mV8H4O_DqyMDEtViYnQk3DuUKSrXkOpmwJJOXP2Cx-zLacSrKMF5JUki9zOjJXc4RQ_CHcH4KX7ByfHPgO-SC7oa6l2mFz1ZF4qRMOvHJowUQf--<>).  
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SC7oa6l2mFz1ZF4qRMOvHJowUQf--<>



## [EXTERNAL] Re: AI Federal Leadership Program: Team 5

### Advisor- Dan Altman

---

**From:** Dan Altman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**:**  
**To:** Elda Auxiliaire <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Hunt, Alex T. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Thele, Joseph" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jonirutter@nih.gov, Teng Chamchumrus (via Doodle) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michelle Amante <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, bernard.banks@kellogg.northwestern.edu <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wed, 10 Mar 2021 10:47:50 -0500

Hi all,

Great to be introduced to you! By way of introduction, I'm on the AI Public Policy team at Google and my work focuses on partnering with governments, NGOs, and universities on applied AI projects—like flood forecasting, famine prediction, and sustainability/climate projects. I've been working closely with the PPS team behind the scenes to scope out these Sessions and coordinate Google's contributions.

Excited to sit in on your breakout groups, and help address any questions you may have.

Dan

On Wed, Mar 10, 2021 at 10:40 AM Elda Auxiliaire <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Dear Alex, Joe, Joni, Teng:

I hope you are enjoying the nice weather we are having in the DC area. We are looking forward to seeing all of you for Session 5 tomorrow. I think you'll find Google's presentation on internal governance helpful as you think about setting up organizational structures in your agencies.

I know that your team has been working diligently on your applied use case. I wanted to remind you that as part of this program, we have resources to help you! Dan Altman from Google will serve as your team advisor, and you can lean on him with any questions regarding AI or other technology needed to support your use case. He is cc'd on this email, and you can feel free to reach out. Dan will also attend your breakout so he can be available for your questions.

As always, Bernie and the rest of the team is also available with any programmatic or leadership questions. We are always available to help!

Best,

Elda

Elda Auxiliaire

Senior Manager, Federal Technology Programs

Partnership for Public Service

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Phone: Ex 6 - (5  
U.S.C. Sec

*Pronouns: she/her/hers*

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Connect with me on [LinkedIn](#)

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Dan Altman | Public Policy | Ex 6 - (5 U.S.C. Sec 552(b)(7)(C)) | Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))

## [EXTERNAL] Google + WH/SSA Follow up

**From:** Angela Crocker Lewis [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** "Schneider, Andrea Z. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Coyle, Brian C. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Carollo, Laura A. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Policicchio, Megan E. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Jan Antonaro [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Javier Hernandez [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Thu, 11 Mar 2021 11:31:45 -0500  
**Attachments** Partner Presentation\_ Question Hub Authority .pdf (1.66 MB); (SSA) Best Practices : Playbook for Government Agencies.pdf (2.21 MB)

Hello USDS Team,

Thank you for taking the time to meet last Friday and apologies for the delay in my follow up! I hope we were able to answer some of your questions around how Search works and the use of FAQ markup. Below are the resources I mentioned on the call including the link to sign up for the Search and Web technical support group where you can ask more questions about markup implementation and request a web performance consultation, as well as more information on Question Hub. I believe I shared the best practices article before, but I'm sending it again to make sure everyone in the group has it.

**Article:** [Best Practices for Health and Government Websites](#) - initially developed for entities with critical COVID-19 information, this article has been broadly leveraged for our government partners as more and more users are seeking authoritative content during this unprecedented time. A few things of note to call out in the article:

- [Video](#) SEO best practices + Search Console training
- [Link](#) to sign up for our **Search and Web technical support group** where you can ask questions and receive 1:1 support from our experts. If you are interested in a Web Consultation, you can share your request in the forum.

**\*New\* [Question Hub](#):** Question Hub is a new tool from Google that collects unanswered questions directly from Search users to identify gaps in online content, and then delivers these unanswered questions to content publishers through a simple online UI, so they can use these insights to create content that better serves their online users. I have attached a deck that walks through how partners can get started with Question Hub!

I've also attached a Best Practices Playbook for Government Agencies for your reference. This has much of the same content in the article with a little more depth.

Best,  
Angela

--

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Angela Crocker Lewis Global Product Partnerships, Social  
| Impact |

Ex 6 - (5 U.S.C. Sec 552(b)(6))





# Question Hub

Authority Program

*Surfacing the web's unanswered queries to authorities*

Confidential + Proprietary

# What is Question Hub

[Business Insider article](#)



Question Hub

Step  
1

Google collects unanswered questions directly from Search users to identify gaps in online content

Step  
2

Google delivers these unanswered questions to content creators through a simple online UI, so they can use these insights to create content that better serves their online users

# Authority Program

## Challenge

Users are increasingly searching for content in verticals where **authoritative information is desired** (ex: unemployment, social services), but aren't finding the authoritative info they need

## Response

- Launch [Question Hub](#) Authority program:
  - **Identify important user queries** unaddressed by existing web content, in authoritative\* verticals
  - **Share these insights with authorities** so they can scalably prioritize web content creation on their owned & operated websites
- Content created is indexed by Google and discoverable in Google Search

\* examples: unemployment, social services, health

# Case Study: COVID-19 Authority Program



Launched in Apr 2020 to help medical authorities create content that users were looking for, for COVID-19

Authorities were profiled in a **feature article** by NHK (Japan's BBC) from using Question Hub.

Question Hub also covered by Engadget and CNET (leading tech blogs).



Sep 5, 2020

22 countries, 45 partners globally



550,000

Average search impressions  
per article

18,000

Average search clicks  
per article

1,950

Questions answered

450

Articles submitted

Google



# Case Study: University of Chicago

Used Question Hub to find COVID-19 content gaps and create content

"Question Hub gave us **insight into information the public was looking for that wasn't adequately addressed** by health care orgs or news outlets. We quickly crafted new content to answer some of those questions.

This new content is among our **most popular pages**, attracting site visitors from around the nation."

*-University of Chicago Medicine, Aug 2020*



# Ask of Authority Partners



## Ask of Partners

1. Confirm you have a **Google Account** and that your website is verified with **Google's Search Console**
  - a. This support [article](#) walks you through how to verify your site ownership. Let us know if you have any issues with this step.
2. Identify a **point of contact** for our team to liaise with
3. **Review open queries** in the simple online user interface and identify which topics to answer
4. **Publish targeted answers on your own properties as often as possible each week.** Short text answers on your website (e.g. FAQ page) are preferred, but we can also support content from your official YouTube channel.

# Using Question Hub Is Simple



Question Hub

**1. Sign up and login** to Question Hub, and search for questions related to your organization (ex: unemployment, social services).

**2. Choose the correct Country / Language** in *Settings* to see the relevant queries for your market.

**3. Author** answers on your website as part of your FAQ page (preferred) or YouTube channel.

**4. Click Answer** to add the URL location of your answer.

*Note: Your posted answer does not need to be long and complex. Use layman's terms, where possible.*

Once complete, simply return to the home screen to view other open queries -  
The queries remain on the home screen until you answer, dismiss, or star them for later.



# Google's Commitment to Partners

## Surface Unmet Needs

- Maintain and continuously update an easy-to-use [tool](#) supporting your content strategy by helping to identify the unmet needs of users who rely on your web content to stay informed
- Provide 1:1 support for program questions, issue troubleshooting and monitoring of progress

# Best Practices for Web and Search

Toolkit and Playbook for Government Agencies



February 2021

Google's mission is to organize the world's information and make it universally accessible and useful.

Together, we can make sure that **timely** and **accurate information** from **government authorities** is easily accessible on Search.



# Government Agencies can help users to **discover** information on their site with a few simple steps

- 1 Ensure that search engines are able to index your site
- 2 Add structured answers to your site
- 3 Ensure the markup is recognized by Search

Taking these steps can help people find answers to COVID and COVID recovery related questions including

*How do I file for Supplemental Security Income?*

*Am I eligible for Social Security Disability Insurance?*

*How can I find food assistance?*

## STEP 1

# Ensure that search engines are able to index your site

- Use [Search Console](#) to monitor, maintain, and troubleshoot your site's presence
- Make sure [Googlebot](#) is not blocked
- Build and submit a [sitemap](#)



## Search Console can help you understand



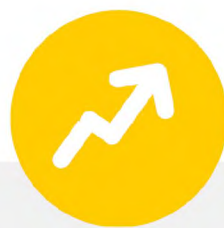
Is there anything  
wrong with my  
site?

*Get email notifications  
for usability issues if you  
make any changes*



How to fix errors  
& tell Google to  
validate them?

*Check to make sure that  
your URL appears on  
Google*



How can I  
optimize my  
performance?

*Monitor trends for how  
users are finding your  
site, understand your  
audience, and identify  
growth opportunities*



## STEP 2

Proprietary & Confidential

# Add structured answers to your site

## What is structured data anyway?

**Structured data** is a standardized format for providing information about a page and classifying the page content



Recipes

Events

## What kind of structured data should I add to my site?

**Focus on structured answers** to help answer questions millions of people ask Google everyday



[FAQ Markup\\*](#) | [How-to Markup](#) | [Q&A Markup\\*\\*](#)

\*Use FAQ when you post answers to questions

\*\*Use Q&A when users submit answers to questions in a forum format on your site





# Search tips to help you optimize your content

- Use heading tags to emphasize important text
- Improve site navigation with internal links and information hierarchy
- Always include a date in newsroom press releases
- Avoid putting information inside images or PDFs
- Ensure question and answer pairs are on the same page



Learn more at the [SEO Starter Guide](#)


# Best practices article, YouTube videos, and consultations

Home > Google Search-Central > Documentation > Advanced SEO

Rate and review

## Best practices for health and government websites

If you are a representative of a health authority or government website, and you have important information about coronavirus for the general public, here are some recommendations for how to make this information more visible on Google Search.



Join our technical support group

In addition to the best practices below, national health ministries and US state-level agencies that publish COVID-19 information can take part in our new technical support group. This group helps answer Google Search questions that you may have about your website. [Complete this form](#) to request access to this technical support group.

1. Test how users find and see your site now

## COVID-19 Google Search & Web Developer support

This group offers Google Search & Web Developer technical support to help official governments who publish COVID-19 information. We'll be approving requests for access on a case-by-case basis. At this time we're only accepting submissions from national health ministries and US government domains.

IMPORTANT: you'll need to register using either an email under an official government domain (e.g. [name@health.gov](mailto:name@health.gov)) or have access to the website Search Console account (<https://goo.gle/searchconsole>)

\* Required

Email address \*

Your email

Domain \*

Your answer

# Search Console training series



## Search Console Training

12 videos • 27,785 views • Updated 3 days ago

Public ▾



Join Daniel Waisberg, Search Advocate at Google, as he helps you get started with optimizing your search appearance on Google and increasing organic traffic to your website using Google Search Console! Brought to you by Google Webmasters.



Google Webmasters

[goo.gle/sct](https://goo.gle/sct)

≡ SORT BY

- Security issues explained - Google Search Console Training**  
Google Webmasters  
6:29
- Security issues report in Search Console - Google Search Console Training**  
Google Webmasters  
6:26
- Removals in Search Console - Google Search Console Training**  
Google Webmasters  
8:11
- Index coverage status in Search Console - Google Search Console Training**  
Google Webmasters  
6:40
- Sitemaps in Search Console - Google Search Console Training**  
Google Webmasters  
7:11
- AMP status report in Search Console - Google Search Console Training**  
Google Webmasters  
7:24
- Monitoring Rich Results in Search Console - Google Search Console Training**  
Google Webmasters  
7:43

# Ways to manage your digital presence beyond Search

## YouTube



Consider [creating a YouTube channel](#) to provide engaging content about the information and services your agency provides. Don't forget to post regularly!

## Google Maps



Use the [Geo Data Upload](#) tool to share your geographic information with Google Maps to make sure your constituents have the most up-to-date map information.

## Google My Business



Use [Google My Business](#) to manage information such as hours of operation, addresses, and phone numbers of physical office locations

## Plus Codes



Consider using [plus codes](#) for address information, particularly in rural areas where there may not be any roads or for buildings with separate entrances. Plus codes are short codes for locations, for places that don't have their own street address.



# Frequently Asked Questions

## We implemented structured data on our site, why is it not showing in rich results?

While we can't guarantee that your markup will appear in rich results, there are a few ways to investigate why it may not be appearing. First, make sure there are no errors in your markup by validating it with the [Rich Results Tool](#). If there are errors, try using a [rich result status report](#) to troubleshoot potential issues. Lastly, try posting your question on the [Google Webmasters Forum](#) where there are product experts ready to provide help.

## Is markup just for Google or does it work for other search engines?

Generally, Schema.org structured data markup schema is supported by major search engines, including Google.

## How can I get support for markup and other topics?

As a government entity, you have access to our Google Search and Web Support Forum which you can sign up for [here](#). Additionally, there is a [Webmasters Support Community](#) with a help center and forum where you can post questions and get answers from product experts. Due to our policy on [Honest Results](#), we are unable to provide support outside of these channels.



# Thank you!



## RE: [EXTERNAL] Congratulations!

---

**From:** "Martorana, Clare A. EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Thu, 11 Mar 2021 14:15:11 -0500

Thanks Lee and honored to serve!  
All the best,  
Clare

**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Tuesday, March 9, 2021 5:42 PM  
**To:** Martorana, Clare A. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** [EXTERNAL] Congratulations!

Clare,  
A big congratulations from everyone at Google Cloud. I met you several years ago at the VA and the entire Google team was so impressed with your work, your commitment to public service, your commitment to the VA and your enthusiasm. I cannot wait to see you bring all of that to the full federal government. Thank you for your continued service and dedication to making government better for all Americans.

Please reach out to me if we can help in any way. We are happy to brief you on any of our products, services, existing government work or AI solutions.

Thank you,  
Lee

Lee Dunn  
Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

## Re: [EXTERNAL] Logistics and Zoom link for KISS "Real Time Detection and Tracking of Fires that Matter" Workshop

From: George Whitesides <[REDACTED]>  
To: "Kopardekar, Parimal H. (ARC-A)" <[REDACTED]>  
Cc: "Judd, Michele" <[REDACTED]>, Natasha Stavros <[REDACTED]>, koconnor@minder[REDACTED], john.f.turner14.civ@mail[REDACTED], genny.biggs@moor[REDACTED], "Pagano, Thomas S (JPL-382E)[JPL Employee]" <[REDACTED]>, harvey.fineberg@moore[REDACTED], eresa.feo@cc[REDACTED], john.wardman@axa[REDACTED], "Miller, Charles E (JPL-329G)[JPL Employee]" <[REDACTED]>, jdangermond@esr[REDACTED], jramirez@technosylva[REDACTED], everett.hinkley@usd[REDACTED], keith.sheu.ctr@spacef[REDACTED], cvanarsdale@google[REDACTED], robbie@plane[REDACTED], fingersoll@ed[REDACTED], dan.selz@xpri[REDACTED], "Morton, Douglas C. (GSFC-6180)" <[REDACTED]>, michael.pavolonis@noaa[REDACTED], malvarez@eclipticenterprises[REDACTED], rpoulos@minder[REDACTED], audrey.gignelles@space[REDACTED], mitch.goldberg@noaa[REDACTED], tim@fireballit[REDACTED], "Hazelgren, Mark H. EOP/OMB" <[REDACTED]>, "Ambrosia, Vincent G. (ARC-SGE)[California State University - Monterey Bay]" <[REDACTED]>, andrea.m.gilbert5.ctr@mail[REDACTED], kate.dargan@interragrou[REDACTED], "Schimel, David S (JPL-329G)[JPL Employee]" <[REDACTED]>, ronald.glumb@l3harris[REDACTED], am[REDACTED], lecastro@colorado[REDACTED], virginia[REDACTED], lesias@colorado[REDACTED], cba@saloi.ai, phillip[REDACTED], seleque@fir[REDACTED], dwinnacker@mof[REDACTED], sessio[REDACTED], horse@resources.c[REDACTED], joshua.johnston@canada.ca, cjjustice@[REDACTED], "Prince, Thomas A. (Tom)" <[REDACTED]>, "Chatila, Maria" <[REDACTED]>, Nancy Tran <[REDACTED]>, "Jennifer Ryan" <[REDACTED]>, jennifer.ryan@moore[REDACTED], "Duncan, Lia@CNRA" <[REDACTED]>, "Alva, Kathleen" <[REDACTED]>, twilson@esri[REDACTED]

Date: Fri, 12 Mar 2021 01:43:32 -0500

These are great, PK, many thanks!

On Thu, Mar 11, 2021, 12:43 PM Kopardekar, Parimal H. (ARC-A)

<[parimal.h.kopardekar@nasa.gov](mailto:parimal.h.kopardekar@nasa.gov)> wrote:

Great day today George, Natasha, and Michele

Here are my suggestions for the day

1. Develop common interagency concept of operations on wildfire management

It appears to me that a common concept of operations is lacking. The development of a joint concept of operations will describe roles/responsibilities, key capabilities, metrics and collaboration by all agencies and communities involved. We can put markers for con ops 2025, 2030, 2035, and 2040 (what is needed by when) capabilities so that agencies can line up their priorities and resources to enable working towards common goals. Such concept of operations will help alignment as well as serve as a national/international plan and will increase harmonization of efforts

2. Build data standards and harmonized protocols to that all data can be integrated and readily available to any platform of any users choice

May data sources provide many types of data with different graduality. They are not standardized (e.g., grid size, time stamp, data format, etc) which makes it hard to integrate and use them collectively. The common data standards and requirements will enable more effective use of data in a way that will allow most accurate picture.

### 3. Increase participation at the National Interagency Fire Coordination

NIFC holds twice-a-day telecons to coordinate efforts, it would be good to revisit the list of entities that participate and who else could add value to that coordination.

Parimal Kopardekar, PhD (PK)

Director, **NASA Aeronautics Research Institute (NARI)**

NASA, Moffett Field, CA 94035, Phone: (650) 604 2782 (o), (650) 380 3276 (cell),

Email: [Parimal.H.Kopardekar@nasa.gov](mailto:Parimal.H.Kopardekar@nasa.gov)



NARI's mission is to serve NASA internal and external customers by researching unexplored areas, and creating collaborations and value-added partnerships.

\*\* One mile of road can take you one mile, but one mile of aerospace land can take you anywhere

\*\*

---

From: "Judd, Michele" [redacted]  
Date: Wednesday, March 10, 2021 at 11:44 AM  
To: "natasha.stavros@nasa.gov" [redacted]  
"koconnor@minderot.com" [redacted]  
<gtwhitesides@gmail.com>, "john.turner14.civ@mail.mil" [redacted]  
"geni.eggs@moorhead.com" [redacted]  
382E)[JPL Employee] [redacted]  
<harvey.fineberg@moorhead.com> [redacted]  
"john.wardman@axa.com" [redacted], "Miller, Charles E (JPL-329G)[JPL Employee]" [redacted]  
<jdangermond@esri.com>, "jramirez@technosylvia.com" [redacted]  
"everett.hinkley@usda.gov" [redacted], "keith.sheu.ctr@spaceforce.mil" [redacted]  
<keith.sheu.ctr@spaceforce.mil> [redacted], "cvanarsdale@google.com" [redacted]  
"robbie@plane.com" [redacted], "tingersoll@ed.gov" [redacted]  
"dan.selz@xprize.com" [redacted], "Morton, Douglas C. (GSFC-6180)" [redacted]  
[redacted], "michael.pavolonis@nasa.gov" [redacted]  
"malvarez@eclipticcenterprism.com" [redacted]  
"rpoulllos@minderot.com" [redacted], "aude.vignelles@space.gov.au" [redacted]

Ex 6 - (5 U.S.C. Sec 552(b)(6)) <mitch.goldberg@noaa.gov> Ex 6 - (5 U.S.C. Sec 552(b)(6))  
"tim@fireballit.com" Ex 6 - (5 U.S.C. Sec 552(b)(6)) "mark.hazelgren@omb.eop.gov" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Ambrosia, Vincent G. (ARC-SGE)[California State University - Monterey Bay]" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
"andrea.m.gilbert5.ctr@ma.mil" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
"kate.dargan@interragroup.com" Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Schimel, David S (JPL-329G)[JPL Employee]" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
<ronald.glumb@l3harris.com>, "amy.decastro@colorado.gov" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
"virginia.iglesias@colorado.gov" Ex 6 - (5 U.S.C. Sec 552(b)(6)) <virginia.iglesias@colorado.gov> Ex 6 - (5 U.S.C. Sec 552(b)(6))  
<cba@saic.com> Ex 6 - (5 U.S.C. Sec 552(b)(6)) "phillip.selegue@fire.ca.gov" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
"dwinnacker@mojave.net" Ex 6 - (5 U.S.C. Sec 552(b)(6)) Ex 6 - (5 U.S.C. Sec 552(b)(6))  
<jessica.morse@resources.com> Ex 6 - (5 U.S.C. Sec 552(b)(6)) "joshua.johnston@canada.ca" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
<parima@opardekar@nasa.gov> Ex 6 - (5 U.S.C. Sec 552(b)(6)) "cjustice@umd.edu" <cjustice@umd.edu>, "Prince, Thomas A. (Tom)" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Cc: "Chatila, Maria" Ex 6 - (5 U.S.C. Sec 552(b)(6)), Nancy Tran Ex 6 - (5 U.S.C. Sec 552(b)(6))  
"Jennifer Ryan" Ex 6 - (5 U.S.C. Sec 552(b)(6)) <Jennifer.Ryan@moore.org>, "Duncan, Lia@CNRA" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
"twilson@es" Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Alva, Kathleen" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Subject: [EXTERNAL] Logistics and Zoom link for KISS "Real Time Detection and Tracking of Fires that Matter" Workshop

Dear "Real Time Detection and Tracking of Fires that Matter" Workshop Attendees,

We look forward to seeing you tomorrow (Thursday) at 8AM PST. The workshop will run from 8 AM – 12:30 PM PST on both Thursday and Friday.

*(we open up the meeting at 7:45 AM so that we get everyone settled in to start right on time)*



Here is the Zoom link for the meeting (it is the same link for both days):

<https://caltech.zoom.us/j/87099649692?pwd=YkJrUXdjWHdzZkg5dEwrNG5SUk5wUT09>  
≤

Meeting ID: 870 9964 9692

Passcode: wildfire

Please be prepared for a BRIEF < 30 second introduction on the first day that will include the following:

1. Name
2. Organization/Affiliation
3. What you want to get out of the workshop
4. Something fun or unique about yourself *(only if you have time)*

We have such a short amount of time together, we ask you to give us your complete focus – turn off your email and really listen to understand. Every person coming to this meeting has a unique and valuable perspective. If you seek value in every interaction at the workshop, chances are you will find it. We need to capture all of these viewpoints in order to make real progress in this area. Another way to jump start this collaborative effort is to review the agenda and attendee overview and start identifying people with whom you may want to connect during/after the workshop.

Finally - if you need any help at all during the meeting, please chat Maria Chatila. If you are having problems getting into the meeting, please email Maria at Ex 6 - (5 U.S.C. Sec 552(b)(6)) and we will take good care of you.

See you soon!

Michele

P.S. Keep your video on please. We are humans who are attuned to facial expressions, so please give us the courtesy of seeing you. We do understand, however, that there may be bandwidth issues that may preclude this for short intervals.

Michele Judd, P.E. *she/her/hers*

Executive Director | W. M. Keck Institute for Space Studies

Ex 6 - (5 U.S.C.  
Sec 552(b)(6)) | mobile: Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

## Re: [EXTERNAL] Meeting Tomorrow?

---

**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 12 Mar 2021 10:39:45 -0500

No sweat. Let me know when ready to meet again.

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Thu, Mar 11, 2021 at 10:02 PM Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Lee,

Let's push it out. I still owe a few emails and followups on my end. I appreciate the flexibility. Always around to connect if there is anything happening in the meantime.

Cheers, A.

**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Thursday, March 11, 2021 5:11 PM  
**To:** Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Meeting Tomorrow?

We had suggested meeting tomorrow -- not sure if you still available or interested. We had suggested either 10am or 1pm. Or we can punt to later in March. Your call. Thanks!

Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C.  
552(a)(5)(A))

Android Mobile: Ex 6 - (5  
U.S.C. 552(a)(5)(A))

## [EXTERNAL] Reimagine government service delivery with Google Cloud

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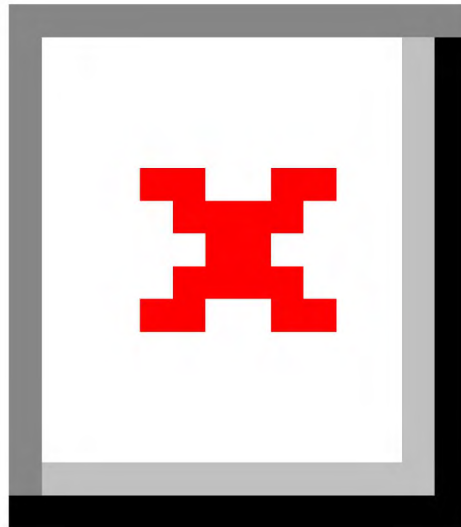
**From:** Google Cloud <[REDACTED]>  
**To:** "Wolff, James A. EOP/OMB" <[REDACTED]>  
**Date:** Tue, 16 Mar 2021 11:02:01 -0400



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---

**Hi James,**

COVID-19 has forever changed the way many industries operate, especially government. Workforces have had to shift from in-person meetings and services to virtual communication and collaboration. Plus, with rising volumes of new unemployment and social service requests, governments are compelled to tap into more modern communication tools to connect with their communities.

Now, more than ever, the government needs modern platforms and tools so that



they can:

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- Make faster, smarter, data-driven decisions
- Deliver essential services across the globe
- Ensure business continuity

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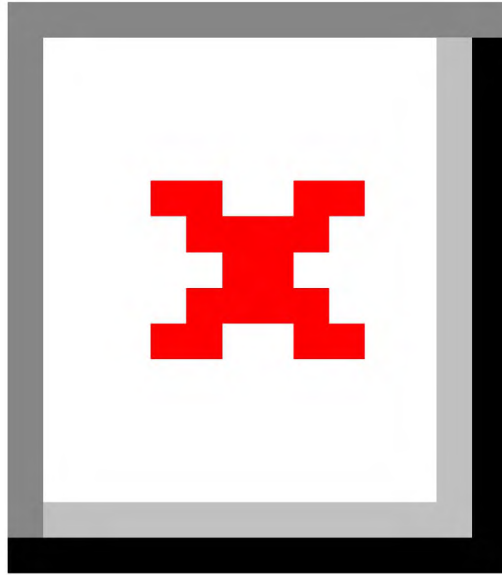
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https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\_unsubscribe=1&mkt\_tok=ODA4LUdKVy0zMTQAAAF72oeM1VP8PRu1h6tJBaE1GsZrYYhDFqmje8LQgS0DVaU\_zjxkOpFXHXiORoSmmEX0V1b2QjemPzzKPWcKv1pkJXhTN\_8g62NAjsbHkc4EFNry0qS\_MQ--<>



## [EXTERNAL] Reimagine government service delivery with Google Cloud

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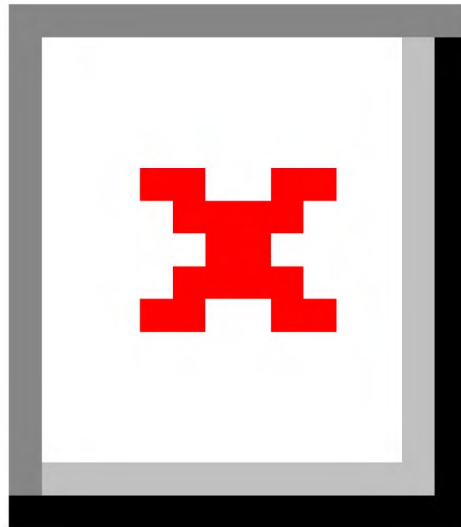
**From:** Google Cloud <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>  
**To:** "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>  
**Date:** Tue, 16 Mar 2021 11:01:31 -0400



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**Hi Maria,**

COVID-19 has forever changed the way many industries operate, especially government. Workforces have had to shift from in-person meetings and services to virtual communication and collaboration. Plus, with rising volumes of new unemployment and social service requests, governments are compelled to tap into more modern communication tools to connect with their communities.

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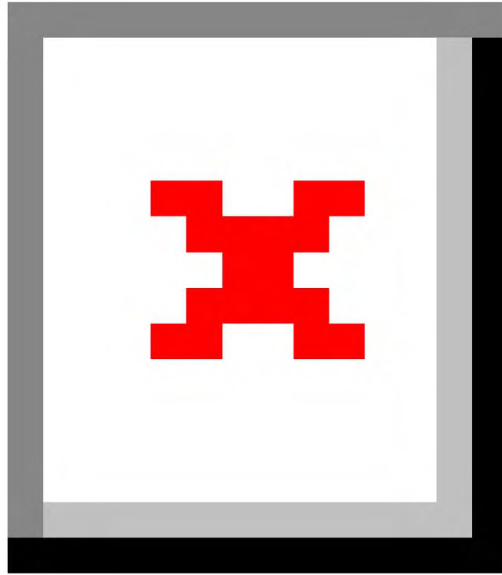
---

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https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\_unsubscribe=1&mkt\_tok=ODA4LUdKVy0zMTQAAAF72ocVj7Y0Uep0l3U32YpdnMWg4DXj1wcQvITdg6HdUxxDc4-exalnB05Ex3yol711o3akt5-XFHknd\_neiJZRq0o9CZJfvfuNogJEILdiHOZYZTA-ew--<>



## [EXTERNAL] Reimagine government service delivery with Google Cloud

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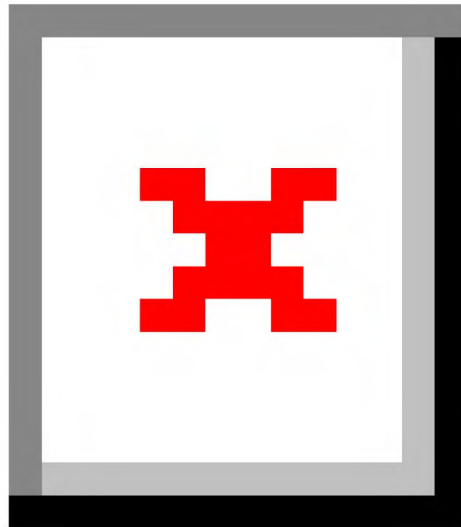
**From:** Google Cloud <[REDACTED]>  
**To:** "McDonald, Tony W. EOP/OMB" <[REDACTED]>  
**Date:** Tue, 16 Mar 2021 11:01:41 -0400



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**Hi Anthony,**

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See you in the cloud,

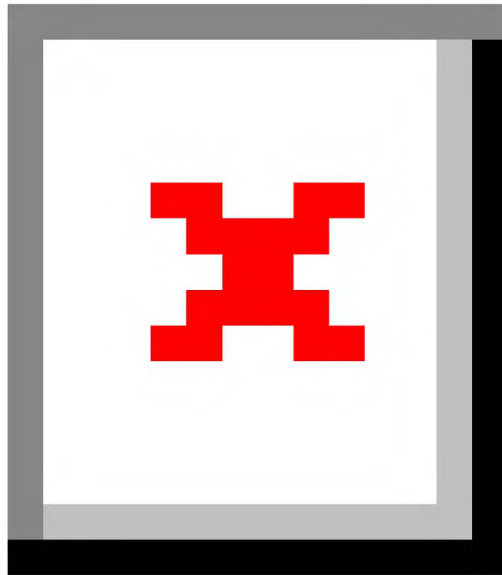
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## Re: [EXTERNAL] [Follow up] Vaccine Availability API Working Group

---

**From:** Jan Antonaros <[REDACTED]>  
**To:** "Quispe, Amy M. EOP/OMB" <[REDACTED]>  
**Date:** Thu, 18 Mar 2021 14:51:01 -0400

Great, thank you so much!

Jan Fowler Antonaros  
Google Government Affairs and Public Policy  
25 Mass Ave NW, 9th FL  
Washington, DC 20001

[REDACTED]  
Android Mobile: [REDACTED]

On Thu, Mar 18, 2021 at 2:39 PM Quispe, Amy M. EOP/OMB <[REDACTED]> wrote:  
  
Absolutely – I believe Stanley is on the invite, and I'll add you too.

---

**From:** Jan Antonaros <[REDACTED]>  
**Date:** Thursday, March 18, 2021 at 1:39 PM  
**To:** "Quispe, Amy M. EOP/OMB" <[REDACTED]>  
**Subject:** Re: [EXTERNAL] [Follow up] Vaccine Availability API Working Group

Hi Amy, is it ok if both Stanley and I dial into today's call?

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec  
552(b)(6))

On Mon, Mar 15, 2021 at 6:03 PM Quispe, Amy M. EOP/OMB Ex 6 - (5 U.S.C. Sec  
552(b)(6)) wrote:

Hey Jan – I'll be sending out an email for a meeting on Thursday shortly! -AQ

---

**From:** Jan Antonaros Ex 6 - (5 U.S.C. Sec  
552(b)(6))

**Date:** Monday, March 15, 2021 at 5:21 PM

**To:** "Kates, Natalie M. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))

**Cc:** Stanley Onyimba Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Quispe, Amy M. EOP/OMB"  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

**Subject:** Re: [EXTERNAL] [Follow up] Vaccine Availability API Working Group

Hi Natalie-- Thank you again for the call on Friday. For now, please add Stanley at [sonyimba@google.com](mailto:sonyimba@google.com) to any email updates on the availability API.

Do you currently have any group discussions scheduled?

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Fri, Mar 12, 2021 at 9:22 AM Kates, Natalie M. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Google meet works. Thanks for asking!

---

**From:** Jan Antonaros Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Friday, March 12, 2021 at 9:18 AM  
**To:** "Kates, Natalie M. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Stanley Onyimba Ex 6 - (5 U.S.C. Sec 552(b)(6)) "Quispe, Amy M. EOP/OMB"  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Subject:** Re: [EXTERNAL] [Follow up] Vaccine Availability API Working Group

11am EST works great. Would you like to send an invite with a dial in or may I send a Google meet invite?

Thank you for the fast response!

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

On Fri, Mar 12, 2021 at 9:11 AM Kates, Natalie M. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Sure. How's sometime between 11am and 12:30pm eastern time?

---

**From:** Jan Antonaros Ex 6 - (5 U.S.C. Sec  
552(b)(6))  
**Date:** Friday, March 12, 2021 at 7:46 AM  
**To:** "Kates, Natalie M. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6)), Stanley  
Onyimba Ex 6 - (5 U.S.C. Sec  
552(b)(6))  
**Cc:** "Quispe, Amy M. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Subject:** Re: [EXTERNAL] [Follow up] Vaccine Availability API Working  
Group

Hi Natalie, Do you have a few minutes to connect today with our Search team who have a few clarifying questions as we try to determine how we can be helpful? It would be great to learn more as we try to find the right technical Googler to send your way. Please let us know what time works best for you today.

[+Stanley Onyimba](#) my colleague who will join the call too.

Thank you!

Jan

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile

Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Mon, Mar 8, 2021 at 6:31 PM Kates, Natalie M. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Jan,

Of course. The spec is [here](#). It's a heavily simplified FHIR resource that we helped the pharmacy chains coalesced around. If you connect me with the right technical folks I'll be sure to loop them in to the right conversations as they pop up.

Thanks,

Natalie

---

**From:** Jan Antonaros [Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)

**Date:** Wednesday, March 3, 2021 at 8:43 AM

To: "Kates, Natalie M. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Subject: [EXTERNAL] [Follow up] Vaccine Availability API Working Group

Hi Natalie,

Hope you are well! Could you please share more about the vaccine availability API USDS is working on? It would be great to have more information to share with our internal teams on the project. Has the working group you mentioned with private sector collaborators begun meeting already? We likely have a few different internal teams who could be helpful (Google Search, Google Maps, Google Cloud etc). Thank you in advance for any details you can provide.

Please feel free to reach out my email or my cell below if you have any questions.

Thank you again,

Jan

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

Android Mobile Ex 6 - (5 U.S.C.  
Sec 552(b)(6))



## [EXTERNAL] Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** Henry Wei [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
:  
**To:** "Gleason, Amy M. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]", Todd Schroeder  
<toddshroeder@google.com> [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Thu, 18 Mar 2021 19:32:30 -0400

Hi Amy. I'd love for you to be able to connect with Todd Schroeder, our Director of Public Sector Digital Strategy at Google.

The voice + natural language AI in Contact Center AI solutions and potential accelerated application in COVID response has been a major focus of his team, as part of the [Intelligent Vaccine Impact solution](#) set.

Thanks for your service, Amy. Please send my regards to all the USDSErs and PIFs.

Best,  
Henry

## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** "Gleason, Amy M. EOP/OMB" <amy.m.gleason@omb.eop.gov>  
**To:** Todd Schroeder <toddshroeder@google.com>  
**Cc:** Henry Wei <henryweimd@google.com>  
**Date:** Thu, 18 Mar 2021 20:10:15 -0400

Thanks so much. Todd, if you have a few minutes today, my number is +12028817834. Otherwise, maybe we can find time tomorrow?

On Mar 18, 2021, at 7:57 PM, Todd Schroeder <toddshroeder@google.com> wrote:

Thank you Henry and very nice to meet you Amy. I'd be happy to connect in any way, share additional content, or connect you with our leading experts. Let me know how best I can support you.

Thanks,

Todd

On Thu, Mar 18, 2021 at 7:33 PM Henry Wei <[henryweimd@google.com](mailto:henryweimd@google.com)> wrote:

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Best,  
Henry



**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: [toddshroeder@google.com](mailto:toddshroeder@google.com)

Mobile: (410) 353-7779

## Quick question!

---

**From:** amy [REDACTED] leason@omb [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** henryweimd@google [REDACTED] Ex 6 - (5 U.S.C.)  
**Date:** Thu, 18 Mar 2021 18:42:59 -0400

Hi Henry!

Hope you are doing well! If you have a quick minute, could you please give me a call? 813-995-1652.  
I have a pretty quick question.

Also I just saw I missed an email from you a long time ago about provider directory. I have been detailed for the response for the last year and haven't been working on the directory. I haven't been in my CMS email in a long time. So sorry to have missed it!

Amy

## Quick question

---

**From:** amy [REDACTED] gleason@omb [REDACTED] Ex 6 - (5 [REDACTED])  
**To:** weihenry@google [REDACTED] Ex 6 [REDACTED]  
**Date:** Thu, 18 Mar 2021 17:49:59 -0400

Hi Henry, I hope you are doing well! If you have a quick minute today, could you please give me a call at Ex 6 - (5 [REDACTED])?

Sent from my iPhone

## [EXTERNAL] Re: Quick question!

---

**From:** Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Thu, 18 Mar 2021 19:12:28 -0400

**Todd Schroeder**

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Director, Public Sector Digital Strategy at Google

+Ex 6 - (5 U.S.C. Sec 552(b)(6)) Other

+Ex 6 - (5 U.S.C. Sec 552(b)(6)) Office

><https://cloud.google.com/solutions/contact-center><

><https://cloud.google.com/dialogflow/priv><

[HIPAA Compliance on Google Cloud Platform](#)

Video from Google I/O 2018: Google Duplex Demo (Voice AI demo) by Sundar Pichai, CEO

><https://www.youtube.com/watch?v=09uVGrR0EwM><

On Thu, Mar 18, 2021 at 6:43 PM Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
wrote:

Hi Henry!

Hope you are doing well! If you have a quick minute, could you please give me a call? Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Also I just saw I missed an email from you a long time ago about provider directory. I have been detailed for the response for the last year and haven't been working on the directory. I haven't been in my CMS email in a long time. So sorry to have missed it!

Amy



## [EXTERNAL] Re-connecting

---

**From:** Leah Popoff <[REDACTED]>  
**To:** "Timmerman, Laura E. EOP/OMB" <[REDACTED]>  
**Date:** Thu, 18 Mar 2021 18:18:04 -0400

Hi Laura,  
We met briefly on a call around CA EDD last summer. I hope this email finds you well.

I wanted to check in and see if you would be willing to jump on a quick call with me to chat through how USDR is supporting state departments of labor and happy to share what we have learned as well.

Thanks so much for your consideration.

--

**Leah Popoff**

State and Local Government Affairs & Public Policy

[REDACTED] Mobile

><https://cloud.google.com/solutions/government><



## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** "Gleason, Amy M. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** Todd Schroeder [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Fri, 19 Mar 2021 15:00:12 -0400

Thanks so much. I think this will be a weekend or Monday thing now but I passed it along.

---

**From:** Todd Schroeder [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Friday, March 19, 2021 at 8:15 AM  
**To:** "Gleason, Amy M. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Amy, thank you for your time last night. I've got a team on standby for you today and I'm forwarding some initial information. I've linked to a demonstration of both DialogFlow Chatbots and Contact Center Virtual Agents. We typically refer to these as Intelligent Agents as they can be activated together to present the same automation for both online (web/mobile) as well as phone. I'd like to specifically point you to 2:08, which shows how this is working for Vaccination for New York State. This can all be integrated into existing knowledge bases so it learns on its own, or, we can build the learning tree in hours based on what is known about the questions coming in. This is just one module of our larger Intelligent Vaccine Impact Solution which has data fabrics, analytics, and registration portals.

<https://www.youtube.com/watch?v=Kwuc2TMXuvY&feature=youtu.be>

Also, if you'd like to interact with one of our agents live I've included some information below for the USPS informed delivery number below.

Thank you again for reaching out. We, as an entire company, are ready to support whatever you may need and appreciate all of your efforts to help citizens through this time.

Todd

### USPS AIVA interaction guide

Please follow the instructions below.

USPS Customer Care Center

1. Dial 800-ASK-USPS
2. Say "other" or press 5
3. Say "passport"
4. Say "operator" (you are now at the Dialogflow Agent)

Dialogflow Interaction

1. "Id like to renew my passport"
2. "Id like to schedule an appointment"
3. "a new passport"
4. "one"
5. (say your local zipcode or any zipcode)
6. (choose one of the locations options, it will be a number)
7. (say a day of the week)
8. (say a time)
9. (it will ask for your name to schedule, dont continue)
10. "Im done"
11. "No thank you"
12. (it will ask if you would like to take a survey, just hang up)

On Thu, Mar 18, 2021 at 8:10 PM Gleason, Amy M. EOP/OMB <[REDACTED]>  
wrote:

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Thanks so much. Todd, if you have a few minutes today, my number is [REDACTED].  
maybe we can find time tomorrow?

Ex 6 - (5  
U.S.C. Sec  
552(b)(6))

Otherwise,

On Mar 18, 2021, at 7:57 PM, Todd Schroeder <[REDACTED]>

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

wrote:

Thank you Henry and very nice to meet you Amy. I'd be happy to connect in any way, share additional content, or connect you with our leading experts. Let me know how best I can support you.

Thanks,

Todd

On Thu, Mar 18, 2021 at 7:33 PM Henry Wei <[REDACTED]>

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

note:

Hi Amy. I'd love for you to be able to connect with Todd Schroeder, our Director of Public Sector Digital Strategy at Google.

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Thanks for your service, Amy. Please send my regards to all the USDers and PIFs.

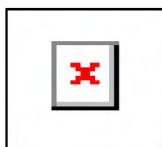
Best,  
Henry

--

Error! Filename not specified.

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Mobile: [REDACTED]

--



**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Mobile: [REDACTED]

## [EXTERNAL] Re: Scheduling API

---

**From:** Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 19 Mar 2021 18:40:03 -0400

Disregard — I see that the chat is underway on Zulip. Although I don't see USDS there? If there are names I should recognize please let me know. It's good to see Josh Mandel there leading the discussion.

On Fri, Mar 19, 2021 at 6:16 PM Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Nice! Thanks!!

Hey, can you let me know who to chat with re: the standard being sought here?

Availability ("Slots") in FHIR R4 isn't the same as scheduling or appointments resource in FHIR.

This is often a late realization by most scheduling platform providers and aggregators. It leads to a bit of thrash as polling hits the server for availability and can bring down the EHR system performance — rather than a pub/sub model.

Also FHIR isn't how any scaled operator Eg pharmacy chain works at all, not even CVS (the pharmacy scheduling isn't the same as MinuteClinic, and isn't on EHR).

However the IETF has a bit more streamlined process and standard; and FHIR has also shown interest in aligning to it.

Thanks,  
Henry

On Fri, Mar 19, 2021 at 5:58 PM Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Henry,

Thanks again for taking my call yesterday. I wanted to share these vaccine API resources for the [vaccinefinder.org](https://vaccinefinder.org) work.

<https://github.com/smart-on-fhir/smart-scheduling-links/blob/master/specification.md>

<https://github.com/smart-on-fhir/smart-scheduling-links>

Discussion here: <https://chat.fhir.org/#narrow/stream/281612-smart.2Fscheduling-links>

Sincerely,

Amy Gleason



## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 19 Mar 2021 08:13:58 -0400

Amy, thank you for your time last night. I've got a team on standby for you today and I'm forwarding some initial information. I've linked to a demonstration of both DialogFlow Chatbots and Contact Center Virtual Agents. We typically refer to these as Intelligent Agents as they can be activated together to present the same automation for both online (web/mobile) as well as phone. I'd like to specifically point you to 2:08, which shows how this is working for Vaccination for New York State. This can all be integrated into existing knowledge bases so it learns on its own, or, we can build the learning tree in hours based on what is known about the questions coming in. This is just one module of our larger Intelligent Vaccine Impact Solution which has data fabrics, analytics, and registration portals.

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Also, if you'd like to interact with one of our agents live I've included some information below for the USPS informed delivery number below.

Thank you again for reaching out. We, as an entire company, are ready to support whatever you may need and appreciate all of your efforts to help citizens through this time.

Todd

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Please follow the instructions below.

USPS Customer Care Center

1. Dial 800-ASK-USPS
2. Say "other" or press 5
3. Say "passport"
4. Say "operator" (you are now at the Dialogflow Agent)

Dialogflow Interaction

1. "Id like to renew my passport"
2. "Id like to schedule an appointment"
3. "a new passport"
4. "one"
5. (say your local zipcode or any zipcode)
6. (choose one of the locations options, it will be a number)
7. (say a day of the week)
8. (say a time)
9. (it will ask for your name to schedule, dont continue)
10. "Im done"
11. "No thank you"

12. (it will ask if you would like to take a survey, just hang up)

On Thu, Mar 18, 2021 at 8:10 PM Gleason, Amy M. EOP/OMB <[REDACTED]> wrote:

Thanks so much. Todd, if you have a few minutes today, my number is [REDACTED] otherwise, maybe we can find time tomorrow?

On Mar 18, 2021, at 7:57 PM, Todd Schroeder <[REDACTED]> wrote:

Thank you Henry and very nice to meet you Amy. I'd be happy to connect in any way, share additional content, or connect you with our leading experts. Let me know how best I can support you.

Thanks,  
Todd

On Thu, Mar 18, 2021 at 7:33 PM Henry Wei <[REDACTED]> wrote:  
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Thanks for your service, Amy. Please send my regards to all the USDsers and PIFs.

Best,  
Henry

--

**Todd Schroeder**

Director, Global Public Sector Digital Strategy  
Google Cloud

Email:

[REDACTED]

Mobile: [REDACTED]

--



**Todd Schroeder**

Director, Global Public Sector Digital Strategy  
Google Cloud

Email: [REDACTED]

Mobil [REDACTED]

## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jill McKinnon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Josh Marcuse <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Scott Jordan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, John Harvey <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 19 Mar 2021 22:05:03 -0400

Apologies - adding the right John.

On Fri, Mar 19, 2021 at 9:55 PM Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Amy,

I'd like to take this opportunity to include some of our experts to assist with a more rapid response to your questions. Those team members include [+Jill McKinnon](#), [+John Harvey](#), [+Josh Marcuse](#) and [+Scott Jordan](#).

Directly, we can offer a few options. We support custom voice models that would allow you to train this agent to sound like anyone, as well as support changing the voice. These two features can allow you to dial the experience more closely to what your end goal is. These wavenet voices ([examples of the 90+ options included here](#)) are considered best in the industry. This team has compiled an example demonstration of what this experience might feel like through a series of typical questions that may come in regarding vaccines - considering how to mine data from [vaccinefinder.org](#).

Given what we have experienced this last year supporting many government call-center efforts, the rapid evolution of the Q&A intelligence is a critical factor to keeping up with the volume of calls that can be expected. We established repeatable success in fine-tuning this without over-burdening or over relying on physical agents which has been a crucial variable in citizen adoption. Seeing how these agents can be trained will really help in understating just how easy it will be to adjust based on what's coming in as the landscape evolves so quickly.

The team is ready to support any questions and we are prepared for any discussions that would be helpful.

Thanks,

Todd

On Fri, Mar 19, 2021 at 6:31 PM Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Let me investigate and get back Amy.

Todd

On Fri, Mar 19, 2021 at 6:25 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Do you have any examples of real usage that doesn't sound so robot like?

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Friday, March 19, 2021 at 3:01 PM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Very good. Just let me know Amy - we are ready.

Todd

On Fri, Mar 19, 2021 at 3:00 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks so much. I think this will be a weekend or Monday thing now but I passed it along.



---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec [REDACTED])>

**Date:** Friday, March 19, 2021 at 8:15 AM

**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>

**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

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>>><https://www.youtube.com/watch?v=Kwuc2TMXuvY&feature=youtu.be><<<

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4. Say "operator" (you are now at the Dialogflow Agent)

Dialogflow Interaction

1. "Id like to renew my passport"
2. "Id like to schedule an appointment"
3. "a new passport"
4. "onc"
5. (say your local zipcode or any zipcode)
6. (choose one of the locations options, it will be a number)
7. (say a day of the week)
8. (say a time)
9. (it will ask for your name to schedule, dont continue)
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**Error! Filename not specified.**

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec  
Mobile: Ex 6 - (5

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**Error! Filename not specified.**

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec [REDACTED])  
Mobile: Ex 6 - (5 [REDACTED])

--

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec [REDACTED])  
Mobile: Ex 6 - (5 U.S.C. [REDACTED])



**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec [REDACTED])  
Mobile: Ex 6 - (5 [REDACTED])



**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Mobile: Ex 6 - (5 U.S.C. Sec

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**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C. Sec

## [EXTERNAL] Re: Scheduling API

---

**From:** Henry Wei <[REDACTED]>  
**To:** "Gleason, Amy M. EOP/OMB" <[REDACTED]>  
**Date:** Fri, 19 Mar 2021 18:16:35 -0400

Nice! Thanks!!

Hey, can you let me know who to chat with re: the standard being sought here?

Availability ("Slots") in FHIR R4 isn't the same as scheduling or appointments resource in FHIR.

This is often a late realization by most scheduling platform providers and aggregators. It leads to a bit of thrash as polling hits the server for availability and can bring down the EHR system performance — rather than a pub/sub model.

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<https://github.com/smart-on-fhir/smart-scheduling-links>

Discussion here: <https://chat.fhir.org/#narrow/stream/281612-smart.2Fscheduling-links>

Sincerely,

Amy Gleason

## Scheduling API

---

**From:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 19 Mar 2021 17:58:18 -0400

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Sincerely,

Amy Gleason



## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

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**To:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 19 Mar 2021 18:25:42 -0400

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**Date:** Friday, March 19, 2021 at 3:01 PM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

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Todd

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---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Friday, March 19, 2021 at 8:15 AM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Amy, thank you for your time last night. I've got a team on standby for you today and I'm forwarding some initial information. I've linked to a demonstration of both DialogFlow Chatbots and Contact Center Virtual Agents. We typically refer to these as Intelligent Agents as they can be activated together to present the same automation for both online (web/mobile) as well as phone. I'd like to specifically point you to 2:08, which shows how this is working for Vaccination for New York State. This can all be integrated into existing knowledge bases so it learns on its

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>><https://www.youtube.com/watch?v=Kwuc2TMXuvY&feature=youtu.be><<

Also, if you'd like to interact with one of our agents live I've included some information below for the USPS informed delivery number below.

Thank you again for reaching out. We, as an entire company, are ready to support whatever you may need and appreciate all of your efforts to help citizens through this time.

Todd

## USPS AIVA interaction guide

Please follow the instructions below.

USPS Customer Care Center

1. Dial 800-ASK-USPS
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11. "No thank you"
12. (it will ask if you would like to take a survey, just hang up)

On Thu, Mar 18, 2021 at 8:10 PM Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

Thanks so much. Todd, if you have a few minutes today, my number is Ex 6 - (5). Otherwise, maybe we can find time tomorrow?

On Mar 18, 2021, at 7:57 PM, Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

Thank you Henry and very nice to meet you Amy. I'd be happy to connect in any way, share additional content, or connect you with our leading experts. Let me know how best I can support you.

Thanks,

Todd

On Thu, Mar 18, 2021 at 7:33 PM Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Amy. I'd love for you to be able to connect with Todd Schroeder, our Director of Public Sector Digital Strategy at Google.

The voice + natural language AI in Contact Center AI solutions and potential accelerated application in COVID response has been a major focus of his team, as part of the Intelligent Vaccine Impact solution set.

Thanks for your service, Amy. Please send my regards to all the USDsers and PIFs.

Best,  
Henry

--

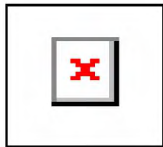
**Error! Filename not specified.**

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec  
Mobile: Ex 6 - (5  
U.S.C. Sec

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**Error! Filename not specified.**

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec  
Mobile: Ex 6 - (5  
U.S.C. Sec



**Todd Schroeder**

Director, Global Public Sector Digital Strategy  
Google Cloud

Email: Ex 6 - (5 U.S.C. Sec [REDACTED])

Mobile: Ex 6 - (5 U.S.C. Sec [REDACTED])

## Re: [EXTERNAL] Re: Scheduling API

---

**From:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Henry Wei <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Fri, 19 Mar 2021 18:42:57 -0400

Yes there has been a LOT of debate and discussion and I would encourage the chat. Maya, Natalie, Alex, and I are there.

---

**From:** Henry Wei <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Friday, March 19, 2021 at 6:40 PM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Re: Scheduling API

Disregard — I see that the chat is underway on Zulip. Although I don't see USDS there? If there are names I should recognize please let me know. It's good to see Josh Mandel there leading the discussion.

On Fri, Mar 19, 2021 at 6:16 PM Henry Wei <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Nice! Thanks!!

Hey, can you let me know who to chat with re: the standard being sought here?

Availability ("Slots") in FHIR R4 isn't the same as scheduling or appointments resource in FHIR.

This is often a late realization by most scheduling platform providers and aggregators. It leads to a bit of thrash as polling hits the server for availability and can bring down the EHR system performance — rather than a pub/sub model.

Also FHIR isn't how any scaled operator Eg pharmacy chain works at all, not even CVS (the pharmacy scheduling isn't the same as MinuteClinic, and isn't on EHR).

However the IETF has a bit more streamlined process and standard; and FHIR has also shown interest in aligning to it.

Thanks,  
Henry

On Fri, Mar 19, 2021 at 5:58 PM Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(a)(4))> wrote:

Hi Henry,

Thanks again for taking my call yesterday. I wanted to share these vaccine API resources for the [vaccinefinder.org](https://vaccinefinder.org) work.

<https://github.com/smart-on-fhir/smart-scheduling-links/blob/master/specification.md>

<https://github.com/smart-on-fhir/smart-scheduling-links>

Discussion here: <https://chat.fhir.org/#narrow/stream/281612-smart.2Fscheduling-links>

Sincerely,

Amy Gleason



## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 19 Mar 2021 15:00:48 -0400

Very good. Just let me know Amy - we are ready.

Todd

On Fri, Mar 19, 2021 at 3:00 PM Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks so much. I think this will be a weekend or Monday thing now but I passed it along.

---

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Also, if you'd like to interact with one of our agents live I've included some information below for the USPS informed delivery number below.

Thank you again for reaching out. We, as an entire company, are ready to support whatever you may need and appreciate all of your efforts to help citizens through this time.

Todd

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Please follow the instructions below.

#### USPS Customer Care Center

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Thanks,

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Thanks for your service, Amy. Please send my regards to all the USDSErs and PIFs.

Best,

Henry

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**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec  
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U.S.C. Sec

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## Re: [EXTERNAL] Re: Scheduling API

---

**From:** Henry Wei <[REDACTED]>  
**To:** "Gleason, Amy M. EOP/OMB" <[REDACTED]>  
**Date:** Fri, 19 Mar 2021 19:33:21 -0400

Got it. Yijie Hong is our Engineering lead who has looked at this with actual real-world healthcare provider scheduling systems and aggregators.

We will aim at the GitHub repo Issues area rather than the Zulip for most of us, since GitHub is easier to get to.

<https://github.com/smart-on-fhir/smart-scheduling-links/issues>

I will need to pull in Government Affairs if this becomes a direct interaction (vs standards community discussion) — which is likely to add potential cycle time — so I will probably hush down this email thread for now. Yijie is bcc'd. :)

Thanks so much. See you all on Zulip and the GitHub repo.

□

-Henry

On Fri, Mar 19, 2021 at 6:42 PM Gleason, Amy M. EOP/OMB <[REDACTED]> wrote:

Yes there has been a LOT of debate and discussion and I would encourage the chat. Maya, Natalie, Alex, and I are there.

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Sincerely,

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## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

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**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Fri, 19 Mar 2021 18:31:09 -0400

Let me investigate and get back Amy.

Todd

On Fri, Mar 19, 2021 at 6:25 PM Gleason, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED]) 552(b)(6))> wrote:

Do you have any examples of real usage that doesn't sound so robot like?

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**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Friday, March 19, 2021 at 3:01 PM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

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<Ex 6 - (5 U.S.C. Sec 552(a)(1)(G))> wrote:

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**Todd Schroeder**

Director, Global Public Sector Digital Strategy  
Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C.

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Director, Global Public Sector Digital Strategy  
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Email: Ex 6 - (5 U.S.C. Sec

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Mobile: Ex 6 - (5

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**Todd Schroeder**

Director, Global Public Sector Digital Strategy  
Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5

U.S.C. Sec



## RE: [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

---

**From:** "Choucair, Bechara EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
:  
**To:** Siddhartha Mukherjee [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Long Nguyen [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; "Walensky, Rochelle (CDC/OD)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; "Schuchat, Anne MD (CDC/OD)" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Philip Nelson [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Charles Rockefeller [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Dariush Maanavi - Trysail Global [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; "Siegel, Jared P. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Sun, 21 Mar 2021 13:29:29 -0400

Sid- I would defer to FEMA at this point.

Bechara

Bechara Choucair, MD  
Vaccinations Coordinator  
White House COVID Response Team

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

---

**From:** Siddhartha Mukherjee [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Sunday, March 21, 2021 1:15 PM  
**To:** Choucair, Bechara EOP/WHO [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Long Nguyen [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Walensky, Rochelle (CDC/OD) [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Schuchat, Anne MD (CDC/OD) [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Philip Nelson [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Charles Rockefeller [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Dariush Maanavi - Trysail Global [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Siegel, Jared P. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** Re: [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

And Dr Choucair, do we still need you involved ? Or Dr Walensky ? Or is it now a FEMA conversation?

Sid



Sent from my iPhone

On Mar 21, 2021, at 1:09 PM, Siddhartha Mukherjee <smukherj2000@gmail.com> wrote:

Thank you. Over to you Jared. Appreciate your urgency on this ...

Sid

Sent from my iPhone

On Mar 21, 2021, at 1:12 PM, Siddhartha Mukherjee <smukherj2000@gmail.com> wrote:  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Bechara EOP/WHO

Sid- thanks so much for following up. I am asking Jared on our team to connect you with our FEMA colleagues per your request.

Bechara

Bechara Choucair, MD  
Vaccinations Coordinator  
White House COVID Response Team

Ex 6 - (5 U.S.C. Sec 552(b)(6))

---

**From:** Siddhartha Mukherjee <smukherj2000@gmail.com>  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

**Sent:** Saturday, March 20, 2021 4:08 PM

**To:** Long Nguyen <longn@cdc.gov>; Walensky, Rochelle (CDC/OD) <rochelle.walensky@hhs.gov>; Schuchat, Anne MD (CDC/OD) <anne.schuchat@hhs.gov>; Choucair, Bechara EOP/WHO <bechara.choucair@hhs.gov>; Philip Nelson <philip.nelson@hhs.gov>; Amy Chung <amy.chung@hhs.gov>; Charles Rockefeller <charles.rockefeller@hhs.gov>; Dariush Maanavi - Trysail Global <dariush@trysail.com>; Fauci, Anthony (NIH/NIAID) <anthony.fauci@nih.gov>; Chau, Clayton <clayton.chau@hhs.gov>; Bredehoft, Margaret <margaret.bredehoft@hhs.gov>  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Subject:** [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

Dear Dr Choucair et al,

I'm following up on my last note to see if we should schedule a follow up conversation with FEMA. Our counts in OC continue to increase, with 500,000 vaccines delivered

With new variants arising, I am afraid we are underestimating our efforts against this pandemic, a piece that will appear in the New Yorker in the next few weeks,

Many thanks,

Dr Sid Mukherjee MD  
Columbia University

Sent from my iPhone

On Mar 17, 2021, at 11:10 PM, Siddhartha Mukherjee <[REDACTED]> wrote:

Dear Dr Choucair and Walensky

I'm following up on this prior email given the urgency of the situation in MA and NYC

>>[<https://www.nytimes.com/live/2021/03/17/world/covid-19-coronavirus#as-the-us-makes-headway-against-the-virus-troubling-trends-persist-in-the-northeast><](https://www.nytimes.com/live/2021/03/17/world/covid-19-coronavirus#as-the-us-makes-headway-against-the-virus-troubling-trends-persist-in-the-northeast)

Please let us know if we could offer help schedule more vaccinations or if you'd like to follow up,

Dr Sid Mukherjee MD  
Columbia University

Sent from my iPhone

On Mar 16, 2021, at 10:25 AM, Siddhartha Mukherjee <smukherj2000@gmail.com> wrote:

Dear Bechara and Dr. Schuchat,

Thanks again for your time. Hearing your perspective, especially your focus on vaccination equity, was encouraging for us because solving this multifaceted problem is a major part of our mandate.

**Othena's market-leading efficiency affords us the luxury to deploy solutions in real-time, every single day. We have administered nearly 500,000 doses in record time, created priority "lanes" to guarantee vaccine equity and outreach,**

radically optimized vaccinator onboarding to reduce burnout, and typically have a 15-20 min wait time for vaccine recipients to decrease vaccine hesitancy (please note the metrics in the slides).

Because of our deep experience, we are well-positioned to assist in achieving vaccine equity. Long lines combined with complicated onboarding, follow-ups, and reporting processes are all guaranteed to embed vaccine inequity into the system. We invite and encourage you to visit one of our sites anytime to see how we have sustained a smooth and continuously improving operation for three straight months. A few key takeaways:

1. Othena and our partners have woven an advanced digital solution into what is traditionally a mostly physical undertaking - creating an experience that serves and gratifies patients, providers, and administrators.
2. Our Super-POD vaccination sites decompress the mass vaccination process which affords us the time to think, rather than simply to react. Early on, we learned that in order to help we cannot displace others, but rather we must become a trusted ally, removing pressure from private pharmacies, hospitals, and all others in the fight -- mostly by being an easy source of capacity to help keep their workflows manageable.
3. Too many short-term thinkers are driving the narrative that this is a sprint against Covid-19. To the contrary, we know it is a marathon. Consequently, our processes are designed to sustain daily effectiveness. It is absolutely vital to prevent patients from becoming afraid, frustrated, and tired in long lines while simultaneously protecting our staff from fatigue that causes potentially deadly errors.

On a side note, I'd like to share that we found it to be utterly refreshing to engage with your team: deeply talented, motivated and practical in the mechanics of executing. For the last month, we have endured a number of conversations which were lacking these attributes, so it's a pleasure to associate with peers. We are able to serve immediately and confidently.

Attached are the slides that we shared; we stand ready to support you in every way imaginable. We think our numbers speak for themselves, and we maintain that there is minimal risk and great potential to unleash our proven model. Please tell us how we can get started; we stand ready.

Please do note that we (and perhaps I speak for the nation) are frustrated that multiple conversations with the prior task forces have vaporized because of inaction and lack of follow up. OTHENA, and the Google health team, will,

of course, continue to engage with you, and the OCHCA, where our success has been amply demonstrated.

I hope this attempt will decompress the national vaccination system and achieve President Biden's goal to restore the country's health and healing by the summer,

Warmly,

Dr Sid Mukherjee MD DPhil  
Department of Medicine  
Columbia University

Medical Advisor to OTHENA

<FEMA - Presentations.pdf>



## RE: [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

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From: "Siegel, Jared P. EOP/OMB" <[REDACTED]>  
To: Siddhartha Mukherjee <[REDACTED]>, "Choucair, Bechara EOP/WHO" <[REDACTED]>  
Cc: Long Nguyen <[REDACTED]>, "Walensky, Rochelle (CDC/OD)" <[REDACTED]>, "Schuchat, Anne MD (CDC/OD)" <[REDACTED]>, Philip Nelson <[REDACTED]>, Amy Chung-Yu Chou <[REDACTED]>, Charles Rockefeller <[REDACTED]>, Dariush Maanavi - Trysail Global <[REDACTED]>, "Fauci, Anthony (NIH/NIAID) [E]" <[REDACTED]>, "Chau, Clayton" <[REDACTED]>, "Bredehoft, Margaret" <[REDACTED]>, "Gammon, Carla" <[REDACTED]>, "Dorko, Jeffrey" <[REDACTED]>, "Thompson, John" <[REDACTED]>  
Date: Sun, 21 Mar 2021 16:11:47 -0400

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Sent: Sunday, March 21, 2021 1:09 PM  
To: Choucair, Bechara EOP/WHO <Bechara.Choucair@who.eop.gov>  
Cc: Long Nguyen <long.nguyen@compositeapps.net>; Walensky, Rochelle (CDC/OD) <aux7@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>; Philip Nelson <pqnelson@google.com>; Amy Chung-Yu Chou <choua@google.com>; Charles Rockefeller <charles.rockefeller@compositeapps.net>; Dariush Maanavi - Trysail Global <dar@trysailglobal.com>; Fauci, Anthony (NIH/NIAID) [E] <afauci@niaid.nih.gov>; Chau, Clayton <CChau@ochca.com>; Bredehoft, Margaret <MBredehoft@ochca.com>; Siegel, Jared P. EOP/OMB

<Jared.P.Siegel@omb.eop.gov>

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202 881 8809

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**From:** Long Nguyen [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** Charles Rockefeller [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** "Gammon, Carla" [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Siddhartha Mukherjee  
<smukherj2000@gmail.com> [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Philip Nelson [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Amy Chung-Yu  
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<dar@trysailglobal.com> [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Dorko, Jeffrey [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Thompson,  
John" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Sun, 21 Mar 2021 20:29:35 -0400  
**Attachments** FEMA - Presentations (1).pdf (8.1 MB)

:

Thank you again, Jared, Dr. Choucair, and Dr. Fauci for the introduction. We are eager to apply our field experience and the many lessons we have learned to help the nation's ongoing vaccination efforts. I will move you to bcc to save your inbox, but I look forward to providing updates as we go along.

Great to meet you, Carla.

Attached are a few slides that highlight the CuraPatient/Othena solution - let's pick a time to get on the phone - we would love to provide you with a demonstration of our field-tested platform and discuss how we can help your efforts.

We know you do not have much time to waste, and we stand ready to get started immediately. As you will see, the efficiencies that we have generated into our system have helped us not only be able to sustain our operation at a high level (up to 12k vaccination on an 8.5 hour day), but they have allowed us to decompress demand and unlock more options for our residents by allowing local healthcare providers and pharmacists to be able to take part without overwhelming their operations. We look forward to helping FEMA do the same across the country.

Thanks,  
Long

On Sun, Mar 21, 2021 at 3:49 PM Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

wrote:

Thanks very much all.

This is likely the singular opportunity of our lifetimes to demonstrate that innovation can beat the crisis which spawned it.

Thanks, Charles

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Good afternoon,

Please send slides and/or links and I will send to FEMA groups in a focused manner.

Back to a laptop around 8:30 pm.

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Carla Gammon

Ex 6 - (5 U.S.C. Sec 552(b)(6))

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**Sent:** Sunday, March 21, 2021 4:12 PM

**To:** 'Siddhartha Mukherjee'; Choucair, Bechara EOP/WHO

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Department of Medicine

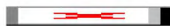
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Charles Rockefeller



P: Ex 6 - (5 U.S.C. Sec. [redacted]  
e: [charles.rockefeller@compositeapps.com](mailto:charles.rockefeller@compositeapps.com) Ex 6 - (5 U.S.C.  
w: [compositeapps.com](http://compositeapps.com) Ex 6 - (5 U.S.C.)

@Composite Apps: [redacted] [redacted] [redacted]

IMPORTANT: The contents of this email and any attachments are confidential. They are intended for the named recipient(s) only. If you have received this email by mistake, please notify the sender immediately and do not disclose the contents to anyone or make copies thereof.

--

Long Nguyen

Founder and CEO

Composite Apps Inc.

<http://www.compositeapps.net>

Ex 6 - (5 U.S.C.  
Sec 552(b)(6)) (Office)  
(Cell)

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual(s) named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail. Please notify the sender immediately by e-mail if you have received this e-mail by mistake and delete this e-mail from your system. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking any action in reliance on the contents of this information is strictly prohibited.



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**Date:** Sun, 21 Mar 2021 18:49:31 -0400

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I'm following up on this prior email given the urgency of the situation in MA and NYC

>>><https://www.nytimes.com/live/2021/03/17/world/covid-19-coronavirus#as-the-us-makes-headway-against-the-virus-troubling-trends-persist-in-the-northeast><<<;

Please let us know if we could offer help schedule more vaccinations or if you'd like to follow up,

Dr Sid Mukherjee MD

Columbia University

Sent from my iPhone

On Mar 16, 2021, at 10:25 AM, Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

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Warmly,

Dr Sid Mukherjee MD DPhil

Department of Medicine

Columbia University

Medical Advisor to OTHENA




<FEMA - Presentations.pdf>

--

Charles Rockefeller



P: Ex 6 - (5  
U.S.C. Sec. 552(b)(6))  
e: Ex 6 - (5 U.S.C. Sec 552(b)(6))  
w: [compositeapps.net](https://compositeapps.net)

@Composite Apps:   

IMPORTANT: The contents of this email and any attachments are confidential. They are intended for the named recipient(s) only. If you have received this email by mistake, please notify the sender immediately and do not disclose the contents to anyone or make copies thereof.

## RE: [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

---

**From:** "Choucair, Bechara EOP/WHO" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Walensky, Rochelle (CDC/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Schuchat, Anne MD (CDC/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dariush Maanavi - Trysail Global <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Fauci, Anthony (NIH/NIAID) [E]" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Chau, Clayton" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Bredehoft, Margaret" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Siegel, Jared P. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Sun, 21 Mar 2021 12:55:27 -0400

Sid- thanks so much for following up. I am asking Jared on our team to connect you with our FEMA colleagues per your request.

Bechara

Bechara Choucair, MD  
Vaccinations Coordinator  
White House COVID Response Team

Ex 6 - (5 U.S.C. Sec 552(b)(6))

---

**From:** Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Saturday, March 20, 2021 4:08 PM  
**To:** Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Walensky, Rochelle (CDC/OD) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Schuchat, Anne MD (CDC/OD) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Choucair, Bechara EOP/WHO <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Philip Nelson <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dariush Maanavi - Trysail Global <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Fauci, Anthony (NIH/NIAID) [E]" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Chau, Clayton <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Bredehoft, Margaret <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

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Sent from my iPhone

On Mar 17, 2021, at 11:10 PM, Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

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I hope this attempt will decompress the national vaccination system and achieve President Biden's goal to restore the country's health and healing by the summer,

Warmly,

Dr Sid Mukherjee MD DPhil  
Department of Medicine  
Columbia University

Medical Advisor to OTHENA

<FEMA - Presentations.pdf>



## Re: [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

---

**From:** "Gammon, Carla" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** "Siegel, Jared P. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Choucair, Bechara EOP/WHO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Cc:** Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Walensky, Rochelle (CDC/OD)" <Ex 6 - (5 [REDACTED])>, "Schuchat, Anne MD (CDC/OD)" <Ex 6 - (5 [REDACTED])>, Philip Nelson <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. [REDACTED])>, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dariush Maanavi - Trysail Global <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Fauci, Anthony (NIH/NIAID) [E]" <Ex 6 - (5 U.S.C. [REDACTED])>, "Chau, Clayton" <Ex 6 - (5 U.S.C. [REDACTED])>, "Bredehoft, Margaret" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Dorko, Jeffrey" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Thompson, John" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Sun, 21 Mar 2021 16:43:16 -0400

Good afternoon,  
Please send slides and/or links and I will send to FEMA groups in a focused manner.  
Back to a laptop around 8:30 pm.  
Thanks to all,  
Carla Gammon

Ex 6 - (5 U.S.C. Sec [REDACTED]). cell Ex 6 - (5 [REDACTED])  
**From:** Siegel, Jared P. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Sent:** Sunday, March 21, 2021 4:12 PM  
**To:** 'Siddhartha Mukherjee'; Choucair, Bechara EOP/WHO  
**Cc:** Long Nguyen; Walensky, Rochelle (CDC/OD); Schuchat, Anne MD (CDC/OD); Philip Nelson; Amy Chung-Yu Chou; Charles Rockefeller; Dariush Maanavi - Trysail Global; Fauci, Anthony (NIH/NIAID) [E]; Chau, Clayton; Bredehoft, Margaret; Gammon, Carla; Dorko, Jeffrey; Thompson, John  
**Subject:** RE: [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

Sid -

I'm routing you to the experts at FEMA (cc'd here, Carla Gammon who is the Director of Logistics, and John Thompson one of her deputies) who will reach out to determine how we can best leverage your generous offer.

Would you mind sharing with them any updated materials you'd like them to review?

Thanks,  
Jared

---

**From:** Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Sent:** Sunday, March 21, 2021 1:09 PM  
**To:** Choucair, Bechara EOP/WHO <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Walensky, Rochelle (CDC/OD) <Ex 6 - (5 [REDACTED])>, Schuchat, Anne MD (CDC/OD) <Ex 6 - (5 [REDACTED])>, Philip Nelson <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. [REDACTED])>, Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Dariush Maanavi - Trysail Global



<Ex 6 - (5 U.S.C. Sec [REDACTED]>; Fauci, Anthony (NIH/NIAID) [E] <Ex 6 - (5 U.S.C. Sec [REDACTED]>; Chau, Clayton  
<Ex 6 - (5 U.S.C. [REDACTED]>; Bredehoft, Margaret <Ex 6 - (5 U.S.C. Sec [REDACTED]>; Siegel, Jared P. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec [REDACTED]>

**Subject:** Re: [EXTERNAL] Re: Follow up re: FEMA/CDC and vaccination

Thank you. Over to you Jared. Appreciate your urgency on this ...

Sid

Sent from my iPhone

On Mar 21, 2021, at 12:55 PM, Choucair, Bechara EOP/WHO <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

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Bechara Choucair, MD  
Vaccinations Coordinator  
White House COVID Response Team

Ex 6 - (5 [REDACTED])

---

**From:** Siddhartha Mukherjee <Ex 6 - (5 U.S.C. Sec [REDACTED]>  
**Sent:** Saturday, March 20, 2021 4:08 PM  
**To:** Long Nguyen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Walensky, Rochelle (CDC/OD) <Ex 6 - (5 [REDACTED]>; Schuchat, Anne MD (CDC/OD) <Ex 6 - (5 [REDACTED]>; Choucair, Bechara EOP/WHO <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Philip Nelson <Ex 6 - (5 U.S.C. Sec [REDACTED]>; Amy Chung-Yu Chou <Ex 6 - (5 U.S.C. [REDACTED]>; Charles Rockefeller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Dariush Maanavi - Trysail Global <Ex 6 - (5 U.S.C. Sec [REDACTED]>; Fauci, Anthony (NIH/NIAID) [E] <Ex 6 - (5 U.S.C. Sec [REDACTED]>; Chau, Clayton <Ex 6 - (5 U.S.C. [REDACTED]>; Bredehoft, Margaret <Ex 6 - (5 U.S.C. Sec [REDACTED]>  
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Department of Medicine  
Columbia University

Medical Advisor to OTHENA

<FEMA - Presentations.pdf>

## [EXTERNAL] See how NYC fights cyber threats with Google Cloud

---

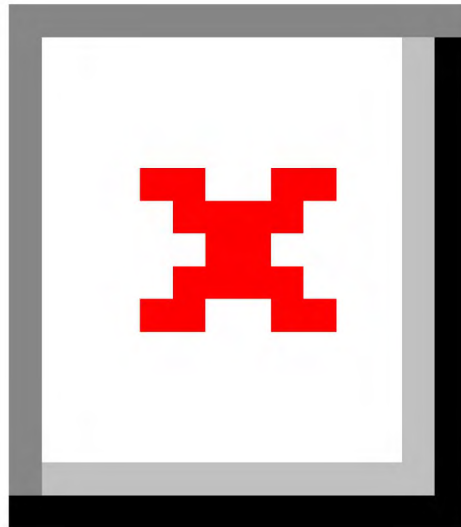
**From:** Google Cloud <[REDACTED]>  
**To:** "Shah, Shahid N. EOP/OMB (Contractor)" <[REDACTED]>  
**Date:** Tue, 23 Mar 2021 11:04:38 -0400



## Protect your data and detect threats faster.

Discover how you can mitigate risk with Google Cloud infrastructure that is resilient, secure and scalable.

[See how NYC does it](#)



---

**Hi Shahid,**

Security and compliance are crucial for government agencies, which is why so many of them are moving their core technology infrastructure to the cloud.

The cloud has redefined what's possible in terms of security and compliance:

- **Native security controls:** Use them to simplify security, reduce operational complexity, and decrease the need for highly specialized security talent. Google Cloud was



named a Leader in the Forrester Wave™ IaaS Platform Native Security Q4 2020 Report for its best-in-class native security controls.

- **Compliance certifications:** Google Cloud products regularly undergo independent verification of security, privacy, and compliance controls to achieve certifications against global standards (including FedRAMP and CJIS).
- **Security analytics and detection:** Transform cybersecurity protection and elevate cyber threat detection through full use of available data.

As a prime target for cyber security threats, New York City Cyber Command fights to keep the city and it's visitors safe. . They created a highly scalable data pipeline to help its cybersecurity experts detect and respond to threats faster. See how NYC3 is partnering with Google Cloud to keep New York City's digital services more secure at massive scale.

See how NYC does it

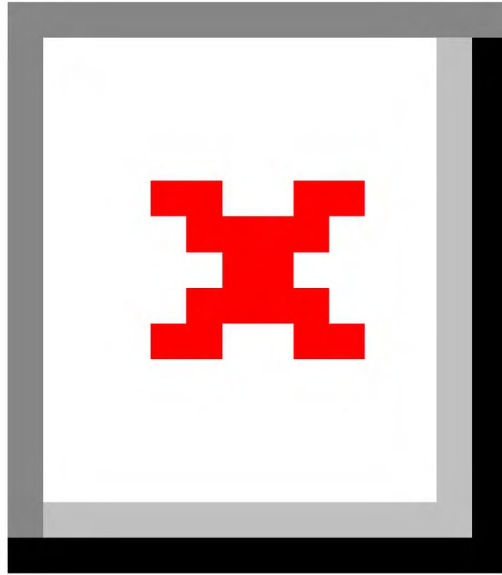
See you in the cloud,  
The Google Cloud Public Sector Team

---

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1600 Amphitheatre Parkway, Mountain View, CA 94043

We sent you this email because you have indicated that you are willing to receive periodic emails on news, product updates, and invitations to events from the Google Cloud team. If you no longer wish to receive these emails, click on the following link to [unsubscribe](#) or [customize your communication preferences](#).

If you no longer want to receive emails about Google Cloud for Government, click [here](https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt_unsubscribe=1&mkt_tok=ODA4LUdKVy0zMTQAAAF7_pZ1riZQUTC6y3Puj-jG0CpVLVFjkGehNMct3bHf6C5LcvORp0WOb-SJyREVAGAzEzP9wwiJ3655mpj3hQsQ1OC6SOHG5qdAGddGusdDnVr0Qx--<>).  
https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\_unsubscribe=1&mkt\_tok=  
ODA4LUdKVy0zMTQAAAF7\_pZ1riZQUTC6y3Puj-  
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SJyREVAGAzEzP9wwiJ3655mpj3hQsQ1OC6SOHG5qdAGddGusdDnVr0Qx--<>



## [EXTERNAL] Friday at 10am

---

**From:** Lee Carosi Dunn [REDACTED]  
**To:** "Dalessio, J. Alex EOP/OMB" [REDACTED]  
**Date:** Wed, 24 Mar 2021 09:29:55 -0400

Alex,  
I have us down for monthly catch up at 10am on Friday. Does that work for you? If so, let me know if we could give you an overview of our new COOP offering and share with you updates from some of our work with agencies post-Solar Winds.  
Thanks,  
Lee

Lee Dunn

Google

[REDACTED]

Android Mobile: [REDACTED]

[No Subject]

---

**From:** "Chisnell, Dana E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(2))>  
**To:** mgekas@google.com <Ex 6 (5)>  
**Date:** Thu, 25 Mar 2021 15:13:51 -0400

**Dana Chisnell**

United States Digital Service

Executive Office of the President

Phone: Ex 6 - (5 U.S.C. Sec 552(a)(2))

Email: Ex 6 - (5 U.S.C. Sec 552(a)(2))

Pronouns: She / her

## For our session today

---

**From:** "Chisnell, Dana E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** mgekas@google [REDACTED]  
**Bcc:** "Kugler, Elly" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Hirsch, Quinn N. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Lee, Vivian" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Staine, Ashleigh (CDC/DDID/NCEZID/DGMQ)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Meyer, Erie K" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Thu, 25 Mar 2021 15:16:21 -0400  
**Attachments** Option B.pdf (262.67 kB); Option A.pdf (268.93 kB)

:

Hi Matt,

Vivian Lee asked me to send these to you for our session at 3pm ET.

Best,  
Dana

**Dana Chisnell**

United States Digital Service

Executive Office of the President

Phone: Ex 6 - (5 U.S.C. Sec [REDACTED])

Email: Ex 6 - (5 U.S.C. Sec [REDACTED])  
552(h)(6))

Pronouns: She / her





## Eviction Protection Declaration

The Centers for Disease Control and Prevention (CDC) has issued an order that may protect you from being evicted or removed from where you are living. **This means that you may be able to stay at the place where you live through MONTH, DAY, YEAR, if you qualify.**

### How to use this form

1. See if you qualify for eviction protection under the CDC order. If you'd like help from an expert, call (800) 569-4287 to get contact information for a local HUD-approved housing counselor.
2. Sign the declaration that you qualify, below.
3. Give the signed declaration page to the individual or company you rent from (for example, building management, landlord, etc.). Keep a picture or copy for your records and call your expert back if there's a problem.

If your landlord violates the CDC order, they could be subject to criminal penalties, including fines or a term of imprisonment.

---

### 1. Do I qualify?

*If you can check at least one box in each column, you qualify.*

#### Column A

- ☐ I received a stimulus check (Economic Impact Payment) in 2020 or 2021
  - ☐ I was not required to report any income to the IRS in 2020
  - ☐ I am receiving **any** of the following benefits:
    - Supplemental Nutrition Assistance Program (SNAP)
    - Temporary Assistance for Needy Families (TANF)
    - Supplemental Security Income (SSI)
    - Supplemental Security Disability Income (SSDI)
  - ☐ In 2020 or 2021, I earned (or expect to earn) **less than** \$99,000 as an individual or **less than** \$198,000 as a joint filer
- None of the above → **You do not qualify**

#### Column B

I cannot pay my full rent or make a full housing payment because:

- ☐ My household income has gone down substantially
- ☐ I have been laid off from work
- ☐ My work hours or wages have been cut
- ☐ I have extraordinary out-of-pocket medical expenses <sup>1</sup>

None of the above → **You do not qualify**

**You checked at least one item in each column? Your income level qualifies.**

**[Check the first box on the next page]**

---

<sup>1</sup> Defined as 7.5% or more of my adjusted gross income for the year



## 2. My Declaration that I qualify

By checking the boxes below, I declare that each statement is true.

- ☐ My income level qualifies for the reasons explained above.
- ☐ I have done my best to make timely partial payments that are as close as possible to the full payment and to get government assistance in making my rent or housing payments.<sup>2</sup>
- ☐ If I were evicted, I have no other available housing options, so I would:
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- ☐ I understand that after I sign:
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  - I can still be evicted for reasons other than not paying rent or not making a housing payment.

*I sign this declaration<sup>3</sup> under penalty of perjury. That means I promise that the statements above are the truth and that I understand that I can be criminally punished for lying.*

You sign here:

**X** \_\_\_\_\_

Date: \_\_\_\_\_

## 3. Give this signed page to the individual or company you rent from.

**ATTN LANDLORDS:** Thank you for your compliance. If you violate the CDC's eviction Order, you and/or your business may be subject to criminal penalties, including fines and a term of imprisonment.

<sup>2</sup> Calling a local expert is the best way to figure out all the help that is available to you. Find a listing for a local HUD-approved housing counselor by calling (800) 569-4287.

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### 1. Do I qualify?

*If you can check at least one box in each column, you qualify.*

#### Column A

- ☐ I received a stimulus check (Economic Impact Payment) in 2020 or 2021
- ☐ I was not required to report any income to the IRS in 2020
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  - Supplemental Security Income (SSI)
  - Supplemental Security Disability Income (SSDI)
- ☐ In 2020 or 2021, I earned (or expect to earn) **less than \$99,000** as an individual or **less than \$198,000** as a joint filer
- None of the above → **You do not qualify**

#### Column B

I cannot pay my full rent or make a full housing payment because:

- ☐ My household income has gone down substantially
- ☐ I have been laid off from work
- ☐ My work hours or wages have been cut
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**[Check the first box on the next page]**

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Call HUD at (800) 669-9777

## For our session today

---

**From:** "Chisnell, Dana E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** mgekas@google.com <Ex 6 (5)>  
**Date:** Thu, 25 Mar 2021 15:57:04 -0400  
**Attachments:** Option B.pdf (262.67 kB); Option AA.pdf (336.28 kB)

Hi Matt,

Vivian Lee asked me to send these to you for our session at 3pm ET.

Best,  
Dana

### [Dana Chisnell](#)

[United States Digital Service](#)

[Executive Office of the President](#)

[Phone:](#) Ex 6 - (5

[Email:](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

[Pronouns:](#) She / her



## Eviction Protection Declaration

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2. Sign the declaration that you qualify, below.
3. Give the signed declaration page to the individual or company you rent from (for example, building management, landlord, etc.). Keep a picture or copy for your records and call your expert back if there's a problem.

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### 1. Do I qualify?

*If you can check at least one box in each column, you qualify.*

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    - Supplemental Security Income (SSI)
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  - ☐ In 2020 or 2021, I earned (or expect to earn) **less than** \$99,000 as an individual or **less than** \$198,000 as a joint filer
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#### Column B

I cannot pay my full rent or make a full housing payment because:

- ☐ My household income has gone down substantially
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- ☐ My work hours or wages have been cut
- ☐ I have extraordinary out-of-pocket medical expenses <sup>1</sup>

None of the above → **You do not qualify**

**You checked at least one item in each column? Your income level qualifies.**

**[Check the first box on the next page]**

---

<sup>1</sup> Defined as 7.5% or more of my adjusted gross income for the year





## 2. My Declaration that I qualify

By checking the boxes below, I declare that each statement is true.

- ☐ My income level qualifies for the reasons explained above.
- ☐ I have done my best to make timely partial payments that are as close as possible to the full payment and to get government assistance in making my rent or housing payments.<sup>2</sup>
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### How to use this form

1. See if you qualify for eviction protection under the CDC order. If you'd like help from an expert, contact the US Department of Housing and Urban Development (HUD) at (800) 569-4287 or go to <https://www.hudexchange.info/programs/housing-counseling/rental-eviction/> to get contact information for a local housing counselor.
2. Sign the declaration that you qualify, on the next page.
3. Give the signed declaration page to the individual or company you rent from (for example, building management, landlord, etc.). Keep a picture or copy for your records and call your expert back if there's a problem.

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AND

### Column B

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None of the above → **You do not qualify**

**You checked at least one item in each column? Your income level qualifies.**  
[Check the first box on the next page]

---

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Call HUD at (800) 669-9777

## For our

---

**From:** "Chisnell, Dana E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** mgekas@google [REDACTED]  
**Bcc:** "Kugler, Elly" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Hirsch, Quinn N. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Lee, Vivian" <Ex 6 - (5 [REDACTED])>, "Staine, Ashleigh (CDC/DDID/NCEZID/DGMQ)" <Ex 6 - (5 [REDACTED])>, "Meyer, Erie K" <Ex 6 - (5 [REDACTED])>  
**Date:** Thu, 25 Mar 2021 15:15:21 -0400  
**Attachments** Option B.pdf (262.67 kB); Option A.pdf (268.93 kB)  
:

### Dana Chisnell

United States Digital Service

Executive Office of the President

Phone: Ex 6 - (5 [REDACTED])  
U.S.C. Sec [REDACTED]

Email: Ex 6 - (5 U.S.C. Sec [REDACTED])

Pronouns: She / her



## Eviction Protection Declaration

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*If you can check at least one box in each column, you qualify.*

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- ☐ In 2020 or 2021, I earned (or expect to earn) **less than** \$99,000 as an individual or **less than** \$198,000 as a joint filer
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#### Column B

- I cannot pay my full rent or make a full housing payment because:
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**You checked at least one item in each column? Your income level qualifies.**  
[Check the first box on the next page]

---

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## 2. My Declaration that I qualify

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**From:** "Chisnell, Dana E. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))>  
**To:** mgekas@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))>  
**Bcc:** "Kugler, Elly" <Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))>, "Hirsch, Quinn N. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))>, "Lee, Vivian" <Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))>, "Staine, Ashleigh (CDC/DDID/NCEZID/DGMQ)" <Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))>, "Meyer, Erie K" <Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))>  
**Date:** Thu, 25 Mar 2021 15:15:51 -0400  
**Attachments** Option B.pdf (262.67 kB); Option A.pdf (268.93 kB)

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Hi

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**Dana Chisnell**

United States Digital Service

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Phone: Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))

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Pronouns: She / her





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## 2. My Declaration that I qualify

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  - Unless I come to an agreement with my landlord, if I fail to make my required payments, I could be evicted when this temporary halt of evictions ends.
  - I can still be evicted for reasons other than not paying rent or not making a housing payment.

*I sign this declaration<sup>3</sup> under penalty of perjury. That means I promise that the statements above are the truth and that I understand that I can be criminally punished for lying.*

You sign here:

**X** \_\_\_\_\_

Date: \_\_\_\_\_

## 3. Give this signed page to the individual or company you rent from.

**ATTN LANDLORDS:** Thank you for your compliance. If you violate the CDC's eviction Order, you and/or your business may be subject to criminal penalties, including fines and a term of imprisonment.

<sup>2</sup> Calling a local expert is the best way to figure out all the help that is available to you. Find a listing for a local HUD-approved housing counselor by calling (800) 569-4287.

<sup>3</sup> If you have already signed an eviction moratorium declaration, you do not need to submit another one.

### Troubleshooting tools for tenants

#### Find emergency rental financial assistance

Call (800) 569-4287 to find a listing for local HUD-approved housing counselors

#### Report problems with debt collection

Submit a complaint to CFPB  
[cfpb.gov/complaint](https://cfpb.gov/complaint)

#### Report problems with your protected housing rights

Submit a fair housing complaint.  
Call HUD at (800) 669-9777





## Eviction Protection Declaration

The Centers for Disease Control and Prevention (CDC) has issued an order that may protect you from being evicted or removed from where you are living. **This means that you may be able to stay at the place where you live through MONTH, DAY, YEAR, if you qualify.**

### How to use this form

1. See if you qualify for eviction protection under the CDC order. If you'd like help from an expert, call (800) 569-4287 to get contact information for a local HUD-approved housing counselor.
2. Sign the declaration that you qualify, below.
3. Give the signed declaration page to the individual or company you rent from (for example, building management, landlord, etc.). Keep a picture or copy for your records and call your expert back if there's a problem.

If your landlord violates the CDC order, they could be subject to criminal penalties, including fines or a term of imprisonment.

---

### 1. Do I qualify?

*If you can check at least one box in each column, you qualify.*

#### Column A

- ☐ I received a stimulus check (Economic Impact Payment) in 2020 or 2021
  - ☐ I was not required to report any income to the IRS in 2020
  - ☐ I am receiving **any** of the following benefits:
    - Supplemental Nutrition Assistance Program (SNAP)
    - Temporary Assistance for Needy Families (TANF)
    - Supplemental Security Income (SSI)
    - Supplemental Security Disability Income (SSDI)
  - ☐ In 2020 or 2021, I earned (or expect to earn) **less than \$99,000** as an individual or **less than \$198,000** as a joint filer
- None of the above → **You do not qualify**

#### Column B

I cannot pay my full rent or make a full housing payment because:

- ☐ My household income has gone down substantially
- ☐ I have been laid off from work
- ☐ My work hours or wages have been cut
- ☐ I have extraordinary out-of-pocket medical expenses <sup>1</sup>

None of the above → **You do not qualify**

**You checked at least one item in each column? Your income level qualifies.**

**[Check the first box on the next page]**

---

<sup>1</sup> Defined as 7.5% or more of my adjusted gross income for the year





## 2. My Declaration that I qualify

By checking the boxes below, I declare that each statement is true.

- ☐ My income level qualifies for the reasons explained above.
- ☐ I have done my best to make timely partial payments that are as close as possible to the full payment and to get government assistance in making my rent or housing payments.<sup>2</sup>
- ☐ If I were evicted, I have no other available housing options, so I would:
- Probably become homeless, or
  - Have to move to a homeless shelter, or
  - Have to move in with others who live in close quarters.
- ☐ I understand that after I sign:
- Unless I come to an agreement with my landlord, I am still responsible for rent, back rent, and any fees, penalties or interest under my lease.
  - I must still follow the conditions of my lease.
  - Unless I come to an agreement with my landlord, if I fail to make my required payments, I could be evicted when this temporary halt of evictions ends.
  - I can still be evicted for reasons other than not paying rent or not making a housing payment.

*I sign this declaration<sup>3</sup> under penalty of perjury. That means I promise that the statements above are the truth and that I understand that I can be criminally punished for lying.*

You sign here:

**X** \_\_\_\_\_

Date: \_\_\_\_\_

## 3. Give this signed page to the individual or company you rent from.

**ATTN LANDLORDS:** Thank you for your compliance. If you violate the CDC's eviction Order, you and/or your business may be subject to criminal penalties, including fines and a term of imprisonment.

<sup>2</sup> Calling a local expert is the best way to figure out all the help that is available to you. Find a listing for a local HUD-approved housing counselor by calling (800) 569-4287.

<sup>3</sup> If you have already signed an eviction moratorium declaration, you do not need to submit another one.

## [EXTERNAL] Follow Up Deck

---

**From:** Lee Carosi Dunn [REDACTED]  
**To:** "Dalessio, J. Alex EOP/OMB" [REDACTED]  
**Cc:** Rancho Iyer [REDACTED], Brad Field [REDACTED]  
**Date:** Fri, 26 Mar 2021 15:05:02 -0400  
**Attachments:** Google Workspace - Microsoft Interoperability & Coexistence 2021.pdf (7.56 MB)

Alex,  
Attached is the follow up deck. Share your Workspace email and I am happy to send you a link if it is easier (I only have your OMB email not GSA).

Also, here are the videos that would be great in a deck and are helpful:

- Edit Office Files : <https://www.youtube.com/watch?v=W8yGAocuSCY>
- Pin Verified Sharing from Google to Exchange  
user: <https://www.youtube.com/watch?v=6fHXrFVBemc>

Lee Dunn

Google  
[REDACTED]  
Android Mobile [REDACTED]

## [EXTERNAL] Agile Government Network Read Ahead

---

From: Cyntethia Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
To: linda.miller@cigie<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, robert.westbrooks@cigie<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kclay@tno<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, sarayu.srinivasan@pif<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mejphd@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stephen Almond <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jillian McGuffey <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hartwig, Edward J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rschlotterer@worldbank<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Brown, Dustin S. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mihmj@gao<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, allison.brigati@gsa<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, noveck@tech.nj<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, david.lebryk@treasury<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, xavier.briggs@nyu<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mcguinness@newamerica<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, nani.color@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dwennergren@actiac<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jennifer Anastasoff <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, smogulescu@volckeralliance<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, annerung@amazon<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, digiammarino<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, frank.bah<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, allen.thad@bah<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, weggers@deloitte<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mader, David (US - Arlington)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kimberly.mccabe@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, werfel.danny@bcg<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, peters.kyle@advisor.bcg<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, robert.shea@uslgt<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kettl@austin.texas<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, janefountain@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ellen622@aol<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mpisano@price.usc<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, akhademi@vt<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jwidner@princeton<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Robert Tobias" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mark.polter@us.ibm<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, polly.hall@hq.dhs<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ajdenzer@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, joshuagotbaum@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, johnkosk@aol<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, joiwind@ronen@ethosdc<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Joiwind Ronen" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, bill.maile@agilegovleaders<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, tsuder@atarc<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, david.summers@pmi<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, chris.perdieu@ibm<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Jamie Rodgers" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ganapati@fiu<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, soraya.correa@hq.dhs<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, John Kamensky <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Feder, Kai" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Feder, Kai" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Tammie Simmons-Parker" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, davidmfisher@hotmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dean.evans@austin.texas<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, donnamarcus308@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mifitzpatrick@google<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, scottquehl@gmail<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, sgoldsmith@sgoldsmith<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dhanani.lqahir@bcg<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kthurm@clintonfoundation<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mjoyce@brookings<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, edwin.lau@oecd<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jamie.berryhill@oecd<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joel Gurin <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Ruth Gordon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ines.mergel@uni-konstanz<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, aw@uga<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jjordon@imperiumglobaladvisors<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, victoria@software<Ex 6 - (5 U.S.C. Sec 552(b)(6))>



amy|edwards@treasury|Ex 6|, anne|tsui|7@nd|Ex 6|, donald|siegel|1@asu|Ex 6|,  
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smaier@managementconcepts|Ex 6|, kspiegelthal@managementconcepts|Ex 6|,  
mclark@managementconcepts|Ex 6|, Dan Chenok <Ex 6 - (5 U.S.C. Sec)|>,  
m|joyce@epclearinglabs|Ex 6|, akhademi@umd|Ex 6|, "Gaber, Noha (Federal)"  
<Ex 6 - (5 U.S.C. Sec)|>, Marta Arsovska Tomovska <Ex 6 - (5 U.S.C. Sec)|>, "Paul  
Verkuil <Ex 6 - (5 U.S.C. Sec)|> (Ex 6 - (5 U.S.C. Sec)|)" <Ex 6 - (5 U.S.C. Sec)|>,  
janet|pfleeger@gsa|Ex 6|, "Jason Briefel" (Ex 6 - (5 U.S.C. Sec)|)"  
<Ex 6 - (5 U.S.C. Sec)|>, Jed Herrmann <Ex 6 - (5 U.S.C. Sec)|>, Laurie  
Cole - M1Y <Ex 6 - (5 U.S.C. Sec)|>, "Barger, Zachary D. EOP/OMB"  
<Ex 6 - (5 U.S.C. Sec)|>, vincent|micone@hq|dhs|Ex 6|, From: Freddie Morris  
- Admin Office <Ex 6 - (5 U.S.C. Sec)|>, scott|ambler@pmi|Ex 6|, "Marc Ott  
(Ex 6 - (5 U.S.C. Sec)|)" <Ex 6 - (5 U.S.C. Sec)|>, schank@newamerica|Ex 6|, Kai  
<Ex 6 - (5 U.S.C. Sec)|>, Jill Diffendal <Ex 6 - (5 U.S.C. Sec)|>, Nani  
<Ex 6 - (5 U.S.C. Sec)|>, Victoria Espinel <Ex 6 - (5 U.S.C. Sec)|>, Quentin Wilson  
<Ex 6 - (5 U.S.C. Sec)|>, Sharon Smith <Ex 6 - (5 U.S.C. Sec)|>, Lisa Reijula  
<Ex 6 - (5 U.S.C. Sec)|>, Brooke Holmes <Ex 6 - (5 U.S.C. Sec)|>, Margie Graves  
<Ex 6 - (5 U.S.C. Sec)|>, histeinber@aol|Ex 6|, Steve Redburn  
<Ex 6 - (5 U.S.C. Sec)|>

Cc: James Higgins <Ex 6 - (5 U.S.C. Sec)|>, Joe Mitchell <Ex 6 - (5 U.S.C. Sec)|>,  
Terry Gerton <Ex 6 - (5 U.S.C. Sec)|>, G. Edward DeSeve <Ex 6 - (5 U.S.C. Sec)|>

Date: Mon, 29 Mar 2021 10:09:18 -0400

Attachments Agile Web Meeting Agenda for 03-30-21 FINAL.docx (64.85 kB)

:

#### Read Ahead for Tuesday's AGN meeting

From: Terry Gerton, Joe Mitchell and Ed DeSeve

To: Members of the Agile Government Network

We are looking forward to our meeting on Tuesday. The agenda is attached, and we wanted to take a moment to map out the item that deals with plans for the coming year.

In order to get input from you about how to approach each of the areas we will be addressing, we will break into groups and ask you to give us ideas for how to proceed. We will provide a brief tutorial on the Padlet tool that we will be using.

One of us will serve as a facilitator for each breakout group. Terry will facilitate the Academic Group whose objective is, "To reach out to scholars, practitioners, students and

interested members of the general public to determine how best to include agile government in curriculum for public policy and management programs and to identify and encourage further research in agile government.”

Joe will facilitate the federal group whose objective is, “To reach out to federal agencies to determine how best to incorporate agile management, including the implementation of the Academy study team’s recent agile report.”

Ed will facilitate the international group. Here the objective is “To reach out globally to governments at all levels that are engaged in agile government efforts, document these efforts with case studies and use these case studies to improve trust in government around the world.”

Please **come prepared with your best ideas and** participate in one of these three groups according to your interest. Further information about how to submit ideas and “vote” will be presented at the meeting on Tuesday.



# NATIONAL ACADEMY OF PUBLIC ADMINISTRATION

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INTERNET: [www.napawash.org](http://www.napawash.org)

## Agile Government Center Web Meeting

March 30, 2021  
11:30 AM to 1 PM

11:30 AM	Welcoming Remarks & Introductions	<b>Terry Gerton</b> —Academy President and CEO
11:40 AM	Agile Oversight Tools	<b>Bob Westbrook</b> —Executive Director, Pandemic Response Accountability Committee  <b>Brooke Holmes</b> — Associate Director of Oversight and Accountability, Pandemic Response Accountability Committee
12:25 PM	Agile Government Network's Agenda for 2021	<b>Joe Mitchell</b> (moderator)— Director of Strategic Initiatives & International Programs, Academy
1 PM	Wrap Up & Next Steps	<b>Joe Mitchell</b> —Director of Strategic Initiatives & International Programs, Academy

*For the 12:25 pm discussion, participants will self-select into one of three breakouts:*

- *Federal;*
- *Educational; or*
- *International.*



*Question for Discussion:*

- *In this area, what actions and initiatives can the network undertake this year to apply agile to improve the public sector?*

*Breakout groups will report back to the plenary after 15 minutes, and participants will have an opportunity to vote on ideas to identify those that resonate most with the network.*

## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** Jill McKinnon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wed, 31 Mar 2021 16:25:15 -0400  
**Attachments:** Google Contact Center AI Deployment Options.pdf (1.17 MB)

Amy,

Thank you for connecting with me on LinkedIn. I wanted to introduce myself as the White House/EOP/USDS account manager for Google Cloud. I understand you had an initial call with Todd Schroeder about supporting the White House's efforts to create a website and 1-800 number for people trying to find a COVID-19 vaccine near them. We created a slide deck (attached) to illustrate how Google Cloud can help with that effort - in a short amount of time.

We have a lot of experience in this area and have recently collaborated with GDIT for a number of Federal use cases - specifically at GSA for the Federal Service Desk and at FEMA for COVID-19 Funeral Assistance. We feel that using existing infrastructure can cut your deployment time down significantly.

We look forward to supporting the White House's requirement to help American's locate COVID-19 vaccines.

Please let me know when you're available to discuss this in more detail.

Thanks!



Jill McKinnon  
Civilian Account Executive  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Mobile  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

If you received this communication by mistake, please don't forward it to anyone else (it may contain confidential or privileged information), please erase all copies of it, including all attachments, and please let the sender know it went to the wrong person. Thanks.

On Sun, Mar 21, 2021 at 4:51 PM Scott Jordan <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thank you for the introduction Todd and nice to meet you Amy. We look forward to speaking with you about how we can support the effort to provide tools to make it easier for individuals to find a vaccine. Please let us know when you would like to meet and I'll send a calendar invite.

Thanks,  
Scott

On Fri, Mar 19, 2021 at 9:56 PM Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Amy,

I'd like to take this opportunity to include some of our experts to assist with a more rapid response to your questions. Those team members include [+Jill McKinnon](#), [+John Harvey](#), [+Josh Marcuse](#) and [+Scott Jordan](#).

Directly, we can offer a few options. We support custom voice models that would allow you to train this agent to sound like anyone, as well as support changing the voice. These two features can allow you to dial the experience more closely to what your end goal is. These wavenet voices ([examples of the 90+ options included here](#)) are considered best in the industry. This team has compiled an example demonstration of what this experience might feel like through a series of typical questions that may come in regarding vaccines - considering how to mine data from [vaccinefinder.org](#).

Given what we have experienced this last year supporting many government call-center efforts, the rapid evolution of the Q&A intelligence is a critical factor to keeping up with the volume of calls that can be expected. We established repeatable success in fine-tuning this without over-burdening or over relying on physical agents which has been a crucial variable in citizen adoption. Seeing how these agents can be trained will really help in understating just how easy it will be to adjust based on what's coming in as the landscape evolves so quickly.

The team is ready to support any questions and we are prepared for any discussions that would be helpful.

Thanks,

Todd

On Fri, Mar 19, 2021 at 6:31 PM Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Let me investigate and get back Amy.

Todd

On Fri, Mar 19, 2021 at 6:25 PM Gleason, Amy M. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Do you have any examples of real usage that doesn't sound so robot like?

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Friday, March 19, 2021 at 3:01 PM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Very good. Just let me know Amy - we are ready.

Todd

On Fri, Mar 19, 2021 at 3:00 PM Gleason, Amy M. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks so much. I think this will be a weekend or Monday thing now but I passed it along.

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Friday, March 19, 2021 at 8:15 AM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Amy, thank you for your time last night. I've got a team on standby for you today and I'm forwarding some initial information. I've linked to a demonstration of both DialogFlow Chatbots and Contact Center Virtual Agents. We typically refer to these as Intelligent Agents as they can be activated together to present the same automation for both online (web/mobile) as well as phone. I'd like to specifically point you to 2:08, which shows how this is working for Vaccination for New York State. This can all be integrated into existing knowledge bases so it learns on its own, or, we can build the learning tree in hours based on what is known about the questions coming in. This is just one module of our larger Intelligent Vaccine Impact Solution which has data fabrics, analytics, and registration portals.

>>><https://www.youtube.com/watch?v=Kwuc2TMXuvY&feature=youtu.be><<<

Also, if you'd like to interact with one of our agents live I've included some information below for the USPS informed delivery number below.

Thank you again for reaching out. We, as an entire company, are ready to support whatever you may need and appreciate all of your efforts to help citizens through this time.

Todd

### **USPS AIVA interaction guide**

Please follow the instructions below.



USPS Customer Care Center

1. Dial 800-ASK-USPS
2. Say "other" or press 5
3. Say "passport"
4. Say "operator" (you are now at the Dialogflow Agent)

Dialogflow Interaction

1. "Id like to renew my passport"
2. "Id like to schedule an appointment"
3. "a new passport"
4. "one"
5. (say your local zipcode or any zipcode)
6. (choose one of the locations options, it will be a number)
7. (say a day of the week)
8. (say a time)
9. (it will ask for your name to schedule, dont continue)
10. "Im done"
11. "No thank you"
12. (it will ask if you would like to take a survey, just hang up)

On Thu, Mar 18, 2021 at 8:10 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks so much. Todd, if you have a few minutes today, my number is

Ex 6 - (5 111-111-1111). Otherwise, maybe we can find time tomorrow?

On Mar 18, 2021, at 7:57 PM, Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thank you Henry and very nice to meet you Amy. I'd be happy to connect in any way, share additional content, or connect you with our leading experts. Let me know how best I can support you.

Thanks,

Todd

On Thu, Mar 18, 2021 at 7:33 PM Henry Wei <[REDACTED]>  
wrote:

I li Amy. I'd love for you to be able to connect with Todd Schroeder,  
our Director of Public Sector Digital Strategy at Google.

The voice + natural language AI in Contact Center AI solutions and  
potential accelerated application in COVID response has been a major  
focus of his team, as part of the Intelligent Vaccine Impact solution set.

Thanks for your service, Amy. Please send my regards to all the  
USDSers and PIFs.

Best,  
  
Henry

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**Error! Filename not specified.**

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: [REDACTED]  
Mobile: [REDACTED]

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**Error! Filename not specified.**

**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C.

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**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C.

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**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C. Sec

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**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec  
552(h)(6))

Mobile: Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

# Our Understanding

*President Biden Implements Next Phase of National Strategy to Put the Pandemic Behind Us; Will Direct States, Tribes, and Territories to Make All Adults Eligible for Vaccine by May 1*

**Providing tools to make it easier for individuals to find a vaccine.** The President will announce steps to make it easier for individuals to find a vaccine near them and address some of the barriers to getting vaccinated.

**Find a Vaccination Website:** By May 1st, as vaccines are available in more places, the Administration will launch a federally-supported website that will show the locations near them that have vaccines.

**1-800 Number:** To offer a tool for those who may lack Internet access, we will launch a call center by May 1st to provide guidance and assistance with finding a vaccine.



# Public Sector Use Cases for CCAI



**State of Illinois** - Using Google Cloud's Contact Center AI to answer inquiries and dramatically reduce processing times for unemployment claims.

3.2 million inquiries

handled by the chat bot  
in the first 2 weeks.

More than 140,000

inquiries a day handled  
by the virtual agents, with  
40K calls per day  
handled by Virtual Agent

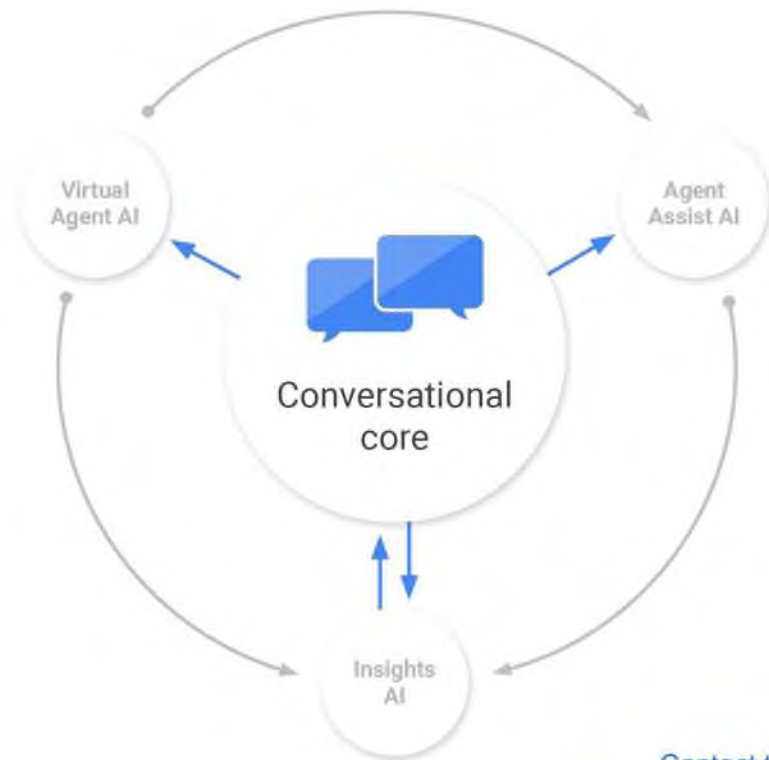


**United States Postal Service** - Using Google Cloud's Dialogflow creates artificial intelligence virtual agents (AIVAs) that can respond to customers more quickly.

Dialogflow will also be used to establish conversational interfaces across the agency's websites, mobile applications, messaging platforms and Internet of Things devices.



# Contact Center AI



[Contact tracing Demo](#)  
[NYC vaccine Eligibility Demo](#)  
[Bank Demo](#)  
[Retail Demo](#)

# Google Cloud's Contact Center AI

## Traditional Contact Center solutions

## Contact Center AI (CCAI)

Robotic, **pre-recorded voices** result in lower caller satisfaction



**Human-like** text-to-speech generated **"on the fly"**



**Rules-based** bots may inadvertently lead to increased human contact



**AI-powered** virtual agents with **machine learning** for adaptive routing



Clunky speech transcriptions **require regular tuning**



**Auto-tuned**, AI driven speech models



Human agents must **search knowledge bases** or memorize short cuts



CCAI **surfaces relevant insights** and information in real-time to agents



Difficult to build and test solutions that runs across **complex legacy systems**



**Integration with existing technology** systems for a painless **omnichannel experience**



Traditional solutions require **months to deploy** and are complex to maintain



**Flexible, Agile deployment** options for rapid implementation in weeks not months



# Federal Vaccine Demo

## 1. Web Chat

- Access virtual agent through familiar web property
- Answer common questions
- Link to Vaccinefinder.org for location and appointment instructions

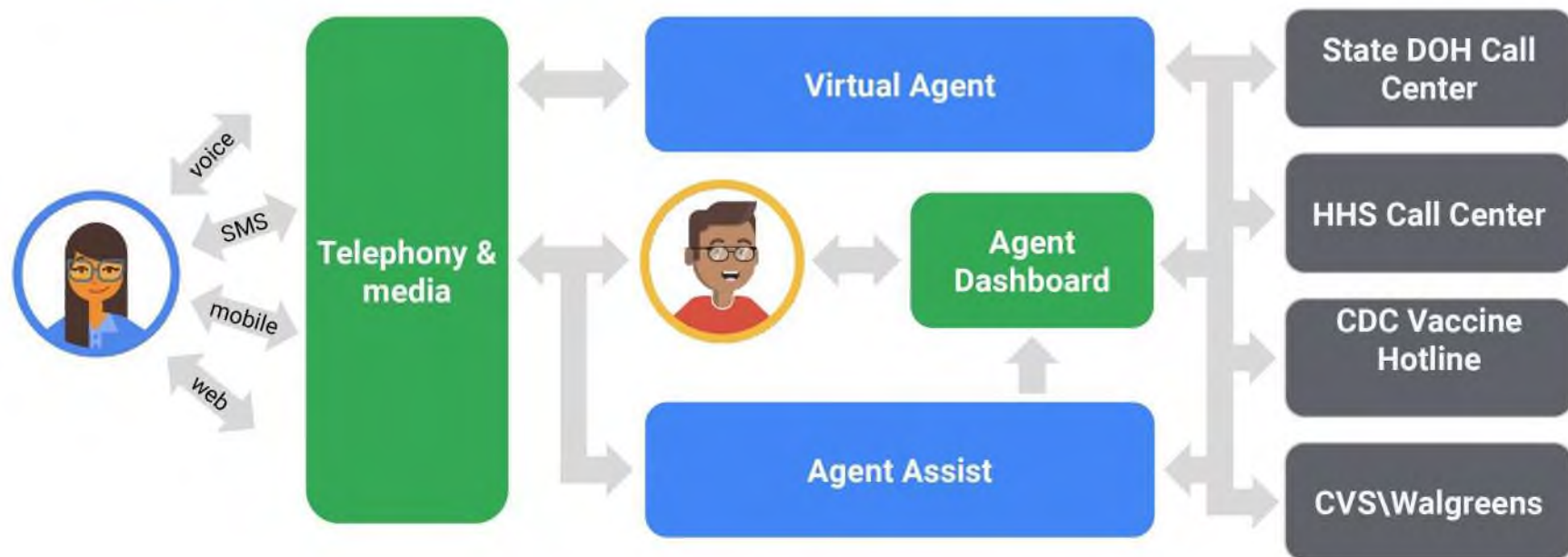
## 2. Phone call

- Access virtual agent through phone
- Answer common questions verbally
- Relay user to local call center to create an appointment for a vaccine

## Other Demos

[Contact tracing Demo](#)  
[NYC vaccine Eligibility Demo](#)  
[Bank Demo](#)  
[Retail Demo](#)

# Contact Center AI Architecture - Call Center





# Contact Center AI Architecture - Virtual Agent



Our **partnerships** give you the flexibility to use existing Federal call centers or take advantage of those offered by SIs...or, stand up your own.



Broad support for existing Federal telephony portfolio

8x8

AVAYA

Five9

Vonage

GENESYS  
moments connected

Mitel

CISCO

twilio

Federal Integration Partners & Call Center Operators

accenture

Deloitte

GDIT

Atos

HCL

TATA

Infosys

KPMG

B+S

Maven Wave

activeo

MUTANT

quantiphi

SUTHERLAND

# How to Deploy

## 1. User Journey Workshop

- Define top level success metrics
- Define user journeys and requirements for selected use cases
- Identify high level fulfillment requirements

## 2. Conversational Design & Implementation

- Define intents, training utterances and conversational flows
- Define entities, parameter / slot filling approach and webhook functions
- Further define fulfillment requirements
- Simulate fulfillment via dummy web service

## 3. Agent Testing & Evaluation Framework

- Develop framework and testing scripts to measure intent classification & entity extraction accuracy
- Run and provide initial agent performance assessment

## 4. Deployment & Maintenance Plan

- Create and deliver production deployment plan
- Share blueprint for CI/CD, agent retraining and maintenance

## [EXTERNAL] Interoperability Pilot

---

**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec >  
**To:** "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec >  
**Date:** Wed, 31 Mar 2021 18:03:07 -0400

Alex,

I hope this email finds you well. Any chance you received the approval to share which agencies are taking part in the MSFT/Google Workspace interoperability pilots? I would be curious to see if we are aware of any of these agencies using Google Workspace as we have not seen seats come through for .gov users at agencies. If not, no worries.

I did want to offer Workspace specialists for any challenges your pilot users may encounter if helpful.  
Thanks.  
Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec  
552(a)(5)(A)

Android Mobile: Ex 6 - (5

## [EXTERNAL] How to engage with USDS?

---

**From:** Alexis Bonnell <Ex 6 - (5 U.S.C. Sec)>  
**To:** FN-OMB-USDS <Ex 6 - (5 U.S.C. Sec)>  
**Date:** Wed, 31 Mar 2021 10:10:42 -0400

Hi!

My name is Alexis Bonnell, I am currently the Emerging Technology Evangelist at Google but previously (6 months ago) was the Chief Innovation Officer at USAID and got to work with USDS in that capacity.

We have a lot of Federal and State and local partners that are coming to Google to help them transform, some of them have used USDS some of them have not. In many cases we actually think it would be useful for us to connect them with you. Additionally, we have some new tech and approaches that are being pioneered by our public servant partners and customers and cool use cases, but I am not sure how to share them with USDS and get feedback on them?

Do you all ever do "show and tells" or anything like that? Would love to know how to better connect. We are seeing a few interesting trends that we would like to share and hear from you as well.

Best,  
Alexis Bonnell



# [WARNING: UNSCANNABLE EXTRACTION FAILED][EXTERNAL] Google Cloud's Work Assisting States with Vaccine Distribution

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**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(a)(7)(G))>  
**To:** "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(7)(G))>  
**Cc:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(a)(7)(G))>  
**Date:** Thu, 01 Apr 2021 05:12:00 -0400

Mina,

Thank you for all you are doing to help our nation during the Covid-19 crisis.

I wanted to share [this](#) blog post Google Cloud CEO Thomas Kurian put out about Google Cloud's work with a number of states on vaccine distribution, scheduling, sentiment analytics and more. While Google Cloud is working with close to two dozen states, five states agreed to be quoted in our blog including: **Arizona**, the **Commonwealth of Massachusetts**, **North Carolina**, **Oregon** and the **Commonwealth of Virginia**.

Please let me know if we can brief you on our work, or be helpful in any other way. We have briefed the CDC on our work, but to date have not found opportunities to partner. Hopefully there will be opportunities to partner in the future.

Thank you,

Lee

[Lee Dunn](#)



Ex 6 - (5 U.S.C. Sec 552(a)(7)(G))

**Android Mobile:** Ex 6 - (5 U.S.C. Sec 552(a)(7)(G))

Road to recovery: How Google Cloud is helping states get the COVID-19 vaccine to more people

Thomas Kurian  
CEO, Google Cloud

Since the beginning stages of the pandemic, state and local governments have turned to technology to help deliver essential services to their residents, whether it's unemployment assistance or access to COVID-19 testing. Now, state and local

leaders are shifting their focus to getting vaccines to more people through mass vaccination initiatives. In February, we announced our [Intelligent Vaccine Impact solution \(IVIs\)](#) to help communities rise to the challenge of getting vaccines to more people quickly and effectively.

Many states have deployed IVIs, and have found it able to meet demand and easily integrate with their existing technology infrastructures. In some states and localities, we're assisting with vaccine information, scheduling, distribution and analytics. In other states, we're solving discrete issues like enabling data sharing and analytics from multiple vaccine sites or providing key metrics back to individual sites. Google Cloud is proud to partner with a number of states across the U.S., including **Arizona, the Commonwealth of Massachusetts, North Carolina, Oregon, and the Commonwealth of Virginia** to support vaccination efforts at scale.

#### Assisting Arizona in getting its citizens vaccinated

In December 2020, Arizona's Department of Health Services engaged Google Cloud and our partner MTX to build an end-to-end vaccine management distribution system that would allow its 4 million citizens to [schedule](#) and receive a COVID-19 vaccine. In just a few weeks, Google Cloud built a centralized solution, provided information for a [dashboard](#), that provides counties and tribes across Arizona with a consistent approach to managing and monitoring the vaccine administration process. And, with the help of predictive analytics, public health departments in the state can forecast the trajectory of the virus, as well as other potential infectious disease outbreaks.

As of today, Arizona has administered 2.6 million vaccines, and the Google Cloud system has booked almost 1.5 million appointments. In fact, in the first two hours of the site launch, the system booked more than [150,000 appointments](#), proving the system was scalable to meet the demands of residents.

#### Helping the Commonwealth of Massachusetts ramp up its vaccination efforts

In mid-March, Google Cloud signed on to help the Commonwealth of Massachusetts launch a new vaccine pre-registration system to help ramp up its vaccination efforts quickly. The newly deployed system enables residents to quickly complete an online form with their personal details, contact information, and eligibility criteria. The Commonwealth then provides a notification via text messages, e-mail, or voicemail to alert residents when they can book an appointment at nearest vaccination sites.

This new pre-registration system eliminates the need for users to repeatedly search to find appointments throughout the state at vaccination sites. Google Cloud built out a waiting list that allows the Commonwealth to proactively provide notices and weekly status updates confirming that users are pre-registered. This provides residents with some peace of mind that they are properly registered. As appointments become available, the pre-registration system sends a link to book an appointment. Users have 24 hours to select their desired appointment time. If the appointment time is not reserved, the system will automatically alert the next resident in line. On day one of



the [state's launch](#), more than 400,000 citizens pre-registered for their vaccine, and at the height of activity the site was registering 19 pre-registrations per second.

#### Streamlining vaccine information for North Carolinians

In late January, North Carolina and the North Carolina Department of Health and Human Services announced they were working with Google Cloud to develop online tools to help North Carolinians determine eligibility for the COVID-19 vaccine and then locate the closest vaccine provider.

The [Find My Vaccine Group](#) site allows local citizens to answer a series of questions related to their occupation, age, and other risk factors to determine which vaccine group they are in. The [Find a Vaccine Location](#) site was deployed to help users find participating vaccine provider locations across the state. It uses Google Maps Platform APIs to enable users to search by zip code, current location, or current map view, and is updated regularly with the latest available provider information. To date, more than 2 million North Carolinians have leveraged both sites, with a major uptick expected as the vaccine rollout continues.

#### Helping Oregonians increase vaccination rates

In February, Oregon prepared to increase the number of residents eligible to get vaccinated and needed a way to better communicate with its community. The Oregon Health Authority (OHA), in partnership with Google Cloud and [SpringML](#), built [Get Vaccinated Oregon](#), a vaccine eligibility screening and scheduling solution to help increase the vaccine rate in Oregon. Oregonians can now create an online profile for themselves and their families to determine eligibility for the vaccine, and receive push notification as their eligibility status changes.

OHA and Google Cloud have also partnered with local healthcare providers who can now share information on mass vaccination events in their local communities. Eligible Oregonians in those communities will automatically receive a notification that there is an event, and they then have the opportunity to schedule a vaccine appointment. To date, more than 400,000 Oregonians have registered to receive communication about their eligibility, and get connected to local vaccine events.

#### Centralizing vaccine management for the Commonwealth of Virginia

In February, the Virginia Department of Health (VDH) launched its COVID-19 vaccine pre-registration campaign, [Vaccinate Virginia](#). Initially, Virginia localities had implemented individual COVID-19 vaccine pre-registration data collection systems, providing little insight into priority groups and allocation strategy. VDH knew they needed an auto-scaling, resilient platform, and selected Google Cloud and partner [SpringML](#) to build it. VDH also wanted to import all of the previously collected data so any user from one of the participating localities could check the central site and find their information in the system. VDH needed everything built, tested, and ready in days—not weeks.

Today, Virginia has 8 million residents and more than 1 million who are currently vaccine-eligible, either as a resident or an eligible non-resident who work in the state. On launch day, more than 180,000 pre-registrations have been successfully made, with that number increasing to more than 200,000 in the first 24 hours. More than 400,000 people were in the state's system by the end of the first week it went live. By the end of February, the state had more than 1.9 million records in the new system, all managed with Google Cloud's IVI.

#### **Getting back to a safe and healthy world**

Google Cloud is committed to doing our part to stop the spread of the virus and get vaccines to more people quickly. We're continuing to work with state and local governments, public health officials, and healthcare institutions to provide the scalable, secure infrastructure, applications and services needed to support a safer, healthier future for everyone. We are looking forward to a day when everyone is vaccinated and COVID-19 fades into a distant memory.

## Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

---

**From:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Jill McKinnon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Thu, 01 Apr 2021 10:04:40 -0400

Thanks so much Jill. I was doing some initial research and shared what Todd shared with me.

---

**From:** Jill McKinnon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wednesday, March 31, 2021 at 4:26 PM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Amy,

Thank you for connecting with me on LinkedIn. I wanted to introduce myself as the White House/EOP/USDS account manager for Google Cloud. I understand you had an initial call with Todd Schroeder about supporting the White House's efforts to create a website and 1-800 number for people trying to find a COVID-19 vaccine near them. We created a slide deck (attached) to illustrate how Google Cloud can help with that effort - in a short amount of time.

We have a lot of experience in this area and have recently collaborated with GDIT for a number of Federal use cases - specifically at GSA for the Federal Service Desk and at FEMA for COVID-19 Funeral Assistance. We feel that using existing infrastructure can cut your deployment time down significantly.

We look forward to supporting the White House's requirement to help American's locate COVID-19 vaccines.

Please let me know when you're available to discuss this in more detail.

Thanks!





Jill McKinnon  
Civilian Account Executive  
Ex 6 - (5 [REDACTED] Mobile  
Ex 6 - (5 U.S.C. Sec [REDACTED])

If you received this communication by mistake, please don't forward it to anyone else (it may contain confidential or privileged information), please erase all copies of it, including all attachments, and please let the sender know it went to the wrong person. Thanks.

On Sun, Mar 21, 2021 at 4:51 PM Scott Jordan <[REDACTED]> wrote:

Thank you for the introduction Todd and nice to meet you Amy. We look forward to speaking with you about how we can support the effort to provide tools to make it easier for individuals to find a vaccine. Please let us know when you would like to meet and I'll send a calendar invite.

Thanks,  
Scott

On Fri, Mar 19, 2021 at 9:56 PM Todd Schroeder <[REDACTED]> wrote:

Amy,

I'd like to take this opportunity to include some of our experts to assist with a more rapid response to your questions. Those team members include [+Jill McKinnon](#), [+John Harvey](#), [+Josh Marcuse](#) and [+Scott Jordan](#).

Directly, we can offer a few options. We support custom voice models that would allow you to train this agent to sound like anyone, as well as support changing the voice. These two features can allow you to dial the experience more closely to what your end goal is. These wavenet voices ([examples of the 90+ options included here](#)) are considered best in the industry. This team has compiled an example demonstration of what this experience might feel like through a series of typical questions that may come in regarding vaccines - considering how to mine data from [vaccinefinder.org](#).

Given what we have experienced this last year supporting many government call-center efforts, the rapid evolution of the Q&A intelligence is a critical factor to keeping up with the volume of calls that can be expected. We established repeatable success in fine-tuning this without over-burdening or over relying on physical agents which has been a crucial variable in citizen adoption. Seeing how these agents can be trained will really help in understating just how easy it will be to adjust based on what's coming in as the landscape evolves so quickly.

The team is ready to support any questions and we are prepared for any discussions that would be helpful.

Thanks,

Todd

On Fri, Mar 19, 2021 at 6:31 PM Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Let me investigate and get back Amy.

Todd

On Fri, Mar 19, 2021 at 6:25 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Do you have any examples of real usage that doesn't sound so robot like?

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Date:** Friday, March 19, 2021 at 3:01 PM

**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Very good. Just let me know Amy - we are ready.

Todd

On Fri, Mar 19, 2021 at 3:00 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks so much. I think this will be a weekend or Monday thing now but I passed it along.

---

**From:** Todd Schroeder <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Friday, March 19, 2021 at 8:15 AM  
**To:** "Gleason, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: [EXTERNAL] Re: Introducing Amy Gleason (USDS) to Todd Schroeder (Director, Google Cloud)

Amy, thank you for your time last night. I've got a team on standby for you today and I'm forwarding some initial information. I've linked to a demonstration of both DialogFlow Chatbots and Contact Center Virtual Agents. We typically refer to these as Intelligent Agents as they can be activated together to present the same automation for both online (web/mobile) as well as phone. I'd like to specifically point you to 2:08, which shows how this is working for Vaccination for New York State. This can all be integrated into existing knowledge bases so it learns on its own, or, we can build the learning tree in hours based on what is known about the questions coming in. This is just one module of our larger Intelligent Vaccine Impact Solution which has data fabrics, analytics, and registration portals.

>>><https://www.youtube.com/watch?v=Kwuc2TMXuvY&feature=youtu.be><<<

Also, if you'd like to interact with one of our agents live I've included some information below for the USPS informed delivery number below.

Thank you again for reaching out. We, as an entire company, are ready to support whatever you may need and appreciate all of your efforts to help citizens through this time.

Todd

### **USPS AIVA interaction guide**

Please follow the instructions below.

USPS Customer Care Center

1. Dial 800-ASK-USPS
2. Say "other" or press 5
3. Say "passport"
4. Say "operator" (you are now at the Dialogflow Agent)

Dialogflow Interaction

1. "Id like to renew my passport"
2. "Id like to schedule an appointment"
3. "a new passport"
4. "one"
5. (say your local zipcode or any zipcode)
6. (choose one of the locations options, it will be a number)
7. (say a day of the week)
8. (say a time)
9. (it will ask for your name to schedule, dont continue)
10. "Im done"
11. "No thank you"
12. (it will ask if you would like to take a survey, just hang up)

On Thu, Mar 18, 2021 at 8:10 PM Gleason, Amy M. EOP/OMB

<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Thanks so much. Todd, if you have a few minutes today, my number is

Ex 6 - (5 [REDACTED]). Otherwise, maybe we can find time tomorrow?

On Mar 18, 2021, at 7:57 PM, Todd Schroeder <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Thank you Henry and very nice to meet you Amy. I'd be happy to connect in any way, share additional content, or connect you with our leading experts. Let me know how best I can support you.

Thanks,

Todd

On Thu, Mar 18, 2021 at 7:33 PM Henry Wei <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hi Amy. I'd love for you to be able to connect with Todd Schroeder, our Director of Public Sector Digital Strategy at Google.

The voice + natural language AI in Contact Center AI solutions and potential accelerated application in COVID response has been a major focus of his team, as part of the Intelligent Vaccine Impact solution set.

Thanks for your service, Amy. Please send my regards to all the USDSers and PIFs.

Best,  
Henry

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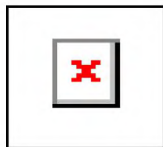
**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec  
Mobile: Ex 6 - (5

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**Error! Filename not specified.**

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec  
Mobile: Ex 6 - (5

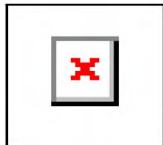
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**Error! Filename not specified.**

**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
Google Cloud  
Email: Ex 6 - (5 U.S.C. Sec  
Mobile: Ex 6 - (5  
U.S.C. Sec



**Todd Schroeder**  
Director, Global Public Sector Digital Strategy  
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Email: Ex 6 - (5 U.S.C. Sec  
Mobile: Ex 6 - (5





**Todd Schroeder**

Director, Global Public Sector Digital Strategy

Google Cloud

Email: Ex 6 - (5 U.S.C. Sec

Mobile: Ex 6 - (5 U.S.C.

Sec 552(h)(6))

## [EXTERNAL] Re: Request for a quick call

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**From:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(h)(6))>  
:  
**To:** "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, "Quispe, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>  
**Cc:** Stanley Onyimba <Ex 6 - (5 U.S.C. Sec 552(h)(6))>  
**Date:** Tue, 06 Apr 2021 14:08:29 -0400

Hey Amy, could we please add my colleagues Dennis Ai and Yijie Hong to today's 3:30pm EST call? Their emails are below.

[dennisai@google.com](mailto:dennisai@google.com) <Ex 6 - (5 U.S.C. Sec 552(h)(6))>  
[yijiehong@google.com](mailto:yijiehong@google.com) <Ex 6 - (5 U.S.C. Sec 552(h)(6))>

Thank you!

Jan Fowler Antonaros  
Google Government Affairs and Public Policy  
25 Mass Ave NW, 9th FL  
Washington, DC 20001  
[Ex 6 - \(5 U.S.C. Sec 552\(h\)\(6\)\)](mailto:Ex 6 - (5 U.S.C. Sec 552(h)(6)))  
Android Mobile: <Ex 6 - (5 U.S.C. Sec 552(h)(6))>

On Mon, Apr 5, 2021 at 8:34 AM Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(h)(6))> wrote:

Good Morning Mina and Amy,

Do you have a few minutes this week to reconnect with our team regarding the vaccine availability API? We would also like to preview some of our planned work to raise authoritative information and our communications efforts for vaccinations.

Also, Google would like to participate in the Connectathon this week--what are the next steps for getting our team plugged into that work? Could you please add my colleagues [Dennis Ai](#) and [Yijie](#)

[Hong](#) as technical POCs for both the connectathon and ongoing working group discussions?  
Stanley and I will also continue to track along.

Thank you in advance for your time and assistance,

Jan

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec [REDACTED])

Android Mobile: Ex 6 - (5 U.S.C. Sec [REDACTED])

## Availability API Follow-up

**From:** "Quispe, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Josh Mandel <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Bcc:** Mike Sapoznik <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Joe Certo <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Amanda Jenkins <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Lisa Smith <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Jaclyn Ochsner <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Jason Lafave <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Colin Brainard <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Amy Park <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Shah, Rina" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Nina Cohen <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Sauter, Luke" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Bill Shinton <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Lisa Byrd <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Ryan Owens <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Brody White <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Jennifer Dabbelt <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Cornelius, Doug" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Olivia Kinney <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Schilling, Audrey P" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Firdaus Bhathena <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Amy.Rosenbaum <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Bharath.Suryakanthan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dineshprabhu.palanivel@cvshealth <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Hemalatha Ravishankar <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Ilana Krieger <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Tenneti, Siddharth" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cox, Christopher" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Whalen, Brian E." <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Tony Pladies <Ex 6 - (5 U.S.C. Sec [REDACTED])>, janine.shaw@riteaid <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Karen L. Staniforth <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Summer Williams Kerley <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Christopher D. Altman <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Yong S. Choe <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Bhathena, Firdaus" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Stanley <Ex 6 - (5 U.S.C. Sec [REDACTED])>, John Cho <Ex 6 - (5 U.S.C. Sec [REDACTED])>, walter.thorn@protastudios <Ex 6 - (5 U.S.C. Sec [REDACTED])>, whoffman@starbucks <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Nick Frenzer <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Nell Lapres <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Josh Mandel <Ex 6 - (5 U.S.C. Sec [REDACTED])>, John Brownstein <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Pyper, Hannah (CMS/DSAC)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Kates, Natalie M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Gaynor, Alex N. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Sewalk, Kara" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sophia Golden <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Quispe, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Quispe, Amy (CMS/DSAC)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Amy Quispe <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Nordlund, Kristen (CDC/DDID/NCIRD/OD)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Patel, Anita (CDC/DDID/NCIRD/OD)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Peck, Joshua (HHS/ASPA)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, CDC IMS 2019 NCOV Response VTF Pharmacy Partner Strategy <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Guo, Angela (CDC/DDID/NCIRD/DVDCTR)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Parker, Melody (CDC/DDID/NCIRD/ISD)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Link-Gelles, Ruth (CDC/DDID/NCIRD/DVD)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Lee, Leslie (CDC/DDID/NCIRD/OD)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Mikesh, Col Robert (RJHHS/IOS)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Westnedge, Caroline (CDC/DDID/NCIRD/ODCTR)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Maxson, Tucker (CDC/DDID/NCEZID/DPEI)" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, renee.smith@wba <Ex 6 - (5 U.S.C. Sec [REDACTED])>, rverhaegen@skedulo <Ex 6 - (5 U.S.C. Sec [REDACTED])>, mfairhurst@skedulo <Ex 6 - (5 U.S.C. Sec [REDACTED])>, micky.tripathi@hhs <Ex 6 - (5 U.S.C. Sec [REDACTED])>, rbrackett@usdigitalresponse <Ex 6 - (5 U.S.C. Sec [REDACTED])>, aneesh@carejourney <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Evan Shore <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Marcus Osborne <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Thomas Van Gilder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Krista Drobac <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Sankaran, Vish" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Deznan, Bianca" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Tenneti, Siddharth" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cox, Christopher" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Alistair Erskine <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Scott Gruenemeier <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Eren Bali <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Rishi Bhayana <Ex 6 - (5 U.S.C. Sec [REDACTED])>, aneesh@carejourney <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Jan Antonaros <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Stanley Onyimba



<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, tamara.srzentic@cdph.ca.gov, "Tripathi, Micky (OS/ONC)"  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Argentieri, Ryan (OS/ONC)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Callan  
Young <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Krista Drobac <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
Matt Blosl <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Amanda Jenkins  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Colin Brainard <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Nicholas  
Infante <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Callan Young <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
Matt Blosl <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Murray, James"  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Darin, Bob" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
firdaus.bhathena@cvshealth.com, dennisai@google.com, yijiehong@google.com

**Date:** Tue, 06 Apr 2021 15:50:36 -0400

Thank you for everyone who joined today's meeting! The Connectathon Wiki is here:

<https://github.com/smart-on-fhir/smart-scheduling-links/wiki/Connectathon-Plans>

Spec: <https://github.com/smart-on-fhir/smart-scheduling-links/blob/master/specification.md>

Sign-Up: [https://docs.google.com/spreadsheets/d/1Fh0zwCjKYh4D-](https://docs.google.com/spreadsheets/d/1Fh0zwCjKYh4D-Mp1k5uxzINh6GG0yl1ezko49VaJV2c/edit#gid=0)

[Mp1k5uxzINh6GG0yl1ezko49VaJV2c/edit#gid=0](https://docs.google.com/spreadsheets/d/1Fh0zwCjKYh4D-Mp1k5uxzINh6GG0yl1ezko49VaJV2c/edit#gid=0)

Zulip Chat: <https://chat.fhir.org/#narrow/stream/281612-smart.2Fscheduling-links>

Amy Quispe



## [EXTERNAL] March's AGN Meeting Key Takeaways

From: Cyntethia Brown Ex 6 - (5 U.S.C. Sec 552(b)(6))

To: linda.miller@cigie Ex 6 - (5 U.S.C. Sec 552(b)(6)) robert.vestbrooks@cigie Ex 6 - (5 U.S.C. Sec 552(b)(6)) kclay@tn Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Ex 6 - (5 U.S.C. Sec 552(b)(6)) Jillian McGuffey Ex 6 - (5 U.S.C. Sec 552(b)(6))

"Hartwig, Edward J. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6)) Robert Schlotterer

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 [redacted] Victoria Espinel  
 [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 [redacted] Quentin Wilson [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 [redacted] Sharon Smith  
 [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 [redacted] Lisa Reijula [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 [redacted] Brooke Holmes  
 [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
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 [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Terry Gerton [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 [redacted] Joe Mitchell [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 James Higgins [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 [redacted] gedeseve@gmail [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Wed, 07 Apr 2021 12:18:46 -0400  
**Attachments** Agile Toolkit for Agile Government 20210330 Final.pdf (2.32 MB); padlet-AGC March  
 : 2021.pdf (68.37 kB); PRAC Q&A.pdf (106.64 kB)

Good Afternoon,

On March 30<sup>th</sup> we had our first Agile Government Network (AGN) meeting of the year. We hosted the Pandemic Response Accountability Committee who presented their "agile toolkit" used to facilitate their oversight of funds appropriated by the CARES Act. Their presentation and the following Q&A are attached to this email.

In the second half of the meeting, participants brainstormed priorities for the AGN in three categories: 1) Agile in Education, 2) Agile in the Federal Government, and 3) Agile in an International Context. We recorded the responses in this session on a Padlet "whiteboard", which is also attached to this email. The AGN staff will review these responses as we plan future meetings.

Thank you all for your continued interest and support of the Agile Government Network. Please reach out to [redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6)) with any questions about this past meeting or about the network in general.

Sincerely,  
The Agile Government Network Staff



## Re: [EXTERNAL] Request for a quick call

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**From:** Jan Antonaros <[REDACTED]>  
**To:** "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>  
**Cc:** "Quispe, Amy M. EOP/OMB" <[REDACTED]>, "Hsiang, Mina K. EOP/OMB" <[REDACTED]>, Stanley Onyimba <[REDACTED]>, "Robison, Nicholas A. EOP/OMB" <[REDACTED]>  
**Date:** Mon, 12 Apr 2021 16:26:07 -0400

great! Thank you for making the time to connect. Tomorrow at 2pm EST/11am PST works for us.

Could you please include me, Stanley [sonyimba@google.com](mailto:sonyimba@google.com) <[REDACTED]> and Kartik [kartikeyaswami@google.com](mailto:kartikeyaswami@google.com) <[REDACTED]> on the meeting invite?

Thanks again,  
Jan

Jan Fowler Antonaros  
Google Government Affairs and Public Policy  
25 Mass Ave NW, 9th FL  
Washington, DC 20001  
<[REDACTED]>  
Android Mobile: <[REDACTED]>

On Mon, Apr 12, 2021 at 3:54 PM Mechenbier, Maya U. EOP/OMB <[REDACTED]> wrote:

Hello Jan,

Dennis and Yijie should now have all the information they need to participate in the connectathon (email from Josh Mandel this morning). Nick Robison and I are happy to discuss the other projects you mentioned. I can do tomorrow 2-3:30, Wed 12-1, this Thursday 12-3:30 and Friday 11-3.

Best,

Maya

---

**From:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Friday, April 9, 2021 at 9:40 PM  
**To:** "Quispe, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stanley Onyimba <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Robison, Nicholas A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Request for a quick call

Yes please it would be great to connect as our team had a few questions. Please let us know when works best for you. Thank you!

On Fri, Apr 9, 2021, 8:22 PM Quispe, Amy M. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

+ Nick, Maya

Hi Jan – Let us know if you'd still like to meet. -Amy

---

**From:** Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Monday, April 5, 2021 at 8:35 AM  
**To:** "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Quispe, Amy M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Stanley Onyimba <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Request for a quick call



Good Morning Mina and Amy,

Do you have a few minutes this week to reconnect with our team regarding the vaccine availability API? We would also like to preview some of our planned work to raise authoritative information and our communications efforts for vaccinations.

Also, Google would like to participate in the Connectathon this week--what are the next steps for getting our team plugged into that work? Could you please add my colleagues Dennis Ai and Yijie Hong as technical POCs for both the connectathon and ongoing working group discussions? Stanley and I will also continue to track along.

Thank you in advance for your time and assistance,

Jan

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec  
552(b)(7)(C))

Android Mobile: Ex 6 - (5  
U.S.C. Sec

## [EXTERNAL] Welcome to SMART Scheduling Links Connectathon!

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**From:** Josh Mandel <[REDACTED]>  
:  
**To:** dennisai@google[REDACTED], yijiehong@google[REDACTED], Henry Wei <[REDACTED]>  
**Cc:** "Quispe, Amy M. EOP/OMB" <[REDACTED]>, "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>, "Kates, Natalie M. EOP/OMB" <[REDACTED]>, "Robison, Nick (CMS/DSAC)" <[REDACTED]>  
**Date:** Mon, 12 Apr 2021 11:28:51 -0400

Hi Dennis, Yijie,

Thanks so much for signing up for the SMART Scheduling Links Connectathon! As you get started, I wanted to make sure you're following along at <https://chat.fhir.org/#narrow/stream/281612-smart.2Fscheduling-links>.

Our hope is that you'll be able to work with published data sets in the course of your own design, helping us to identify issues with the specification or areas where we're capturing data that aren't useful, or failing to capture data that would be useful. (There are a couple of \$bulk-publish endpoints online now, and the set should grow over the course of the event as other publishers come online).

Best,  
Josh

## [EXTERNAL] Harvard Research Follow Up

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**From:** "Nagarajan, Shruti" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** "Mancini, Dominic J. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Michael Fitzpatrick Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Tue, 13 Apr 2021 07:23:03 -0400

Good Morning Dom,

I hope this email finds you well! Thank you very much for taking the time to interview for our research on AI use in public comments.

I have a couple of follow up questions from our conversation:

1. USDA AI Pilot: Susan mentioned that the USDA would be launching an NLP pilot for comment analysis in the next six months or so. I tried to contact [Ted Kaouk](#) directly, but I have not successfully reached his team. Would you or a member of your team possibly have time to introduce me to the USDA?
2. GSA KRR Pilot: Tobias mentioned a potential pilot utilizing knowledge representation and reasoning. Do you have additional information about how this pilot may be structured? I'm curious to learn how KRR could do comment analysis better than other AI / ML.
3. National Artificial Intelligence Initiative: Earlier this year, the Trump administration / OSTP launched the artificial intelligence initiative. Do you have a sense of whether this initiative is still a priority under the Biden administration?

Please let me know if I can provide you with additional information. Thank you again for participating in our research and I look forward to hearing from you soon.

All the best,

Shruti

Have questions about our research? You may reach out to our faculty advisor and our faculty committee if you have more specific questions related to data usage, compliance, or other inquiries. Our Harvard faculty advisor for this project is Joseph Aldy, who can be reached at [joseph\\_aldy@hks.harvard.edu](mailto:joseph_aldy@hks.harvard.edu). You may also contact [paerresearch@hks.harvard.edu](mailto:paerresearch@hks.harvard.edu), which is monitored by a faculty committee knowledgeable about research ethics.

Shruti Nagarajan

Harvard Kennedy School

Master in Public Policy Candidate, 2021

M Ex 6 - (5 U.S.C. Sec 552(b)(6))

## Re: [EXTERNAL] Re: For Jason: Question re: Q&A

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**From:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Grosser, Stephanie F. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wed, 14 Apr 2021 12:29:28 -0400

Hi Stephanie, are you free between 1330 and 1430 for a call? Cheers, Jason

**Jason M. Brown**

Strategic Cloud Advisor, Public Sector

Ex 6 - (5 U.S.C. Sec 552(b)(6))



On Wed, Apr 14, 2021 at 12:27 PM Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Jason

Great to virtually meet you. Sorry I missed rehearsal. Happy to chat later today to better understand the panel and focus. Would also love to see the questions you've prepared in advance. I'm cleared to talk about SMEQA hiring for technical roles and the lessons we've learned around that within competitive hiring.

Stephanie

**From:** Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Wednesday, April 14, 2021 11:39 AM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Danny Hague <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; [tmr@nscal](mailto:tmr@nscal) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Re: For Jason: Question re: Q&A

[+Jason Brown](#)

On Wed, Apr 14, 2021 at 11:34 AM Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Flagging this one for Jason as moderator, who met earlier this week with the other panelists to map out a plan for the first few minutes of Q&A, after which he'll select questions from the audience that have arrived via Chat.

Lynne

On Wed, Apr 14, 2021 at 11:15 AM Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hello again-

Just to better prepare for today's panel, do you have a list of questions you plan on asking the panelists? I assume anything directed at me will specifically cover workforce issues only.

Stephanie

**From:** Danny Hague <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, April 13, 2021 4:37 PM  
**To:** [tmr@nsca.gov](mailto:tmr@nsca.gov) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Re: Time-sensitive: Final arrangements for next week

Thanks, Tara!



Stephanie -- Excited to have you join us! Here is your personalized zoom link, which should have also come through via email from "Center for Security and Emerging Technology." I'll also add you to a calendar invite that includes this same link, so it is easier to find tomorrow afternoon.

Also just a standard disclaimer that this link is personalized, so we ask folks not to share with others. We've made this mistake in the past and have had surprise visitors join mid-webinar!

A few additional logistics details:

1. I'm sharing this recording release form that allows us to use the recording. If possible, it would be great to have the completed form before the event tomorrow afternoon.
2. I'm also attaching two spreadsheets shared with the other panelists -- the full list of RSVPs (~600) and a smaller list of "notable attendees" from media, government, Capitol Hill and industry. These are just for your awareness.
3. Thanks in advance for your bio. Once you've shared, I will post it to the event page on our website.
4. Finally, **we ask that panelists join us between 3:30 and 3:45pm**. The CSET team will be on by 3:30 to take care of a few prep tasks. If a few extra minutes would be helpful to discuss the run-of-show, you're welcome to join us early.

I'm also adding in our Director of External Affairs, Lynne Weil, in case there are any details I missed. Please don't hesitate to let me know if I can answer any questions. I've included my cell number in my signature below.

Thanks,

Danny Hague

Ex 6 - (5  
U.S.C. Sec

On Tue, Apr 13, 2021 at 4:09 PM [tmr@nsca](mailto:tmr@nsca) <Ex 6 - (5  
U.S.C. Sec 552(b)(6)> wrote:

Hooray! Looping in Danny Hague to provide you with your Zoom link. When you have a moment, please send him your bio and headshot.

Many thanks!

Tara

Sent from my iPhone

On Apr 13, 2021, at 2:06 PM, Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

I'm approved!

**From:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Tuesday, April 13, 2021 10:52 AM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Kevin McGinnis <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Many thanks, Stephanie. Fingers crossed!

On Tue, Apr 13, 2021 at 7:55 AM Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Thank you! Tara- hopefully I can give you an answer in the next few hours.

**From:** Kevin McGinnis <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Tuesday, April 13, 2021 9:50 AM  
**To:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Justin

Ex 6 - (5  
Lynch <U.S.C. Sec >

**Subject:** Re: Time-sensitive: Final arrangements for next week

I am not aware of any public comments from OMB regarding the report.

That being said, I have been in close contact with Dr. Bill McNavage from OMB NSD since the very beginning of the Commission. NSD assisted with the stand up of NSCAI from the admin side and has been closely involved on substance too.

Hope that helps.

Thanks,

Kevin

On Tue, Apr 13, 2021 at 6:45 AM Tara Rigler <Ex 6 - (5  
U.S.C. Sec > wrote:

Hello Stephanie,

I have not seen anything from OPM - perhaps Justin has?

I have not for OMB, but have copied my colleague Kevin McGinnis who may have.

Many thanks,

Tara

On Tue, Apr 13, 2021 at 7:42 AM Grosser, Stephanie F. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Are you aware if OPM or OMB already commented on the report in any format since the start of the new administration?

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**From:** tmr@nscaI Ex 6 - (5 U.S.C. Sec 552(b)(6)) <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Monday, April 12, 2021 6:28 PM  
**To:** Grosser, Stephanie F. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Justin Lynch Ex 6 - (5 U.S.C. Sec 552(b)(6)) <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: Time-sensitive: Final arrangements for next week

The moderator is Col. (Ret) Jason Brown

Panelists:

Justin Lynch from NSCAI

Diana Gelhaus from CSET

The time is 3:45-5 pm ET on April 14. CSET will send you your own Zoom link.

Will they be able to let us know by tomorrow morning?

Many thanks,

Tara

Sent from my iPhone

On Apr 12, 2021, at 2:28 PM, Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Hi Tara-

They just asked: Do you know who else will be on the panel with you and who will be moderating?

Also I realized the event isn't on my calendar Wednesday- what time would I be on a panel?

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**From:** [tmr@nsca](mailto:tmr@nsca) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Monday, April 12, 2021 1:52 PM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Fingers crossed.

The event is very straightforward, and if you're able to join us, they will go over details again.

Many thanks,

Tara

On Apr 12, 2021, at 11:40 AM, Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Tara- I literally just wrote them reminding them this is happening this Wednesday so let's see if they respond. ☺ I know you mentioned a rehearsal but I'm not sure I got an invite for it? Or should we wait until I'm confirmed to rehearse to save time?



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**From:** tnr@nsca [Ex 6 - (5 U.S.C. Sec 552(b)(6))] <[Ex 6 - (5 U.S.C. Sec 552(b)(6))]>  
**Sent:** Monday, April 12, 2021 1:37 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<[Ex 6 - (5 U.S.C. Sec 552(b)(6))]>  
**Cc:** Justin Lynch <[Ex 6 - (5 U.S.C. Sec 552(b)(6))]>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any decision from your comms folks.

Many thanks,

Tara

Sent from my iPhone

On Apr 9, 2021, at 11:13 AM, Grosser, Stephanie F. EOP/OMB  
<[Ex 6 - (5 U.S.C. Sec 552(b)(6))]> wrote:

Nothing yet but if you want to ask someone else to speak I completely understand. If they can get approval first, I'm happy not attending. Hopefully they get back to me shortly.

**From:** Tara Rigler <[Ex 6 - (5 U.S.C. Sec 552(b)(6))]>  
**Sent:** Friday, April 9, 2021 1:07 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<[Ex 6 - (5 U.S.C. Sec 552(b)(6))]>  
**Cc:** Justin Lynch <[Ex 6 - (5 U.S.C. Sec 552(b)(6))]>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any word from your PA shop?

Many thanks,

Tara

On Thu, Apr 8, 2021 at 8:49 AM Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hello Stephanie,

As soon as you hear back from them, can you please send me your bio?

Many thanks,

Tara

On Thu, Apr 8, 2021 at 8:11 AM Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Justin- Ethics cleared and now I'm just waiting on comms. I'll follow up with them this morning.

**From:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Sent:** Thursday, April 8, 2021 12:22 AM

**To:** Grosser, Stephanie F. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Tara Rigler <[tmr@nscail.gov](mailto:tmr@nscail.gov)>

Subject: Fwd: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Have you received approval to participate in the CSET panel? CSET would like to put out their next invitation, and we're going to run into issues finding another panelist if we don't ask soon.

Justin

----- Forwarded message -----

From: Danny Hague <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Wed, Apr 7, 2021 at 3:26 PM

Subject: Re: Time-sensitive: Final arrangements for next week

To: Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Justin

Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Hi Justin,

Apologies for the follow-up email. If we have final confirmation from Stephanie and sign-off on panelist titles by 4pm today, I will plan to send the invitation then. If no confirmation comes, we can hold until tomorrow afternoon or Friday.

As an aside, I checked our latest registration count earlier today and we are at 440 registrants after just one invite, which is solidly above average compared to previous CSET events!

Thank you for all of your assistance and we look forward to getting things finalized!

Best,  
Danny

On Wed, Apr 7, 2021 at 12:31 PM Danny Hague  
<[REDACTED]> wrote:

Great, thank you Tara.

We are planning to send the second-round invite this afternoon, most likely between 2 and 2:30. I've listed everyone's names and titles as I have them currently drafted in the invite. Let me know if you all see any issues with any of them? Justin, have we received final confirmation that Stephanie Grosser is cleared to participate?

Thanks,  
Danny

**Yli Bajraktari**  
Executive Director  
National Security Commission on Artificial Intelligence

**Justin Lynch**

Director, Research and Analysis

National Security Commission on Artificial Intelligence

**Stephanie Grosser**

Bureaucracy Hacker/Team Lead

U.S. Digital Service

**Diana Gehlhaus**

Research Fellow

Center for Security and Emerging Technology

**Jason Brown**

Strategic Cloud Advisor

Google

On Wed, Apr 7, 2021 at 10:31 AM Tara Rigler

Ex 6 - (5  
U.S. C. Sec wrote:

Hello Danny,

That sounds correct. I will ask Ylli and let you know what his plan is.

Many thanks,

Tara



On Wed, Apr 7, 2021 at 9:53 AM Danny Hague

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Great, thank you!

And just to confirm the lineup as I prep the second round invitation to go out today, it will be:

- Ylli provides opening remarks
- We then shift to a panel that includes Justin, Stephanie and Diana, moderated by Jason

Does that sound correct? And will Ylli remain on for the panel discussion?

Thanks,  
Danny

On Wed, Apr 7, 2021 at 9:20 AM Tara Rigler

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Good Morning Danny,

I have put the prep on Ylli's calendar. I defer to Justin for Stephanie and Col. Brown. I have sent the Adrienne's document Justin for his and Col. Brown and Stehania's bios.

Many thanks,  
Tara

On Wed, Apr 7, 2021 at 9:01 AM Danny Hague  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Good Morning Tara,

If we are confirmed with all of our panelists  
for a rehearsal at 1:30 on Monday (4/12), I  
can circulate a calendar invite and zoom  
links for everyone.

For the actual event on 4/14, we typically  
wait to share those until after the rehearsal,  
just to avoid confusion and folks having to  
sort through various personalized links, if that  
works?

Thanks,

Danny

On Wed, Apr 7, 2021 at 8:46 AM Tara Rigler  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Good Morning Lynne and Danny,

Do you have the platform details I can  
share with Ylli and Justin?

Many thanks,

Tara

On Mon, Apr 5, 2021 at 1:10 PM Lynne

Weil <Ex 6 - (5 U.S.C. Sec 552(h)(6))>

wrote:

Got it!

Lynne

On Mon, Apr 5, 2021 at 12:52 PM

[tmr@nsca](mailto:tmr@nsca) <Ex 6 - (5 U.S.C. Sec 552(h)(6))>

wrote:

Hello Lynne,

Ylli will not be using slides with his remarks.

Many thanks,

Tara

Sent from my iPhone

On Apr 5, 2021, at 11:28 AM,

Lynne Weil

<Ex 6 - (5 U.S.C. Sec 552(h)(6))>

wrote:

Good afternoon, Justin --

I hope you and yours had a nice holiday weekend.

We're going to send a reminder notice on Wednesday for the May 14 webinar. We'd like to have these items in hand by tomorrow COB:

- A brief bio for Lt. Col. Brown - could you either ask him for one or give us contact info for the right person to provide one?
- Confirmation that Lt. Col. Brown is free for the walk-through we've scheduled for April 12 at 1:30 p.m.

Ideally, by tomorrow COB we would also have:

- Confirmation that either Stephanie Grosser or Jen Pahlka is taking part.
- A brief bio for that panelist.
- Confirmation that she can do the walk-through on April 12 at 1:30 p.m.

And if Yll Bajraktari will use slides during his presentation,

we'd appreciate having them soon.

Tara, we're drafting an advisory and some tweets. When they're done, I'll connect you with a member of the team here for sign-off.

Best,

Lynne

On Wed, Mar 31, 2021 at 4:58

PM Danny Hague

<Ex 6 - (5 U.S.C. Sec

552(b)(7)(C))

Ex 6 wrote:

Thanks all!

Justin, let us know if we can provide any additional information on our end that might be helpful.

Best,

Danny



On Wed, Mar 31, 2021 at

3:43 PM Tara Rigler

Ex 6 - (5 [REDACTED]) wrote:

Hello Lynne,

I defer to Justin as he is coordinating with them.

Many thanks,

Tara

On Wed, Mar 31, 2021 at

11:27 AM Lynne Weil

Ex 6 - (5 U.S.C. Sec [REDACTED])

Ex 6 - (5 [REDACTED]) wrote:

Hi folks. Any further word on Stephanie Grosser or Jen Pahlka? And are we good for a rehearsal at 1:30 on 3/12 (including confirmation from Lt. Col. Brown)?

Thanks,

Lynne

On Mon, Mar 29, 2021

at 2:25 PM Danny

Hague

<Ex 6 - (5 U.S.C. Sec

Ex 6 - (5  
U.S.C. > wrote:

Hello Tara and  
Justin,

Following up on this  
thread, have you  
received any word  
from Stephanie  
and/or Jen Pahlka  
yet?

We plan to re-up the  
invitation with the full  
list of panelists early  
next week (~10 days  
out from the event).  
Once our full panelist  
slate is confirmed, we  
can confirm  
everyone's official  
bios to be included in  
the invitation and on  
our website.

Additionally, we have  
blocked off time on  
April 12th for a

walkthrough  
rehearsal. Diana now  
has a conflict at our  
originally scheduled  
1pm slot. Would  
pushing the rehearsal  
to 1:30 work for you  
all? If that adjustment  
works, who all at  
NSCAI should I  
include on the  
calendar item to  
ensure it is on all the  
right calendars?

Thanks,  
Danny

On Wed, Mar 24,  
2021 at 10:41 AM  
Justin Lynch  
<Ex 6 - (5 [REDACTED])>  
wrote:

Lynne,

Col. Brown has the  
tentative schedule  
and has agreed to  
moderate. I  
contacted  
Stephanie, but  
have not heard  
back yet. I'll re-

engage no later  
than tomorrow  
morning. If we  
don't hear back, I'll  
reach out to Jen  
Pahlka to see if  
she is interested.

Justin

On Wed, Mar 24,  
2021 at 10:16 AM

Lynne Weil

<Ex 6 - (5 U.S.C. >

Ex 6 - (5  
U.S.C. Sec >

wrote:

Good morning!

This item has  
just gone out,  
and we're  
issuing an initial  
tweet.

Tara, I'll soon  
put you in touch  
with a member  
of the team here  
who'll draft a  
few more tweets  
and a proposed  
media advisory  
to go out a few

days before the  
event.

But first, it'd be  
helpful to get to  
the final stage  
with a  
moderator and  
another panelist  
apart from  
Diana (and Yll).  
Say the word  
when Col.  
Brown and Ms.  
Grosser have  
weighed in.

As mentioned  
early on, we  
customarily hold  
a walk-through  
at least two  
business days  
in advance of  
our online  
events. We  
have reserved  
time for that on  
the webinar that  
we share with  
others at the  
School of  
Foreign Service:  
April 12 at 1



p.m. The  
time/day can be  
adjusted later,  
but we'd rather  
have something  
nailed down  
now as the  
webinar gets  
booked by  
others along the  
way.

Danny will send  
links both to the  
walkthrough and  
to the event  
itself for all four  
participants.  
Please ensure  
that none of  
them uses the  
link below to  
sign up for the  
event, or we  
may run into  
some technical  
issues here.

Many thanks,

Lynne

-----  
Forwarded  
message -----

From: **Dewey**

**Murdick**

<Ex 6 - (5  
U.S.C. Sec

Ex 6 - (5  
U.S.C. Sec

Date: Wed, Mar  
24, 2021 at  
10:03 AM

Subject:

Blueprints for  
Action on AI

To: Lynne Weil

<Ex 6 - (5  
U.S.C. Sec

Ex 6 - (5  
U.S.C. Sec

-----  
[View this email in your browser](#)

<image001.jpg>

Dear Lynne,

We are pleased to invite you  
to the next online session of  
our Security and Emerging  
Technology Seminar Series.  
CSET holds this series to  
bring together leaders from  
government and the private  
sector for discussions of how

artificial intelligence and  
other emerging technologies  
alter the national and  
international security  
landscape.

## Security and Emerging Technology Seminar Series

### **Blueprints for Action on AI**

The NSCAI's Final  
Recommendations

Featuring:

**YII Bajraktari**  
Executive Director  
National Security  
Commission on Artificial  
Intelligence

**Wednesday, April 14**

**4:00 p.m.**

**RSVP**

This event will have live closed captioning. For all other accommodation requests, please email

Ex 6 - (5 U.S.C. Sec 552(h)(6)) by

April 9. A good-faith effort will be made to fulfill requests after April 9.

A recording of the session will be made available on CSET's website by April 15. Please RSVP to receive a follow-up note with links.

We hope you will be able to join us. Feel free to send any questions about the event to

Ex 6 - (5 U.S.C. Sec 552(h)(6))

Sincerely,  
Dewey Murdick

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In 2018, recognizing artificial intelligence's implications for

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U.S. and global security, Congress established the National Security Commission on Artificial Intelligence (NSCAI). The commission was directed to make recommendations to the President and Congress to “advance the development of artificial intelligence, machine learning, and associated technologies to comprehensively address the national security and defense needs of the United States.”

This March, NSCAI published its final report, which focused on four pillars for immediate action -- leadership, talent, hardware, and innovation -- and two broad themes that cut across these pillars: partnerships and the responsible development and use of AI. On April 14, NSCAI Executive Director Ylli Bajraktari will provide an overview of the final report’s recommendations, and host CSET and outside experts for a discussion on bolstering the U.S. AI

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workforce. We hope you can join us.

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**Yil Bajraktari** is the Executive Director of the National Security Commission on Artificial Intelligence (NSCAI). He previously served as a Distinguished Visiting Research Fellow at the National Defense University's Institute for National Strategic Studies or temporary assignment from the Office of the Secretary of Defense. Prior to joining NDU, Mr. Bajraktari was the Chief of Staff to the National Security Advisor, LTG H.R. McMaster. Before his White House position, Mr. Bajraktari served for three years in a variety of leadership roles for Deputy Secretary of Defense Robert O. Work, was the Special Assistant to Chairman of the

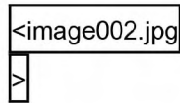
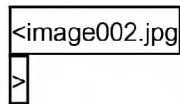
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Joint Chiefs of Staff GEN  
Martin Dempsey, the  
Department of Defense  
Country Director for India,  
and the DOD Country  
Director for Afghanistan.  
Prior to serving in  
government, Mr. Bajraktari  
worked on conflict and post-  
conflict issues at the U.S.  
Institute of Peace and the  
Institute for Defense  
Analyses. Born and raised in  
Kosovo, Mr. Bajraktari holds  
a B.A. degree in  
International Relations from  
the George Washington  
University and a M.A. in  
Public Policy from Harvard  
University.

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The [Center for Security and  
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at Georgetown's Walsh School  
of Foreign Service is a research  
organization focused on  
studying the security impacts of  
emerging technologies,  
supporting academic work in  
security and technology studies  
and delivering nonpartisan  
analysis to the policy  
community. CSET aims to  
prepare a generation of  
policymakers, analysts and

diplomats to address the challenges and opportunities of emerging technologies.



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Lynne Weil

Director of  
External  
Affairs, [Center  
for Security and  
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Danny Hague

External Affairs

Specialist [Center for Security and Emerging Technology](#)



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Lynne Weil  
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Tara M. Rigler

Director, Strategy,  
Communications and  
Engagements

National Security  
Commission on Artificial  
Intelligence

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Danny Hague

External Affairs  
Specialist [Center for Security  
and Emerging Technology](#)

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Lynne Weil

Director of External  
Affairs, [Center for Security and  
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Lynne Weil

Director of External Affairs, [Center for  
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Tara M. Rigler

Director, Strategy, Communications and  
Engagements

National Security Commission on Artificial  
Intelligence

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Sec. 552(b)(6))

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Danny Hague

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

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Danny Hague

External Affairs Specialist [Center for Security and Emerging Technology](#)

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

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Danny Hague

External Affairs Specialist [Center for Security and Emerging Technology](#)

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Danny Hague

External Affairs Specialist [Center for Security and Emerging Technology](#)

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

Ex 6 - (5  
U.S.C. Sec

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Tara M. Rigler

Director, Strategy, Communications and Engagements

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

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U.S.C. Sec

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Kevin McGinnis

Director for Research and Analysis

National Security Commission on Artificial Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Sec 552(b)(6))

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

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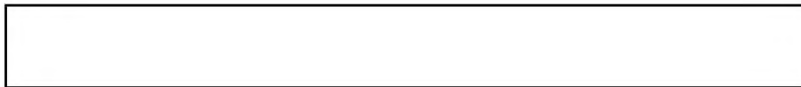
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Danny Hague

External Affairs Specialist [Center for Security and Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6))



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Lynne Weil

Director of External Affairs, [Center for Security and Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6))





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Lynne Weil

Director of External Affairs, [Center for Security and Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6))



## Re: [EXTERNAL] Re: For Jason: Question re: Q&A

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**From:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Grosser, Stephanie F. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wed, 14 Apr 2021 12:34:29 -0400

Great. I'm at 703-389-7190. Will try to get an email to you around 1330.

On Wed, Apr 14, 2021 at 12:32 PM Grosser, Stephanie F. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

I can speak from 2-2:30 this afternoon. IF you have any questions prepared in the meantime, please send.

Thanks so much!

Stephanie

**From:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Wednesday, April 14, 2021 12:29 PM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: For Jason: Question re: Q&A

Hi Stephanie, are you free between 1330 and 1430 for a call? Cheers, Jason

**Jason M. Brown**  
Strategic Cloud Advisor, Public Sector  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Mobile

On Wed, Apr 14, 2021 at 12:27 PM Grosser, Stephanie F. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Hi Jason

Great to virtually meet you. Sorry I missed rehearsal. Happy to chat later today to better understand the panel and focus. Would also love to see the questions you've prepared in advance. I'm cleared to talk about SMEQA hiring for technical roles and the lessons we've learned around that within competitive hiring.

Stephanie

**From:** Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Wednesday, April 14, 2021 11:39 AM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Danny Hague <[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)>; [tmr@nscai.gov](mailto:tmr@nscai.gov); Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>  
**Subject:** [EXTERNAL] Re: For Jason: Question re: Q&A

[+Jason Brown](#)

On Wed, Apr 14, 2021 at 11:34 AM Lynne Weil <[Lynne.Weil@georgetown.edu](mailto:Lynne.Weil@georgetown.edu)> wrote:

Flagging this one for Jason as moderator, who met earlier this week with the other panelists to map out a plan for the first few minutes of Q&A, after which he'll select questions from the audience that have arrived via Chat.

Lynne

On Wed, Apr 14, 2021 at 11:15 AM Grosser, Stephanie F. EOP/OMB <[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

Hello again-

Just to better prepare for today's panel, do you have a list of questions you plan on asking the panelists? I assume anything directed at me will specifically cover workforce issues only.

Stephanie

**From:** Danny Hague <[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)>  
**Sent:** Tuesday, April 13, 2021 4:37 PM  
**To:** [tmr@nscai.gov](mailto:tmr@nscai.gov)  
**Cc:** Grosser, Stephanie F. EOP/OMB <[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>; Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>; Lynne Weil <[Lynne.Weil@georgetown.edu](mailto:Lynne.Weil@georgetown.edu)>  
**Subject:** [EXTERNAL] Re: Time-sensitive: Final arrangements for next week

Thanks, Tara!

Stephanie -- Excited to have you join us! Here is your personalized zoom link, which should have also come through via email from "Center for Security and Emerging Technology." I'll also add you to a calendar invite that includes this same link, so it is easier to find tomorrow afternoon.

Also just a standard disclaimer that this link is personalized, so we ask folks not to share with others. We've made this mistake in the past and have had surprise visitors join mid-webinar!

A few additional logistics details:

1. I'm sharing this recording release form that allows us to use the recording. If possible, it would be great to have the completed form before the event tomorrow afternoon.

2. I'm also attaching two spreadsheets shared with the other panelists -- the full list of RSVPs (~600) and a smaller list of "notable attendees" from media, government, Capitol Hill and industry. These are just for your awareness.
3. Thanks in advance for your bio. Once you've shared, I will post it to the event page on our website.
4. Finally, **we ask that panelists join us between 3:30 and 3:45pm**. The CSET team will be on by 3:30 to take care of a few prep tasks. If a few extra minutes would be helpful to discuss the run-of-show, you're welcome to join us early.

I'm also adding in our Director of External Affairs, Lynne Weil, in case there are any details I missed. Please don't hesitate to let me know if I can answer any questions. I've included my cell number in my signature below.

Thanks,

Danny Hague

[\(816\)645-5688](tel:(816)645-5688)

On Tue, Apr 13, 2021 at 4:09 PM [tmr@nscai.gov](mailto:tmr@nscai.gov) <[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Hooray! Looping in Danny Hague to provide you with your Zoom link. When you have a moment, please send him your bio and headshot.

Many thanks!

Tara

Sent from my iPhone

On Apr 13, 2021, at 2:06 PM, Grosser, Stephanie F. EOP/OMB  
<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

I'm approved!

**From:** Tara Rigler <[tmr@nscai.gov](mailto:tmr@nscai.gov)>  
**Sent:** Tuesday, April 13, 2021 10:52 AM  
**To:** Grosser, Stephanie F. EOP/OMB <[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>  
**Cc:** Kevin McGinnis <[kem@nscai.gov](mailto:kem@nscai.gov)>; Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Many thanks, Stephanie. Fingers crossed!

On Tue, Apr 13, 2021 at 7:55 AM Grosser, Stephanie F. EOP/OMB  
<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

Thank you! Tara- hopefully I can give you an answer in the next few hours.

**From:** Kevin McGinnis <[kem@nscai.gov](mailto:kem@nscai.gov)>  
**Sent:** Tuesday, April 13, 2021 9:50 AM  
**To:** Tara Rigler <[tmr@nscai.gov](mailto:tmr@nscai.gov)>  
**Cc:** Grosser, Stephanie F. EOP/OMB <[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>;  
Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

I am not aware of any public comments from OMB regarding the report.

That being said, I have been in close contact with Dr. Bill McNavage from OMB NSD since the very beginning of the Commission. NSD assisted with the stand up of NSCAI from the admin side and has been closely involved on substance too.

Hope that helps.



Thanks,

Kevin

On Tue, Apr 13, 2021 at 6:45 AM Tara Rigler <[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Hello Stephanie,

I have not seen anything from OPM - perhaps Justin has?

I have not for OMB, but have copied my colleague Kevin McGinnis who may have.

Many thanks,

Tara

On Tue, Apr 13, 2021 at 7:42 AM Grosser, Stephanie F. EOP/OMB

<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

Are you aware if OPM or OMB already commented on the report in any format since the start of the new administration?

---

**From:** [tmr@nscai.gov](mailto:tmr@nscai.gov) <[tmr@nscai.gov](mailto:tmr@nscai.gov)>

**Sent:** Monday, April 12, 2021 6:28 PM

**To:** Grosser, Stephanie F. EOP/OMB

<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>

**Cc:** Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>

**Subject:** Re: Time-sensitive: Final arrangements for next week

The moderator is Col. (Ret) Jason Brown

Panelists:

Justin Lynch from NSCAI

Diana Gelhaus from CSET

The time is 3:45-5 pm ET on April 14. CSET will send you your own Zoom link.

Will they be able to let us know by tomorrow morning?

Many thanks,

Tara

Sent from my iPhone

On Apr 12, 2021, at 2:28 PM, Grosser, Stephanie F. EOP/OMB  
<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

Hi Tara-

**They just asked:** Do you know who else will be on the panel with you and who will be moderating?

Also I realized the event isn't on my calendar Wednesday- what time would I be on a panel?

---

**From:** [tmr@nscai.gov](mailto:tmr@nscai.gov) <[tmr@nscai.gov](mailto:tmr@nscai.gov)>  
**Sent:** Monday, April 12, 2021 1:52 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>  
**Cc:** Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Fingers crossed.

The event is very straightforward, and if you're able to join us, they will go over details again.

Many thanks,

Tara

On Apr 12, 2021, at 11:40 AM, Grosser, Stephanie F. EOP/OMB  
<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

Hi Tara- I literally just wrote them reminding them this is happening this Wednesday so let's see if they respond. ☺ I know you mentioned a rehearsal but I'm not sure I got an invite for it? Or should we wait until I'm confirmed to rehearse to save time?

---

**From:** [tmr@nscai.gov](mailto:tmr@nscai.gov) <[tmr@nscai.gov](mailto:tmr@nscai.gov)>  
**Sent:** Monday, April 12, 2021 1:37 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>  
**Cc:** Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any decision from your comms folks.

Many thanks,

Tara

Sent from my iPhone

On Apr 9, 2021, at 11:13 AM, Grosser, Stephanie F.  
EOP/OMB <[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

Nothing yet but if you want to ask someone else to speak I completely understand. If they can get approval first, I'm happy not attending. Hopefully they get back to me shortly.

**From:** Tara Rigler <[tmr@nscai.gov](mailto:tmr@nscai.gov)>  
**Sent:** Friday, April 9, 2021 1:07 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>  
**Cc:** Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any word from your PA shop?

Many thanks,

Tara

On Thu, Apr 8, 2021 at 8:49 AM Tara Rigler

<[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Hello Stephanie,

As soon as you hear back from them, can you please  
send me your bio?

Many thanks,

Tara

On Thu, Apr 8, 2021 at 8:11 AM Grosser, Stephanie F.

EOP/OMB <[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)> wrote:

Hi Justin- Ethics cleared and now I'm just waiting on  
comms. I'll follow up with them this morning.

**From:** Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>

**Sent:** Thursday, April 8, 2021 12:22 AM

**To:** Grosser, Stephanie F. EOP/OMB

<[Stephanie\\_F\\_Grosser@omb.eop.gov](mailto:Stephanie_F_Grosser@omb.eop.gov)>

**Cc:** Tara Rigler <[tmr@nscai.gov](mailto:tmr@nscai.gov)>

**Subject:** Fwd: Time-sensitive: Final arrangements for  
next week

Hello Stephanie,

Have you received approval to participate in the CSET  
panel? CSET would like to put out their next invitation,

and we're going to run into issues finding another panelist if we don't ask soon.

Justin

----- Forwarded message -----

From: **Danny Hague** <[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)>  
Date: Wed, Apr 7, 2021 at 3:26 PM  
Subject: Re: Time-sensitive: Final arrangements for next week  
To: Tara Rigler <[tmr@nscai.gov](mailto:tmr@nscai.gov)>  
Cc: Lynne Weil <[Lynne.Weil@georgetown.edu](mailto:Lynne.Weil@georgetown.edu)>, Justin Lynch <[jrl@nscai.gov](mailto:jrl@nscai.gov)>

Hi Justin,

Apologies for the follow-up email. If we have final confirmation from Stephanie and sign-off on panelist titles by 4pm today, I will plan to send the invitation then. If no confirmation comes, we can hold until tomorrow afternoon or Friday.

As an aside, I checked our latest registration count earlier today and we are at 440 registrants after just one invite, which is solidly above average compared to previous CSET events!

Thank you for all of your assistance and we look forward to getting things finalized!



Best,  
Danny

On Wed, Apr 7, 2021 at 12:31 PM Danny Hague  
<[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)> wrote:

Great, thank you Tara.

We are planning to send the second-round invite this afternoon, most likely between 2 and 2:30. I've listed everyone's names and titles as I have them currently drafted in the invite. Let me know if you all see any issues with any of them? Justin, have we received final confirmation that Stephanie Grosser is cleared to participate?

Thanks,  
Danny

**Yli Bajraktari**  
Executive Director  
National Security Commission on Artificial  
Intelligence

**Justin Lynch**  
Director, Research and Analysis  
National Security Commission on Artificial  
Intelligence

**Stephanie Grosser**

Bureaucracy Hacker/Team Lead  
U.S. Digital Service

**Diana Gehlhaus**  
Research Fellow  
Center for Security and Emerging Technology

**Jason Brown**  
Strategic Cloud Advisor  
Google

On Wed, Apr 7, 2021 at 10:31 AM Tara Rigler  
<[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Hello Danny,

That sounds correct. I will ask Ylli and let you  
know what his plan is.

Many thanks,

Tara

On Wed, Apr 7, 2021 at 9:53 AM Danny Hague  
<[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)> wrote:

Great, thank you!

And just to confirm the lineup as I prep the second round invitation to go out today, it will be:

- Ylli provides opening remarks
- We then shift to a panel that includes Justin, Stephanie and Diana, moderated by Jason

Does that sound correct? And will Ylli remain on for the panel discussion?

Thanks,  
Danny

On Wed, Apr 7, 2021 at 9:20 AM Tara Rigler  
<[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Good Morning Danny,

I have put the prep on Ylli's calendar. I defer to Justin for Stephanie and Col. Brown. I have sent the Adrienne's document Justin for his and Col. Brown and Stehanie's bios.

Many thanks,

Tara

On Wed, Apr 7, 2021 at 9:01 AM Danny Hague <[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)> wrote:

Good Morning Tara,

If we are confirmed with all of our panelists for a rehearsal at 1:30 on Monday (4/12), I can circulate a calendar invite and zoom links for everyone.

For the actual event on 4/14, we typically wait to share those until after the rehearsal, just to avoid confusion and folks having to sort through various personalized links, if that works?

Thanks,

Danny

On Wed, Apr 7, 2021 at 8:46 AM Tara Rigler <[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Good Morning Lynne and Danny,

Do you have the platform details I can share with Ylli and Justin?

Many thanks,

Tara

On Mon, Apr 5, 2021 at 1:10 PM Lynne Weil <[Lynne.Weil@georgetown.edu](mailto:Lynne.Weil@georgetown.edu)> wrote:

Got it!

Lynne

On Mon, Apr 5, 2021 at 12:52 PM [tmr@nscai.gov](mailto:tmr@nscai.gov) <[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Hello Lynne,

Ylli will not be using slides with his remarks.

Many thanks,

Tara

Sent from my iPhone

On Apr 5, 2021, at 11:28 AM,  
Lynne Weil  
<[Lynne.Weil@georgetown.edu](mailto:Lynne.Weil@georgetown.edu)> wrote:

Good afternoon, Justin --

I hope you and yours had a nice holiday weekend.

We're going to send a reminder notice on Wednesday for the May 14 webinar. We'd like to have these items in hand by tomorrow COB:

- A brief bio for Lt. Col. Brown - could you either ask him for one or give us contact info for the right person to provide one?
- Confirmation that Lt. Col Brown is free for the walk-through we've scheduled for April 12 at 1:30 p.m.

Ideally, by tomorrow COB we would also have:

- Confirmation that either Stephanie Grosser or Jen Pahlka is taking part.
- A brief bio for that panelist.
- Confirmation that she can do the walk-through on April 12 at 1:30 p.m.

And if Yll Bajraktari will use slides during his presentation,



we'd appreciate having them soon.

Tara, we're drafting an advisory and some tweets. When they're done, I'll connect you with a member of the team here for sign-off.

Best,

Lynne

On Wed, Mar 31, 2021 at 4:58 PM Danny Hague <[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)> wrote:

Thanks all!

Justin, let us know if we can provide any additional information on our end that might be helpful.

Best,

Danny

On Wed, Mar 31, 2021 at  
3:43 PM Tara Rigler  
<[tmr@nscai.gov](mailto:tmr@nscai.gov)> wrote:

Hello Lynne,

I defer to Justin as he is  
coordinating with them.

Many thanks,

Tara

On Wed, Mar 31, 2021  
at 11:27 AM Lynne Weil  
<[Lynne.Weil@georgeto  
wn.edu](mailto:Lynne.Weil@georgeto<br/>wn.edu)> wrote:

Hi folks. Any further  
word on Stephanie  
Grosser or Jen  
Pahlka? And are we  
good for a rehearsal  
at 1:30 on 3/12  
(including  
confirmation from Lt.  
Col. Brown)?

Thanks,

Lynne

On Mon, Mar 29,  
2021 at 2:25 PM  
Danny Hague  
<[Danny.Hague@georgetown.edu](mailto:Danny.Hague@georgetown.edu)> wrote:

Hello Tara and  
Justin,

Following up on  
this thread, have  
you received any  
word from  
Stephanie and/or  
Jen Pahlka yet?

We plan to re-up  
the invitation with  
the full list of  
panelists early next  
week (~10 days  
out from the  
event). Once our  
full panelist slate is  
confirmed, we can  
confirm everyone's  
official bios to be  
included in the  
invitation and on  
our website.

Additionally, we have blocked off time on April 12th for a walkthrough rehearsal. Diana now has a conflict at our originally scheduled 1pm slot. Would pushing the rehearsal to 1:30 work for you all? If that adjustment works, who all at NSCAI should I include on the calendar item to ensure it is on all the right calendars?

Thanks,  
Danny

On Wed, Mar 24, 2021 at 10:41 AM  
Justin Lynch  
<[jrl@nscai.gov](mailto:jrl@nscai.gov)>  
wrote:

Lynne,

Col. Brown has the tentative

schedule and  
has agreed to  
moderate. I  
contacted  
Stephanie, but  
have not heard  
back yet. I'll re-  
engage no later  
than tomorrow  
morning. If we  
don't hear back,  
I'll reach out to  
Jen Pahlka to  
see if she is  
interested.

Justin

On Wed, Mar  
24, 2021 at  
10:16 AM Lynne  
Weil  
<[Lynne.Weil@georgetown.edu](mailto:Lynne.Weil@georgetown.edu)>  
wrote:

Good  
morning!

This item has  
just gone out,  
and we're  
issuing an  
initial tweet.

Tara, I'll soon  
put you in  
touch with a  
member of  
the team here  
who'll draft a  
few more  
tweets and a  
proposed  
media  
advisory to  
go out a few  
days before  
the event.

But first, it'd  
be helpful to  
get to the  
final stage  
with a  
moderator  
and another  
panelist apart  
from Diana  
(and YII). Say  
the word  
when Col.  
Brown and  
Ms. Grosser  
have weighed  
in.



As mentioned  
early on, we  
customarily  
hold a walk-  
through at  
least two  
business  
days in  
advance of  
our online  
events. We  
have  
reserved time  
for that on the  
webinar that  
we share with  
others at the  
School of  
Foreign  
Service: April  
12 at 1 p.m.  
The time/day  
can be  
adjusted  
later, but we'd  
rather have  
something  
nailed down  
now as the  
webinar gets  
booked by  
others along  
the way.

Danny will  
send links

both to the  
walkthrough  
and to the  
event itself  
for all four  
participants.  
Please  
ensure that  
none of them  
uses the link  
below to sign  
up for the  
event, or we  
may run into  
some  
technical  
issues here.

Many thanks,

Lynne

-----  
Forwarded  
message -----  
-----

From: **Dewey  
Murdick**  
<[cset@georgetown.edu](mailto:cset@georgetown.edu)>  
Date: Wed,  
Mar 24, 2021

at 10:03 AM  
Subject:  
Blueprints for  
Action on AI  
To: Lynne  
Weil  
[<lynne.weil@georgetown.edu>](mailto:lynne.weil@georgetown.edu)

---

View this email in your browser

<image001.jpg>

Dear Lynne,

We are pleased to invite you to the next online session of our Security and Emerging Technology Seminar Series. CSET holds this series to bring together leaders from government and the private sector for discussions of how artificial intelligence and other emerging technologies alter the national and international security landscape.

**Security and  
Emerging**

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# Technology Seminar Series

## **Blueprints for Action on AI**

The NSCAI's Final  
Recommendations

Featuring:

**Yll Bajraktari**  
Executive Director  
National Security  
Commission on Artificial  
Intelligence

**Wednesday, April 14**

**4:00 p.m.**

**RSVP**

This event will have live  
closed captioning. For all  
other accommodation  
requests, please email  
[cset@georgetown.edu](mailto:cset@georgetown.edu) by  
April 9. A good-faith effort

---

will be made to fulfill  
requests after April 9.

A recording of the session  
will be made available on  
CSET's website by April 15.  
Please RSVP to receive a  
follow-up note with links.

We hope you will be able to  
join us. Feel free to send any  
questions about the event to  
[cset@georgetown.edu](mailto:cset@georgetown.edu).

Sincerely,  
Dewey Murdick

---

In 2018, recognizing artificial  
intelligence's implications for  
U.S. and global security,  
Congress established the  
National Security  
Commission on Artificial  
Intelligence (NSCAI). The  
commission was directed to  
make recommendations to  
the President and Congress

---

to “advance the development of artificial intelligence, machine learning, and associated technologies to comprehensively address the national security and defense needs of the United States.”

This March, NSCAI published its final report, which focused on four pillars for immediate action -- leadership, talent, hardware, and innovation -- and two broad themes that cut across these pillars: partnerships and the responsible development and use of AI. On April 14, NSCAI Executive Director Ylli Bajraktari will provide an overview of the final report’s recommendations, and host CSET and outside experts for a discussion on bolstering the U.S. AI workforce. We hope you can join us.

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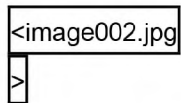
**Yil Bajraktari** is the Executive Director of the National Security Commission on Artificial Intelligence (NSCAI). He previously served as a Distinguished Visiting Research Fellow at the National Defense University's Institute for National Strategic Studies or temporary assignment from the Office of the Secretary of Defense. Prior to joining NDU, Mr. Bajraktari was the Chief of Staff to the National Security Advisor, LTG H.R. McMaster. Before his White House position, Mr. Bajraktari served for three years in a variety of leadership roles for Deputy Secretary of Defense Robert O. Work, was the Special Assistant to Chairman of the Joint Chiefs of Staff GEN Martin Dempsey, the Department of Defense Country Director for India, and the DOD Country Director for Afghanistan. Prior to serving in government, Mr. Bajraktari

---

worked on conflict and post-conflict issues at the U.S. Institute of Peace and the Institute for Defense Analyses. Born and raised in Kosovo, Mr. Bajraktari holds a B.A. degree in International Relations from the George Washington University and a M.A. in Public Policy from Harvard University.

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The [Center for Security and Emerging Technology](#) (CSET) at Georgetown's Walsh School of Foreign Service is a research organization focused on studying the security impacts of emerging technologies, supporting academic work in security and technology studies and delivering nonpartisan analysis to the policy community. CSET aims to prepare a generation of policymakers, analysts and diplomats to address the challenges and opportunities of emerging technologies.



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37th And O Street NW  
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Lynne Weil  
  
Director of  
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and  
[Emerging Technology](#)  
  
[202-440-2323](#)  
| [Lynne.Weil@georgetown.edu](#)



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--

Danny Hague

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[Emerging](#)  
[Technology](#)

[816 645 5688](#)  
| [danny.hague@ge](mailto:danny.hague@georgetown.edu)  
[orgetown.edu](mailto:orgetown.edu)

<image004.jpg>

--

Lynne Weil

Director of External  
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[Security and](#)  
[Emerging Technology](#)

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[town.edu](mailto:town.edu)

<image004.jpg>



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Tara M. Rigler

Director, Strategy,  
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National Security  
Commission on Artificial  
Intelligence

[703-795-5510](tel:703-795-5510)

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<image004.jpg>

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<image004.jpg>

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Danny Hague

External Affairs Specialist [Center for Security and  
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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

[703-795-5510](tel:7037955510)

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

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--

Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

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Kevin McGinnis

Director for Research and Analysis

National Security Commission on Artificial Intelligence

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

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Error! Filename not specified.

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Error! Filename not specified.

## Re: [EXTERNAL] Re: For Jason: Question re: Q&A

---

**From:** Jason Brown [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** "Grosser, Stephanie F. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Wed, 14 Apr 2021 13:44:08 -0400

Hey Stephanie, to get things started....

You have a compelling story of how you fell into technology at USAID and later at USDS. Can you talk about your insights from that experience regarding the importance of digital technology to the government's mission? What were you able to accomplish or not based on the environments in which you worked?

Re: the AI workforce: Can you talk about the government hiring process and how it can be approved? Are there new ways to work within the current system? How do we address this in the short term? What needs to be addressed in the long term?

Do you think there is a real appreciation within government agencies for the findings of the AI commission regarding workforce? Do you expect to see policy and programming changes?

On Wed, Apr 14, 2021 at 12:32 PM Grosser, Stephanie F. EOP/OMB  
[Ex 6 - (5 U.S.C. Sec 552(b)(6))] > wrote:

I can speak from 2-2:30 this afternoon. IF you have any questions prepared in the meantime, please send.

Thanks so much!

Stephanie

**From:** Jason Brown [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Wednesday, April 14, 2021 12:29 PM  
**To:** Grosser, Stephanie F. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** Re: [EXTERNAL] Re: For Jason: Question re: Q&A



Hi Stephanie, are you free between 1330 and 1430 for a call? Cheers, Jason

**Jason M. Brown**  
Strategic Cloud Advisor, Public Sector

Ex 6 - (5 U.S.C. Sec [REDACTED]) Mobile

On Wed, Apr 14, 2021 at 12:27 PM Grosser, Stephanie F. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

> wrote:

Hi Jason

Great to virtually meet you. Sorry I missed rehearsal. Happy to chat later today to better understand the panel and focus. Would also love to see the questions you've prepared in advance. I'm cleared to talk about SMEQA hiring for technical roles and the lessons we've learned around that within competitive hiring.

Stephanie

**From:** Lynne Weil Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Sent:** Wednesday, April 14, 2021 11:39 AM  
**To:** Grosser, Stephanie F. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) Jason Brown  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Danny Hague Ex 6 - (5 U.S.C. Sec 552(b)(6)); [tmr@nsca.gov](mailto:tmr@nsca.gov) Ex 6 - (5 U.S.C. Sec 552(b)(6)) Justin Lynch  
Ex 6 - (5 U.S.C. Sec [REDACTED])  
**Subject:** [EXTERNAL] Re: For Jason: Question re: Q&A

[+Jason Brown](#)

On Wed, Apr 14, 2021 at 11:34 AM Lynne Weil Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Flagging this one for Jason as moderator, who met earlier this week with the other panelists to map out a plan for the first few minutes of Q&A, after which he'll select questions from the audience that have arrived via Chat.

Lynne

On Wed, Apr 14, 2021 at 11:15 AM Grosser, Stephanie F. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hello again-

Just to better prepare for today's panel, do you have a list of questions you plan on asking the panelists? I assume anything directed at me will specifically cover workforce issues only.

Stephanie

**From:** Danny Hague <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, April 13, 2021 4:37 PM  
**To:** [tmr@nsc](mailto:tmr@nsc) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Re: Time-sensitive: Final arrangements for next week

Thanks, Tara!

Stephanie -- Excited to have you join us! Here is your personalized zoom link, which should have also come through via email from "Center for Security and Emerging Technology." I'll also add you to a calendar invite that includes this same link, so it is easier to find tomorrow afternoon.

Also just a standard disclaimer that this link is personalized, so we ask folks not to share with others. We've made this mistake in the past and have had surprise visitors join mid-webinar!

A few additional logistics details:

1. I'm sharing this recording release form that allows us to use the recording. If possible, it would be great to have the completed form before the event tomorrow afternoon.
2. I'm also attaching two spreadsheets shared with the other panelists -- the full list of RSVPs (~600) and a smaller list of "notable attendees" from media, government, Capitol Hill and industry. These are just for your awareness.
3. Thanks in advance for your bio. Once you've shared, I will post it to the event page on our website.
4. Finally, **we ask that panelists join us between 3:30 and 3:45pm**. The CSET team will be on by 3:30 to take care of a few prep tasks. If a few extra minutes would be helpful to discuss the run-of-show, you're welcome to join us early.

I'm also adding in our Director of External Affairs, Lynne Weil, in case there are any details I missed. Please don't hesitate to let me know if I can answer any questions. I've included my cell number in my signature below.

Thanks,

Danny Hague

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Tue, Apr 13, 2021 at 4:09 PM

wrote:

Hooray! Looping in Danny Hague to provide you with your Zoom link. When you have a moment, please send him your bio and headshot.

Many thanks!

Tara

Sent from my iPhone

On Apr 13, 2021, at 2:06 PM, Grosser, Stephanie F. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

I'm approved!

**From:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, April 13, 2021 10:52 AM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Kevin McGinnis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Many thanks, Stephanie. Fingers crossed!

On Tue, Apr 13, 2021 at 7:55 AM Grosser, Stephanie F. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Thank you! Tara- hopefully I can give you an answer in the next few hours.

**From:** Kevin McGinnis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, April 13, 2021 9:50 AM  
**To:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

I am not aware of any public comments from OMB regarding the report.

That being said, I have been in close contact with Dr. Bill McNavage from OMB NSD since the very beginning of the Commission. NSD assisted with the stand up of NSCAI from the admin side and has been closely involved on substance too.

Hope that helps.

Thanks,

Kevin

On Tue, Apr 13, 2021 at 6:45 AM Tara Rigler <[REDACTED]> wrote:

Hello Stephanie,

I have not seen anything from OPM - perhaps Justin has?

I have not for OMB, but have copied my colleague Kevin McGinnis who may have.

Many thanks,

Tara

On Tue, Apr 13, 2021 at 7:42 AM Grosser, Stephanie F. EOP/OMB <[REDACTED]> wrote:

Are you aware if OPM or OMB already commented on the report in any format since the start of the new administration?

---

**From:** Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Sent:** Monday, April 12, 2021 6:28 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
**Ex 6 - (5 U.S.C. Sec 552(b)(6))**  
**Cc:** Justin Lynch Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Subject:** Re: Time-sensitive: Final arrangements for next week

The moderator is Col. (Ret) Jason Brown

Panelists:

Justin Lynch from NSCAI

Diana Gelhaus from CSET

The time is 3:45-5 pm ET on April 14. CSET will send you your own Zoom link.

Will they be able to let us know by tomorrow morning?

Many thanks,

Tara

Sent from my iPhone

On Apr 12, 2021, at 2:28 PM, Grosser, Stephanie F. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Tara-



They just asked: Do you know who else will be on the panel with you and who will be moderating?

Also I realized the event isn't on my calendar Wednesday- what time would I be on a panel?

---

**From:** [tmr@nsca](mailto:tmr@nsca) Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Sent:** Monday, April 12, 2021 1:52 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Justin Lynch Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Fingers crossed.

The event is very straightforward, and if you're able to join us, they will go over details again.

Many thanks,

Tara

On Apr 12, 2021, at 11:40 AM, Grosser, Stephanie F. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Tara- I literally just wrote them reminding them this is happening this Wednesday so let's see if they respond. ☺ I know you mentioned a rehearsal but I'm not sure I got an invite for it? Or should we wait until I'm confirmed to rehearse to save time?

---

**From:** tmr@nsca [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Monday, April 12, 2021 1:37 PM  
**To:** Grosser, Stephanie F. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Justin Lynch [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any decision from your comms folks.

Many thanks,

Tara

Sent from my iPhone

On Apr 9, 2021, at 11:13 AM, Grosser, Stephanie F. EOP/OMB <[Ex 6 - (5 U.S.C. Sec 552(b)(6))]> wrote:

Nothing yet but if you want to ask someone else to speak I completely understand. If they can get approval first, I'm happy not attending. Hopefully they get back to me shortly.

---

**From:** Tara Ragle [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Friday, April 9, 2021 1:07 PM  
**To:** Grosser, Stephanie F. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Justin Lynch [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any word from your PA shop?

Many thanks,

Tara

On Thu, Apr 8, 2021 at 8:49 AM Tara Rigler

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hello Stephanie,

As soon as you hear back from them, can you please send me your bio?

Many thanks,

Tara

On Thu, Apr 8, 2021 at 8:11 AM Grosser, Stephanie F.

EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Justin- Ethics cleared and now I'm just waiting on comms. I'll follow up with them this morning.

**From:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Sent:** Thursday, April 8, 2021 12:22 AM

**To:** Grosser, Stephanie F. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Cc: Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Subject: Fwd: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Have you received approval to participate in the CSET panel? CSET would like to put out their next invitation, and we're going to run into issues finding another panelist if we don't ask soon.

Justin

----- Forwarded message -----

From: **Danny Hague** <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Date: Wed, Apr 7, 2021 at 3:26 PM

Subject: Re: Time-sensitive: Final arrangements for next week

To: Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Cc: Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Justin

Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Hi Justin,

Apologies for the follow-up email. If we have final confirmation from Stephanie and sign-off on panelist titles by 4pm today, I will plan to send the invitation then. If no confirmation comes, we can hold until tomorrow afternoon or Friday.

As an aside, I checked our latest registration count earlier today and we are at 440 registrants after just one invite, which is solidly above average compared to previous CSET events!

Thank you for all of your assistance and we look forward to getting things finalized!

Best,  
Danny

On Wed, Apr 7, 2021 at 12:31 PM Danny Hague

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Great, thank you Tara.

We are planning to send the second-round invite this afternoon, most likely between 2 and 2:30. I've listed everyone's names and titles as I have them currently drafted in the invite. Let me know if you all see any issues with any of them? Justin, have we received final confirmation that Stephanie Grosser is cleared to participate?

Thanks,  
Danny

**Yli Bajraktari**  
Executive Director

National Security Commission on Artificial  
Intelligence

**Justin Lynch**

Director, Research and Analysis  
National Security Commission on Artificial  
Intelligence

**Stephanie Grosser**

Bureaucracy Hacker/Team Lead  
U.S. Digital Service

**Diana Gehlhaus**

Research Fellow  
Center for Security and Emerging Technology

**Jason Brown**

Strategic Cloud Advisor  
Google

On Wed, Apr 7, 2021 at 10:31 AM Tara Rigler

Ex 6 - (5 U.S.C. [REDACTED] wrote:  
See 552(b)(6).

Hello Danny,

That sounds correct. I will ask Ylli and let you  
know what his plan is.

Many thanks,



Tara

On Wed, Apr 7, 2021 at 9:53 AM Danny Hague  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Great, thank you!

And just to confirm the lineup as I prep the second round invitation to go out today, it will be:

- Ylli provides opening remarks
- We then shift to a panel that includes Justin, Stephanie and Diana, moderated by Jason

Does that sound correct? And will Ylli remain on for the panel discussion?

Thanks,  
Danny

On Wed, Apr 7, 2021 at 9:20 AM Tara Rigler  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Good Morning Danny,

I have put the prep on Ylli's calendar. I defer to Justin for Stephanie and Col. Brown. I have sent the Adrienne's document Justin for his and Col. Brown and Stehanie's bios.

Many thanks,

Tara

On Wed, Apr 7, 2021 at 9:01 AM Danny  
Hague Ex 6 - (5 U.S.C. Sec 552(b)(6))  
wrote:

Good Morning Tara,

If we are confirmed with all of our panelists  
for a rehearsal at 1:30 on Monday (4/12), I  
can circulate a calendar invite and zoom  
links for everyone.

For the actual event on 4/14, we typically  
wait to share those until after the  
rehearsal, just to avoid confusion and folks  
having to sort through various  
personalized links, if that works?

Thanks,

Danny

On Wed, Apr 7, 2021 at 8:46 AM Tara  
Rigler Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Good Morning Lynne and Danny,

Do you have the platform details I can  
share with Ylli and Justin?

Many thanks,

Tara

On Mon, Apr 5, 2021 at 1:10 PM Lynne

Weil <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>

wrote:

Got it!

Lynne

On Mon, Apr 5, 2021 at 12:52 PM

[tmr@nsca](#) <[Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)>

wrote:

Hello Lynne,

Ylli will not be using slides with his remarks.

Many thanks,

Tara

Sent from my iPhone

On Apr 5, 2021, at 11:28 AM,

Lynne Weil

u> wrote:

Good afternoon, Justin --

I hope you and yours had a nice holiday weekend.

We're going to send a reminder notice on Wednesday for the May 14 webinar. We'd like to have these items in hand by tomorrow COB:

- A brief bio for Lt. Col. Brown - could you either ask him for one or give us contact info for the right person to provide one?
- Confirmation that Lt. Col Brown is free for the walk-through we've scheduled for April 12 at 1:30 p.m.

Ideally, by tomorrow COB we would also have:

- Confirmation that either Stephanie Grosser or Jen Pahlka is taking part.

- A brief bio for that panelist.
- Confirmation that she can do the walk-through on April 12 at 1:30 p.m.

And if Yll Bajraktari will use slides during his presentation, we'd appreciate having them soon.

Tara, we're drafting an advisory and some tweets. When they're done, I'll connect you with a member of the team here for sign-off.

Best,

Lynne

On Wed, Mar 31, 2021 at

4:58 PM Dannv Haque

Ex 6 - (5 U.S.C. Sec 552(b)(6))

[edu](#)> wrote:

Thanks all!

Justin, let us know if we  
can provide any additional  
information on our end that  
might be helpful.

Best,

Danny

On Wed, Mar 31, 2021 at  
3:43 PM Tara Rigler

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hello Lynne,

I defer to Justin as he is  
coordinating with them.

Many thanks,

Tara

On Wed, Mar 31, 2021  
at 11:27 AM Lynne Weil

Ex 6 - (5 U.S.C. Sec 552(b)(6))  
[lynne@wri.edu](mailto:lynne@wri.edu) wrote:

Hi folks. Any further  
word on Stephanie  
Grosser or Jen  
Pahlka? And are we  
good for a rehearsal  
at 1:30 on 3/12



(including  
confirmation from Lt.  
Col. Brown)?

Thanks,

Lynne

On Mon, Mar 29,  
2021 at 2:25 PM

Danny Hague

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

Hello Tara and  
Justin,

Following up on  
this thread, have  
you received any  
word from  
Stephanie and/or  
Jen Pahlka yet?

We plan to re-up  
the invitation with  
the full list of  
panelists early next  
week (~10 days  
out from the

event). Once our full panelist slate is confirmed, we can confirm everyone's official bios to be included in the invitation and on our website.

Additionally, we have blocked off time on April 12th for a walkthrough rehearsal. Diana now has a conflict at our originally scheduled 1pm slot. Would pushing the rehearsal to 1:30 work for you all? If that adjustment works, who all at NSCAI should I include on the calendar item to ensure it is on all the right calendars?

Thanks,  
Danny

On Wed, Mar 24,  
2021 at 10:41 AM

Justin Lynch

Ex 6 - (5  
U.S.C. Sec 552(b)(6))  
wrote:

Lynne,

Col. Brown has  
the tentative  
schedule and  
has agreed to  
moderate. I  
contacted  
Stephanie, but  
have not heard  
back yet. I'll re-  
engage no later  
than tomorrow  
morning. If we  
don't hear back,  
I'll reach out to  
Jen Pahlka to  
see if she is  
interested.

Justin

On Wed, Mar  
24, 2021 at  
10:16 AM Lynne

Weil

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

Ex 6 - (5 U.S.C.  
Sec. 552(b)(6))  
wrote.

Good  
morning!

This item has  
just gone out,  
and we're  
issuing an  
initial tweet.

Tara, I'll soon  
put you in  
touch with a  
member of  
the team here  
who'll draft a  
few more  
tweets and a  
proposed  
media  
advisory to  
go out a few  
days before  
the event.

But first, it'd  
be helpful to  
get to the  
final stage  
with a  
moderator  
and another  
panelist apart

from Diana  
(and Yll). Say  
the word  
when Col.  
Brown and  
Ms. Grosser  
have weighed  
in.

As mentioned  
early on, we  
customarily  
hold a walk-  
through at  
least two  
business  
days in  
advance of  
our online  
events. We  
have  
reserved time  
for that on the  
webinar that  
we share with  
others at the  
School of  
Foreign  
Service: April  
12 at 1 p.m.  
The time/day  
can be  
adjusted  
later, but we'd  
rather have  
something

nailed down  
now as the  
webinar gets  
booked by  
others along  
the way.

Danny will  
send links  
both to the  
walkthrough  
and to the  
event itself  
for all four  
participants.  
Please  
ensure that  
none of them  
uses the link  
below to sign  
up for the  
event, or we  
may run into  
some  
technical  
issues here.

Many thanks,

Lynne



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Forwarded  
message -----  
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From: **Dewey**

**Murdick**

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

Date: Wed,  
Mar 24, 2021  
at 10:03 AM

Subject:

Blueprints for  
Action on AI

To: Lynne

Weil

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

-----  
  
[View this email in your browser](#)

<image001.jpg>

Dear Lynne,

We are pleased to invite you  
to the next online session of  
our Security and Emerging  
Technology Seminar Series.  
CSET holds this series to  
bring together leaders from

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government and the private sector for discussions of how artificial intelligence and other emerging technologies alter the national and international security landscape.

## Security and Emerging Technology Seminar Series

### **Blueprints for Action on AI**

The NSCAI's Final  
Recommendations

Featuring:

**YII Bajraktari**

Executive Director  
National Security  
Commission on Artificial  
Intelligence

Wednesday, April 14

4:00 p.m.

## RSVP

This event will have live closed captioning. For all other accommodation requests, please email [cset@georgetown.edu](mailto:cset@georgetown.edu) by April 9. A good-faith effort will be made to fulfill requests after April 9.

A recording of the session will be made available on CSET's website by April 15. Please RSVP to receive a follow-up note with links.

We hope you will be able to join us. Feel free to send any questions about the event to [cset@georgetown.edu](mailto:cset@georgetown.edu)

Sincerely,  
Dewey Murdick

In 2018, recognizing artificial intelligence's implications for U.S. and global security, Congress established the National Security Commission on Artificial Intelligence (NSCAI). The commission was directed to make recommendations to the President and Congress to "advance the development of artificial intelligence, machine learning, and associated technologies to comprehensively address the national security and defense needs of the United States."

This March, NSCAI published its final report, which focused on four pillars for immediate action -- leadership, talent, hardware, and innovation -- and two broad themes that cut across these pillars: partnerships and the responsible development and use of AI. On April 14, NSCAI Executive Director Yll Bajraktari will provide an overview of the final report's

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recommendations, and host CSET and outside experts for a discussion on bolstering the U.S. AI workforce. We hope you can join us.

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**Yil Bajraktari** is the Executive Director of the National Security Commission on Artificial Intelligence (NSCAI). He previously served as a Distinguished Visiting Research Fellow at the National Defense University's Institute for National Strategic Studies or temporary assignment from the Office of the Secretary of Defense. Prior to joining NDU, Mr. Bajraktari was the Chief of Staff to the National Security Advisor, LTG H.R. McMaster. Before his White House position, Mr. Bajraktari served for three years in a variety of

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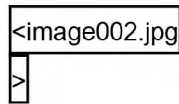
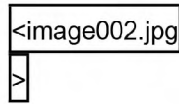
leadership roles for Deputy Secretary of Defense Robert O. Work, was the Special Assistant to Chairman of the Joint Chiefs of Staff GEN Martin Dempsey, the Department of Defense Country Director for India, and the DOD Country Director for Afghanistan. Prior to serving in government, Mr. Bajraktari worked on conflict and post-conflict issues at the U.S. Institute of Peace and the Institute for Defense Analyses. Born and raised in Kosovo, Mr. Bajraktari holds a B.A. degree in International Relations from the George Washington University and a M.A. in Public Policy from Harvard University.

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The [Center for Security and Emerging Technology](#) (CSET) at Georgetown's Walsh School of Foreign Service is a research organization focused on studying the security impacts of emerging technologies, supporting academic work in security and technology studies



and delivering nonpartisan  
analysis to the policy  
community. CSET aims to  
prepare a generation of  
policymakers, analysts and  
diplomats to address the  
challenges and opportunities of  
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Lynne Weil

Director of  
External  
Affairs, [Center for Security and Emerging Technology](#)

Ex 6 - (5  
U.S.C.  
Sec  
552(b)(6))

| [Lynne.Weil](#)

[@georgetow](#)

Ex 6 -  
(5)

[<image004.jp](#)

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*commentary  
therein by the  
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Danny Hague

External Affairs  
Specialist [Center  
for Security and  
Emerging  
Technology](#)

Ex 6 - (5 U.S.C. Sec  
552(b)(1))

| [danny.hague@ge  
orgetown.edu](mailto:danny.hague@georgetown.edu)

<image004.jpg>

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Lynne Weil

Director of External  
Affairs, [Center for  
Security and  
Emerging Technology](#)

Ex 6 - (5 U.S.C.  
Sec 552(h)(6))

Ex 6 -  
Lynn Veil@george  
town.edu

<image004.jpg>

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Tara M. Rigler

Director, Strategy,  
Communications and  
Engagements

National Security  
Commission on Artificial  
Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Danny Hague

External Affairs

Specialist [Center for](#)

[Security and Emerging](#)

[Technology](#)

Ex 6 - (5 U.S.C.

Sec 552(b)(6))

[danny.hague@georgetow](#)

Ex 6

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U.S.C.



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Lynne Weil

Director of External

Affairs, [Center for Security](#)

[and Emerging Technology](#)



Ex 6 - (5 U.S.C.  
Sec 552(h)(6))

| Lynne Weil@georgetown  
Ex 6 - (5 U.S.C. Sec 552(h)(6))

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Lynne Weil

Director of External Affairs, Center  
for Security and Emerging  
Technology

Ex 6 - (5  
U.S.C. Sec  
552(h)(6))

| Lynne Weil@georgetown  
Ex 6 - (5 U.S.C. Sec 552(h)(6))

<image004.jpg>

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Tara M. Rigler

Director, Strategy, Communications  
and Engagements

National Security Commission on  
Artificial Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Danny Hague

External Affairs Specialist [Center for  
Security and Emerging Technology](#)

[816 645 5688](tel:8166455688)

| [danrExague@georgetow](mailto:danrExague@georgetow) Ex 6 - (5  
6 U.S.C. Sec  
552(b)(6))

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Tara M. Rigler

Director, Strategy, Communications and  
Engagements

National Security Commission on Artificial  
Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Danny Hague

External Affairs Specialist [Center for Security  
and Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | [danhague@georgetown.edu](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

<image004.jpg>

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Tara M. Rigler

Director, Strategy, Communications and  
Engagements

National Security Commission on Artificial  
Intelligence

Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Danny Hague

External Affairs Specialist [Center for Security and  
Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) [dann6-hague@georgetown](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

[<image004.jpg>](#)

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Danny Hague

External Affairs Specialist [Center for Security and  
Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) [dann6-hague@georgetown](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

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--

Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

*This message is private and may contain confidential information or other matter otherwise protected from disclosure. If you are not the intended recipient, please telephone or email the sender and delete this message and any attachment from your system; you must not copy or disclose the contents of this message or any attachment to any other person. Transmission of any material prepared by a third-party should not be construed to constitute an endorsement of that material or any analysis or commentary therein by the NSCAI.*

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--

Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

--

Kevin McGinnis

Director for Research and Analysis

National Security Commission on Artificial Intelligence

Ex 6 -  
[kem@nsc](mailto:kem@nsc) (5  
U.S.C.  
Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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--

Tara M. Rigler

Director, Strategy, Communications and Engagements

National Security Commission on Artificial Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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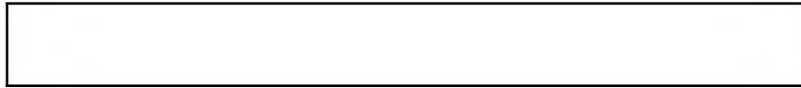
*This message is private and may contain confidential information or other matter otherwise protected from disclosure. If you are not the intended recipient, please telephone or email the sender and delete this message and any attachment from your system; you must not copy or disclose the contents of this message or any attachment to any other person. Transmission of any material prepared by a third-party should not be construed to constitute an endorsement of that material or any analysis or commentary therein by the NSCAI.*

--

Danny Hague

External Affairs Specialist [Center for Security and Emerging Technology](#)

816 645 5688 | [danny.hague@georgetown.edu](mailto:danny.hague@georgetown.edu)



--

Lynne Weil

Director of External Affairs, [Center for Security and Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) [Lynne Weil@georgetown.edu](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Lynne Weil

Director of External Affairs, [Center for Security and Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) [Lynne Weil@georgetown.edu](#) Ex 6 - (5 U.S.C. Sec 552(b)(6))

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## [EXTERNAL] CSET Webinar - Final Updates

---

**From:** Danny Hague <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Yll Bajraktari <Ex 6 - (5 [REDACTED])>, Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Diana Gehlhaus <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Justin Lynch <Ex 6 - (5 [REDACTED])>, "Grosser, Stephanie F. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Lynne Weil <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Tara Rigler <Ex 6 - (5 [REDACTED])>  
**Date:** Wed, 14 Apr 2021 11:46:57 -0400  
**Attachments** Blueprints for Action on AI - Additional RSVPs.xlsx (71.95 kB)

:

Hello everyone,

As promised, I am following up with a few final items before we see you all this afternoon, sometime between 3:30 and 3:45pm.

1. I am re-upping the [Q&A google doc](#) where our team will keep track of incoming questions from the chat.
2. I have attached a spreadsheet with the additional registrants that have signed up since yesterday morning. **Our final RSVP count is 646.** Additional notable attendees are highlighted.
3. Jason -- just flagging for your attention Lynne's note at 11:39am, passing along a question from Stephanie regarding plans for the Q&A.

If anyone has any other questions, please don't hesitate to reach out. I'll be sporadically available by email from 12pm - 1:15pm this afternoon, but Lynne can answer any questions that I might miss during that window and I am also available by cell (number in my signature).

Thanks,

Danny Hague

External Affairs Specialist [Center for Security and Emerging Technology](#)

Ex 6 - (5 [REDACTED]) | Ex 6 - (5 U.S.C. Sec [REDACTED])  
U.S.C. Sec [REDACTED] | 552(b)(6))





Victor	Adafinoaiei		
Dianna	Pearce		
Dezarae	Strong		
Luz Elena	González		
Felipe	Calero Forero	Student	Stanford University
Alan	McQuinn	Professional Staff Member	House of Representatives
Heather	Gunter		
Alex	Van Deusen		
Chris	Heath		
Alyssa	Carraha		
David	Brookman		
Rebecca	Doolan		
Javier	Ibanez-Guzman	Expert Autonomous Systems	Renault
Nadja	Friborg		
Sridhar	Srinivasan		
Joseph	Fraier		
Keith	Dear		
Connor	Barniskis		
Liam	Jarvis		
Linh	Vu		
Jingsi	Peng		
Dobran	Bozic	State Secretary	Government of Slovenia
Marko	Grobelnik		
David	Verhey		
Theodore	Leakas		
Vivek	Mital		
Sigurd	Lokensgard		
Tara	Rigler	Director for Strategy, Communications and Engagements	National Security Commission on Artificial Intelligence
Jeffrey	Cunningham		
David	Kumashiro		
Daniel	Jasper		
Gabrielle	Matuzsan	Senior Analyst	Government Accountability Office
Todd	Wiseman		
Katie	Stolarczyk		
Joon	Lee		

House Science Committee

Research Division

Ministry of Foreign Affairs

Defense Capabilities and Management





Sujeet	Samaddar		
Toby	Walsh		
John	O'Callaghan		
Tyler	Marshall		
Curtis	Dougherty	Eisenhower School Student	Department of Defense
Kimberly	Bower		
William	Rorrer		
Caitlin	R		
Jackson	Barnett	Reporter	FedScoop

U.S. Air Force

















































































































































































































## RE: [EXTERNAL] Re: For Jason: Question re: Q&A

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**To:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wed, 14 Apr 2021 14:03:55 -0400

**From:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Wednesday, April 14, 2021 1:44 PM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: For Jason: Question re: Q&A

Hey Stephanie, to get things started....

You have a compelling story of how you fell into technology at USAID and later at USDS. Can you talk about your insights from that experience regarding the importance of digital technology to the government's mission? What were you able to accomplish or not based on the environments in which you worked?

Re: the AI workforce: Can you talk about the government hiring process and how it can be approved? Are there new ways to work within the current system? How do we address this in the short term? What needs to be addressed in the long term?

Do you think there is a real appreciation within government agencies for the findings of the AI commission regarding workforce? Do you expect to see policy and programming changes?

On Wed, Apr 14, 2021 at 12:32 PM Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

I can speak from 2-2:30 this afternoon. IF you have any questions prepared in the meantime, please send.

Thanks so much!  
Stephanie

**From:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Wednesday, April 14, 2021 12:29 PM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: For Jason: Question re: Q&A

Hi Stephanie, are you free between 1330 and 1430 for a call? Cheers, Jason

**Jason M. Brown**  
Strategic Cloud Advisor, Public Sector  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) Mobile

On Wed, Apr 14, 2021 at 12:27 PM Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Jason

Great to virtually meet you. Sorry I missed rehearsal. Happy to chat later today to better understand the panel and focus. Would also love to see the questions you've prepared in advance. I'm cleared to talk about SMEQA hiring for technical roles and the lessons we've learned around that within competitive hiring.

Stephanie

**From:** Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Wednesday, April 14, 2021 11:39 AM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Danny Hague <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; [tmr@nscail.gov](mailto:tmr@nscail.gov) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Re: For Jason: Question re: Q&A

[+Jason Brown](#)

On Wed, Apr 14, 2021 at 11:34 AM Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Flagging this one for Jason as moderator, who met earlier this week with the other panelists to map out a plan for the first few minutes of Q&A, after which he'll select questions from the audience that have arrived via Chat.

Lynne

On Wed, Apr 14, 2021 at 11:15 AM Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hello again-

Just to better prepare for today's panel, do you have a list of questions you plan on asking the panelists? I assume anything directed at me will specifically cover workforce issues only.

Stephanie

**From:** Danny Hague <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, April 13, 2021 4:37 PM  
**To:** [tmr@nscail.gov](mailto:tmr@nscail.gov) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Re: Time-sensitive: Final arrangements for next week

Thanks, Tara!

Stephanie -- Excited to have you join us! Here is your personalized zoom link, which should have also come through via email from "Center for Security and Emerging Technology." I'll also add you to a calendar invite that includes this same link, so it is easier to find tomorrow afternoon.

Also just a standard disclaimer that this link is personalized, so we ask folks not to share with others. We've made this mistake in the past and have had surprise visitors join mid-webinar!

A few additional logistics details:

1. I'm sharing this recording release form that allows us to use the recording. If possible, it would be great to have the completed form before the event tomorrow afternoon.
2. I'm also attaching two spreadsheets shared with the other panelists -- the full list of RSVPs (~600) and a smaller list of "notable attendees" from media, government, Capitol Hill and industry. These are just for your awareness.
3. Thanks in advance for your bio. Once you've shared, I will post it to the event page on our website.
4. Finally, **we ask that panelists join us between 3:30 and 3:45pm**. The CSET team will be on by 3:30 to take care of a few prep tasks. If a few extra minutes would be helpful to discuss the run-of-show, you're welcome to join us early.

I'm also adding in our Director of External Affairs, Lynne Weil, in case there are any details I missed. Please don't hesitate to let me know if I can answer any questions. I've included my cell number in my signature below.

Thanks,

Danny Hague  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Tue, Apr 13, 2021 at 4:09 PM [tmr@nsca.gov](mailto:tmr@nsca.gov) <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hooray! Looping in Danny Hague to provide you with your Zoom link. When you have a moment, please send him your bio and headshot.

Many thanks!  
Tara

Sent from my iPhone

On Apr 13, 2021, at 2:06 PM, Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

I'm approved!

**From:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, April 13, 2021 10:52 AM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Kevin McGinnis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Many thanks, Stephanie. Fingers crossed!

On Tue, Apr 13, 2021 at 7:55 AM Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thank you! Tara- hopefully I can give you an answer in the next few hours.



**From:** Kevin McGinnis <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, April 13, 2021 9:50 AM  
**To:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

I am not aware of any public comments from OMB regarding the report.

That being said, I have been in close contact with Dr. Bill McNavage from OMB NSD since the very beginning of the Commission. NSD assisted with the stand up of NSCAI from the admin side and has been closely involved on substance too.

Hope that helps.

Thanks,  
Kevin

On Tue, Apr 13, 2021 at 6:45 AM Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Hello Stephanie,

I have not seen anything from OPM - perhaps Justin has?

I have not for OMB, but have copied my colleague Kevin McGinnis who may have.

Many thanks,  
Tara

On Tue, Apr 13, 2021 at 7:42 AM Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Are you aware if OPM or OMB already commented on the report in any format since the start of the new administration?

---

**From:** tmr@nscai <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Monday, April 12, 2021 6:28 PM  
**To:** Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

The moderator is Col. (Ret) Jason Brown  
Panelists:  
Justin Lynch from NSCAI  
Diana Gelhaus from CSET

The time is 3:45-5 pm ET on April 14. CSET will send you your own Zoom link.

Will they be able to let us know by tomorrow morning?

Many thanks,  
Tara  
Sent from my iPhone

On Apr 12, 2021, at 2:28 PM, Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Tara-

They just asked: Do you know who else will be on the panel with you and who will be moderating?

Also I realized the event isn't on my calendar Wednesday- what time would I be on a panel?

---

**From:** [tmr@nsca.gov](mailto:tmr@nsca.gov) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Monday, April 12, 2021 1:52 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Fingers crossed.

The event is very straightforward, and if you're able to join us, they will go over details again.

Many thanks,  
Tara

On Apr 12, 2021, at 11:40 AM, Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Tara- I literally just wrote them reminding them this is happening this Wednesday so let's see if they respond. ☺ I know you mentioned a rehearsal but I'm not sure I got an invite for it? Or should we wait until I'm confirmed to rehearse to save time?

---

**From:** [tmr@nsca.gov](mailto:tmr@nsca.gov) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Monday, April 12, 2021 1:37 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any decision from your comms folks.

Many thanks,  
Tara

Sent from my iPhone

On Apr 9, 2021 at 11:13 AM, Grosser, Stephanie F.  
EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Nothing yet but if you want to ask someone else to speak I completely understand. If they can get approval first, I'm happy not attending. Hopefully they get back to me shortly.

**From:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Friday, April 9, 2021 1:07 PM  
**To:** Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: Time-sensitive: Final arrangements for next week

Hello Stephanie,

Any word from your PA shop?

Many thanks,  
Tara

On Thu, Apr 8, 2021 at 8:49 AM Tara Rigler  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Hello Stephanie,

As soon as you hear back from them, can you please send me your bio?

Many thanks,  
Tara

On Thu, Apr 8, 2021 at 8:11 AM Grosser, Stephanie F.  
EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Hi Justin- Ethics cleared and now I'm just waiting on comms. I'll follow up with them this morning.

**From:** Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Thursday, April 8, 2021 12:22 AM  
**To:** Grosser, Stephanie F. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Subject:** Fwd: Time-sensitive: Final arrangements for next week

Hello Stephanie,  
Have you received approval to participate in the CSET panel? CSET would like to put out their next invitation, and we're going to run into issues finding another panelist if we don't ask soon.

Justin

----- Forwarded message -----  
From: **Danny Hague** <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
Date: Wed, Apr 7, 2021 at 3:26 PM  
Subject: Re: Time-sensitive: Final arrangements for next week  
To: Tara Rigler <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
Cc: Lynne Weil <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Justin Lynch <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Hi Justin,

Apologies for the follow-up email. If we have final confirmation from Stephanie and sign-off on panelist titles by 4pm today, I will plan to send the invitation then. If no confirmation comes, we can hold until tomorrow afternoon or Friday.

As an aside, I checked our latest registration count earlier today and we are at 440 registrants after just one invite, which is solidly above average compared to previous CSET events!

Thank you for all of your assistance and we look forward to getting things finalized!

Best,  
Danny

On Wed, Apr 7, 2021 at 12:31 PM Danny Hague <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Great, thank you Tara.

We are planning to send the second-round invite this afternoon, most likely between 2 and 2:30. I've listed everyone's names and titles as I have them currently drafted in the invite. Let me know if you all see any issues with any of them? Justin, have we received final confirmation that Stephanie Grosser is cleared to participate?

Thanks,  
Danny



**Yli Bajraktari**  
Executive Director  
National Security Commission on Artificial Intelligence

**Justin Lynch**  
Director, Research and Analysis  
National Security Commission on Artificial Intelligence

**Stephanie Grosser**  
Bureaucracy Hacker/Team Lead  
U.S. Digital Service

**Diana Gehlhaus**  
Research Fellow  
Center for Security and Emerging Technology

**Jason Brown**  
Strategic Cloud Advisor  
Google

On Wed, Apr 7, 2021 at 10:31 AM Tara Rigler  
<Ex 6 - (5 [REDACTED])> wrote:

Hello Danny,

That sounds correct. I will ask Yli and let you know what his plan is.

Many thanks,  
Tara

On Wed, Apr 7, 2021 at 9:53 AM Danny Hague  
<Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Great, thank you!

And just to confirm the lineup as I prep the second round invitation to go out today, it will be:

- Yli provides opening remarks
- We then shift to a panel that includes Justin, Stephanie and Diana, moderated by Jason

Does that sound correct? And will Yli remain on for the panel discussion?

Thanks,  
Danny

On Wed, Apr 7, 2021 at 9:20 AM Tara Rigler  
<Ex 6 - (5 [REDACTED])> wrote:

Good Morning Danny,

I have put the prep on Ylli's calendar. I defer to Justin for Stephanie and Col. Brown. I have sent the Adrienne's document Justin for his and Col. Brown and Stehanie's bios.

Many thanks,  
Tara

On Wed, Apr 7, 2021 at 9:01 AM Danny Hague <[Ex 6 - \(5 U.S.C. Sec. \[REDACTED\]\)](#)> wrote:

Good Morning Tara,

If we are confirmed with all of our panelists for a rehearsal at 1:30 on Monday (4/12), I can circulate a calendar invite and zoom links for everyone.

For the actual event on 4/14, we typically wait to share those until after the rehearsal, just to avoid confusion and folks having to sort through various personalized links, if that works?

Thanks,  
Danny

On Wed, Apr 7, 2021 at 8:46 AM Tara Rigler <[Ex 6 - \(5 U.S.C. Sec. \[REDACTED\]\)](#)> wrote:

Good Morning Lynne and Danny,

Do you have the platform details I can share with Ylli and Justin?

Many thanks,  
Tara

On Mon, Apr 5, 2021 at 1:10 PM Lynne Weil <[Ex 6 - \(5 U.S.C. Sec. \[REDACTED\]\)](#)> wrote:

Got it!

Lynne

On Mon, Apr 5, 2021 at 12:52 PM [tmr@nsca.gov](mailto:tmr@nsca.gov) <[Ex 6 - \(5 U.S.C. Sec. \[REDACTED\]\)](#)> wrote:

Hello Lynne,

Ylli will not be using slides with his remarks.

Many thanks,  
Tara

Sent from my iPhone

On Apr 5, 2021, at 11:28 AM,  
Lynne Weil

<[lynne@fjlls.com](mailto:lynne@fjlls.com)>

E wrote:

Good afternoon, Justin --

I hope you and yours had a  
nice holiday weekend.

We're going to send a  
reminder notice on  
Wednesday for the May 14  
webinar. We'd like to have  
these items in hand by  
tomorrow COB:

- A brief bio for Lt. Col.  
Brown - could you  
either ask him for one  
or give us contact info  
for the right person to  
provide one?
- Confirmation that Lt.  
Col Brown is free for  
the walk-through  
we've scheduled for  
April 12 at 1:30 p.m.

Ideally, by tomorrow COB we  
would also have:

- Confirmation that  
either Stephanie  
Grosser or Jen Pahlka  
is taking part.
- A brief bio for that  
panelist.
- Confirmation that she  
can do the walk-  
through on April 12 at  
1:30 p.m.

And if Yil Bajraktari will use  
slides during his presentation,  
we'd appreciate having them  
soon.

Tara, we're drafting an  
advisory and some tweets.  
When they're done, I'll  
connect you with a member of  
the team here for sign-off.

Best,

Lynne

On Wed, Mar 31, 2021 at 4:58

PM Danny Hague

<Ex 6 - (5 U.S.C. Sec

Ex 6 - (5 U.S.C. Sec

> wrote:

Thanks all!

Justin, let us know if we can provide any additional information on our end that might be helpful.

Best,

Danny

On Wed, Mar 31, 2021 at

3:43 PM Tara Rigler

<Ex 6 - (5 U.S.C. Sec

Ex 6 - (5 U.S.C. Sec

> wrote:

Hello Lynne,

I defer to Justin as he is coordinating with them.

Many thanks,

Tara

On Wed, Mar 31, 2021

at 11:27 AM Lynne Weil

<Ex 6 - (5 U.S.C. Sec

Ex 6 - (5 U.S.C. Sec

> wrote:

Hi folks. Any further word on Stephanie Grosser or Jen Pahlka? And are we good for a rehearsal at 1:30 on 3/12 (including confirmation from Lt. Col. Brown)?

Thanks,

Lynne

On Mon, Mar 29, 2021

at 2:25 PM Danny

Hague

<Ex 6 - (5 U.S.C. Sec

Ex 6 - (5 U.S.C. Sec

> wrote:

Hello Tara and  
Justin,

Following up on this  
thread, have you  
received any word  
from Stephanie  
and/or Jen Pahlka  
yet?

We plan to re-up  
the invitation with  
the full list of  
panelists early next  
week (~10 days out  
from the event).  
Once our full  
panelist slate is  
confirmed, we can  
confirm everyone's  
official bios to be  
included in the  
invitation and on  
our website.

Additionally, we  
have blocked off  
time on April 12th  
for a walkthrough  
rehearsal. Diana  
now has a conflict  
at our originally  
scheduled 1pm  
slot. Would pushing  
the rehearsal to  
1:30 work for you  
all? If that  
adjustment works,  
who all at  
NSCAI should I  
include on the  
calendar item to  
ensure it is on all  
the right calendars?

Thanks,  
Danny

On Wed, Mar 24,  
2021 at 10:41 AM  
Justin Lynch  
<Ex 6 - (5...)>  
wrote:

Lynne,

Col. Brown has the tentative schedule and has agreed to moderate. I contacted Stephanie, but have not heard back yet. I'll re-engage no later than tomorrow morning. If we don't hear back, I'll reach out to Jen Pahlka to see if she is interested.

Justin

On Wed, Mar 24, 2021 at 10:16 AM Lynne Weil

<Ex 6 - (5 U.S.C.)  
Ex 6 - (5 >

wrote:

Good morning!

This item has just gone out, and we're issuing an initial tweet.

Tara, I'll soon put you in touch with a member of the team here who'll draft a few more tweets and a proposed media advisory to go out a few days before the event.

But first, it'd be helpful to get to the final stage with a moderator and

another  
panelist apart  
from Diana  
(and Yll). Say  
the word when  
Col. Brown  
and Ms.  
Grosser have  
weighed in.

As mentioned  
early on, we  
customarily  
hold a walk-  
through at  
least two  
business days  
in advance of  
our online  
events. We  
have reserved  
time for that  
on the  
webinar that  
we share with  
others at the  
School of  
Foreign  
Service: April  
12 at 1 p.m.  
The time/day  
can be  
adjusted later,  
but we'd  
rather have  
something  
nailed down  
now as the  
webinar gets  
booked by  
others along  
the way.

Danny will  
send links  
both to the  
walkthrough  
and to the  
event itself for  
all four  
participants.  
Please ensure  
that none of  
them uses the  
link below to  
sign up for the

event, or we  
may run into  
some  
technical  
issues here.

Many thanks,

Lynne

-----  
Forwarded  
message -----  
---

From: **Dewey  
Murdick**

<Ex 6 - (5  
Ex 6 - (5 >

Date: Wed,  
Mar 24, 2021  
at 10:03 AM

Subject:  
Blueprints for  
Action on AI  
To: Lynne  
Weil

<Ex 6 - (5  
Ex 6 - (5  
Ex >

[View this email in your browser](#)

<image001.jpg>

Dear Lynne,

We are pleased to invite you  
to the next online session of  
our Security and Emerging  
Technology Seminar Series.  
CSET holds this series to  
bring together leaders from

---



government and the private sector for discussions of how artificial intelligence and other emerging technologies alter the national and international security landscape.

## Security and Emerging Technology Seminar Series

### **Blueprints for Action on AI**

The NSCAI's Final  
Recommendations

Featuring:

**YII Bajraktari**

Executive Director  
National Security  
Commission on Artificial  
Intelligence

**Wednesday, April 14  
4:00 p.m.**

**RSVP**

This event will have live closed captioning. For all other accommodation requests, please email [cset@georgetown.edu](mailto:cset@georgetown.edu) by April 9. A good-faith effort will be made to fulfill requests after April 9.

A recording of the session will be made available on CSET's website by April 15. Please RSVP to receive a follow-up note with links.

We hope you will be able to join us. Feel free to send any questions about the event to [cset@georgetown.edu](mailto:cset@georgetown.edu).

Sincerely,  
Dewey Murdick

---

In 2018, recognizing artificial intelligence's implications for U.S. and global security, Congress established the National Security Commission on Artificial Intelligence (NSCAI). The commission was directed to

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make recommendations to the President and Congress to “advance the development of artificial intelligence, machine learning, and associated technologies to comprehensively address the national security and defense needs of the United States.”

This March, NSCAI published its final report, which focused on four pillars for immediate action -- leadership, talent, hardware, and innovation -- and two broad themes that cut across these pillars: partnerships and the responsible development and use of AI. On April 14, NSCAI Executive Director Yili Bajraktari will provide an overview of the final report’s recommendations, and host CSET and outside experts for a discussion on bolstering the U.S. AI workforce. We hope you can join us.

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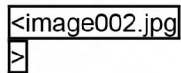
**Yil Bajraktari** is the Executive Director of the National Security Commission on Artificial Intelligence (NSCAI). He previously served as a Distinguished Visiting Research Fellow at the National Defense University's Institute for National Strategic Studies or temporary assignment from the Office of the Secretary of Defense. Prior to joining NDU, Mr. Bajraktari was the Chief of Staff to the National Security Advisor, LTG H.R. McMaster. Before his White House position, Mr. Bajraktari served for three years in a variety of leadership roles for Deputy Secretary of Defense Robert O. Work, was the Special Assistant to Chairman of the Joint Chiefs of Staff GEN Martin Dempsey, the Department of Defense Country Director for India, and the DOD Country Director for Afghanistan. Prior to serving in government, Mr. Bajraktari worked on conflict and post-conflict issues at the U.S.

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Institute of Peace and the  
Institute for Defense  
Analyses. Born and raised in  
Kosovo, Mr. Bajraktari holds  
a B.A. degree in  
International Relations from  
the George Washington  
University and a M.A. in  
Public Policy from Harvard  
University.

---

The [Center for Security and  
Emerging Technology](#) (CSET)  
at Georgetown's Walsh School  
of Foreign Service is a research  
organization focused on  
studying the security impacts of  
emerging technologies,  
supporting academic work in  
security and technology studies  
and delivering nonpartisan  
analysis to the policy  
community. CSET aims to  
prepare a generation of  
policymakers, analysts and  
diplomats to address the  
challenges and opportunities of  
emerging technologies.



<image002.jpg



<image002.jpg



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<image003.jp



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Lynne Weil  
Director of  
External  
Affairs, [Center](#)

for Security  
and Emerging  
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Ex 6 - (5)

Ex 6 - (5)

Ex 6 - (5)

Ex

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--

Danny Hague  
External Affairs  
Specialist [Center  
for Security and  
Emerging  
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Ex 6 - (5

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Lynne Weil  
Director of External  
Affairs, [Center for  
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Emerging Technology](#)

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Ex 6 - (5

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Tara M. Rigler  
Director, Strategy,  
Communications and  
Engagements  
National Security  
Commission on Artificial  
Intelligence

Ex 6 - (5 U.S.C.

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External Affairs  
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Ex 6 - (5 U.S.C. Sec [REDACTED])

Ex 6 - [REDACTED]

[<image004.jpg>](#)

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Lynne Weil  
Director of External Affairs, [Center for Security and Emerging Technology](#)

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E [REDACTED]

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Ex 6 - (5 [REDACTED])

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Director, Strategy, Communications and Engagements  
National Security Commission on Artificial Intelligence

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Danny Hague  
External Affairs Specialist [Center for Security and Emerging Technology](#)

Ex 6 - (5 [REDACTED] Ex 6 - (5 U.S.C. Sec [REDACTED]  
[REDACTED] 552(b)(6))

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Director, Strategy, Communications and Engagements  
National Security Commission on Artificial Intelligence  
Ex 6 - (5 [REDACTED]

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Tara M. Rigler  
Director, Strategy, Communications and Engagements  
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Tara M. Rigler  
Director, Strategy, Communications and Engagements  
National Security Commission on Artificial Intelligence

Ex 6 - (5

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Kevin McGinnis  
Director for Research and Analysis  
National Security Commission on Artificial Intelligence



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External Affairs Specialist, [Center for Security and Emerging Technology](#)  
Ex 6 - (5 | Ex 6 - (5 U.S.C. Sec  
552(b)(6))



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Lynne Weil  
Director of External Affairs, [Center for Security and Emerging Technology](#)

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Lynne Weil  
Director of External Affairs, [Center for Security and Emerging Technology](#)  
Ex 6 - (5 [REDACTED] | Ex 6 - (5 U.S.C. Sec [REDACTED]

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## [EXTERNAL] [Update] Google's Covid19 Vaccine Equity Efforts

**From:** Jan Antonaros <[REDACTED]>  
**:** [REDACTED]  
**To:** "Robison, Nicholas A. EOP/OMB" <[REDACTED]> "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>  
**Cc:** Stanley Onyimba <[REDACTED]>  
**Date:** Thu, 15 Apr 2021 17:01:41 -0400

Hi Maya and Nick,

Thank you for meeting with us earlier this week to answer our team's questions on the connectathon. Please let us know if you get any additional information about the maps API and if we can be helpful in any way. I also wanted to share with you the latest announcements from Google on our continued efforts to support COVID-19 vaccination efforts. As more people have access to the COVID-19 vaccine, Google is making it easier to learn why, when and where you can get immunized -- you can now find vaccination locations on Google Maps and Search in the U.S. Today, we've published a [blog](#) to share an update on how we're lending our resources, reach, and product expertise to lower barriers of access to COVID-19 vaccines.

To do this, we're:

- **Securing vaccines for people around the world**
  - [Gavi](#), the global alliance for vaccines, kicked off a new [drive for additional funding](#) for COVAX to get vaccines to people in low- and middle-income countries. Google.org is funding 250,000 vaccinations and providing Gavi with pro bono technical assistance to accelerate global distribution. We're also kicking off an employee giving campaign, and both Gavi and Google.org will match each donation to triple the impact. Google.org is also committing \$15 million in Ad Grants to support Gavi-led campaigns. Since February, Gavi has served over 15 million public service announcements via this program-- that's half a million a day -- in more than 175 countries worldwide. We are excited to increase our support to expand Gavi's impact.
- **Funding pop-up vaccine sites and making it easier to book appointments**
  - Google.org is providing \$2.5 million in grant funding to [Partners in Health](#), [Stop the Spread](#), and [Team Rubicon](#), who are working directly with over 500 community-based organizations to serve Black, Latino and rural communities. This funding will go toward efforts, like pop-up vaccination sites. This builds on our \$1 million grant



to the CDC Foundation to connect community-based organizations serving disproportionately affected populations with local health departments to address vaccine hesitancy and delivery.

- To make sure more people — especially those with limited internet access — can sign up for a vaccine, [Google Cloud is launching an expanded virtual agent](#) as part of its [Intelligent Vaccine Impact solution \(IVIs\)](#). People will be able to schedule vaccine appointments and ask common questions through a virtual agent, in up to 28 languages and dialects, via chat, text, web, mobile or over the phone.
- **Committing \$250 million to connect communities to trusted vaccine information**
  - Google is committing an additional \$250 million in Ad Grants to local governments, community and public health organizations that will fund more than 2.5 billion vaccine-related PSAs. This brings our total commitment for COVID-related public service announcements to more than \$800 million.

Please let me know if you have any questions on our updates related to vaccines or any of Google's work throughout the COVID-19 pandemic.

Thank you,

Jan on behalf of the Google Team

Jan Fowler Antonaros

Google Government Affairs and Public Policy

25 Mass Ave NW, 9th FL

Washington, DC 20001

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(b)(6))

## [EXTERNAL] Welcome to Google Maps Platform, Nick

**From:** Google Maps Platform <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** "Robison, Nicholas A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Thu, 15 Apr 2021 19:09:01 -0400

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[https://lp.cloudplatformonline.com/rs/808-GJW-314/images/hero\\_image\\_desktop.png](https://lp.cloudplatformonline.com/rs/808-GJW-314/images/hero_image_desktop.png)< class=em\_bg style="background-position:center top; background-size:cover;">

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and design a map without having to write any code. Customize your map with powerful styling and filtering capabilities all within the Google Cloud Console.

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## Explore Documentation

Whether you're building for the web, iOS, or Android you have access to extensive documentation, including technical guides, codelabs, videos, and more to help you along the way.

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## Find the right API

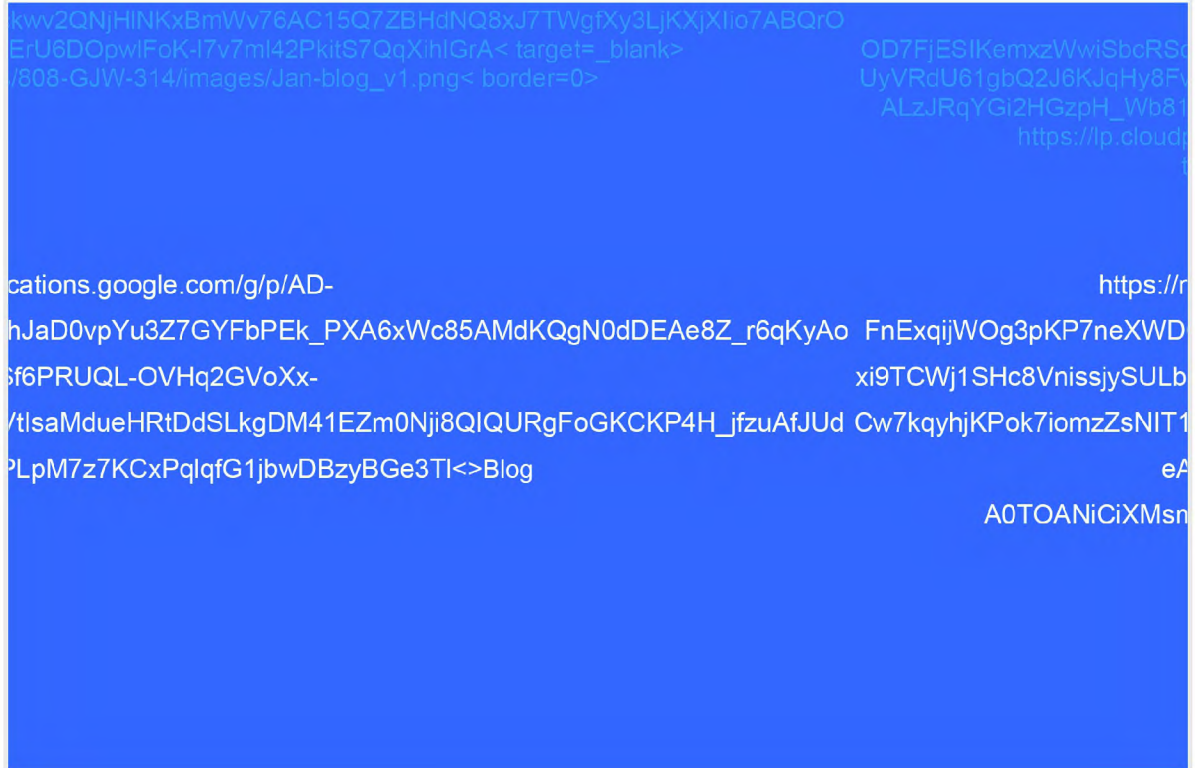
Whatever your use case, there's an API or SDK to help you accomplish your goals. Try using the API picker to find the best APIs to get started with.

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## Re: Webinar follow-up

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**From:** Tara Rigler [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**:**  
**To:** Lynne Weil [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Diana Gehlhaus [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Grosser, Stephanie F. EOP/OMB"  
[Ex 6 - (5 U.S.C. Sec 552(b)(6))], Jason Brown [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Justin  
Lynch [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Fri, 16 Apr 2021 15:47:23 -0400

Thank you, Lynne! Ylli's response was "awesome, thank you!"

Tara

On Fri, Apr 16, 2021 at 1:30 PM Lynne Weil [Ex 6 - (5 U.S.C. Sec 552(b)(6))] > wrote:

Colleagues,

Many thanks once more for taking part in Wednesday's webinar. It was really interesting, and the time went by fast!

The quality of the questions coming in through the Chat said a lot about the 250-plus attendees. Among those watching were senior advisors at DHS, the acting chief of staff at NIST, key congressional committee staff (SFRC, HSGAC and Senate Appropriations) and journalists from Scientific American and The Washington Post.

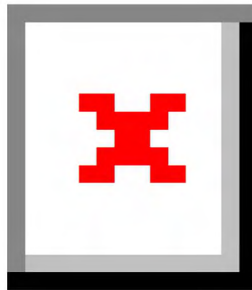
Today we sent the follow-up message below to all 660 registrants. It includes a link to the event video.

Justin/Tara: If you wouldn't mind passing this message along to Yll, I'd appreciate it; we don't have his email address.

Have a great weekend,

Lynne

[View this email in your browser](#)



Thank you for joining us earlier this week to discuss the National Security Commission on Artificial Intelligence's final report, including the steps that must be taken to bolster the U.S. AI workforce.

We appreciated the active audience engagement and invite those who were unable to attend to view a [recording of the event](#) on our website. We also encourage you to read the [latest report](#) by CSET Research Fellow Diana Gehlhaus; it was an integral part of the discussion.

We'll be in touch soon with more details on our May webinar, "AI, Autonomous

---

Systems and Espionage: The Coming Revolution in Intelligence Affairs." In the meantime, please [sign up for updates from CSET](#) and check out [our latest research](#).

Thanks!

Dewey Murdick

---

The Center for Security and Emerging Technology (CSET) at Georgetown's Walsh School of Foreign Service is a research organization focused on studying the security impacts of emerging technologies, supporting academic work in security and technology studies and delivering nonpartisan analysis to the policy community. CSET aims to prepare a generation of policymakers, analysts and diplomats to address the challenges and opportunities of emerging technologies.



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Lynne Weil

Director of External Affairs, [Center for Security and Emerging Technology](#)

Ex 6 - (5 U.S.C. Sec 552(b)(6))



--

Tara M. Rigler



Director, Strategy, Communications and Engagements  
National Security Commission on Artificial Intelligence

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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## [EXTERNAL] AGN Members - A message from Ed Deseve

From: Cynthethia Brown <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>

To: linda.miller@cigie[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), robert[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), westbrooks@cigie[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), kclay@tn[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), sarayu[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), srinivasan@pif[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), mejphd@gmail[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), Stephen Almond <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jillian McGuffey <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Hartwig, Edward J. EOP/OMB" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Robert Schlotterer <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Brown, Dustin S. EOP/OMB" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mi[h]mj@gac[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), allison.brigati@gsa[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), noveck@tech[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), david.lebryk@treasury[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), xavier.briggs@ny[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), mcguinness@newameric[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), nani.color@gmail[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), dwennergren@actia[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), Jennifer Anastaso[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), smogulescu@volckeralliance[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), annerung@amazon[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), digiammarin[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), ank@ba[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), allen\_thad@ba[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), weggers@deloitte[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), "Mader, David (US - Arlington)" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kimber[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), mccabe@gma[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), werfel[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), danny@bco[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), peter[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), kyle@advisor.bco[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), robert[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), hea@us.g[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), ettl@austin[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), janefountain@gmail[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), ellen622@aol[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), mpisano@price[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), akhademi@[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), jwidner@princeto[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), "Robert Tobias" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, mark.bolter@us.ibm[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), polly.hall@hq.dh[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), ajdenzer@gmail[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), joshuagotbaum@gmail[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), johnkosk@aol[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), joiwind.ronen@ethosd[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), "Joiwind Ronen" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, <joiwind.ronen@wheelhousegroup[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, pil[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), naile@agilegovleaders[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), tsuder@atarc[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), david.summers@pr[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), chris.perdieu@ibn[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), Jamie Rodgers <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, ganapati@fi[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), soraya.correa@hq.dh[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), john.Kamensky <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Feder, Kai" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Feder, Kai" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Tammie Simmons-Parker" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>, davidmfisher@hotmail[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), dean[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), v[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), vans@austin[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), donnamarcus308@gm[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), mifitzpatrick@google[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), scottquehl@gm[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), sgoldsmith@sgoldsmith[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), dhana[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), hir@[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), kthurm@clintonfoundation.org, mjoyce@brooking[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), edwin.lau@oec[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), jamie.berryhill@oec[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), joel@odenterprise[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), rmgordon@us.ibm[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), ing[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), uni-konstanz[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), victoria@software[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6)), jjordon@imperiumglobaladvisors[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))

amy.edwards@treasur[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 anne.tsui.7@[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 donal[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 merez@technion[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Jordon Sims Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 smaier@managementconcept[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 kspiegelthal@managementconcept[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 mclark@managementconcept[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Dan Chen Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 m.e.joyce@epclearinglabs[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 akhademi@[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 "Gaber, Noha (Federal)" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 marta.a.tomovska@gov[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Paul Verkuil Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 janet.pfleeger@gs[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Jason Briefel Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Jed Herrmann Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Laurie Cole - M1Y Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 "Barger, Zachary D. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 vincent.micone@hq[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 From: Freddie Morris Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 - Admin Office Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 scott.ambler@pm[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 nott@icm[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 schank@newamer[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Kai Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Jill Diffendal Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Nani Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Victoria Espinel Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Quentin Wilson Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Sharon Smith Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Lisa Reijula Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Brooke Holmes Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Margie Grave Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 hsteinber@a[redacted] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Steve Redburn Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Joe Mitchell Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 James Higgins Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 Terry Gerton Ex 6 - (5 U.S.C. Sec 552(b)(6))  
 G. Edward DeSeve Ex 6 - (5 U.S.C. Sec 552(b)(6))

Cc:

Date: Fri, 16 Apr 2021 15:44:14 -0400

Attachments The Promise of Public Interest Technology41621.docx (14.65 kB)

:

AGN Members,

Attached is a brief blog on a new book by one of our Agile Government Network members that I think you will enjoy.

Thanks,

Ed DeSeve



## [EXTERNAL] RE: ACT-IAC Leadership Team Kick Off

---

From: Tim Smith <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
To: steve.krauss <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, KPowell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Laura Stanton <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sudha Venkateswaran <svenkateswaran@collabralink.com> <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dpeek@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, melvin.brown@opm.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Adam Goldberg <adam.goldberg@fiscal.treasury.gov> <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kelly.morrison@us.gta.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Whittaker, Brian (CFPB)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Date: Fri, 16 Apr 2021 18:53:00 -0400

I'll echo that; I'm excited to work again on another great ELC!

Stay safe all!

Tim

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Tim Smith

President | OnPoint – get ahead of IT™

Desk: Ex 6 - (5 U.S.C. Sec 552(b)(6)) Call: Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) <http://www.onpointcorp.com/>  
Click here to see my calendar

---

From: Steve Krauss - Q1B <steve.krauss@gsa.gov>

Sent: Friday, April 16, 2021 4:04 PM

To: KPowell <KPowell@actiac.org>

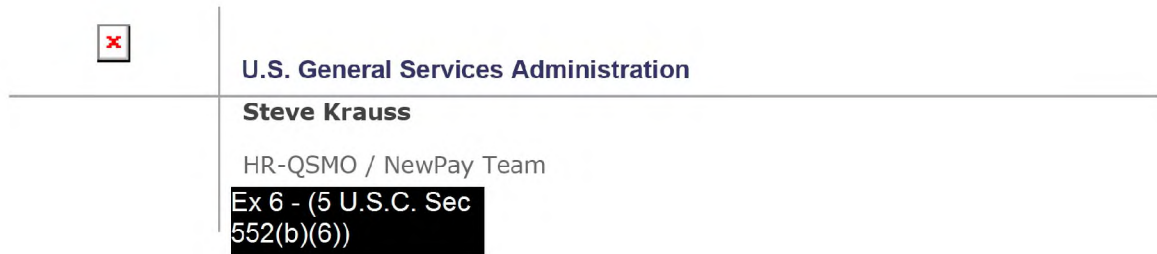
Cc: Maria.A.Roat@omb.eop.gov; Laura Stanton <laura.stanton@gsa.gov>; Sudha Venkateswaran <svenkateswaran@collabralink.com>; dpeek@google.com; Tim Smith <Timothy.Smith@onpointcorp.com>; Melvin.Brown@opm.gov; Adam Goldberg <adam.goldberg@fiscal.treasury.gov>; Kelly.Morrison@us.gta.gov; Whittaker, Brian (CFPB) <Brian.Whittaker@cfpb.gov>

Subject: Re: ACT-IAC Leadership Team Kick Off

Thanks Kisha ... I will be there! Looking forward to seeing and working with everyone ... this looks like a great team!

Thanks,

Steve



On Fri, Apr 16, 2021 at 4:01 PM Kisha Powell <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hello -

Thank you, again, for agreeing to join the leadership team for Imagine Nation ELC 2021! We are going to have a Kick Off Meeting for our Extended Leadership Team on April 29 at 4:30pm. We hope that you can join us!

Kisha

Kisha Powell is inviting you to a scheduled ZoomGov meeting.

Topic: ELC Leadership Team Kick Off

Time: Apr 29, 2021 04:30 PM Eastern Time (US and Canada)

Join ZoomGov Meeting

<https://www.zoomgov.com/j/1602315405?pwd=SHBmMVhKb29hbUpMRFILWDVpbXZEZz09<>

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Dial by your location

Ex 6 - (5 U.S.C. Sec 552(b)(6))  
(5  
U.S.C.  
Sec  
552(b)(  
6))

Find your local number: <https://www.zoomgov.com/join/91234567890>

## Re: [EXTERNAL] Webinar follow-up

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**From:** Diana Gehlhaus <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
:  
**To:** Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Cc:** "Grosser, Stephanie F. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]>, Lynne Weil  
<Ex 6 - (5 U.S.C. Sec [REDACTED])>, Justin Lynch <Ex 6 - (5 [REDACTED])>, Tara Rigler <Ex 6 - (5 [REDACTED])>  
**Date:** Fri, 16 Apr 2021 15:56:59 -0400

Thank you Lynne! That is wonderful news.

And thank you Jason, Stephanie, and Justin for the fantastic discussion. I was honored to be among you and had a blast. I look forward to crossing paths again soon.

Have a safe, restful, and happy weekend.

Warmest,

Diana

On Fri, Apr 16, 2021 at 3:47 PM Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Thanks very much for the update, Lynne, and for the kind words, Stephanie! What an amazing panel--you all have accomplished so much, and it was wonderful to hear your story. Thanks so much for including me.

Happy Friday!

- Jason

On Fri, Apr 16, 2021 at 3:34 PM Grosser, Stephanie F. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) [REDACTED]> wrote:

Thanks for this update! Jason you did a wonderful job moderating. I enjoyed listening to all the panelists yesterday so thankful to have been included.

Have a great weekend!

Stephanie

**From:** Lynne Weil <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Friday, April 16, 2021 3:30 PM  
**To:** Jason Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Grosser, Stephanie F. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Justin Lynch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Diana Gehlhaus <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Tara Rigler <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** [EXTERNAL] Webinar follow-up

Colleagues,

Many thanks once more for taking part in Wednesday's webinar. It was really interesting, and the time went by fast!

The quality of the questions coming in through the Chat said a lot about the 250-plus attendees. Among those watching were senior advisors at DHS, the acting chief of staff at NIST, key congressional committee staff (SFRC, HSGAC and Senate Appropriations) and journalists from Scientific American and The Washington Post.

Today we sent the follow-up message below to all 660 registrants. It includes a link to the event video.

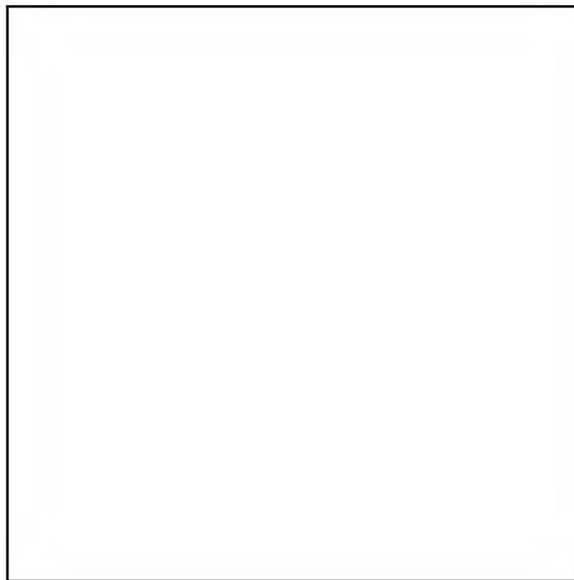
Justin/Tara: If you wouldn't mind passing this message along to YII, I'd appreciate it; we don't have his email address.



Have a great weekend,

Lynne

[View this email in your browser](#)



Thank you for joining us earlier this week to discuss the National Security Commission on Artificial Intelligence's final report, including the steps that must be taken to bolster the U.S. AI workforce.

We appreciated the active audience engagement and invite those who were unable to attend to view a [recording of the event](#) on our website. We also encourage you to read the [latest report](#) by CSET Research Fellow Diana Gehlhaus; it was an integral part of the discussion.

We'll be in touch soon with more details on our May webinar, "AI, Autonomous Systems and Espionage: The Coming Revolution in Intelligence Affairs." In the meantime, please [sign up for updates from CSET](#) and check out [our latest research](#).

Thanks!

Dewey Murdick

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The Center for Security and Emerging Technology (CSET) at Georgetown's Walsh School of Foreign Service is a research organization focused on studying the security impacts of emerging technologies, supporting academic work in security and technology studies and delivering nonpartisan analysis to the policy community. CSET aims to prepare a generation of policymakers, analysts and diplomats to address the challenges and opportunities of emerging technologies.





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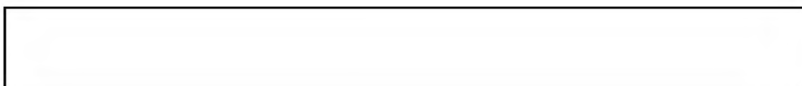
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Lynne Weil

Director of External Affairs, [Center for Security and Emerging Technology](#)

Ex 6 - (5  Ex 6 - (5 U.S.C. Sec  
552(b)(6)) 



## [EXTERNAL] Re: ACT-IAC Leadership Team Kick Off

---

From: Sudha Venkateswaran <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
To: Steve Krauss - Q1B <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: Kisha Powell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Roat, Maria A. EOP/OMB"  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Laura Stanton - QT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
dpeek@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, timothy.smith@onpointcorp.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
melvin.brown@opm.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
adam.goldberg@fiscal.treasury.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>,  
kelly.morrison@us.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Whittaker, Brian (CFPB)"  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Date: Fri, 16 Apr 2021 18:03:30 -0400

Thank you Kisha. I will be there. Looking forward to it.

Best,  
Sudha

On Fri, Apr 16, 2021 at 4:03 PM Steve Krauss - Q1B <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
Thanks Kisha ... I will be there! Looking forward to seeing and working with everyone ... this looks like a great team!

Thanks,

Steve



---

**U.S. General Services Administration**

**Steve Krauss**

HR-QSMO / NewPay Team

Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Fri, Apr 16, 2021 at 4:01 PM Kisha Powell <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hello -

Thank you, again, for agreeing to join the leadership team for Imagine Nation ELC 2021! We are going to have a Kick Off Meeting for our Extended Leadership Team on April 29 at 4:30pm. We hope that you can join us!

Kisha

Kisha Powell is inviting you to a scheduled ZoomGov meeting.

Topic: ELC Leadership Team Kick Off

Time: Apr 29, 2021 04:30 PM Eastern Time (US and Canada)

Join ZoomGov Meeting

Ex 6 - (5 U.S.C. Sec 552(b)(6))

<

Meeting ID: Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (New York)

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+ Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (San Jose)

+ Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (New York)

+ Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (San Jose)

+ Ex 6 - (5 U.S.C. Sec 552(b)(6)) US

Meeting ID: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Passcode: Ex 6 - (5 U.S.C. Sec 552(b)(6))

Find your local number: Ex 6 - (5 U.S.C. Sec 552(b)(6))

--

Sudha Venkateswaran, PMP, CSM, ITIL

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Sr. Director

Collabralink Technologies, Inc.

Ex 6 - (5

>[www.collabralink.com](http://www.collabralink.com)<



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CIOSP3 8a | CMS SPARC 8a | STARSII 8a | GSA IT 70 SB| Army ITES3S 8a





## Re: ACT-IAC Leadership Team Kick Off

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From Laura Stanton - QT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
To: "Whittaker, Brian (CFPB)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: Tim Smith <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, steve.krauss <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, KPowell <kpowell@actiac.org>, "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sudha Venkateswaran <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dpeek@google <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, melvin.brown@opm <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Adam Goldberg <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kelly.morrison@us <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Date: Mon, 19 Apr 2021 08:21:11 -0400

Looking forward to working with everyone again this year!



---

### U.S. General Services Administration

**Laura J. Stanton** (she/her)  
Assistant Commissioner  
Information Technology Category (ITC)  
Federal Acquisition Service (FAS)  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

On Fri, Apr 16, 2021 at 6:59 PM Whittaker, Brian (CFPB) <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Looking forward to meeting and working with everyone!

--

Brian Whittaker

Director of Design and Development

Office of Technology & Innovation

Phone: Ex 6 - (5 U.S.C. Sec Cell: Ex 6 - (5 U.S.C. Sec

Consumer Financial Protection Bureau

[consumerfinance.gov](https://consumerfinance.gov)

---

**From:** Tim Smith <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Friday, April 16, 2021 at 6:53 PM  
**To:** "steve.krauss" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, KPowell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Maria A Roat@omb" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Laura Stanton <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Sudha Venkateswaran <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "dpeek@google" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Melvin Brown@opm" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Adam Goldberg <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Kelly Morrison@usgt" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Whittaker, Brian (CFPB)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** RE: ACT-IAC Leadership Team Kick Off

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I'll echo that; I'm excited to work again on another great ELC!

Stay safe all!

Tim

---

Tim Smith

President | OnPoint – get ahead of IT™

Desk Ex 6 - (5 U.S.C. Sec [REDACTED]) | Cell Ex 6 - (5 U.S.C. Sec [REDACTED])

Ex 6 - (5 U.S.C. Sec 552(b)(6)) | <http://www.onpointcorp.com/>

[Click here to see my calendar](#)

---

From: Steve Krauss - Q1B Ex 6 - (5 U.S.C. Sec [REDACTED])

Sent: Friday, April 16, 2021 4:04 PM

To: KPowell Ex 6 - (5 U.S.C. Sec 552(b)(6))

Cc: Maria A Roat@omb Ex 6 - (5 U.S.C. Sec [REDACTED]); Laura Stanton Ex 6 - (5 U.S.C. Sec [REDACTED]); Sudha Venkateswaran

Ex 6 - (5 U.S.C. Sec 552(b)(6)); dpeek@google Ex 6 - (5 U.S.C. Sec [REDACTED]); Tim Smith

Ex 6 - (5 U.S.C. Sec 552(b)(6)); Melvin Brown@opm Ex 6 - (5 U.S.C. Sec [REDACTED]); Adam Goldberg

Ex 6 - (5 U.S.C. Sec 552(b)(6)); Kelly Morrison@usda Ex 6 - (5 U.S.C. Sec [REDACTED]); Whittaker, Brian (CFPB)

Ex 6 - (5 U.S.C. Sec [REDACTED])

Subject: Re: ACT-IAC Leadership Team Kick Off

Thanks Kisha ... I will be there! Looking forward to seeing and working with everyone ... this looks like a great team!

Thanks,

Steve

---

U.S. General Services Administration

Steve Krauss

HR-QSMO / NewPay Team

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

On Fri, Apr 16, 2021 at 4:01 PM Kisha Powell <Ex 6 - (5 U.S.C.  
Sec 552(b)(6))> wrote:

Hello -

Thank you, again, for agreeing to join the leadership team for Imagine Nation ELC 2021! We are going to have a Kick Off Meeting for our Extended Leadership Team on April 29 at 4:30pm. We hope that you can join us!

Kisha

Kisha Powell is inviting you to a scheduled ZoomGov meeting.

Topic: ELC Leadership Team Kick Off

Time: Apr 29, 2021 04:30 PM Eastern Time (US and Canada)

Join ZoomGov Meeting

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Meeting ID: Ex 6 - (5

Passcode: Ex 6 -

One tap mobile

Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (San Jose)

Ex 6 - (5 U.S.C. Sec 552(b)(6)) US (New York)

Dial by your location

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Ex 6 - (5 U.S.C.) US (San Jose)

Ex 6 - (5 U.S.C.) US

Meeting ID: Ex 6 - (5

Passcode: Ex 6 - (5

Find your local number: <https://www.zoomgov.com/join/918121222222>

## [EXTERNAL] Re: Stephanie <> Ailis

---

**From:** Ailis Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Cc:** "Grosser, Stephanie F. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 20 Apr 2021 15:56:37 -0400

Hello Stephanie,

It's great to meet you, and thanks Dad for connecting us (also moving you to BCC). I've heard about some of the incredibly interesting work you've done through USAID and on immigration, and it's really inspiring to see that kind of progress being made! I'd absolutely love to chat with you on Friday at 2 if that works. Thank you again for taking the time to connect with me, I really appreciate it!

Best,

Ailis Brown

School of Foreign Service

Georgetown University, Class of 2024

Ex 6 - (5 U.S.C. Sec [REDACTED]) Ex 6 - (5 U.S.C. Sec [REDACTED])

On Tue, Apr 20, 2021 at 3:24 PM Jason Brown <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Hi Stephanie,

I'd like to introduce you to my daughter Ailis (AY-lish), who is a freshman at Walsh SFS. She's had quite a year learning remotely as you can imagine, and has not had a ton of exposure to Georgetown alumni and faculty to help shape her thinking about the future. She is very interested in a career in public service and I think she would really benefit from connecting with you. Thanks for your offer to chat with her!

Cheers,

Jason



**Jason M Brown**

Strategic Cloud Advisor/Program Manager, Public Sector

Ex 6 - (5 U.S.C. Sec [REDACTED])  
552(b)(6))  
Ex 6 - (5 U.S.C. Sec [REDACTED])



## [EXTERNAL] Stephanie <> Ailis

---

**From:** Jason Brown <[REDACTED]>  
:  
**To:** "Grosser, Stephanie F. EOP/OMB" <[REDACTED]>, aab182@georgetown.edu <[REDACTED]>  
**Date:** Tue, 20 Apr 2021 15:24:30 -0400

Hi Stephanie,

I'd like to introduce you to my daughter Ailis (AY-lish), who is a freshman at Walsh SFS. She's had quite a year learning remotely as you can imagine, and has not had a ton of exposure to Georgetown alumni and faculty to help shape her thinking about the future. She is very interested in a career in public service and I think she would really benefit from connecting with you. Thanks for your offer to chat with her!

Cheers,  
Jason



**Jason M Brown**

Strategic Cloud Advisor/Program Manager, Public Sector

[REDACTED]  
[REDACTED]



## [EXTERNAL] Get started with Google Cloud

---

**From:** Google Cloud <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** "Robison, Nicholas A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Tue, 20 Apr 2021 06:43:46 -0400

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[http://services.google.com/fh/files/emails/ic\\_contact\\_support\\_24px.png](http://services.google.com/fh/files/emails/ic_contact_support_24px.png)< valign=middle w border=0 alt="" style="-ms-interpolation-mode:bicubic; height:auto; outline:none; text-decoration:none; vertical-align:middle;" height=auto>



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[https://services.google.com/fh/files/emails/new\\_google\\_gray.png](https://services.google.com/fh/files/emails/new_google_gray.png)< alt="Google Cloud" width=140 style="-ms-interpolation-mode:bicubic; outline:none; text-decoration:none;padding-top:13px; padding-bottom :10px">

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## [EXTERNAL] Re: Weekly Affirm Tag-up Calls

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**From:** "Yang, David" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
**To:** "Sardar, Sanjay" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Bill Rucker <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, 94bstowe@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Brian Bonacci <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, carol@potomacmanagementresources.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Frank Lancaster Jr. <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Khalid, Adnan" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Natalie Carey <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Rubino, Jaclyn" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Rebecca Royal <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rebeccaepsteinpmr@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Brittney Stowe <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Onelia Codrington <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wed, 21 Apr 2021 10:47:48 -0400

If we have a 3A HH next Thurs we can begin promoting too.

**From:** Sardar, Sanjay <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Sent:** Wednesday, April 21, 2021 10:12 AM

**To:** Bill Rucker <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; 94bstowe@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Brian Bonacci <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; carol@potomacmanagementresources.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Yang, David <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Frank Lancaster Jr. <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Khalid, Adnan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Natalie Carey <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Rubino, Jaclyn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Shila Cooch <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Rebecca Royal <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; rebeccaepsteinpmr@gmail.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Brittney Stowe <Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Onelia Codrington <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: Weekly Affirm Tag-up Calls

Spoke to Jacky. Venue and date good. Have to present it to board. July 29th and Mandarin. She is fine with in person given that we will have a COVID protection plan and will leverage Mandarin 's COVID practices.



Need 2 slides from each group and I will get a full presentation together to send her and board ASAP.

Target sponsorship 60k. I think we have 15 committed to date. So need to move on it.

Sanjay

Sent From SAIC

---

From: "Bill Rucker" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Date: Wednesday, April 21, 2021 at 9:29:14 AM  
To: "Sardar, Sanjay" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "94bstowe@gmail" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Brian Bonacci" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "carol@potomacmanagementresources" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Darryl Peek" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "davidyang@icf" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Frank Lancaster Jr." <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Khalid, Adnan" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Natalie Carey" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Rubino, Jaclyn" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: "Rebecca Royal" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "rebeccaepsteinpmr@gmail" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Brittney Stowe" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Onelia Codrington" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Subject: RE: Weekly Affirm Tag-up Calls

EXTERNAL EMAIL -- This message originates from outside of SAIC

We locked in on the date and venue yet ? next steps if no ? asking to get sponsorship specifics finalized and rolling

Regards,

Bill Rucker

President

m: +Ex 6 - (5 U.S.C. Sec 552(b)(6))

[>www.trustwavegovt.com<](http://www.trustwavegovt.com)

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-----Original Appointment-----

From: Sardar, Sanjay <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Sent: Friday, April 16, 2021 9:11 AM

To: 94bstowe@gmail.com (Ex 6 - (5 U.S.C. Sec [REDACTED])); Bill Rucker; Brian Bonacci; carol@potomacmanagementresources.com (Ex 6 - (5 U.S.C. Sec [REDACTED])); Darryl Peek; david.yang@icf.com (Ex 6 - (5 U.S.C. Sec [REDACTED])); Frank Lancaster, Jr.; Khalid, Adnan; Natalie Carey; Rubino, Jaclyn

Cc: Rebecca Royal; rebeccaepsteinpmr@gmail.com (Ex 6 - (5 U.S.C. Sec [REDACTED])); Brittney Stowe; Onelia Codrington

Subject: Canceled: Weekly Affirm Tag-up Calls

When: Friday, April 16, 2021 3:30 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where:

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5 U.S.C. Sec [REDACTED])

Importance: High

[EXTERNAL EMAIL] DO NOT CLICK links or attachments unless you recognize the sender and know the content is safe.

Cancelling - Site visits

Thanks everyone - I will get some more info out to you guys this weekend. We will keep this timeslot for a readout as we go forward. We want to make this event a huge success so appreciate everyone's willingness to join in.

Leads:

Sponsorships : Frank/Bill

Logistics: Brian/Brittney

Communications/Marketing: David/Adnan

Nominations/Awards : Darryl/Sanjay

We will have some Government folks on as well (currently targeting Jacky, Beth, Harrison, but will look for others as well)

Looking forward to making this a great event.

[>[https://www.zoomgov.com/static/94138/image/new/ZoomLogo\\_110\\_25.png](https://www.zoomgov.com/static/94138/image/new/ZoomLogo_110_25.png)<]<<https://saicwebconferencing.zoomgov.com/saml/login>>

Hi there,

Sanjay Sardar is inviting you to a scheduled ZoomGov meeting.

Join Zoom

Meeting< Ex 6 - (5 U.S.C. Sec 552(b)(6))  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

Phone one-tap:

US: Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

Meeting URL:

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5  
U.S.C. Sec 552(b)(6))

Meeting ID:

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

Passcode:

Ex 6 - (5  
U.S.C. Sec

Join by Telephone

For higher quality, dial a number based on your current location.

Dial:

US: Ex 6 - (5  
U.S.C. Sec or  
US: Ex 6 - (5  
U.S.C. Sec

Meeting ID:

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

International numbers Ex 6 - (5 U.S.C. Sec 552(b)(6))

Join by SAIC Video Conference Room

Dial by Touchpad or Remote: Ex 6 - (5 U.S.C. Sec  
552(b)(6))

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## [EXTERNAL] congrats and happy to have you in Gov!

---

**From:** Alexis Bonnell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** "Vinton, Merici EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Wed, 21 Apr 2021 09:42:57 -0400

Hi Merici,

I saw that you recently accepted a role in gov with OMB's USDS! It is so exciting to see other women in tech join government. I am a big fan of ADA's list, I wish we could have the same for USG women in tech!

I was with USAID for more than 10 years and my last role was as Chief Innovation Officer, I actually left public service a few months ago for a little while to join Google, as I wanted to refresh my technical depth. But I am always so jazzed to see great talent join public service, as I plan to return at some point as well.

I hope you find great reward with this role and would love to pick your brain about a few things I am excited about in terms of the tech Gov can use. I have a number of great women I would love to connect you with who are serving in gov if/when you get settled.

Best,  
Alexis

Alexis Bonnell  
Emerging Technology Evangelist Public Sector  
Google



## RE: [EXTERNAL] Meeting with Google Friday at 10am EST

---

**From:** "Dalessio, J. Alex EOP/OMB" <[REDACTED]>  
**To:** Lee Carosi Dunn [REDACTED]  
**Date:** Thu, 22 Apr 2021 19:16:16 -0400

Thanks for the flexibility, Lee. I appreciate it.

**From:** Lee Carosi Dunn [REDACTED]  
**Sent:** Thursday, April 22, 2021 7:13 PM  
**To:** Dalessio, J. Alex EOP/OMB <[REDACTED]>  
**Subject:** Re: [EXTERNAL] Meeting with Google Friday at 10am EST

Nope, that works great. I will kick it three weeks to May 14 -- all good. Calendar invite coming up.  
Lee

Lee Dunn

Google  
[REDACTED]  
[REDACTED]  
Android Mobile: [REDACTED]

On Thu, Apr 22, 2021 at 7:10 PM Dalessio, J. Alex EOP/OMB <[REDACTED]>  
wrote:

Hi Lee – let's push this out a week or two if it's ok with you. We're moving on the pilot but it's been slow (it didn't work off the bat). I've asked them if they would like support from google and will let you know when I hear back.

I've made significant progress on the strategy work, but can't share much until I've socialized it a bit more internally, which I'm doing tomorrow and over the next couple of weeks. With that in mind, I don't have much for tomorrow for us and could use the time.

Sorry for the late notice. It's been incredibly busy lately. Good things all around, but full days.

Let me know if you have any questions and thanks as always for checking in.

Cheers, Alex



**From:** Lee Carosi Dunn [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Thursday, April 22, 2021 5:39 PM  
**To:** Dalessio, J. Alex EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** [EXTERNAL] Meeting with Google Friday at 10am EST

Alex,

We have us down for 10am EST tomorrow and were going to discuss security, but can do whatever you think is best -- even just catch up on what you can share on the interoperability pilots, the RFI, etc. Thoughts?  
Lee

Lee Dunn  
Google  
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
Android Mobile [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

## **[EXTERNAL] Meeting with Google Friday at 10am EST**

---

**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec >  
**To:** "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec >  
**Date:** Thu, 22 Apr 2021 17:38:38 -0400

Alex,  
We have us down for 10am EST tomorrow and were going to discuss security, but can do whatever you think is best -- even just catch up on what you can share on the interoperability pilots, the RFI, etc.  
Thoughts?  
Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5

[EXTERNAL]

---

From evelyn britanica <Ex 6 - (5 U.S.C. Sec [REDACTED])>

:

To: ame|ponce@ey[REDACTED], ameesh|paleja@offerup[REDACTED], ammartin@deloitte[REDACTED],  
amunguia@apple[REDACTED], amy|nguyen@meraki[REDACTED], amymahoney@google[REDACTED],  
anastacia|wikstrom@nordstrom[REDACTED], "Viza, Andrea D. EOP/OMB"  
<Ex 6 - (5 U.S.C. Sec [REDACTED])>, andrea|hall@gd-ms[REDACTED], andrea|horn@sas[REDACTED],  
andrea|rodriguez@insightglobal[REDACTED], andrea|smith@warnerbros[REDACTED],  
andrew|gonzalez@jamcity[REDACTED], andrew|stgermain@reddit[REDACTED], andrew|tuchfeld@braze[REDACTED],  
andy@rixxo[REDACTED], angelica|sanchez@limeade[REDACTED], angie|hannam@rga[REDACTED],  
anita|lim@mythic-ai[REDACTED], anjna|mehta-singh@coalfire[REDACTED]

Date: Wed, 28 Apr 2021 20:35:35 -0400

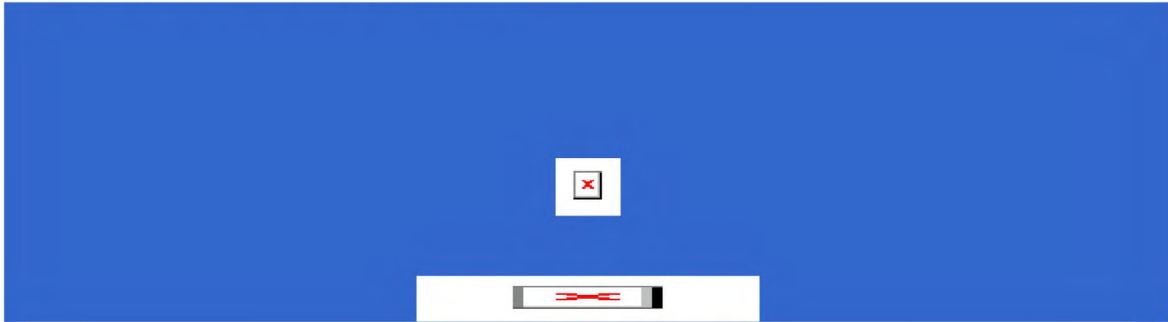
## [EXTERNAL] Class invitation: "COMPUTER STATICS 3"

---

**From:** Dragon King1540 (Classroom) <no-reply+064e542f@classroom.google.com>

**To:** "Litvin, Joseph EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Date:** Wed, 28 Apr 2021 12:03:33 -0400



Hello,

Dragon King1540 (Ex 6 - (5 U.S.C. Sec 552(b)(6))) invited you to the class [COMPUTER STATICS 3](#).



Dragon King1540

COMPUTER STATICS 3

[JOIN](#)

If you accept, your contact information will be shared with the class members and applications they authorize to use Classroom. [Learn more](#)

Forward to only those you trust. Anyone with this email may be able to accept the invitation.



Google LLC  
1600 Amphitheatre Pkwy  
Mountain View, CA 94043 USA

# [EXTERNAL] Read Ahead Documents for ELC Leadership Team Kick Off

**From:** Kisha Powell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, maria.roat@outlook.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, jbenett@adobe.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jonathan Benett <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Laura Stanton - QT <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, steve.krauss@gsa.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, svenkateswaran@collabralink.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, dpeek@google.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, timothy.smith@onpointcorp.com <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, melvin.brown@opm.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, adam.goldberg@fiscal.treasury.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, kelly.morrison@us.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Whittaker, Brian (CFPB)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Nancy Delanoche <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Leslie Barry <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, David Wennergren <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Mike Howell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Carol Miller <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Tom Scanlon <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Gillian Hunt <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Carly Fallin <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Colleen Kennedy <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Colin Larsen <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Wed, 28 Apr 2021 17:19:39 -0400  
**Attachments** Imagine Nation ELC 2021 Leadership Team Kick Off Final.pdf (497.04 kB); Imagine Nation ELC 2021 Roles and Responsibilities Final.pdf (135.7 kB); ELC History 1991 - Present.pdf (559.07 kB)

Hello!

We are looking forward to the ELC 2021 Leadership Team Kick Off tomorrow! Here are a few documents for you to read ahead. Attached you will find:

- The Kick Off Agenda – including the list of ELC Leads
- The Roles and Responsibilities document
- The History of ELC themes

Please join us via Zoom:

Topic: ELC Leadership Team Kick Off  
Time: Apr 29, 2021 04:30 PM Eastern Time (US and Canada)

Join ZoomGov Meeting

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Meeting ID: Ex 6 - (5

Passcode: Ex 6 -

One tap mobile

Ex 6 - (5 U.S.C. Sec 552(b)(6))

US (San Jose)

Ex 6 - (5 U.S.C. Sec 552(b)(6))

US (New York)

"See" you tomorrow!

Kisha

\*\*\*\*\*

*Kisha Powell, CMP*

*Senior Director, Events and Marketing*

American Council for Technology and Industry Advisory Council

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5 U.S.C. Sec 552(b)(6))

(o)







**Imagine Nation ELC 2021  
Extended Leadership Team Kick Off Agenda  
April 29, 2021  
4:00 pm – 5:00 PM**

**1. Welcome!**

**2. Introductions**

**3. Roles and Responsibilities**

- Different Lead Areas
- Volunteers (Selection, etc.)

**4. Overall Conference Theme Discussion**

- Review of past themes
- Top Three Discussion

**5. Overview of 2021 Conference Content**

- Potential Theme Topics
- Potential Plenary Topics

**6. Hybrid Conference – What will it look like?**

- Conference Dates: November 7 – 9, 2021
- On-site: Hershey Lodge, Hershey, Pennsylvania

**7. Conference Timeline**

**7. Closing**

- Next Steps
  - Next Meeting
- Call for Volunteers Open

## **Conference Leadership Team**

Government Chair: Maria Roat

Industry Chair: Jonathan Benett

Government Vice-Chair: Laura Stanton

Government Vice-Chair: Steve Krauss

Industry Vice-Chair: Sudha Venkateswaran

Industry Vice-Chair: Darryl Peek

Plenary Government Lead: Melvin Brown

Plenary Industry Lead: Tim Smith

Themes Lead Government: Adam Goldberg

Themes Lead Government: TBD

Themes Lead Industry: Kelly Morrison

Themes Lead Industry: Brian Whittaker



## **Imagine Nation ELC Planning Committee Objectives, Roles, and Responsibilities**

The success of Imagine Nation ELC will largely be based on the leadership, contribution and hard work of the conference volunteers. These volunteers, supporting a variety of roles, will work together to set the strategic vision and direction of the conference and ensure that Imagine Nation ELC has the right content, speakers and attendees.

**Champions\*:** The Champions for Imagine Nation ELC will facilitate the relationships necessary to bring the right speakers and attendees to the conference. Champions, who are very senior and known individuals across industry and government will work with the conference Chairs to set the strategic vision and direction of the conference. Their greatest impact will be in engaging senior government and industry leaders to speak at the conference, encourage senior leaders to attend/participate in the conference, expand support of the conference and provide insights on what government and industry want to see at, and take away from, the conference.

**Chairs\*:** The Chairs for Imagine Nation ELC will set the strategic direction for the conference, working with the ACT and IAC Executive Committees and staff. The Chairs will work very closely with the Champions and ACT-IAC senior leadership and will serve as the industry and government “liaisons” to the ACT-IAC Senior Director of Events and Marketing. They are responsible for the success of the conference; developing the conference vision, themes and objectives; ensuring the conference is aligned with the ACT-IAC strategic plan, top government priorities (e.g., the President’s Management Agenda, etc.), the vision for other ACT-IAC major events. They are also responsible for ensuring the event operates within budget. The conference Chairs will be responsible for putting in place the planning committee for the conference, to include appointing Vice Chairs. The Chairs will also brief, and receive input from, the ACT and IAC Executive Committees. Often, the Chairs of Imagine Nation ELC will have been Vice Chairs the previous year.

**Vice Chairs\*:** The Vice Chairs for Imagine Nation ELC will lead the strategic, day-to-day, execution of planning the conference. Working very closely with the conference Chairs, the Vice Chairs will execute on the conference vision, themes and objectives; ensuring that the conference has a strong agenda with leading-edge keynotes, sessions, seminars and content. The Vice Chairs will ensure strong documentation of the schedule, policies, procedures and content of the conference. The Vice Chairs will lead a variety of weekly and bi-weekly meetings focused on the conference details. The Vice Chairs will be responsible for putting in place the Area Leads who will execute in planning the agenda and content for the conference. Often the Vice Chairs for Imagine Nation ELC will have been Area Leads the previous year.

**Themes & Threads Leads\*:** The topics addressed at Imagine Nation ELC cover a range of themes, subjects and competencies and critical to the success of ELC is the ability to recognize these themes and “thread” them across variety sessions, seminars



and discussions. The four-person Themes & Threads Leads will ensure the coordination of topics and enable attendees to easily access topics and delivery methods that meet their learning needs

**Area Leads\*:** Reporting to the Vice Chairs will be Area Leads that are responsible for planning, coordinating and ensuring execution of individuals' components of the conference. These Leads will be required to manage all components of their Area and attend weekly and bi-weekly events. Area Leads may include, but are not limited to, Plenary, Sessions, Outreach, Marketing, etc.

**Committee Volunteers\*:** Participate in Imagine Nation ELC planning committee activities through one of the areas. Ensure the content is sound, appropriate, accurate, and value based.

*\*Each role is also responsible in assisting in the promotion of the event.*

### **ACT-IAC Staff Roles**

#### **ACT-IAC Senior Director of Events and Marketing, Kisha Powell**

The Senior Director has the overall responsibility for the planning, budgeting, and overall management of Imagine Nation ELC, to include: ACT-IAC liaison for all conference leads; the conference budget; planning and processing; managing the agenda and other conference documents; etc. The Senior Director also manages relationships with all logistical partnerships, including vendors, ACT-IAC staff, and the planning committee.

#### **Marketing and Public Relations**

##### **– ACT-IAC Director of Marketing and Events, Colleen Kennedy**

- Participate in ELC planning committee activities.
- Create content for social media channels.
- Review content for the website, emails, and any printed documents.
- Create marketing collateral for the event.
- Lead any Marketing volunteers from the planning committee in marketing efforts.

#### **Sponsorships**

##### **- ACT-IAC Senior Director of Corporate Development, Carol Miller**

- Partners with and coordinates all solicitation of conference sponsorship with the ACT-IAC Sponsorship Manager
- Develops a sponsorship strategy and target list of potential sponsors in order to meet budget goals
- Liaison to corporate sponsors, provide value to sponsors for their monetary involvement, a year-long commitment
- Manage/coordinate in-kind contributions
- Coordinates sales of Partner Pavilion and Tech Know Showcase spaces



## Executive Leadership Conference & Imagine Nation ELC History

### 1991-Present

Year	Date	Theme	Chairs	Location
1991	November 17-19	Information Technology Acquisition: Improving the Partnership Between Government and Industry	Izzy Feldman	Omni Hotel, Charlottesville, Virginia
1992	October 25-27	Improving the Partnership Between Government and Industry	Larry Den	Omni Hotel, Charlottesville, Virginia
1993	December 5-7	Reinventing the Partnership: A New Paradigm for Government/Industry Cooperation	Larry Den, Don Arnold, George Bernstein	Omni Hotel, Charlottesville, Virginia
1994	October 30 – November 1	The Government-Industry Reinvention Partnership: Information Technology, The Critical Foundation	Don Arnold, Marty Wagner	Richmond Marriott, Richmond, Virginia
1995	October 22-24	Realizing the Partnership Between Government and Industry	Jim Obendorfer, Steve Kelman	Richmond Marriott, Richmond, Virginia
1996	October 8-10	Strengthening the Partnership	Jim Obendorfer, Steve Kelman	Richmond Marriott, Richmond, Virginia
1997	October 5-7	Government Industry Partnership: Making IT Work	Bob Golas, Bob Woods	Richmond Marriott, Richmond, Virginia
1998	October 4-6	Government/Industry Partnership Solutions for the 21 <sup>st</sup> Century	Pat Ways, Mark Boster	Richmond Marriott, Richmond, Virginia
1999	October 3-5	Power in Partnership	Deirdre Murray, Anne Reed	Richmond Marriott, Richmond, Virginia
2000	October 1-3	Alliance for Success	Dave Borland, Harold, Bob Woods	Richmond Marriott, Richmond, Virginia
2001	October 14-16	Transforming to a .gov World	Sara DeCarlo, Bob Dickerson	Hershey Lodge, Hershey, Pennsylvania

Year	Date	Theme	Chairs	Location
2002	November 3-5	America's Knowledge, America's Strength: New Power Through Information Sharing	Ellen Glover, John Johnson	Hershey Lodge, Hershey, Pennsylvania
2003	October 19-21	Connecting the Dots: Collaborating for Breakthrough Performances	Tim Long, Dave Wennergren	Hershey Lodge, Hershey, Pennsylvania
2004	October 24-26	IT and Business Results: The New Reality	Donna Morea, Bob Suda	Hershey Lodge, Hershey, Pennsylvania
2005	October 30 – November 1	Leading Transformations: Striking the Balance Between People, Process and Technology	Wayne Davis, Ira Hobbs	Hershey Lodge, Hershey, Pennsylvania
2006	October 29-31	Measuring Results: Dialogue for Success	Jim Beaupre, Karen Evens	The Williamsburg Lodge, Williamsburg, Virginia
2007	October 21-23	Leveraging the Perfect Storm for Government Success	Cindy Kendall, Jim Williams	The Williamsburg Lodge, Williamsburg, Virginia
2008	October 26-28	Unifying the IT Community and Driving Dialogue	Anne Altman, Bob Howard	The Williamsburg Lodge, Williamsburg, Virginia
2009	October 24-26	A New Era of Innovation	Lisa Schlosser, Diana Gowen	The Williamsburg Lodge, Williamsburg, Virginia
2010	October 24-25	Driving Transformation	Kathy Conrad, Dave McClure	The Williamsburg Lodge, Williamsburg, Virginia
2011	October 23-25	Architecting the Future through Innovation, Mobility and Trust	Lee Holcomb, Chris Smith	The Williamsburg Lodge, Williamsburg, Virginia
2012	October 28-30	Charting a Course	Casey Coleman, Ted Davies	The Williamsburg Lodge, Williamsburg, Virginia
2013	October 27-29	Driving Results in a 21st Century Government – Leveraging New Technologies and Data for Mission Success	Margie Graves, Paul Strasser	The Williamsburg Lodge, Williamsburg, Virginia
2014	October 26-28	Leadership and Innovation in Radically Changing Times	Adrian Gardner, Kathy Cowles	The Williamsburg Lodge, Williamsburg, Virginia
2015	October 25-27	Government 2020: Imagine the Possibilities	Steve Cooper, Tony Bardo	The Williamsburg Lodge, Williamsburg, Virginia
2016	October 23-25	#ChangeAgents: Delivering Results Differently	David Bray, Teresa Bozzelli	The Williamsburg Lodge, Williamsburg, Virginia



Year	Date	Theme	Chairs	Location
2017	October 29-31	Mission Possible	Renee Wynn, Ted Davies and Casey Coleman	The Williamsburg Lodge, Williamsburg, Virginia
<b>IMAGINE NATION ELC</b>				
2018	October 14 -17	Innovating for Mission Delivery	Lesley Field and Tony Scott	Philadelphia Convention Center, PA
2019	October 20 – 23	Driving Impact! Innovation Through Government and Industry Collaboration	Suzette Kent and Teresa Carlson	Philadelphia Convention Center, PA
2020	October 26 - 29	Mission Resiliency: Technology, Culture, & Agility	Maria Roat, Bill Zielinski, and Tim Smith	Virtual
2021	November 7 – 9	TBD	Maria Roat and Jonathan Benett	Hershey Lodge, Hershey, Pennsylvania and Virtual



## EN contacts in non-adopter states

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** zae@google.com <Ex 6 - (5)>, marsden@apple.com <Ex 6 - (5)>  
**Date:** Thu, 29 Apr 2021 10:46:04 -0400

Zach & Randy,

Nice to see you all on Zoom yesterday. We're

Greg

## EN contacts in non-adopter states

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**To:** zae@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))] rmarshden@apple [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Thu, 29 Apr 2021 10:49:04 -0400

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**Date:** Thu, 29 Apr 2021 10:47:04 -0400

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## Re: [EXTERNAL] EN contacts in non-adopter states

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**From:** "Novick, Greg EOP" <[REDACTED]>  
**To:** Zach Eddinger <[REDACTED]>  
**Cc:** Randy Marsden <[REDACTED]> Christopher Tan <[REDACTED]>  
**Date:** Thu, 29 Apr 2021 15:20:40 -0400

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Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
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**Cc:** Randy Marsden [Ex 6 - (5 U.S.C. Sec 552(b)(6))], Christopher Tan [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
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Ex 6 - (5 U.S.C.  
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**To:** Zach Eddinger <[REDACTED]>  
**Cc:** Randy Marsden <[REDACTED]>, Christopher Tan <[REDACTED]>  
**Date:** Thu, 29 Apr 2021 13:22:00 -0400

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec 552(b)(6))



## EN contacts in non-adopter states

---

**From:** "Novick, Greg EOP" <[REDACTED]>  
**To:** zae@google.com, [REDACTED], marsden@apple.com, [REDACTED]  
**Date:** Thu, 29 Apr 2021 10:49:50 -0400

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:

To: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

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Date: Thu, 29 Apr 2021 14:57:10 -0400

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Zach Eddinger | BizOps Associate |

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

# [EXTERNAL] You have a new Google account for CENTERS FOR MEDICARE AND MEDICAID SERVICES

---

**From:** The Google Workspace Team Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** "Novick, Gregory B. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Thu, 29 Apr 2021 12:13:19 -0400

<https://storage.googleapis.com/support-kms-prod/GaOvCILdIVxiDUB6sr9FETwxw9I7ykkXR85style=-ms-interpolation-mode:bicubic;clear:both;display:block;margin-top:24px;max-height:30px;max-width:100%;text-decoration:none;width:auto>

## Welcome to your new Google Account for CENTER AND MEDICAID SERVICES

Hello ,

You have a new Google Account with the CENTERS FOR MEDICARE AND MEDICAID SERVICES.

Sign in to your Google Account to access the Google services your organization provides. If your organization uses Google services, you may have access to business-grade versions of Google Drive, Gmail, and other Google services with your team.

Your username: greg.novick@pilot.cms.gov

Password: Click **Sign in** below to set your password and sign in. To keep your account secure, we

[https://support.google.com/accounts/answer/7521867?utm\\_source=9005751&utm\\_medium=email&utm\\_campaign=welcome-to-your-new-google-account](https://support.google.com/accounts/answer/7521867?utm_source=9005751&utm_medium=email&utm_campaign=welcome-to-your-new-google-account)

[https://accounts.google.com/RP?c=CO\\_lterqzfe0URDkxtW1qYra6nk&uc=ac&hl=en&continue=https://support.google.com/accounts/answer/7521867?utm\\_source=9005751&utm\\_medium=email&utm\\_campaign=welcome-to-your-new-google-account](https://accounts.google.com/RP?c=CO_lterqzfe0URDkxtW1qYra6nk&uc=ac&hl=en&continue=https://support.google.com/accounts/answer/7521867?utm_source=9005751&utm_medium=email&utm_campaign=welcome-to-your-new-google-account)

For your security, the reset password link expires after 48 hours. After that, please contact your IT administrator for assistance.  
[https://support.google.com/a/answer/6208960?utm\\_source=9005751&utm\\_medium=email&utm\\_campaign=welcome-to-your-new-google-account](https://support.google.com/a/answer/6208960?utm_source=9005751&utm_medium=email&utm_campaign=welcome-to-your-new-google-account)

Regards,  
The Google Workspace Team

© 2021 Google LLC 1600 Amphitheatre Parkway, Mountain View, CA 94043

OMB\_000019062

## [EXTERNAL] Re: EN contacts in non-adopter states

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(h)(6))>  
:  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(h)(6))>  
**Cc:** "Novick, Gregory B. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(h)(6))>, Christopher Tan <Ex 6 - (5 U.S.C. Sec 552(h)(6))>  
**Date:** Thu, 29 Apr 2021 15:18:22 -0400

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Ex 6 - (5 U.S.C.  
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Sec 552(b)(6))



# [EXTERNAL] Re: UPDATED AGENDA: Apple + Google Exposure Notifications/EN Express Meeting

---

**From:** Zach Eddinger <[REDACTED]>  
**To:** "Espinoza, Celeste (CDC/OCOO/OD)" <[REDACTED]>  
**Cc:** Elizabeth Dickinson <[REDACTED]>, Steph Hannon <[REDACTED]>  
<hannon@google.com>, Jan Antonaros <[REDACTED]>, Myoung Cha <[REDACTED]>  
<[REDACTED]>, Karen DeSalvo <[REDACTED]>, [REDACTED] <[REDACTED]>  
<marsden@apple.com>, Jason Lundgaard <[REDACTED]>, "Novick, Gregory B. EOP/OMB" <[REDACTED]>, Mike Helmick <[REDACTED]>  
<[REDACTED]>, Sarah Tuneberg <[REDACTED]>, Mike McConnell <[REDACTED]>  
<[REDACTED]>, Kathryn Rough <[REDACTED]>, "Finklea, Lauren (CDC/DDNID/NCEH/DEHSP)" <[REDACTED]>  
<[REDACTED]>, Jody McLean <[REDACTED]>, "Sizemore, Erin (CDC/DDPHSS/NCHS/DHNS)" <[REDACTED]>  
<[REDACTED]>, "Braun, Paula A. (CDC/DDPHSS/OD)" <[REDACTED]>  
<[REDACTED]>, "Judd, Michael (CDC/DDID/NCEZID/DFWED)" <vuj4@cdc.gov>, "Thomas, Kevin (CDC/OCOO/OD)" <[REDACTED]>  
<[REDACTED]>, "Eskew, Jonathan (CMS/OA)" <[REDACTED]>  
<[REDACTED]>, "Liu, James (CDC/OCOO/OD)" <[REDACTED]>  
<[REDACTED]>, "Gleason, Amy M. EOP/OMB" <[REDACTED]>, "Gleason, Amy (CDC/OCOO/OD)" <[REDACTED]>  
<[REDACTED]>, "Gleason, Amy (CMS/OA)" <[REDACTED]>  
<[REDACTED]>, Powell, Linnea (CMS/CCSQ)" <[REDACTED]>  
<[REDACTED]>, Powell, Linnea (CDC/OCOO/OD)" <[REDACTED]>  
<[REDACTED]>, "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>

**Date:** Fri, 30 Apr 2021 19:29:20 -0400

**Attachments** v\_share Apple\_Google briefing for CDC (4\_28).pdf (240.85 kB)

:

Hi all,

Great to see some familiar faces & meet some new ones yesterday! Sharing out the slides in case they're helpful.

Looking forward to catching up again on Monday, please let us know if there's anything specific you would like to cover & any additional questions you may have coming out of this week!

Best,  
Zach

On Tue, Apr 27, 2021 at 3:16 PM Espinoza, Celeste (CDC/OCOO/OD) <[qud7@cdc.gov](mailto:qud7@cdc.gov)> wrote:

In order to facilitate a productive meeting, I am sending on this rough agenda to guide the conversation, as well as help you prepare any comments that you think might be pertinent.

For introductions, I will be introducing from the USDS side, and Mike Judd will be introducing our sibling team members from the CDC side. If you all would like to do the same to conserve time for introductions that would be great.

1. Intros (5 min)
2. Engagement with the states
  - a. Which states are you currently speaking to, and what does leadership look like (executive branch, public health, mix)?
  - b. What are plans for future outreach? Plans for supporting this work in the future?
  - c. What have been the most notable facilitators to a successful EN engagement?  
What barriers exist that impede rollout at a state and national level?
3. Envisioning the future of EN
  - a. How do you envision EN as a strategy for public health?
  - b. What opportunities do you see for the future? What would you need to go from opportunity to reality?

If anyone can stay later than the 60 minutes for follow up questions, that would be wonderful. We will follow up via email or another more targeted meeting for any items that require follow-up.

We look forward to speaking with you tomorrow.

Best,  
celeste espinoza

=====

Elizabeth,

Saving this time per your request and also looping back in Myoung + Team, as I had originally reached out to the separately. I've set this for an hour, but it would be fantastic if we could get 90 minutes. I know everyone is super pressed with work though and we're very appreciative for any time you can give us.

The details for Zoom are attached below.

Myoung and Randy, does this time work for you all? Is there an alternate time(s) that you might float back that could work better?

Thanks everyone and have a great weekend,  
celeste espinoza

**From:** Elizabeth Dickinson <[edickinson@google.com](mailto:edickinson@google.com)>  
**Sent:** Friday, April 23, 2021 8:56:23 PM  
**To:** Espinoza, Celeste (CDC/OCOO/OD) <[qud7@cdc.gov](mailto:qud7@cdc.gov)>  
**Cc:** Steph Hannon <[hannon@google.com](mailto:hannon@google.com)>; Jan Antonaros <[jantonaros@google.com](mailto:jantonaros@google.com)>  
**Subject:** Re: 4/28 Exposure Notifications/EN Express Meeting with Google team

Hello Celeste,  
Please hold 12:30 pm PT on Wednesday, April 28th for this meeting. I may not hear back from a couple of the Google participants until Monday since they are out of the office today. Please let me know if you have had a chance to contact Randy Marsden and Myoung Cha at Apple.  
Many thanks,  
Elizabeth

On Fri, Apr 23, 2021 at 10:32 AM Elizabeth Dickinson <[edickinson@google.com](mailto:edickinson@google.com)> wrote:  
Thank you, Celeste. I am checking schedules on our end and will be back in touch shortly.  
Elizabeth

On Fri, Apr 23, 2021 at 10:03 AM Espinoza, Celeste (CDC/OCOO/OD) <[qud7@cdc.gov](mailto:qud7@cdc.gov)> wrote:

Thanks for following up with us, Elizabeth!

Our team is most available on Wednesday for a remote meeting at 830AM to 1000AM PST, 12:30PM to 2:00PM PST. We are anticipating around 60 minutes, more given the team's availability.

Agenda would cover the following topics:

- Decision making around EN as a mitigation effort with the state of California and in general, as a technology company
- Definitions of success for both technical implementation and public health
- Facilitators and barriers to wider adoption
- Security and privacy considerations; the perception of these within wider adoption

- Opportunities in wider distribution in our federated public health model

Thank you again for pulling this together. We look forward to meeting with you all soon.

Best,

cme

Celeste Espinoza

[\(202\) 881-7665](tel:(202)881-7665)

USDS/CDC PRIME Data Automation

**From:** Elizabeth Dickinson <[edickinson@google.com](mailto:edickinson@google.com)>

**Sent:** Friday, April 23, 2021 12:26 PM

**To:** Espinoza, Celeste (CDC/OCOO/OD) <[qud7@cdc.gov](mailto:qud7@cdc.gov)>

**Cc:** Steph Hannon <[hannon@google.com](mailto:hannon@google.com)>; Jan Antonaros <[jantonaros@google.com](mailto:jantonaros@google.com)>

**Subject:** 4/28 Exposure Notifications/EN Express Meeting with Google team

Hello Celeste,

I am following up on the email you sent Steph Hannon regarding scheduling a meeting to discuss Exposure Notifications/EN Express on Wednesday, April 28th. Please let me know a couple of times which would be convenient for your team to meet, as well as the topics you are most interested in covering in the meeting.

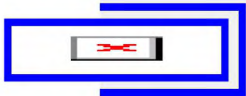
Many thanks,

Elizabeth

--

---

Elizabeth M. Dickinson | Assistant to Sean Quinlan and Steph Hannon | [650-450-3435](tel:650-450-3435)



are,

ste Espinoza is inviting you to a scheduled Zoom meeting.



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## in Zoom Meeting

tap mobile: US: [+16692545252,,1610884680#,,, \\*47411439#](#) or  
[+16692161590,,1610884680#,,, \\*47411439#](#)

ing URL: <https://cdc.zoomgov.com/j/1610884680?pwd=Y042UnlZUWgzTXFtMm5oUys4UjNMc09&=addon<>

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code: A@4H+3ns

### **by Telephone**

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US: [+1 669 254 5252](#) or [+1 669 216 1590](#) or [+1 551 285 1373](#) or [+1 646 828 7666](#)

ing ID: 161 088 4680

code: 47411439

ational numbers

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Zach Eddinger | BizOps Associate | [zae@google.com](mailto:zae@google.com)

## Re: [EXTERNAL] EN contacts in non-adopter states

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Christopher Tan <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 30 Apr 2021 22:19:57 -0400

Thanks Zach & team. Very much appreciated.

Greg

On Apr 30, 2021, at 5:27 PM, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hey Greg,

I'll have to follow up with a GA contact - I have a note out to our govt affairs team making sure that the contact is still the right one.

On the "half-way" states -- I've added some contacts below! Let me know if it would be helpful for us to send an intro note to any of them or if the USDS/CDC team would just like to reach out directly.

- Oregon (Kristi Ivers <Ex 6 - (5 U.S.C. Sec 552(b)(6))>)
- West Virginia ( David P Wendell <Ex 6 - (5 U.S.C. Sec 552(b)(6))> )
- Oklahoma (Bill Kerr <Ex 6 - (5 U.S.C. Sec 552(b)(6))> Travis Kirkpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))> Napoleon Arunachalam <Ex 6 - (5 U.S.C. Sec 552(b)(6))> )
- Nebraska (Lori Snyder <Ex 6 - (5 U.S.C. Sec 552(b)(6))>)

Best,  
Zach

On Thu, Apr 29, 2021 at 12:22 PM Novick, Gregory B. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Zach,

Thanks for the WV contact. We are still interested to connect with TN and GA (if they weren't receptive even to an initial conversation that's good to know, too). Regarding "half-way" states that showed interest but then deprioritized EN implementation, that would be helpful! Thanks again,  
Greg

On Apr 29, 2021, at 12:18 PM, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Sorry to keep piling on Greg :)

The other thing I'll add -- we definitely have experience with some states getting halfway into figuring this out and then stopping. We could probably dig up 5 states & contacts of places that thought about it, actually did some work in starting to move forward with EN, and then stopped. Let me know if you think that's a helpful subset to talk with.

Best,  
Zach

On Thu, Apr 29, 2021 at 11:57 AM Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:  
+Chris (who can speak to non-adopting states)

I think the big ones are Texas, Florida, and Ohio. Chris may have contacts for those.

I think the general feedback from Texas and Florida is the political leadership had no interest in supporting - even if the public health authority may have.

-Randy

On Apr 29, 2021, at 6:27 AM, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hey Greg! Good to see you yesterday as well. Congrats on the new gig!

We may have had a contact in GA (I believe Chris Tan is checking with some folks on the Apple side). None that I know of in TN.

In WV, our main POC has been David Wendell <Ex 6 - (5 U.S.C. Sec 552(b)(6))> - he was supposed to be the lead for the EN efforts and was the person with whom our team had worked most closely.

Best,  
Zach

On Thu, Apr 29, 2021 at 7:49 AM Novick, Gregory B. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:



Zach & Randy,

Nice to see you all on Zoom yesterday. As of Monday, I've joined USDS and am helping with our discovery sprint regarding EN adoption.

We're interested in speaking to some more of the non-adopter states to better understand the challenges they've faced. Do you have contacts who have been a part of the discussions around EN adoption in West Virginia, Georgia, and/or Tennessee? We're happy to reach out, we're just having trouble finding the right contacts within these states' governments/PHAs.

Thanks in advance!

Greg

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

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Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

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Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

## [EXTERNAL] Where automation magic happens!

---

**From:** Sarah Tuneberg [REDACTED]  
**To:** "Espinoza, Celeste (CDC/OCOO/OD)" [REDACTED], amy.gleason@cms.hhs.gov,  
"Gleason, Amy M. EOP/OMB" [REDACTED], "Sizemore, Erin  
(CDC/OCOO/OCIO/DSO)" [REDACTED], "Novick, Gregory B. EOP/OMB"  
[REDACTED], "McLean, Jody (CDC/DDPHSS/NCHS/DHNS)"  
[REDACTED], jonathan.eskew@cms.hhs.gov, linne [REDACTED]  
"Finklea, Lauren (CDC/DDNID/NCEH/DEHSP)" [REDACTED], Mechenbier, Maya  
U. EOP/OMB" [REDACTED], "Braun, Paula A.  
(CDC/DDPHSS/OD)" [REDACTED], qom8@cdc [REDACTED], qpu0@cdc [REDACTED]  
qqf6@cdc [REDACTED], qrl3@cdc [REDACTED], "Judd, Michael (CDC/DDID/NCEZID/DFWED)"  
[REDACTED]  
**Date:** Fri, 30 Apr 2021 17:09:08 -0400  
**Attachments** Automation & EN.pdf (105.26 kB)  
:

Hello!

Thank you so much for the conversation earlier. It was a pleasure to speak with you all. I appreciate your thoughtful questions and the time you're giving to EN.

See the attached diagram regarding where automation can happen. The paths are not mutually exclusive. The faster we can get people codes (or keys, same thing) after their positive diagnosis, the more effective the service is at mitigating COVID transmission.

Let me know if you have any questions. And have a great weekend.

--

Sarah Tuneberg

US Exposure Notification Advocate

[REDACTED]

## YouTube question

---

**From:** "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Fri, 30 Apr 2021 13:47:43 -0400

Hi Lee,

This is a bit of a random Friday question, but do you know who on the Google side manages federal contracts for YouTube? An agency CIO reached out to me about a content issue and asked if I could help. He has tried the help desk but was not successful.

Thoughts? I hope this finds you well.

Best, Alex

--

**J. Alex Dalessio**  
**Presidential Innovation Fellow | OFCIO**  
Office of Management and Budget  
Executive Office of the President  
P: Ex 6 - (5 [REDACTED])  
E: Ex 6 - (5 U.S.C. Sec [REDACTED])

## [EXTERNAL] Re: YouTube question

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**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(a)(5)(C))>  
**To:** "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(5)(C))>  
**Date:** Fri, 30 Apr 2021 13:51:23 -0400

Feel free to send them my way and I can assist. I used to work on YouTube so can help find answer or contact. (Can't assure you they will like the answer, but I can help get an answer!).

Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(a)(5)(C))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(a)(5)(C))

On Fri, Apr 30, 2021 at 1:47 PM Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(a)(5)(C))> wrote:

Hi Lee,

This is a bit of a random Friday question, but do you know who on the Google side manages federal contracts for YouTube? An agency CIO reached out to me about a content issue and asked if I could help. He has tried the help desk but was not successful.

Thoughts? I hope this finds you well.

Best, Alex

--

J. Alex Dalessio

Presidential Innovation Fellow | OFCIO

Office of Management and Budget

Executive Office of the President

P: Ex 6 - (5 U.S.C. Sec 552(a)(5)(C))

E: Ex 6 - (5 U.S.C. Sec 552(a)(5)(C))

## RE: YouTube inquiry

---

**From:** "Dalessio, J. Alex EOP/OMB" <[REDACTED]>  
**To:** doj@abmc.gov, Lee Carosi Dunn <[REDACTED]>  
**Cc:** J Alex Dalessio - QUAC <[REDACTED]>  
**Date:** Fri, 30 Apr 2021 15:45:39 -0400

Hi Joseph, Lee –

As discussed with each of you, I'm sending out the introduction.

Lee – Thanks for your attention. Joseph is the Deputy CIO for the American Battle Monuments Commission. His question re: YouTube is below. If you can help him address this issue, that would be great.

Joseph – Lee is the Director for Cloud Policy in NA at google, but had a former role at YouTube.

Let me know how it goes and if you need anything additional from me.

Cheers, Alex

----- Forwarded message -----

**From:** Joseph Do <[REDACTED]>  
**Date:** Fri, Apr 30, 2021 at 12:52 PM  
**Subject:** Hi Alex, do you know any Youtube Fed Account manager?  
**To:** J Alex Dalessio - QUAC <[REDACTED]>

Hi Alex,

We thought you might be on of the best sources to ask - We have questions about our official agency history and educational contents being miscategorized and are seeking some top down assistance as Youtube's support desk is not the proper source. Thanks for any tips you can share.

**Joseph Do**  
Deputy Chief Information Officer  
American Battle Monuments Commission  
2300 Clarendon Boulevard Ste 500 | Arlington VA 22201-3367  
Office [REDACTED]

[>www.abmc.gov<](http://www.abmc.gov) | [Join us on Facebook](#)

--

J. Alex Dalessio

Technology Transformation Service | GSA

Ex 6 - (5 [REDACTED]) | Ex 6 - (5 U.S.C. Sec [REDACTED]) y



## [EXTERNAL] Your April Search performance for ><https://collegescorecard.ed.gov/><

**From:** Google Search Console Team <Ex 6 - (5 U.S.C. Sec >  
**To:** "Nesting, David M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec >  
**Date:** Sun, 02 May 2021 17:11:25 -0400

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/sc\\_logo\\_lockup-color.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/sc_logo_lockup-color.png)  
style=" display: block; height: 20px; margin: 0 auto; padding-bottom: 50px; width: 187px;">

### Your April performance on Google Search

<https://www.google.com/s2/favicons?sz=32&domain=https://collegescorecard.ed.gov/>< style=" height: 24px; margin-top: 14px; width: 24px;">  
><https://collegescorecard.ed.gov/><

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/clicks\\_icon.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/clicks_icon.png)< style=" border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #4285f4;">

**21.9K**

Clicks (web)

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/impressions\\_icon.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/impressions_icon.png)< style=" border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #34a853;">

**2.92M**

Impressions (web)

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/content\\_flag.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/content_flag.png)< style=" border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #e8f0fe; margin: 4px auto 6px;">

### Your content achievements



### Top growing pages

Compared to previous month

Page	Clicks (web)
> <a href="https://collegescorecard.ed.gov/search/">https://collegescorecard.ed.gov/search/</a> <	+111
> <a href="https://collegescorecard.ed.gov/school/">https://collegescorecard.ed.gov/school/</a> <	+56
> <a href="https://collegescorecard.ed.gov/compare/">https://collegescorecard.ed.gov/compare/</a> <	+40

### Top performing pages

Page	Clicks (web)
> <a href="https://collegescorecard.ed.gov/">https://collegescorecard.ed.gov/</a> <	13.4K
> <a href="https://collegescorecard.ed.gov/data/">https://collegescorecard.ed.gov/data/</a> <	1.13K
> <a href="https://collegescorecard.ed.gov/school/">https://collegescorecard.ed.gov/school/</a> <	432
<a href="https://notifications.google.com/g/p/AD-FnEyjdhLQRO9X-dP25YIvucFSR7eUO-C1UzbDfZSz-PbyZNdDvp1n3DnxlKHgFVppD6xbyvr2Bg3Y_d9M-LvppM5kpWlmilAzR6QP_QuUFLGjsThKu7xuhDpV_h0OwYdy8J5NAQSirhnT02SI4GBjN-Fm8E8Ad1qELgQVOtLbD5DzGrAaMv4vnG4dM9pYd7-N17bCLpgdxz-YqhbNjVqc84QFPyge87w22jduSU5HylEEKEVURI_PLxBkY7PPY74RYIc6ehBMeBL2BYm">https://notifications.google.com/g/p/AD-FnEyjdhLQRO9X-dP25YIvucFSR7eUO-C1UzbDfZSz-PbyZNdDvp1n3DnxlKHgFVppD6xbyvr2Bg3Y_d9M-LvppM5kpWlmilAzR6QP_QuUFLGjsThKu7xuhDpV_h0OwYdy8J5NAQSirhnT02SI4GBjN-Fm8E8Ad1qELgQVOtLbD5DzGrAaMv4vnG4dM9pYd7-N17bCLpgdxz-YqhbNjVqc84QFPyge87w22jduSU5HylEEKEVURI_PLxBkY7PPY74RYIc6ehBMeBL2BYm</a>	

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[Full report](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png)

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## How do people find you?

### Top growing queries

Compared to previous month

<i>college comparison website</i>
+58 clicks (web)
<i>the college scorecard</i>
+48 clicks (web)
<i>compare colleges</i>
+48 clicks (web)

### Top performing queries

Query

Clicks (web)

college scorecard

6.24K

college score card

591

[https://notifications.google.com/g/p/AD-FnExKN0I4nBWk6iRLdxflX50FO2TLXIbUdcAmFUWI4558xKVAuSH\\_EBhc96M9t2-j0xp2tyyMen1VuMpMI1j3Uz3xR64VegVTajM2lu4V6saATPFbFAeipPMOtDBAtUNWiepVxseNZuHIbp\\_DQKzxKHxjMVCPJtoZfctk\\_30hJ04Ev-K0XQtkDVLr853luQ31dPm4zXeu9-ou3p51DusdY7yx5XcRCNkGpWwA-kJLR6dNNomgOHUnp0H-rfj3FVXTCCl9SOSYuRSUGiozOHrwBCe\\_nHURHYHUK8mqAulO4jhrS8HGi\\_j8ldhcy9sAjaJnEn8EXw2oXzjUeFpqKv117EdgKI8J\\_mQF-ckm5yH9Md3Dhx7IMMSv-PBp1b3cLCe2XI3hqZvrWBWsC3Xlym9alvmzaB\\_i3HB1sRAk49Qx1Xzmf8rMzPEBRliT9a1\\_4-D-OjQ2KgFHGk9TtnM](https://notifications.google.com/g/p/AD-FnExKN0I4nBWk6iRLdxflX50FO2TLXIbUdcAmFUWI4558xKVAuSH_EBhc96M9t2-j0xp2tyyMen1VuMpMI1j3Uz3xR64VegVTajM2lu4V6saATPFbFAeipPMOtDBAtUNWiepVxseNZuHIbp_DQKzxKHxjMVCPJtoZfctk_30hJ04Ev-K0XQtkDVLr853luQ31dPm4zXeu9-ou3p51DusdY7yx5XcRCNkGpWwA-kJLR6dNNomgOHUnp0H-rfj3FVXTCCl9SOSYuRSUGiozOHrwBCe_nHURHYHUK8mqAulO4jhrS8HGi_j8ldhcy9sAjaJnEn8EXw2oXzjUeFpqKv117EdgKI8J_mQF-ckm5yH9Md3Dhx7IMMSv-PBp1b3cLCe2XI3hqZvrWBWsC3Xlym9alvmzaB_i3HB1sRAk49Qx1Xzmf8rMzPEBRliT9a1_4-D-OjQ2KgFHGk9TtnM)  
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[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/people\\_icon.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/people_icon.png)

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border-radius: 50%; height: 24px; padding: 8px; width: 24px;; background: #e8f0fe; margin: 4px auto 6px;">

## Learn about your audience

### Devices

By clicks (web)

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<https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/smartphone.png>  
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Desktop Mobile Tablet

15.8K 5.94K 236

[https://notifications.google.com/g/p/AD-FnEzFh3RHkklaTdKt0KeUDHfhcdwNKFxCsZ\\_fiKIKrplbiajjNq8wvBnt9QOM\\_GI7Nz6hnMbvWfiH](https://notifications.google.com/g/p/AD-FnEzFh3RHkklaTdKt0KeUDHfhcdwNKFxCsZ_fiKIKrplbiajjNq8wvBnt9QOM_GI7Nz6hnMbvWfiH)



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[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report\\_link\\_icon.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/report_link_icon.png)  
[style=" height: 14px; vertical-align: middle; width: 14px;">](#)

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## Top countries

By clicks (web)

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country\\_flags/flag-for-united-states\\_1f1fa-1f1f8.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country_flags/flag-for-united-states_1f1fa-1f1f8.png)  
[style=" height: 22.5px; width: 24px;">](#)

United States

20.3K

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country\\_flags/flag-for-india\\_1f1ee-1f1f3.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country_flags/flag-for-india_1f1ee-1f1f3.png)  
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India

312

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country\\_flags/flag-for-japan\\_1f1ef-1f1f5.png](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/country_flags/flag-for-japan_1f1ef-1f1f5.png)  
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Japan

120

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## Google search type

By clicks

[https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/search\\_colored\\_icon.png< style=" height: 24px; width: 24px;">](https://ssl.gstatic.com/search-console/scfe/content/sanmonthlyemail/search_colored_icon.png)

Web

21.9K

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Image

3

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Video

0

[https://www.google.com/s2/favicons?sz=32&domain=https://collegescorecard.ed.gov/< style=" height: 24px; margin: 4px; width: 24px;">](https://www.google.com/s2/favicons?sz=32&domain=https://collegescorecard.ed.gov/)

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Keep exploring your data to identify new opportunities

[https://notifications.google.com/g/p/AD-FnEYqMD3RZeNJLxj2RYOisBX3m1xKQ61Y9Wv4mIGKTg2ST8018EhMeUEYAOadr\\_ghJD5taUHJx5eWdQH9E52t8\\_SQmIDtGzEL88oypaiS9fC2t-Cu1C1fVAx2XWrH2MyU0lq6v-qw6jINrBdQXqOhHM62AgzmxBSwvzVMdG0RQ7J7GRfu21XN5PC\\_96YVFsktSc4dnGWkAlM32mY5zAOK7eQMk7Fr7o5JnZeZvBpSkyYCir1V3NZqD8xk59V98l6AbYiVfigkccDv9WBb2O](https://notifications.google.com/g/p/AD-FnEYqMD3RZeNJLxj2RYOisBX3m1xKQ61Y9Wv4mIGKTg2ST8018EhMeUEYAOadr_ghJD5taUHJx5eWdQH9E52t8_SQmIDtGzEL88oypaiS9fC2t-Cu1C1fVAx2XWrH2MyU0lq6v-qw6jINrBdQXqOhHM62AgzmxBSwvzVMdG0RQ7J7GRfu21XN5PC_96YVFsktSc4dnGWkAlM32mY5zAOK7eQMk7Fr7o5JnZeZvBpSkyYCir1V3NZqD8xk59V98l6AbYiVfigkccDv9WBb2O)



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target=\\_blank>Performance report  
height: 20px; text-decoration: none;" target=\\_blank>Learn more about this email](#)

Was this email helpful?

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[7](https://notifications.google.com/g/p/AD-<br/>FnEyZEgiwJFMEj_ecOIT_njwtrSsXMfTid94UsMewt57de8DwSOdhWE61vByC4kT2HzLWnnb</a></a></p></div><div data-bbox=)

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## Re: G EN Legal / Government Affairs Policy Concerns and Involvement

---

**From:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Mon, 03 May 2021 10:56:17 -0400

Thanks Celeste!

Zach, I'm hoping to speak to product counsel types who helped triage legal/regulatory issues from an implementation perspective. For example, I'd love some background of how the decision was made to commit to not combining EN data with geolocation data, etc. I'm thinking this is probably a 30 min conversation that we would schedule sometime this week, if possible.

Thanks so much,  
Maya

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Monday, May 3, 2021 at 10:51 AM  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** A:G EN Legal / Government Affairs Policy Concerns and Involvement

Zach,

Our legal expert for the team, Maya Mechenbier, has come up with some things she would like to discuss separately with the teams that handled legal and government affairs issues for EN. I have copied her to this email.

Can you please connect her with the right parties?

Thanks,  
cme

Celeste Espinoza

Ex 6 - (5)

USC Sec

USDS/CDC PRIME Data Automation

## [EXTERNAL] Re: YouTube inquiry

---

**From:** Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>  
**To:** Kevin Kane <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>  
**Cc:** doj@abmc <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))>  
**Date:** Mon, 03 May 2021 08:00:00 -0400

Thanks Alex. Moving you to bcc.

Joseph, I have copied my colleague Kevin from YouTube here who can assist. Thanks. Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))

Android Mobile: Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))

On Fri, Apr 30, 2021 at 3:45 PM Dalessio, J. Alex EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(a)(7)(C))> wrote:

Hi Joseph, Lee –

As discussed with each of you, I'm sending out the introduction.

Lee – Thanks for your attention. Joseph is the Deputy CIO for the American Battle Monuments Commission. His question re: YouTube is below. If you can help him address this issue, that would be great.

Joseph – Lee is the Director for Cloud Policy in NA at google, but had a former role at YouTube.

Let me know how it goes and if you need anything additional from me.

Cheers, Alex

----- Forwarded message -----

From: Joseph Do <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
Date: Fri, Apr 30, 2021 at 12:52 PM  
Subject: Hi Alex, do you know any Youtube Fed Account manager?  
To: J Alex Dalessio - QUAC <Ex 6 - (5 U.S.C. Sec [REDACTED])>

Hi Alex,

We thought you might be on of the best sources to ask - We have questions about our official agency history and educational contents being miscategorized and are seeking some top down assistance as Youtube's support desk is not the proper source. Thanks for any tips you can share.

**Joseph Do**

Deputy Chief Information Officer  
American Battle Monuments Commission

2300 Clarendon Boulevard Ste 500 | Arlington VA 22201-3367

Office <Ex 6 - (5 U.S.C. Sec [REDACTED])>

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--

J. Alex Dalessio

Technology Transformation Service | GSA

Ex 6 - (5 U.S.C.  
Sec. 552(b)(6))

Ex 6 - (5 U.S.C. Sec

## A:G EN Legal / Government Affairs Policy Concerns and Involvement

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**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <[REDACTED]>  
**To:** Zach Eddinger <[REDACTED]>  
**Cc:** "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>  
**Date:** Mon, 03 May 2021 10:51:51 -0400

Zach,

Our legal expert for the team, Maya Mechenbier, has come up with some things she would like to discuss separately with the teams that handled legal and government affairs issues for EN. I have copied her to this email.

Can you please connect her with the right parties?

Thanks,

cme

Celeste Espinoza

[REDACTED]  
[REDACTED]

USDS/CDC PRIME Data Automation

## Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

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**From:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Mon, 03 May 2021 11:44:54 -0400

Wed 3-5, Thursday 2-5, or Friday morning before 12:30 could all work (times ET). Preference for Wed/Thurs as I'm going out of town on Friday, but no worries if only Fri morning works.

Thanks!!

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Monday, May 3, 2021 at 11:38 AM  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Of course! And Maya - pleasure to meet you!

Let me try and get some calendars aligned - do you have any good time slots for later in the week (let's try Weds / Thurs / Fri)?

Best,  
Zach

On Mon, May 3, 2021 at 7:56 AM Mechenbier, Maya U. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Thanks Celeste!

Zach, I'm hoping to speak to product counsel types who helped triage legal/regulatory issues from an implementation perspective. For example, I'd love some background of how the decision was made to commit to not combining EN data with geolocation data, etc. I'm thinking this is probably a 30 min conversation that we would schedule sometime this week, if possible.



Thanks so much,  
Maya

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Monday, May 3, 2021 at 10:51 AM  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** A:G EN Legal / Government Affairs Policy Concerns and Involvement

Zach,

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Can you please connect her with the right parties?

Thanks,  
cme

Celeste Espinoza  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
USDS/CDC PRIME Data Automation

--  
Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec 552(b)(6))

## [EXTERNAL] Re: Funding required for state deployments

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**From:** Randy Marsder [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** "Novick, Gregory B. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Zach Eddinger <[Ex 6 - (5 U.S.C. Sec 552(b)(6))]>  
**Date:** Tue, 04 May 2021 14:30:41 -0400

The only thing I'm aware of is the Twilio costs for sending out SMS messages, and that is covered by a grant Twilio gave, plus possibly other sources that Zach can expound on.

There's are no direct costs associated with either of the servers or clients to the States.

-Randy

> On May 4, 2021, at 7:19 AM, Novick, Gregory B. EOP/OMB <Gregory.B.Novick@omb.eop.gov> wrote:

>

> Zach & Randy,

>

> Thanks again for your continued help as we gather information and keep asking questions.

>

> What costs, if any, are states covering today to use the APhL key and verification servers? If those costs are being covered from other sources on behalf of states, where do they come from?

>

> Thanks,

>

> Greg

>

## Re: [EXTERNAL] Funding required for state deployments

---

**From:** "Novick, Greg EOP" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Randy Marsden Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Tue, 04 May 2021 17:02:19 -0400

Thanks Zach & Randy.

Do

On May 4, 2021, at 1:58 PM, Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hey Greg -- so, APHL covers the cost of the servers, but there has been funding assistance to APHL from a few other sources.

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Best,  
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> What costs, if any, are states covering today to use the APHL key and verification servers?  
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> Greg  
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--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

## Funding required for state deployments

---

**From:** "Novick, Greg EOP" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Randy Marsden [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Tue, 04 May 2021 13:19:43 -0400

Zach & Randy,

Thanks again for your continued help as we gather information and keep asking questions.

What costs, if any, are states covering today to use the APHL key and verification servers? If those costs are being covered from other sources on behalf of states, where do they come from?

Thanks,

Greg

## Funding required for state deployments

---

**From:** "Novick, Greg EOP" <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Zach Eddinger <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>; Randy Marsden <[REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 04 May 2021 13:03:53 -0400

Zach & Randy,

Thanks again for your continued help as we gather information and keep asking questions.

What costs, if any, are states covering today to use the APHL key and verification servers? If those costs are coming from other sources on behalf of states, where do

## Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

---

**From:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Tue, 04 May 2021 21:39:55 -0400

Thanks Zach, that time works for me. Celeste will send around a calendar invite (thanks Celeste!)

We'd love to include the Apple team as well – do you know the right product counsel to invite?

And thanks so much for the documentation, that's exactly what I was looking for! Will do my best to review before the call.

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Tuesday, May 4, 2021 at 8:30 PM  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Hey Maya!

Sorry for the delay. Trying to line up the right folks and calendars have been a bear this week. Found a time for tomorrow though! If you have a longer list of questions, please share in advance. Decisions were collectively by a lot of folks, but we've actually documented a lot of our decision making [here](#). Certainly some good pre-reading!

Tomorrow we could do 430-5p ET if that still works for you - if so, happy to send an invite (or have one come from you). We'd like to include [jenchai@google](mailto:jenchai@google) <Ex 6 (5)> (product lead) and [cbrubaker@google](mailto:cbrubaker@google) <Ex 6 (5)> (privacy/security), they're probably the best folks to start with on this conversation. Are you planning to have a parallel conversation with Apple as well? If not, perhaps we can invite them to the same conversation.

Best,  
Zach



On Mon, May 3, 2021 at 8:44 AM Mechenbier, Maya U. EOP/OMB

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Wed 3-5, Thursday 2-5, or Friday morning before 12:30 could all work (times ET). Preference for Wed/Thurs as I'm going out of town on Friday, but no worries if only Fri morning works.

Thanks!!

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**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Date:** Monday, May 3, 2021 at 11:38 AM

**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Subject:** [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Of course! And Maya - pleasure to meet you!

Let me try and get some calendars aligned - do you have any good time slots for later in the week (let's try Weds / Thurs / Fri)?

Best,  
Zach

On Mon, May 3, 2021 at 7:56 AM Mechenbier, Maya U. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Thanks Celeste!

Zach, I'm hoping to speak to product counsel types who helped triage legal/regulatory issues from an implementation perspective. For example, I'd love some background of how the decision was made to commit to not combining EN data with geolocation data, etc. I'm thinking this is probably a 30 min conversation that we would schedule sometime this week, if possible.

Thanks so much,  
Maya

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Date:** Monday, May 3, 2021 at 10:51 AM

**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

Cc: "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Subject: A:G EN Legal / Government Affairs Policy Concerns and Involvement

Zach,

Our legal expert for the team, Maya Mechenbier, has come up with some things she would like to discuss separately with the teams that handled legal and government affairs issues for EN. I have copied her to this email.

Can you please connect her with the right parties?

Thanks,

cme

Celeste Espinoza  
Ex 6 - (5 U.S.C.  
Sec 552(b)(6))  
USDS/CDC PRIME Data Automation

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.)

## [EXTERNAL] Re: Funding required for state deployments

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Novick, Gregory B. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 04 May 2021 16:58:57 -0400

Hey Greg -- so, APHL covers the cost of the servers, but there has been funding assistance to APHL from a few other sources.

For sending SMS codes, we have funding from the Twilio.org team currently for a nationally funded account, but states can also choose to bring their own accounts (and many have).

Best,  
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Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

## Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

---

**From:** Zach Eddinger <[REDACTED]>  
**To:** "Mechenbier, Maya U. EOP/OMB" <[REDACTED]> Randy Marsden <rmarsden@apple.com>  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <qud7@cdc.gov>  
**Date:** Tue, 04 May 2021 23:13:32 -0400

Also adding Randy in this thread directly! [+Randy Marsden](#)

On Tue, May 4, 2021 at 7:56 PM Zach Eddinger <[REDACTED]> wrote:  
Perfect, thanks Maya -- looking forward to seeing you again tomorrow!

For the Apple side -- it really depends on the questions you have! In general, I would say - if you're looking for rationale on what decisions were made on the system and why, we should focus on having the PM & privacy/security teams join, including the Apple side).

If you have some more specific legal questions that I'm not thinking of, we can loop in our product counsels, but I suspect you'll get the best answers you're looking for from product/eng & privacy/security (those are the folks that I've invited to start).

If I'm assuming correctly (sorry, lots of assumptions, but trying to get the right people!) then we should invite Randy from Apple (Eng lead) and I'll ask him to include from their side.

Best,  
Zach

On Tue, May 4, 2021 at 6:39 PM Mechenbier, Maya U. EOP/OMB <[REDACTED]> wrote:

Thanks Zach, that time works for me. Celeste will send around a calendar invite (thanks Celeste!)

We'd love to include the Apple team as well -- do you know the right product counsel to invite?

And thanks so much for the documentation, that's exactly what I was looking for! Will do my best to review before the call.

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**Date:** Tuesday, May 4, 2021 at 8:30 PM  
**To:** "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>  
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**Subject:** Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement



Hey Maya!

Sorry for the delay. Trying to line up the right folks and calendars have been a bear this week. Found a time for tomorrow though! If you have a longer list of questions, please share in advance. Decisions were collectively by a lot of folks, but we've actually documented a lot of our decision making [here](#). Certainly some good pre-reading!

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Zach Eddinger | BizOps Associate Ex 6 - (5 U.S.C. Sec 552(b)(6))

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Zach Eddinger | BizOps Associate Ex 6 - (5 U.S.C. Sec 552(b)(6))

## Re: [EXTERNAL] Funding required for state deployments

**From:** Zach Eddinger <[REDACTED]>  
**To:** "Novick, Gregory B. EOP/OMB" <[REDACTED]>  
**Cc:** Randy Marsden <[REDACTED]>  
**Date:** Tue, 04 May 2021 17:15:20 -0400

PS - if you haven't already, it might be good just to connect with the APHL team directly. We can send an intro to Scott Becker if it's helpful.

Best,  
Zach

On Tue, May 4, 2021 at 2:12 PM Zach Eddinger <[REDACTED]> wrote:  
APHL is (as far as I know) funded for 50 states. We might need to revisit Twilio in 2022, but right now by my estimate, we would be okay for Twilio funding for the next year even if we had ~50K cases / day in the US and sent a code to every one of them. The original grant was for 100K, so it's a relatively small component of the overall budget for EN anyway.

Best,  
Zach

On Tue, May 4, 2021 at 2:05 PM Novick, Gregory B. EOP/OMB  
<[REDACTED]> wrote:

Thanks Zach & Randy.

Are both APHL and Twilio funded to support 50 states (scale + usage), or is that something we would need to consider?

Greg

On May 4, 2021, at 1:58 PM, Zach Eddinger <[REDACTED]> wrote:

Hey Greg -- so, APHL covers the cost of the servers, but there has been funding assistance to APHL from a few other sources.

For sending SMS codes, we have funding from the [Twilio.org](https://www.twilio.com) team currently for a nationally funded account, but states can also choose to bring their own accounts (and many have).

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Zach Eddinger | BizOps Associate |

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

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Zach Eddinger | BizOps Associate |

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Sec 552(b)(6))

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Zach Eddinger | BizOps Associate |

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

## Funding required for state deployments

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**From:** "Novick, Greg EOP" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6)) Randy Marsden Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Tue, 04 May 2021 13:02:23 -0400

Zach & Randy,

Thanks again for your continued help as we gather information and keep asking questions.

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## Funding required for state deployments

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**From:** "Novick, Greg EOP" <[REDACTED]> Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger [REDACTED], Randy Marsden [REDACTED] Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Tue, 04 May 2021 13:02:53 -0400

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## Re: [EXTERNAL] Rachel Granovsky

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**From:** Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Mancini, Dominic J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 04 May 2021 18:12:14 -0400

Great. That is fine.

In fact maybe better as she is looking into the prospects of getting a Princeton postgrad fellowship which would essentially support her to gain substantive experience and learning ("student") and OIRA would be the source of that. Seems pretty creative

On Tue, May 4, 2021 at 3:34 PM Mancini, Dominic J. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hmmm. Probably the safest to assume it will be unpaid: I know our summer interns are unpaid this year but that usually is a budget issue and a lot of folks don't like that and want to start paying them eventually. But since we are kind of trying to think of a bespoke solution unless the policy changes a lot I would assume unpaid.

**From:** Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Sent:** Tuesday, May 4, 2021 3:04 PM  
**To:** Mancini, Dominic J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Rachel Granovsky

Just so I know - if there is some kind of student status, would the opportunity definitely be unpaid or might it be paid (stipend etc) Not dispositive but wanted to be clear.

On Tue, May 4, 2021 at 3:02 PM Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

ok

let me chew on that

On Tue, May 4, 2021 at 2:44 PM Mancini, Dominic J. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Sorry actually I think there is no problem with a just a BA, but in order for her to do some sort of internship or some other more flexible way of bringing her on, I am pretty sure she would still need to be considered a student in some capacity. Otherwise she just looks like someone in the general labor force already and that may tie my hands.

**From:** Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Sent:** Tuesday, May 4, 2021 11:47 AM

**To:** Mancini, Dominic J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Subject:** Re: [EXTERNAL] Rachel Granovsky

That would describe her! The prob with just a BA is what (honest question) - is it that you normally bring on folks in law school (Sally's people). Are there internships or fellows?

On Tue, May 4, 2021 at 11:44 AM Mancini, Dominic J. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Yeah she seems too smart to go to one of those random ww jobs; here is where the real work is! Yeah the more I think about it, somehow being able to maintain "student" status would probably be key, as otherwise she just looks like a supercharged person with a bachelor's degree.

**From:** Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Sent:** Tuesday, May 4, 2021 11:41 AM



**To:** Mancini, Dominic J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: [EXTERNAL] Rachel Granovsky

Right - she is graduating from the post-grad Columbia program - perhaps in June. I can talk to them about whether there is a student status.

She would kill to find a way to work there paid or unpaid - I guarantee you wouldn't regret.

Let me know what questions I should ask her and her dad.

Steve Richhetti is also a big family friends (Rachel went to school with one of his kids) - they may be reaching out to him about other WW opportunities - but I think OIRA is the right fit substantively.

On Tue, May 4, 2021 at 11:26 AM Mancini, Dominic J. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Thanks, she looks great. One question is whether she will be enrolled in some sort of program: if so then we do have probably more degrees of freedom since she would be a "student." But willing to think creatively: she is graduating undergrad in June, right?

**From:** Michael Fitzpatrick <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Sent:** Monday, May 3, 2021 9:51 AM

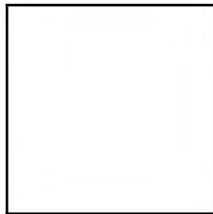
**To:** Mancini, Dominic J. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >

**Subject:** [EXTERNAL] Rachel Granovsky

Dom -

Is there any room for a fantastic Princeton grad who is very interested in diving deep into healthcare and related policy over the next year or two before she enters med school. She is very interested in public health issues as her CV makes plain. She is a five star recruit - I can assure you. Her Dad (one of our closest friends) is one of the top health reg experts in the country and actually consulted with Margie and Brenda and team at the beginning of the Obama Admin. I'm not sure what the opportunities might be and the hiring cycle, but I told him I'd check with you and the team - she would LOVE to work at OIRA. Yes she knows what it is. And can do paid or unpaid. Let me know. Thx. M.

BTW - super hard worker and super high EQ.



**Michael Fitzpatrick**

Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec

Ex 6 - (5 U.S.C.

552(a)(5)(C))

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**Michael Fitzpatrick**

Head of Global Regulatory Affairs

Ex 6 - (5 U.S.C. Sec

552(a)(5)(C))

Ex 6 - (5

## Re: [EXTERNAL] Funding required for state deployments

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**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. [REDACTED])>  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Tue, 04 May 2021 17:03:19 -0400

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec 552(b)(6))

## [EXTERNAL] Re: Harvard Research Follow Up

Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**From:** "Nagarajan, Shruti" <[REDACTED]>  
**To:** Michael Fitzpatrick <[REDACTED]>, "Mancini, Dominic J. EOP/OMB" <[REDACTED]>  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Tue, 04 May 2021 12:44:14 -0400

Hi Dom,

I completely understand! Professor Aldy has mentioned that you're pretty busy, and I am grateful for the follow-up. I'll reach out to Tobias again about the GSA pilot and appreciate the clarity on the national artificial intelligence initiative.

- USDA: I have not had the opportunity to connect with Ted directly, and I would greatly appreciate an introduction if you are willing to make the connection? I sent Ted a couple of emails but have not heard back.

Many thanks again for your help!

All the best,

Shruti

Shruti Nagarajan

Harvard Kennedy School

Master in Public Policy Candidate, 2021

M: +1 (617) 495-6100 | E: [REDACTED]  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

**From:** Michael Fitzpatrick <mifitzpatrick@google.com>  
**Sent:** Tuesday, May 4, 2021 12:01 PM  
**To:** Mancini, Dominic J. EOP/OMB <Dominic\_J.\_Mancini@omb.eop.gov>  
**Cc:** Nagarajan, Shruti <shruti\_nagarajan@hks.harvard.edu>  
**Subject:** Re: Harvard Research Follow Up

Love that last answer. Good news. Thx Dom

On Tue, May 4, 2021 at 11:36 AM Mancini, Dominic J. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Hi Shruti,

First, I think I should just start all of my emails with an automatic "sorry for the delay in responding." But it's true! A few things:

-Have you been able to talk to Ted directly? If not I will forward an email intro, but if you are just waiting on the team I will ping them.

-I would defer to Tobias on the specifics of his pilot: he was engaging with a couple of European researchers, but I have only received one briefing and don't understand it at nearly the depth necessary to provide an informed response to your question.

-So as a general matter, while I am not aware of the naming around it, the Biden Administration explicitly did not withdraw the Trump EOs that helped launch this initiative, and I can say from an OIRA perspective we feel the guidance we provided in late 2020 on AI and regulation is still pretty relevant (we did not withdraw that either). I think there may be a website set up soon through OSTP so you should be on the lookout for that; while I am confident the new Administration will



place more emphasis on certain aspects of the AI policy; for example, around equity, I would characterize it as an evolution of policy and not a sharp divergence, at least in OIRA's case.

Hope this all helps, and let me know about your USDA interactions, thanks.  
Dom

---

**From:** Nagarajan, Shruti [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Tuesday, April 13, 2021 7:23 AM  
**To:** Mancini, Dominic J. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** Michael Fitzpatrick [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** [EXTERNAL] Harvard Research Follow Up

Good Morning Dom,  
I hope this email finds you well! Thank you very much for taking the time to interview for our research on AI use in public comments.

I have a couple of follow up questions from our conversation:

1. USDA AI Pilot: Susan mentioned that the USDA would be launching an NLP pilot for comment analysis in the next six months or so. I tried to contact Ted Kaouk directly, but I have not successfully reached his team. Would you or a member of your team possibly have time to introduce me to the USDA?
2. GSA KRR Pilot: Tobias mentioned a potential pilot utilizing knowledge representation and reasoning. Do you have additional information about how this pilot may be structured? I'm curious to learn how KRR could do comment analysis better than other AI / ML.
3. National Artificial Intelligence Initiative: Earlier this year, the Trump administration / OSTP launched the artificial intelligence initiative. Do you have a sense of whether this initiative is still a priority under the Biden administration?

Please let me know if I can provide you with additional information. Thank you again for participating in our research and I look forward to hearing from you soon.

All the best,  
Shruti

Have questions about our research? You may reach out to our faculty advisor and our faculty committee if you have more specific questions related to data usage, compliance, or other inquiries.

Our Harvard faculty advisor for this project is Joseph Aldy, who can be reached at [Ex 6 - (5 U.S.C. Sec 552(b)(6))]. You may also contact [Ex 6 - (5 U.S.C. Sec 552(b)(6))], which is monitored by a faculty committee knowledgeable about research ethics.

**Shruti Nagarajan**  
**Harvard Kennedy School**

Master in Public Policy Candidate, 2021

M: [Ex 6 - (5 U.S.C. Sec 552(b)(6))] E: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

## [EXTERNAL] RE: Weekly Affirm Tag-up Calls

---

**From:** "Sardar, Sanjay" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** 94bstowe@gmail.com <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Bill Rucker <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Brian Bonacci <Ex 6 - (5 U.S.C. Sec [REDACTED])>, carol@potomacmanagementresources.com <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Darryl Peek <Ex 6 - (5 U.S.C. Sec [REDACTED])>, david@yang@icf.com <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Frank Lancaster Jr. <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Khalid, Adnan" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Natalie Carey <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Folsom, Jennifer" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Rubino, Jaclyn" <Ex 6 - (5 U.S.C. Sec [REDACTED])>, "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Cc:** Rebecca Royal <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, rebeccaepsteinpmr@gmail.com <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Brittney Stowe <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Onelia Codrington <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Tue, 04 May 2021 13:29:56 -0400  
**Attachments** AFFIRM\_2021LeadershipAwards\_Committee\_BoardPresentation\_20210430.pdf (1.73 MB); Affirm 2021 - Leadership awards presentation.pptx (4.82 MB)

Here is our proposal to the Exec Committee.  
Thanks all for continued support.  
Also attached is the Mandarin Covid procedures.  
SS

Sanjay Sardar  
SVP Digital and IT Modernization  
Strategic Growth and Innovations

12010 Sunset Hills Road, Reston VA 20190  
Cell: Ex 6 - (5 U.S.C. Sec [REDACTED]) | Desk: Ex 6 - (5 U.S.C. Sec [REDACTED])  
saic.com | @SAICinc

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-----Original Appointment-----

From: Sardar, Sanjay  
Sent: Friday, February 19, 2021 4:44 PM  
To: Sardar, Sanjay; 94bstowe@gmail.com <Ex 6 - (5 U.S.C. Sec [REDACTED])>; Bill Rucker; Brian Bonacci;



carol@potomacmanagementresources [Ex 6 - (5)]; Darryl Peek; david.yang@icf [Ex 6 - (5)]; Frank Lancaster Jr.;  
Khalid, Adnan; Natalie Carey; Folsom, Jennifer; Rubino, Jaclyn; Shila [Ex 6 - (5)]; scooch@omb [Ex 6 - (5)];  
Cc: Rebecca Royal; rebeccaepsteinpmr@gmail [Ex 6 - (5)]; Brittney Stowe; Onelia Codrington  
Subject: Weekly Affirm Tag-up Calls  
When: Friday, May 7, 2021 3:30 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
Where:  
><https://saicwebconferencing.zoomgov.com/j/16142226661?pwd=cVRlTVVuK2x0SWMzMElTdTN1dHRxQT09><

Thanks everyone - I will get some more info out to you guys this weekend. We will keep this timeslot for a readout as we go forward. We want to make this event a huge success so appreciate everyone's willingness to join in.

Leads:

Sponsorships : Frank/Bill

Logistics: Brian/Brittney

Communications/Marketing: David/Adnan

Nominations/Awards : Darryl/Sanjay

We will have some Government folks on as well (currently targeting Jacky, Beth, Harrison, but will look for others as well)

Looking forward to making this a great event.

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

[Ex 6 - (5 U.S.C. Sec 552(b)(6))] <>

Hi there,

Sanjay Sardar is inviting you to a scheduled ZoomGov meeting.

Join Zoom

Meeting<> [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

[Ex 6 - (5 U.S.C. Sec 552(b)(6))] <>

Phone one-tap:

US: [Ex 6 - (5 U.S.C. Sec 552(b)(6))]

Meeting URL:

> Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5  
U.S.C. Sec

Meeting ID:

Ex 6 - (5  
U.S.C. Sec

Passcode:

Ex 6 - (5  
U.S.C. Sec

Join by Telephone

For higher quality, dial a number based on your current location.

Dial:

Ex 6 - (5  
US U.S.C. Sec or  
US: Ex 6 - (5  
U.S.C. Sec

Meeting ID:

Ex 6 - (5  
U.S.C. Sec

International numbers<> Ex 6 - (5 U.S.C. Sec 552(b)(6)) <>

Join by SAIC Video Conference Room

Dial by Touchpad or Remote: Ex 6 - (5 U.S.C. Sec  
552(b)(6))

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This communication (including any attachments) may contain information that is proprietary, confidential or exempt from disclosure. If you are not the intended recipient, please note that further dissemination, distribution, use or copying of this communication is strictly prohibited. Anyone who received this message in error should notify the sender immediately by telephone or by return email and delete it from his or her computer.

## Re: [EXTERNAL] Funding required for state deployments

---

**From:** "Novick, Greg EOP" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Randy Marsden Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Tue, 04 May 2021 17:02:49 -0400

Thanks Zach & Randy.

Are both APHL and Twilio funded to support 50 states, or is that something w

On May 4, 2021, at 1:58 PM, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hey Greg -- so, APHL covers the cost of the servers, but there has been funding assistance to APHL from a few other sources.

For sending SMS codes, we have funding from the Twilio.org team currently for a nationally funded account, but states can also choose to bring their own accounts (and many have).

Best,  
Zach

On Tue, May 4, 2021 at 11:30 AM Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

The only thing I'm aware of is the Twilio costs for sending out SMS messages, and that is covered by a grant Twilio gave, plus possibly other sources that Zach can expound on.

There's are no direct costs associated with either of the servers or clients to the States.

-Randy

> On May 4, 2021, at 7:19 AM, Novick, Gregory B. EOP/OMB  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

>

> Zach & Randy,

>  
> Thanks again for your continued help as we gather information and keep asking questions.  
>  
> What costs, if any, are states covering today to use the APHL key and verification servers?  
If those costs are being covered from other sources on behalf of states, where do they come from?  
>  
> Thanks,  
>  
> Greg  
>

--  
Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

## RE: Harvard Research Follow Up

---

**From:** "Mancini, Dominic J. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Nagarajan, Shruti" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Michael Fitzpatrick Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Tue, 04 May 2021 11:36:50 -0400

Hello Shruti,

First, I think I should just start all of my emails with an automatic "sorry for the delay in responding." But it's true! A few things:

-Have you been able to talk to Ted directly? If not I will forward an email intro, but if you are just waiting on the team I will ping them.

-I would defer to Tobias on the specifics of his pilot: he was engaging with a couple of European researchers, but I have only received one briefing and don't understand it at nearly the depth necessary to provide an informed response to your question.

-So as a general matter, while I am not aware of the naming around it, the Biden Administration explicitly did not withdraw the Trump EOs that helped launch this initiative, and I can say from an OIRA perspective we feel the guidance we provided in late 2020 on AI and regulation is still pretty relevant (we did not withdraw that either). I think there may be a website set up soon through OSTP so you should be on the lookout for that; while I am confident the new Administration will place more emphasis on certain aspects of the AI policy; for example, around equity, I would characterize it as an evolution of policy and not a sharp divergence, at least in OIRA's case.

Hope this all helps, and let me know about your USDA interactions, thanks.  
Dom

---

**From:** Nagarajan, Shruti Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Sent:** Tuesday, April 13, 2021 7:23 AM  
**To:** Mancini, Dominic J. EOP/OMB Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Cc:** Michael Fitzpatrick Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Subject:** [EXTERNAL] Harvard Research Follow Up

Good Morning Dom,



I hope this email finds you well! Thank you very much for taking the time to interview for our research on AI use in public comments.

I have a couple of follow up questions from our conversation:

1. USDA AI Pilot: Susan mentioned that the USDA would be launching an NLP pilot for comment analysis in the next six months or so. I tried to contact [Ted Kaouk](#) directly, but I have not successfully reached his team. Would you or a member of your team possibly have time to introduce me to the USDA?
2. GSA KRR Pilot: Tobias mentioned a potential pilot utilizing knowledge representation and reasoning. Do you have additional information about how this pilot may be structured? I'm curious to learn how KRR could do comment analysis better than other AI / ML.
3. National Artificial Intelligence Initiative: Earlier this year, the Trump administration / OSTP launched the artificial intelligence initiative. Do you have a sense of whether this initiative is still a priority under the Biden administration?

Please let me know if I can provide you with additional information. Thank you again for participating in our research and I look forward to hearing from you soon.

All the best,  
Shruti

Have questions about our research? You may reach out to our faculty advisor and our faculty committee if you have more specific questions related to data usage, compliance, or other inquiries. Our Harvard faculty advisor for this project is Joseph Aldy, who can be reached at [joseph\\_aldy@hks.harvard.edu](mailto:joseph_aldy@hks.harvard.edu). You may also contact [paereseach@hks.harvard.edu](mailto:paereseach@hks.harvard.edu), which is monitored by a faculty committee knowledgeable about research ethics.

**Shruti Nagarajan**

**Harvard Kennedy School**

Master in Public Policy Candidate, 2021

M: Ex 6 - (5 U.S.C. Sec 552(b)(6))

## Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 04 May 2021 22:56:27 -0400

Perfect, thanks Maya -- looking forward to seeing you again tomorrow!

For the Apple side -- it really depends on the questions you have! In general, I would say - if you're looking for rationale on what decisions were made on the system and why, we should focus on having the PM & privacy/security teams join, including the Apple side).

If you have some more specific legal questions that I'm not thinking of, we can loop in our product counsels, but I suspect you'll get the best answers you're looking for from product/eng & privacy/security (those are the folks that I've invited to start).

If I'm assuming correctly (sorry, lots of assumptions, but trying to get the right people!) then we should invite Randy from Apple (Eng lead) and I'll ask him to include from their side.

Best,  
Zach

On Tue, May 4, 2021 at 6:39 PM Mechenbier, Maya U. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks Zach, that time works for me. Celeste will send around a calendar invite (thanks Celeste!)

We'd love to include the Apple team as well -- do you know the right product counsel to invite?

And thanks so much for the documentation, that's exactly what I was looking for! Will do my best to review before the call.



---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tuesday, May 4, 2021 at 8:30 PM  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5)>  
**Subject:** Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Hey Maya!

Sorry for the delay. Trying to line up the right folks and calendars have been a bear this week. Found a time for tomorrow though! If you have a longer list of questions, please share in advance. Decisions were collectively by a lot of folks, but we've actually documented a lot of our decision making [here](#). Certainly some good pre-reading!

Tomorrow we could do 430-5p ET if that still works for you - if so, happy to send an invite (or have one come from you). We'd like to include [jenchai@google](mailto:jenchai@google) Ex 6 (product lead) and [cbrubaker@google](mailto:cbrubaker@google) Ex 6 (privacy/security), they're probably the best folks to start with on this conversation. Are you planning to have a parallel conversation with Apple as well? If not, perhaps we can invite them to the same conversation.

Best,

Zach

On Mon, May 3, 2021 at 8:44 AM Mechenbier, Maya U. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Wed 3-5, Thursday 2-5, or Friday morning before 12:30 could all work (times ET). Preference for Wed/Thurs as I'm going out of town on Friday, but no worries if only Fri morning works.

Thanks!!

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. )>  
**Date:** Monday, May 3, 2021 at 11:38 AM  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 )>  
**Subject:** [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Of course! And Maya - pleasure to meet you!

Let me try and get some calendars aligned - do you have any good time slots for later in the week (let's try Weds / Thurs / Fri)?

Best,

Zach

On Mon, May 3, 2021 at 7:56 AM Mechenbier, Maya U. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

Thanks Celeste!

Zach, I'm hoping to speak to product counsel types who helped triage legal/regulatory issues from an implementation perspective. For example, I'd love some background of how the

decision was made to commit to not combining EN data with geolocation data, etc. I'm thinking this is probably a 30 min conversation that we would schedule sometime this week, if possible.

Thanks so much,

Maya

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <[REDACTED]>  
**Date:** Monday, May 3, 2021 at 10:51 AM  
**To:** Zach Eddinger <[REDACTED]>  
**Cc:** "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>  
**Subject:** A:G EN Legal / Government Affairs Policy Concerns and Involvement

Zach,

Our legal expert for the team, Maya Mechenbier, has come up with some things she would like to discuss separately with the teams that handled legal and government affairs issues for EN. I have copied her to this email.

Can you please connect her with the right parties?

Thanks,

cme

Celeste Espinoza

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

USDS/CDC PRIME Data Automation

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

## Funding required for state deployments

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. [REDACTED])>, Randy Marsden <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Tue, 04 May 2021 13:01:53 -0400

Zach & Randy,

Thanks again for your continued help as we gather information and keep asking questions.

# [EXTERNAL] Your Google Account password for CENTERS FOR MEDICARE AND MEDICAID SERVICES has been reset by your administrator

---

**From:** The Google Workspace Team <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Novick, Gregory B. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 04 May 2021 14:01:57 -0400

<https://storage.googleapis.com/support-kms-prod/GaOvCILdIVxiDUB6sr9FETwxw9I7ykkXR85ms-interpolation-mode:bicubic;clear:both;display:block;margin-top:24px;max-height:30px;max-decoration:none;width:auto>

## Your Google Account password has been reset

Hello ,

Your administrator has reset your Google Account password for CENTERS FOR MEDICARE /

Click **Reset password** below to set a new password. To keep your account secure, follow

<https://support.google.com/accounts/answer/7521867> < style=Margin:0;color:#1A73E8;font-family:Roboto,Helvetica,Arial,sans-serif;font-weight:400;line-height:24px;margin:0;padding:0;text-decoration:none>these password guidelines.

[https://accounts.google.com/RP?c=CLTEhZqrLygdBDhpaaRg\\_zqyrUB&uc=ac&hl=en&continue=https://support.google.com/accounts/answer/7521867](https://accounts.google.com/RP?c=CLTEhZqrLygdBDhpaaRg_zqyrUB&uc=ac&hl=en&continue=https://support.google.com/accounts/answer/7521867) < style="Margin:0;border:0 solid #1A73E8;border-radius:3px;color:#fff;display:inline-block;font-family:Roboto,Helvetica,Arial,sans-serif;font-size:14px;font-weight:500;line-height:24px;margin:0;padding:8px 16px 8px 16px;text-decoration:none">

For your security, the reset password link expires after 48 hours. After that, please contact you [https://support.google.com/a/answer/6208960?utm\\_source=9032515&utm\\_medium=email](https://support.google.com/a/answer/6208960?utm_source=9032515&utm_medium=email) < style=Margin:0;color:#1A73E8;font-family:Roboto,Helvetica,Arial,sans-serif;font-weight:400;line-height:24px;margin:0;padding:0;text-decoration:none> password.

Regards,

The Google Workspace Team

<https://storage.googleapis.com/support-kms-prod/GaOvCILdIVxiDUB6sr9FETwxw9I7ykkXI>  
style=-ms-interpolation-mode:bicubic;clear:both;display:block;margin-bottom:14px;max-wic  
decoration:none;width:auto>

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*You're receiving this mandatory email service announcement to update you about important ch  
account.*



## Re: [EXTERNAL] Funding required for state deployments

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec >  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. >  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec >  
**Date:** Tue, 04 May 2021 17:04:49 -0400

Thanks Zach & Randy.

Are both APHL and Twilio funded to support 50 states (scale + usage), or is that something we would need to consider?

Greg

On May 4, 2021, at 1:58 PM, Zach Eddinger <Ex 6 - (5 U.S.C. > wrote:

Hey Greg -- so, APHL covers the cost of the servers, but there has been funding assistance to APHL from a few other sources.

For sending SMS codes, we have funding from the Twilio.org team currently for a nationally funded account, but states can also choose to bring their own accounts (and many have).

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There's are no direct costs associated with either of the servers or clients to the States.

-Randy

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<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

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If those costs are being covered from other sources on behalf of states, where do they come from?

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> Thanks,

>

> Greg

>

--

Zach Eddinger | BizOps Associate | [Ex 6 - \(5 U.S.C. Sec 552\(b\)\(6\)\)](#)

## Re: [EXTERNAL] Funding required for state deployments

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Novick, Gregory B. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 04 May 2021 17:12:42 -0400

APHL is (as far as I know) funded for 50 states. We might need to revisit Twilio in 2022, but right now by my estimate, we would be okay for Twilio funding for the next year even if we had ~50K cases / day in the US and sent a code to every one of them. The original grant was for 100K, so it's a relatively small component of the overall budget for EN anyway.

Best,  
Zach

On Tue, May 4, 2021 at 2:05 PM Novick, Gregory B. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks Zach & Randy.

Are both APHL and Twilio funded to support 50 states (scale + usage), or is that something we would need to consider?

Greg

On May 4, 2021, at 1:58 PM, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hey Greg -- so, APHL covers the cost of the servers, but there has been funding assistance to APHL from a few other sources.

For sending SMS codes, we have funding from the [Twilio.org](https://www.twilio.com) team currently for a nationally funded account, but states can also choose to bring their own accounts (and many have).

Best,  
Zach

On Tue, May 4, 2021 at 11:30 AM Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

The only thing I'm aware of is the Twilio costs for sending out SMS messages, and that is covered by a grant Twilio gave, plus possibly other sources that Zach can expound on.

There's are no direct costs associated with either of the servers or clients to the States.

-Randy

> On May 4, 2021, at 7:19 AM, Novick, Gregory B. EOP/OMB

<Ex 6 - (5 U.S.C. Sec 552(b)(6)) > wrote:

>

> Zach & Randy,

>

> Thanks again for your continued help as we gather information and keep asking questions.

>

> What costs, if any, are states covering today to use the APHL key and verification servers? If those costs are being covered from other sources on behalf of states, where do they come from?

>

> Thanks,

>

> Greg

>

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec 552(b)(6))

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C. Sec 552(b)(6))

## Re: [EXTERNAL] Funding required for state deployments

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 04 May 2021 17:01:49 -0400

Thanks Zach & Randy.

D

On May 4, 2021, at 1:58 PM, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hey Greg -- so, APHL covers the cost of the servers, but there has been funding assistance to APHL from a few other sources.

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> Thanks,  
>  
> Greg  
>

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec 552(b)(6))



## Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5)>  
**Date:** Tue, 04 May 2021 20:29:35 -0400

Hey Maya!

Sorry for the delay. Trying to line up the right folks and calendars have been a bear this week. Found a time for tomorrow though! If you have a longer list of questions, please share in advance. Decisions were collectively by a lot of folks, but we've actually documented a lot of our decision making [here](#). Certainly some good pre-reading!

Tomorrow we could do 430-5p ET if that still works for you - if so, happy to send an invite (or have one come from you). We'd like to include [jenchai@google](mailto:jenchai@google.com) (product lead) and [cbrubaker@google](mailto:cbrubaker@google.com) (privacy/security), they're probably the best folks to start with on this conversation. Are you planning to have a parallel conversation with Apple as well? If not, perhaps we can invite them to the same conversation.

Best,  
Zach

On Mon, May 3, 2021 at 8:44 AM Mechenbier, Maya U. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Wed 3-5, Thursday 2-5, or Friday morning before 12:30 could all work (times ET). Preference for Wed/Thurs as I'm going out of town on Friday, but no worries if only Fri morning works.

Thanks!!

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Monday, May 3, 2021 at 11:38 AM  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5)>  
**Subject:** [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Of course! And Maya - pleasure to meet you!

Let me try and get some calendars aligned - do you have any good time slots for later in the week (let's try Weds / Thurs / Fri)?



Best,

Zach

On Mon, May 3, 2021 at 7:56 AM Mechenbier, Maya U. EOP/OMB  
<Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Thanks Celeste!

Zach, I'm hoping to speak to product counsel types who helped triage legal/regulatory issues from an implementation perspective. For example, I'd love some background of how the decision was made to commit to not combining EN data with geolocation data, etc. I'm thinking this is probably a 30 min conversation that we would schedule sometime this week, if possible.

Thanks so much,

Maya

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Monday, May 3, 2021 at 10:51 AM  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** A:G EN Legal / Government Affairs Policy Concerns and Involvement

Zach,

Our legal expert for the team, Maya Mechenbier, has come up with some things she would like to discuss separately with the teams that handled legal and government affairs issues for EN. I have copied her to this email.

Can you please connect her with the right parties?

Thanks,

cme

Celeste Espinoza  
Ex 6 - (5 U.S.C. Sec 552(b)(6))  
USDS/CDC PRIME Data Automation

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec. 552(b)(6))

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec. 552(b)(6))

## Re: [EXTERNAL] G EN Legal / Government Affairs Policy Concerns and Involvement

---

**From:** "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>  
**To:** Randy Marsden <[REDACTED]>, Celeste Espinoza <[REDACTED]>  
**Cc:** Elliot Briggs <[REDACTED]>, Yannick <[REDACTED]>, Duy Phan <[REDACTED]>, Zach Eddinger <[REDACTED]>  
**Date:** Wed, 05 May 2021 10:42:01 -0400

Understood Randy, thank you. If today doesn't work for the Apple team, I'm also happy to schedule separately for tomorrow.

---

**From:** Randy Marsden <[REDACTED]>  
**Date:** Tuesday, May 4, 2021 at 11:17 PM  
**To:** "Mechenbier, Maya U. EOP/OMB" <[REDACTED]>, Celeste Espinoza <[REDACTED]>  
**Cc:** Elliot Briggs <[REDACTED]>, Yannick <[REDACTED]>, Duy Phan <[REDACTED]>, Zach Eddinger <[REDACTED]>  
**Subject:** Re: [EXTERNAL] G EN Legal / Government Affairs Policy Concerns and Involvement

Hi Celeste / Maya:

We're just learning of this meeting request from Apple's side this evening. I'm going to try and get privacy team representatives to it (although there likely won't be any counsel present).

In future, please use me as your point of contact and I'll make sure we stay looped in with the right people.

I've cc'd Elliot & Yannick from our privacy and security teams. Please add them and myself to the meeting invite. I'm not sure if they will be available on such short notice.

-Randy

----- Forwarded message -----

From: Mechenbier, Maya U. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
Date: Tue, May 4, 2021 at 6:39 PM  
Subject: Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement  
To: Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
Cc: Espinoza, Celeste (CDC/OCOO/OD) <[qud7@cdc.gov](mailto:qud7@cdc.gov)>

Thanks Zach, that time works for me. Celeste will send around a calendar invite (thanks Celeste!)

We'd love to include the Apple team as well – do you know the right product counsel to invite?

And thanks so much for the documentation, that's exactly what I was looking for! Will do my best to review before the call.

---

**From:** Zach Eddinger <[zae@google.com](mailto:zae@google.com)>  
**Date:** Tuesday, May 4, 2021 at 8:30 PM  
**To:** "Mechenbier, Maya U. EOP/OMB" <[Maya.U.Mechenbier@omb.eop.gov](mailto:Maya.U.Mechenbier@omb.eop.gov)>  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <[qud7@cdc.gov](mailto:qud7@cdc.gov)>  
**Subject:** Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Hey Maya!

Sorry for the delay. Trying to line up the right folks and calendars have been a bear this week. Found a time for tomorrow though! If you have a longer list of questions, please share in advance. Decisions were collectively by a lot of folks, but we've actually documented a lot of our decision making [here](#). Certainly some good pre-reading!

Tomorrow we could do 430-5p ET if that still works for you - if so, happy to send an invite (or have one come from you). We'd like to include [jenchai@google.com](mailto:jenchai@google.com) (product lead) and [cbrubaker@google.com](mailto:cbrubaker@google.com) (privacy/security), they're probably the best folks to start with on this conversation. Are you planning to have a parallel conversation with Apple as well? If not, perhaps we can invite them to the same conversation.

Best,  
Zach

On Mon, May 3, 2021 at 8:44 AM Mechenbier, Maya U. EOP/OMB

<[Maya.U.Mechenbier@omb.eop.gov](mailto:Maya.U.Mechenbier@omb.eop.gov)> wrote:

Wed 3-5, Thursday 2-5, or Friday morning before 12:30 could all work (times ET). Preference for Wed/Thurs as I'm going out of town on Friday, but no worries if only Fri morning works.

Thanks!!

---

**From:** Zach Eddinger <[zae@google.com](mailto:zae@google.com)>

**Date:** Monday, May 3, 2021 at 11:38 AM

**To:** "Mechenbier, Maya U. EOP/OMB" <[Maya.U.Mechenbier@omb.eop.gov](mailto:Maya.U.Mechenbier@omb.eop.gov)>

**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <[qud7@cdc.gov](mailto:qud7@cdc.gov)>

**Subject:** [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

Of course! And Maya - pleasure to meet you!

Let me try and get some calendars aligned - do you have any good time slots for later in the week (let's try Weds / Thurs / Fri)?

Best,  
Zach

On Mon, May 3, 2021 at 7:56 AM Mechenbier, Maya U. EOP/OMB

<[Maya.U.Mechenbier@omb.eop.gov](mailto:Maya.U.Mechenbier@omb.eop.gov)> wrote:

Thanks Celeste!

Zach, I'm hoping to speak to product counsel types who helped triage legal/regulatory issues from an implementation perspective. For example, I'd love some background of how the decision was made to commit to not combining EN data with geolocation data, etc. I'm thinking this is probably a 30 min conversation that we would schedule sometime this week, if possible.

Thanks so much,  
Maya

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <[qud7@cdc.gov](mailto:qud7@cdc.gov)>

**Date:** Monday, May 3, 2021 at 10:51 AM



To: Zach Eddinger <[zae@google.com](mailto:zae@google.com)>

Cc: "Mechenbier, Maya U. EOP/OMB" <[Maya.U.Mechenbier@omb.eop.gov](mailto:Maya.U.Mechenbier@omb.eop.gov)>

Subject: A:G EN Legal / Government Affairs Policy Concerns and Involvement

Zach,

Our legal expert for the team, Maya Mechenbier, has come up with some things she would like to discuss separately with the teams that handled legal and government affairs issues for EN. I have copied her to this email.

Can you please connect her with the right parties?

Thanks,

cme

Celeste Espinoza

[\(202\) 881-7665](tel:(202)881-7665)

USDS/CDC PRIME Data Automation

--

Zach Eddinger | BizOps Associate | [zae@google.com](mailto:zae@google.com)

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Zach Eddinger | BizOps Associate | [zae@google.com](mailto:zae@google.com)

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Zach Eddinger | BizOps Associate | [zae@google.com](mailto:zae@google.com)

## Re: [EXTERNAL] G EN Legal / Government Affairs Policy Concerns and Involvement

---

**From:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**To:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Wed, 05 May 2021 12:27:07 -0400

I've got to stop at 5 myself. Thanks all.

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Date:** Wednesday, May 5, 2021 at 12:22 PM  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >, "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: [EXTERNAL] G EN Legal / Government Affairs Policy Concerns and Involvement

Done!

cme

Celeste Espinoza  
Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
USDS/CDC PRIME Data Automation

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Sent:** Wednesday, May 5, 2021 12:21 PM  
**To:** Mechenbier, Maya U. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Cc:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >; Espinoza, Celeste (CDC/OCOO/OD) <Ex 6 - (5 U.S.C. Sec 552(b)(6)) >  
**Subject:** Re: [EXTERNAL] G EN Legal / Government Affairs Policy Concerns and Involvement



Hey Maya & Celeste! Just a reminder that we have our team from 430-5p ET, I'm not sure if everyone will be able to stick around for more time - perhaps some of the Apple folks can stick around for a little longer.

Also [@Celeste \(CDC/OCOO/OD\)](#) could you add [hannon@google](mailto:hannon@google) <sup>Ex 6</sup><sub>(5)</sub> to the invite as well? Thank you!

Best,  
Zach

On Wed, May 5, 2021 at 7:42 AM Mechenbier, Maya U. EOP/OMB

<sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup> wrote:

Understood Randy, thank you. If today doesn't work for the Apple team, I'm also happy to schedule separately for tomorrow.

---

**From:** Randy Marsden <sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup>

**Date:** Tuesday, May 4, 2021 at 11:17 PM

**To:** "Mechenbier, Maya U. EOP/OMB" <sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup>, Celeste Espinoza <sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup>

**Cc:** Elliot Briggs <sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup>, Yannick <sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup>, Duy Phan <sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup>, Zach Eddinger <sup>Ex 6 - (5 U.S.C. Sec 552(b)(6))</sup>

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Date: Tue, May 4, 2021 at 6:39 PM  
Subject: Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement  
To: Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: Espinoza, Celeste (CDC/OCOO/OD) <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

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And thanks so much for the documentation, that's exactly what I was looking for! Will do my best to review before the call.

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**Date:** Tuesday, May 4, 2021 at 8:30 PM  
**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Subject:** Re: [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

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Thanks!!

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**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Date:** Monday, May 3, 2021 at 11:38 AM

**To:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Cc:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Subject:** [EXTERNAL] Re: G EN Legal / Government Affairs Policy Concerns and Involvement

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Thanks so much,  
Maya

---

**From:** "Espinoza, Celeste (CDC/OCOO/OD)" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Date:** Monday, May 3, 2021 at 10:51 AM

**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

**Cc:** "Mechenbier, Maya U. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>

Subject: A:G EN Legal / Government Affairs Policy Concerns and  
Involvement

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things she would like to discuss separately with the teams that handled  
legal and government affairs issues for EN. I have copied her to this email.

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Thanks,

cme

Celeste Espinoza

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

USDS/CDC PRIME Data Automation

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

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Sec 552(b)(6))

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Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

## Availability notifications

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**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Thu, 06 May 2021 18:56:12 -0400

Hi Zach,

We heard in one of our state interviews today that they attribute their low adoption on Android to the lack of availability notification and friction of app download to activate ENX on their devices.

Have you all been thinking about how to best capture

## Availability notifications

---

**From:** "Novick, Greg EOP" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Thu, 06 May 2021 18:55:12 -0400

Hi Zach,

Are you able to



## Availability notifications

---

**From:** "Novick, Greg EOP" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Thu, 06 May 2021 18:58:54 -0400

Hi Zach,

We heard in one of our state interviews today that they attribute their low adoption on Android to the lack of availability notification and friction of app download. This was of particular interest to our team due to implications for equity.

Have you all been thinking about how to best optimize onboarding users or any other ways to help notify users about ENX? Happy to hop on a call if that's easier.

Thanks,

Greg

## Availability notifications

---

**From:** "Novick, Greg EOP" [REDACTED]  
**To:** Zach Eddinger [REDACTED]  
**Date:** Thu, 06 May 2021 18:57:12 -0400

Hi Zach,

We heard in one of our state interviews today that they attribute their low adoption on Android to the lack of availability notification and friction of app download.

Have you all been thinking about how to best optimize onboarding users? They also mentioned something about working with

## Availability notifications

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. [REDACTED])>  
**Date:** Thu, 06 May 2021 18:56:42 -0400

Hi Zach,

We heard in one of our state interviews today that they attribute their low adoption on Android to the lack of availability notification and friction of app download to activate ENX on their devices.

Have you all been thinking about how to best optimize onboarding users? We'd be interested to hear how

## Availability notifications

---

**From:** "Novick, Greg EOP" [REDACTED]  
**To:** Zach Eddinger <[REDACTED]>  
**Date:** Thu, 06 May 2021 18:58:12 -0400

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Have you all been thinking about how to best optimize onboarding users or any other ways to help notify users about ENX? Happy to hop on a call if that's easier.

Thanks,

Greg

## Availability notifications

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552b)(7)(C)>  
**To:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552b)(7)(C)>  
**Date:** Thu, 06 May 2021 18:55:42 -0400

Hi Zach,

We heard in one of our state interviews today that they attribute their low adoption on Android to the lack of iOS

# [EXTERNAL] AFFIRM Leadership Awards - Nominations as of 05/07/2021

---

From Rebecca Royal <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
To: Darryl Peek <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Natalie Carey <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: "Sardar, Sanjay" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Bill Rucker <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Date: Fri, 07 May 2021 11:39:09 -0400

Good Morning,

We currently have 3 nominations submitted as of 05/07/2021.

**Total By Category:**

Executive Leadership in Information Technology (Civilian) – 2  
Leadership in Cyber Innovation - 1

Thank you,  
Becca

\*\*\*\*\*

**Rebecca Royal, CMP**

Director of Meetings & Events

Potomac Management Resources

2800 Eisenhower Avenue | Suite 210 | Alexandria, VA 22314

P: Ex 6 - (5

E: Ex 6 - (5 U.S.C. Sec 552(b)(6))

## [EXTERNAL] Re: AFFIRM Leadership Awards - Nominations as of 05/07/2021

---

**From:** Darryl Peek <[REDACTED]>  
**To:** Rebecca Royal <[REDACTED]>  
**Cc:** Natalie Carey <[REDACTED]>, "Sardar, Sanjay" <[REDACTED]>, Bill Rucker <[REDACTED]>, "Cooch, Shila R. EOP/OMB" <[REDACTED]>  
**Date:** Fri, 07 May 2021 11:47:57 -0400

Thank you for the update.



Darryl E. Peek II  
Head of Federal Strategic Partnerships  
[REDACTED]  
[REDACTED]  
Google Cloud for Government:  
<https://www.google.com/cloud/solutions/government/>

On Fri, May 7, 2021 at 11:39 AM Rebecca Royal <[REDACTED]> wrote:

Good Morning,

We currently have 3 nominations submitted as of 05/07/2021.

### Total By Category:

Executive Leadership in Information Technology (Civilian) – 2

Leadership in Cyber Innovation - 1

Thank you,

Becca

\*\*\*\*\*

**Rebecca Royal, CMP**

Director of Meetings & Events  
Potomac Management Resources  
2800 Eisenhower Avenue | Suite 210 | Alexandria, VA 22314



P: Ex 6 - (5  
E: Ex 6 - (5 U.S.C. Sec 552(b)(6))

## Re: [EXTERNAL] Availability notifications

---

**From:** "Novick, Greg EOP" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Mon, 10 May 2021 14:19:33 -0400

Ha - yes the vaccine is no joke! Hope you had a chance to recover this weekend.

It would definitely be helpful - this is a timely discussion on our end. Just sent an invite your way for 2:30 PT.

Thanks!

Greg

On May 10, 2021, at 2:13 PM, Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

Hey! Sorry, I was a bit out of commission Th/Fri from vaccine :)

Might be easier to chat live - I'm not sure what this is referring to, we've done availability notifications for both custom apps and ENX apps. I can connect you with the team who has thought about optimizing the onboarding flow if that's helpful, too.

We could chat at 2 or 230 today if that's helpful!

Best,  
Zach

On Thu, May 6, 2021 at 3:58 PM Novick, Gregory B. EOP/OMB [Ex 6 - (5 U.S.C. Sec 552(b)(6))] wrote:

Hi Zach,

We heard in one of our state interviews today that they attribute their low adoption on Android to the lack of availability notification and friction of app download. This was of particular interest to our team due to implications for equity.

Have you all been thinking about how to best optimize onboarding users or any other ways to help notify users about ENX? Happy to hop on a call if that's easier.

Thanks,

Greg

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

## Re: [EXTERNAL] Availability notifications

---

**From:** "Novick, Greg EOP" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Mon, 10 May 2021 14:16:14 -0400

The vaccine is no joke!

It would definitely be helpful - this is a timely discussion on our end.

On May 10, 2021, at 2:13 PM, Zach Eddinger <zae@google.com> wrote:

Hey! Sorry, I was a bit out of commission Th/Fri from vaccine :)

Might be easier to chat live - I'm not sure what this is referring to, we've done availability notifications for both custom apps and ENX apps. I can connect you with the team who has thought about optimizing the onboarding flow if that's helpful, too.

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Zach

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Greg

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec  
552(b)(6))

## Re: [EXTERNAL] Availability notifications

---

**From:** "Novick, Gregory B. EOP/OMB" Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**To:** Zach Eddinger Ex 6 - (5 U.S.C. Sec 552(b)(6))  
**Date:** Mon, 10 May 2021 15:06:27 -0400

Kevin from our team may join, but not planning a big audience on our side either.

Thanks,

Greg

Sent from my iPhone

On May 10, 2021, at 2:25 PM, Zach Eddinger <zae@google.com> wrote:

Cool, sounds good -- is it just you joining or are other folks also going to jump on? I'll have another PM join, but probably a small team for this one.

Best,  
Zach

On Mon, May 10, 2021 at 11:19 AM Novick, Gregory B. EOP/OMB

Ex 6 - (5 U.S.C. Sec 552(b)(6)) wrote:

Ha - yes the vaccine is no joke! Hope you had a chance to recover this weekend.  
It would definitely be helpful - this is a timely discussion on our end. Just sent an invite your way for 2:30 PT.  
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Thanks,

Greg

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec 552(b)(6))

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C. Sec 552(b)(6))



## Re: [EXTERNAL] Availability notifications

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**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
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Zach

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Thanks,

Greg

--

Zach Eddinger | BizOps Associate | Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

## [EXTERNAL] Re: Availability notifications

---

**From:** Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Novick, Gregory B. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Mon, 10 May 2021 14:13:29 -0400

Hey! Sorry, I was a bit out of commission Th/Fri from vaccine :)

Might be easier to chat live - I'm not sure what this is referring to, we've done availability notifications for both custom apps and ENX apps. I can connect you with the team who has thought about optimizing the onboarding flow if that's helpful, too.

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Zach

On Thu, May 6, 2021 at 3:58 PM Novick, Gregory B. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Hi Zach,

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Have you all been thinking about how to best optimize onboarding users or any other ways to help notify users about ENX? Happy to hop on a call if that's easier.

Thanks,

Greg

--

Zach Eddinger | BizOps Associate

Ex 6 - (5 U.S.C.  
Sec 552(b)(6))

## [EXTERNAL] AFFIRM - Nominations Weekly Tag Up - 5/11

---

**From:** Darryl Peek <Ex 6 - (5 U.S.C. )>  
**To:** Bill Rucker <Ex 6 - (5 U.S.C. Sec )>, Natalie Carey <Ex 6 - (5 U.S.C. Sec )>, rebeccaepsteinpmr@gmail.com, Rebecca Royal <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, "Sardar, Sanjay" <Ex 6 - (5 U.S.C. Sec )>, "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec )>  
**Date:** Mon, 10 May 2021 17:17:17 -0400

Greetings All,

Thanks for joining the call. Please see the summary below.

- 3 Applications submitted to date
- Updated Senior Executive Committee names. Senior Exec Dinner may be held at a corporate office.
- Social posts will be sent by Peg
- Nominations emails sent every Wednesday
- DC restrictions are planned to be lifted by June 11th.
- Requesting 2-3 submissions from committee and AFFIRM Board
- Darryl will post to LinkedIn and Twitter today.
- Added Shila, Onelia, and Bill as optional to invite.
- Darryl to confirm if Google is not sponsoring in person events.

Let me know if you have any questions.

Enjoy the rest of your day.

Best,

Darryl



Darryl E. Peek II

Head of Federal Strategic Partnerships

Ex 6 - (5

Ex 6 - (5 U.S.C.

Google Cloud for Government:

<https://www.google.com/cloud/solutions/government/>

## Following up

---

**From:** "Novick, Greg EOP" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** Randy Marsder [Ex 6 - (5 U.S.C. Sec 552(b)(6))] Zach Eddinger [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Tue, 11 May 2021 15:56:03 -0400

Randy,

Thanks for your message and offer to meet. Before I forget, please connect with me at this e-mail address going forward for any communication related to federal government efforts around Exposure Notifications.

Regarding meeting, we are heads down composing our recommendations to the CDC this week and they'll be able to follow up regarding any follow-ups after we present to them. We will reach out if we have any questions that might inform our report in the interim.

Thanks again for your engagement with us on this discovery.

Greg

## Following up

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Zach Eddinger <Ex 6 - (5 U.S.C. [REDACTED])>  
**Date:** Tue, 11 May 2021 15:54:28 -0400

Randy,

Thanks for your message and offer to meet. Before I forget, please connect with me at this e-mail address going forward for any communication related to federal government efforts around Exposure Notifications.

Regarding meeting, we are formulating our recommendations to the CDC this week and they'll be able to follow up regarding any follow-ups after we present to them.

Thanks again for



## Following up

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 11 May 2021 15:51:58 -0400

Randy,

Thanks for your message. Please connect with me

## Following up

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec [REDACTED])>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Date:** Tue, 11 May 2021 15:55:28 -0400

Randy,

Thanks for your message and offer to meet. Before I forget, please connect with me at this e-mail address going forward for any communication related to federal government efforts around Exposure Notifications.

Regarding meeting, we are heads down composing our recommendations to the CDC this week and they'll be able to follow up regarding any follow-ups after we present to them. We will reach out if we have any questions in the interim that might

Thanks again for

## [EXTERNAL] Deliver greater mission impact with Google Cloud

---

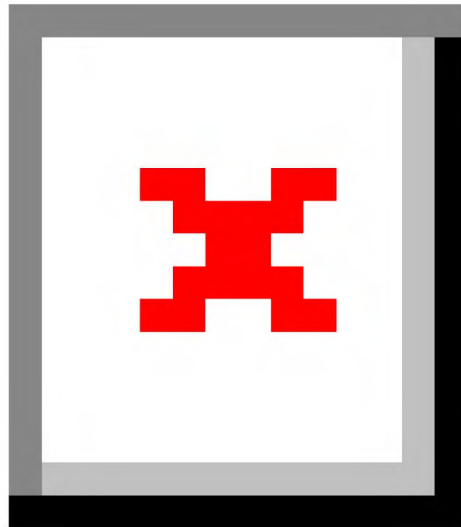
**From:** Google Cloud <Ex 6 - (5 U.S.C. Sec 552(a)(6))>  
**To:** "Cooch, Shila R. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(6))>  
**Date:** Tue, 11 May 2021 11:01:40 -0400



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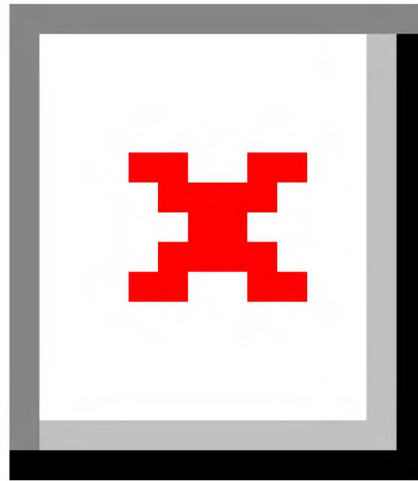
[Discover what's next](#)



---

**Hi Shila,**

Whether you're interested in modernizing applications or using data analytics to improve decision making, Google Cloud can help you achieve your mission. Our proven cloud technology has helped many government organizations achieve mission success:



We support State and Local, Federal Civilian, and DoD agencies by providing:

- **Infrastructure Modernization** to improve operational effectiveness and service delivery
- **Data Management** through fully managed, serverless databases that reduce costs and the need for operational staff, while delivering greater flexibility with your agency's data
- **Smart Analytics** to unlock the value in your data and generate better insights
- **Collaboration Tools** to make it easier for them to share, connect and get work done

Google Cloud has proven customer solutions to make your operations more efficient and help you achieve mission success. Hear about our vision for the future of digital service in the public sector in a discussion led by Google Cloud's CEO, Thomas

Kurian, and Mike Daniels, Vice President, Global Public Sector, at the Google Cloud Public Sector Summit. Let's get solving together today.

Discover what's next

See you in the cloud,

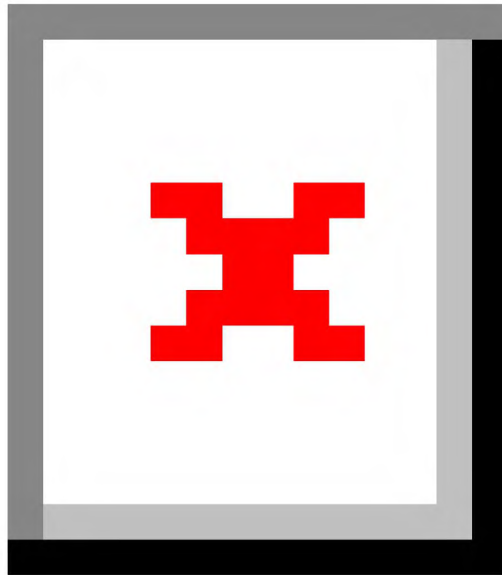
**The Google Cloud Public Sector Team**

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## Following up

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 11 May 2021 15:53:28 -0400

Randy,

Thanks for your message. Please connect with me at this e-mail address going forward for any communication related to federal government efforts around Exposure Notifications.

Regarding meeting, we are formulating our recommendations to the CDC this week and they'll be able to follow up regarding any follow-ups after we present to them.

Thanks again for

## Following up

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 11 May 2021 15:52:58 -0400

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## Following up

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**To:** Randy Marsden <[REDACTED]>, Zach Eddinger <[REDACTED]>  
**Date:** Tue, 11 May 2021 15:53:58 -0400

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Thanks again for

## [EXTERNAL] Ed, deliver greater mission impact with Google Cloud

---

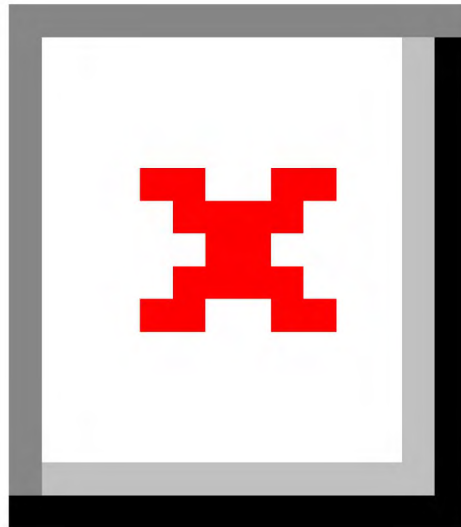
**From:** Google Cloud <[REDACTED]>  
**To:** "Hartwig, Edward J. EOP/OMB" <[REDACTED]>  
**Date:** Tue, 11 May 2021 11:02:03 -0400



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Improve operational effectiveness, build cultures of collaboration, and transform the way you serve.

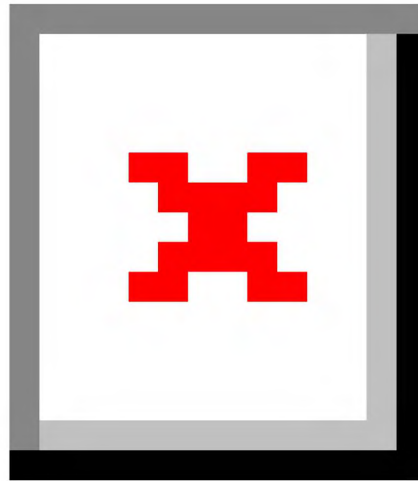
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---

**Hi Ed,**

Whether you're interested in modernizing applications or using data analytics to improve decision making, Google Cloud can help you achieve your mission. Our proven cloud technology has helped many government organizations achieve mission success:



We support State and Local, Federal Civilian, and DoD agencies by providing:

- **Infrastructure Modernization** to improve operational effectiveness and service delivery
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- **Smart Analytics** to unlock the value in your data and generate better insights
- **Collaboration Tools** to make it easier for them to share, connect and get work done

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Discover what's next

See you in the cloud,

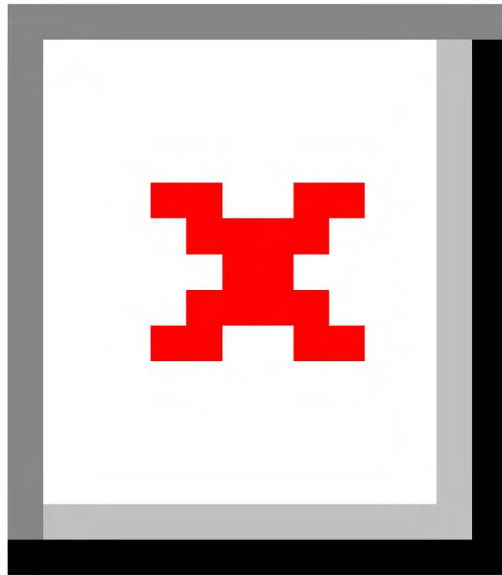
**The Google Cloud Public Sector Team**

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[https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\\_unsubscribe=1&mkt\\_tok=ODA4LUdKVy0zMTQAAAF8-uu1mOeDgY0atU7H0DLSBF\\_Cx-52QpfBk5cMeW36dffjfljhEPua7\\_wfBJr2u-HbEkK5dB0ZXKL8\\_UkNnim10MvAtNb9sgTz3Qm0x1RRcxm7U5uKYw--<>](https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt_unsubscribe=1&mkt_tok=ODA4LUdKVy0zMTQAAAF8-uu1mOeDgY0atU7H0DLSBF_Cx-52QpfBk5cMeW36dffjfljhEPua7_wfBJr2u-HbEkK5dB0ZXKL8_UkNnim10MvAtNb9sgTz3Qm0x1RRcxm7U5uKYw--<>)



## Following up

---

**From:** "Novick, Greg EOP" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** Randy Marsden <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Zach Eddinger <Ex 6 - (5 U.S.C. Sec. 552(b)(6))>  
**Date:** Tue, 11 May 2021 15:52:28 -0400

Randy,

Thanks for your message. Please connect with me at this e-mail address going forward for any communication related to federal government efforts around Exposure Notifications.

I

**Re: [EXTERNAL] Updated invitation: Monthly Connect between Alex and Google Cloud (Focus on S... @ Fri May 14, 2021**

**10am - 10:45am (EDT) (john<sup>Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))</sup>dalessio@omb<sup>Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))</sup>)**

---

**From:** Lee Carosi Dunn <<sup>Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))</sup>>  
**To:** "Dalessio, J. Alex EOP/OMB" <<sup>Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))</sup>>  
**Date:** Thu, 13 May 2021 15:03:32 -0400

Thanks -- we would really like to help support any snags.

We met last week with several contacts at GSA (Amar Singh, Chris McFerren, Derrick Rogers and possibly others) about calendar compatibility for the pilot program with MSFT. We talked about how to use it for calendaring, booking conference rooms at different agencies, and how this can simply be done with a number of .gov domains. Happy to share more on that next time we meet. I will punt to June 4th if that is okay.

Thank you as always.  
Lee

On Thu, May 13, 2021 at 1:22 PM Dalessio, J. Alex EOP/OMB <<sup>Ex 6 - (5 U.S.C. Sec 552(b)(7)(C))</sup>> wrote:

Hi Lee,

Just trying to get ahead of my schedule – I wanted to meet tomorrow as we missed the last one, but I'm a bit backed up and don't have a lot to update. The team hit a snag on MS/G federation and I've checked in a few times now to see if they want support. However, they are still trying to work it out.

Otherwise, I'm repositioning the RFI strategy to align it with some existing work and resources – a promising development – but still have work to do there as well.

Let's kick this out again and give folks back their time.

Hope you are very well. Cheers, A.

-----Original Appointment-----

**From:** Lee Dunn <[REDACTED]>

**Sent:** Friday, February 12, 2021 11:03 AM

**To:** Lee Dunn; Rancho Iyer; Brad Field; Jeff Brown; Dalessio, J. Alex EOP/OMB

**Cc:** Clint Leschber; Todd Schroeder; Gary Danoff

**Subject:** [EXTERNAL] Updated invitation: Monthly Connect between Alex and Google Cloud  
(Focus on S... @ Fri May 14, 2021 10am - 10:45am (EDT) ([john.dalessio@omb](mailto:john.dalessio@omb) [REDACTED]))

**When:** Friday, May 14, 2021 10:00 AM-10:45 AM America/New\_York.

**Where:**

**This event has been changed.**

### Monthly Connect between Alex and Google Cloud (Focus on Security)

**When** **Changed:** Fri May 14, 2021 10am – 10:45am Eastern Time - New York

**Joining info** Join with Google Meet

[REDACTED]

Join by phone

(US) [REDACTED] (PIN: [REDACTED])

[More phone numbers](#)

**Calendar**

[john.dalessio@omb](mailto:john.dalessio@omb) [REDACTED]

**Who**

- Lee Dunn - organizer
- Rancho Iyer
- Brad Field
- Jeff Brown
- [john.dalessio@omb](mailto:john.dalessio@omb) [REDACTED]

- Clint Leschber - optional
- Todd Schroeder - optional
- Gary Danoff - optional

[more details »](#)

Going ([john E dalessio@omb\(5](#) Ex 6 - )? [Yes](#) - [Maybe](#) - [No more options »](#)

Invitation from Google Calendar

You are receiving this courtesy email at the account [john E dalessio@omb\(5](#) Ex 6 - ) because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at [>https://calendar.google.com/calendar/](https://calendar.google.com/calendar/)< and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).



**RE: [EXTERNAL] Updated invitation: Monthly Connect between Alex and Google Cloud (Focus on S... @ Fri May 14, 2021 10am - 10:45am (EDT) (john[REDACTED]dalessio@omb[REDACTED])**

---

**From:** "Dalessio, J. Alex EOP/OMB" <[REDACTED]>  
**To:** Lee Dunn <[REDACTED]>  
**Date:** Thu, 13 May 2021 13:21:51 -0400

Hi Lee,

Just trying to get ahead of my schedule – I wanted to meet tomorrow as we missed the last one, but I'm a bit backed up and don't have a lot to update. The team hit a snag on MS/G federation and I've checked in a few times now to see if they want support. However, they are still trying to work it out.

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Hope you are very well. Cheers, A.

-----Original Appointment-----

**From:** Lee Dunn <[REDACTED]>  
**Sent:** Friday, February 12, 2021 11:03 AM  
**To:** Lee Dunn; Rancho Iyer; Brad Field; Jeff Brown; Dalessio, J. Alex EOP/OMB  
**Cc:** Clint Leschber; Todd Schroeder; Gary Danoff  
**Subject:** [EXTERNAL] Updated invitation: Monthly Connect between Alex and Google Cloud (Focus on S... @ Fri May 14, 2021 10am - 10:45am (EDT) (john[REDACTED]dalessio@omb[REDACTED])  
**When:** Friday, May 14, 2021 10:00 AM-10:45 AM America/New\_York.  
**Where:**

**This event has been changed.**

**Monthly Connect between Alex and Google Cloud (Focus on Security)**

**When** **Changed:** Fri May 14, 2021 10am – 10:45am Eastern Time - New York

**Joining info** Join with Google Meet

Ex 6 - (5 U.S.C. Sec 552(h)(6))

Join by phone

(US) Ex 6 - (5 U.S.C. Sec 552(h)(6)) (PIN: Ex 6 - (5 U.S.C. Sec 552(h)(6)))

[More phone numbers](#)

Calendar

john E dalessio@omb Ex 6 -

Who

- Lee Dunn - organizer
- Rancho Iyer
- Brad Field
- Jeff Brown
- john E dalessio@omb Ex 6 -
- Clint Leschber - optional
- Todd Schroeder - optional
- Gary Danoff - optional

[more details »](#)

Going (john E dalessio@omb Ex 6 -)? [Yes](#) - [Maybe](#) - [No more options »](#)

Invitation from [Google Calendar](#)

You are receiving this courtesy email at the account john E dalessio@omb Ex 6 - because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at ><https://calendar.google.com/calendar/>< and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to send a response to the organizer and be added to the guest list, or invite others regardless of their own invitation status, or to modify your RSVP. [Learn More](#).

## [EXTERNAL] ELC 2021 Volunteer List as of 5-13-2021

---

**From:** Kisha Powell <Ex 6 - (5 U.S.C. Sec 552(a)(6))>  
**To:** svenkateswaran@collabralink <Ex 6 - (5 U.S.C. Sec 552(a)(6))>, steve.krauss@gsa <Ex 6 - (5 U.S.C. Sec 552(a)(6))>, dpeek@google <Ex 6 - (5 U.S.C. Sec 552(a)(6))>, Laura Stanton - QT <Ex 6 - (5 U.S.C. Sec 552(a)(6))>  
**Cc:** jbenett@adobe <Ex 6 - (5 U.S.C. Sec 552(a)(6))>, "Roat, Maria A. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(a)(6))>, Maria Roat <Ex 6 - (5 U.S.C. Sec 552(a)(6))>  
**Date:** Thu, 13 May 2021 18:11:08 -0400  
**Attachments** ELC 2021 Volunteers 5-13-2021.xlsx (15.51 kB)

:

Hi!

Please see the attached volunteer list as of 5-13-2021. I see new names and some returners!

Kisha

\*\*\*\*\*

*Kisha Powell, CMP*  
*Senior Director, Events and Marketing*  
American Council for Technology and Industry Advisory Council  
Ex 6 - (5 U.S.C. Sec 552(a)(6)) | Ex 6 - (5 U.S.C. Sec 552(a)(6))



First Name	Last Name	Company	Title	Phone
Stacy	Swann	GSA	National Account Manager	Ex 6 - (5 U.S.C. Sec 552(b)(6))
David	Hernandez	RIVA	Director	Ex 6 - (5 U.S.C. Sec 552(b)(6))
Amanda	Eamich	U.Group	Chief Growth Officer	Ex 6 - (5 U.S.C. Sec 552(b)(6))
Amanda Helene	Eamich Johnson	U.Group Bid2Win Consulting	Chief Growth Officer President	Ex 6 - (5 U.S.C. Sec 552(b)(6))
Paul	Chandler	GDIT	Sector Growth Lead - Diplomacy, Commerce, & Government Operations	Ex 6 - (5 U.S.C. Sec 552(b)(6))

## Imagine Nation ELC 2021 Call For Volunteers

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Committee do you have an interest in? (Check all that apply)

Outcomes/Knowledge Capture	Workshop Sessions/Plenary	Marketing/Social Media
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	X	
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Casey	Harris	eSimplicity	Director, Culture and Strategic Partnerships	Ex 6 - (5) U.S.C. Sec 552(b)(6)
Tony	Cossa	Harmonia	VP digital and tech strategy	Ex 6 - (5) U.S.C. Sec 552(b)(6)
Justin	Herman	Twilio	Global Head of Public Sector	Ex 6 - (5) U.S.C. Sec 552(b)(6)
Jacqueline Helene	French Johnson	KPMG Bid2Win Consulting	Senior Associate President/CEO	Ex 6 - (5) U.S.C. Sec 552(b)(6)
Michael	Bruce	Leidos	Vice President	Ex 6 - (5) U.S.C. Sec 552(b)(6)
Ben	Duan	Precise Software Solutions	CTO	Ex 6 - (5) U.S.C. Sec 552(b)(6)
Kimberly	Purlia	Aveshka, Inc.	VP, Growth	Ex 6 - (5) U.S.C. Sec 552(b)(6)
Aisha	McGill	Koniag Government Services	Chief Business Operations Officer	Ex 6 - (5) U.S.C. Sec 552(b)(6)



Imagine Nation ELC is an event I look forward to each year. I enjoy networking with all of the people there, I also enjoy hearing from the various thought leaders in government and industry about their initiatives and what is top of mind for them. I would like to volunteer so that I can play a part in helping to shape the content and assist ACT-IAC in getting the word out about the conference.

X

Help our community share with others the great innovations taking shape across government  
To help shape relevant and critically-needed programming.

X

X

To help form events that will produce thoughtful, productive discussions between industry and government, and to be able to include passionate government and industry representatives in the event to help educate and encourage representatives from every sector to get involved in helping solve the IT challenges facing the U.S. government today.

Reengage with the community

Provide an event to help government and industry colleagues to gain relevant mission applicable knowledge, collaborate and renew relationships (via post-COVID in-person event). Also provide to highlight the accomplishment of the COIs to help agencies improve staff knowledge and add new capabilities to improve mission outcomes

X

Attended and spoke at previous ELC, I see it is a great forum to bring leaders from both government and private sector and collaborate and exchange ideas. Love to help out to make it a great success.

X

To help with ensuring content is meaningful for attendees and continues to advance transformational efforts for IT in government.

Networking

X

Ex 6 - (5 U.S.C. Sec 552(b)(6))

Ex 6 - (5 U.S.C. Sec 552(b)(6))

x

x

x x x

x x

x x x

x x

x x

x

Sangeeta	Kumar	Department of Homeland Security	Information Security Project Manager	Ex 6 - (5) U.S.C. Sec 552
Sonja	Twiford	AWS	Strategic Partner Executive	Ex 6 - (5) U.S.C. Sec 552
Jeannette Doug	Bruno Cowan	General Services Administration Technology Transformation Services Cisco	Innovation Adoption Lead Regional Sales Leader	Ex 6 - (5) U.S.C. Sec 552(b)(6))
Ellen	Kuhn	Oracle	Industry Director, Business Development	Ex 6 - (5) U.S.C. Sec 552(b)(6))
Jennifer	Kirkhoff	ICF International	Vice President   Capture	Ex 6 - (5) U.S.C. Sec 552(b)(6))
Alison	O'Mara	GSA	Innovation Adoption Lead	Ex 6 - (5) U.S.C. Sec 552(b)(6))

X

X

I want to take an opportunity to get this experience, meet like minded people while also getting some PMP credits.

This is a time where we all need to come together to when we have been apart for so long.

I am a new federal employee with Technology Transformation Services, and I would love to help support an event that explores how government leaders can use technology and innovation to improve government. Before joining federal service I worked in local government at the City of Philadelphia, and am passionate about government innovation and modernization. I'd love to learn more about Open

X

X

This is a meaningful way to contribute to the public sector and advance the mission of ACT-IAC for bringing together industry and government in a collaborative environment. A forum for creating thoughtful dialog and creative advancements in technology and solutions. The ideation of the best and brightest in government and industry. I welcome the opportunity to contribute to this event.

For the past 6 years, I worked for a company that didn't understand the value of ACT-IAC. I've recently joined a new company that does. I was part of Voyagers 2005, am currently a Fellow, and I'd like to get back involved with ACT-IAC in a meaningful way.

While I have 20+ years in the private sector I am new to the Federal Government as of January of this year joining the GSA Centers of Excellence. In my role as an Innovation Adoption Lead, we partner with vendor teams to bring the best of the public and private sector to address mission challenges. I see volunteering for Imagine Nation as an extension of the work I am currently doing today and welcome the opportunity to help plan this years event.

X

Ex 6 - (5  
U.S.C. Sec  
552(b)(6))

Ex 6 - (5  
U.S.C. Sec  
552(b)(6))

Ex 6 - (5  
U.S.C. Sec  
552(b)(6))

Ex 6 - (5  
U.S.C. Sec  
552(b)(6))

Ex 6 - (5  
U.S.C. Sec  
552(b)(6))

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Samir  
Jessica  
Meg

Mohanty  
Davis (Tavasti)  
Coker

Oracle  
Microsoft  
Lumen

Director - Enterprise Architect

EX 6 -  
(5  
U.S.C.  
Sec  
552(b)(  
6))

mohanty|samir@gmail.com  
jesstav@microsoft|  
meg|coker@centurylink|

I like to work with people and have been an active participant and speaker at CDO and CIO summit in the NY area. I believe this will allow me to do network and offer my services.

X



x

x

## [EXTERNAL] Let's discuss big ideas for Data Security Modernization

---

**From:** Jeanette Manfra <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "McAndrews, Steven M. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 14 May 2021 14:30:54 -0400

Hi Steven,

Nothing is more important than protecting your data full circle today, and every day. When your data is compromised, it can lead to catastrophe—on multiple levels.

If you are seeking guidance on how to shield your data from disruption, our latest webinar—[Protect Your Data Full Circle](#) on May 27th—is the do-not-miss event this month. This session will provide all of the intel you need to ensure your data is never put in jeopardy.

This event is part of four upcoming roundtables we're offering where you can share experiences and insights with a select group of fellow industry executives. Seats are limited for this virtual event, so be sure to [reserve](#) your spot today.

See you there,



Jeanette Manfra  
Director, Risk & Compliance  
Google Cloud  
Ex 6 - (5 U.S.C. Sec 552(b)(6))

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1600 Amphitheatre Parkway, Mountain View, CA 94043

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[https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\\_unsubscribe=1&mkt\\_tok=ODA4LUdKVy0zMtQAAAF9Cx37nDnrr0a0oD9uBcQicDzWLBjz5mvCSqP791f3lfpou9YZucFu](https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt_unsubscribe=1&mkt_tok=ODA4LUdKVy0zMtQAAAF9Cx37nDnrr0a0oD9uBcQicDzWLBjz5mvCSqP791f3lfpou9YZucFu)

aUkz-K0C8PZHfs0UE9fN4oEFLKTOX2fasdd8wj6EsBbygK6NsBO1X\_wCABCow--<>

## [EXTERNAL] Reimagine government service delivery with Google Cloud

---

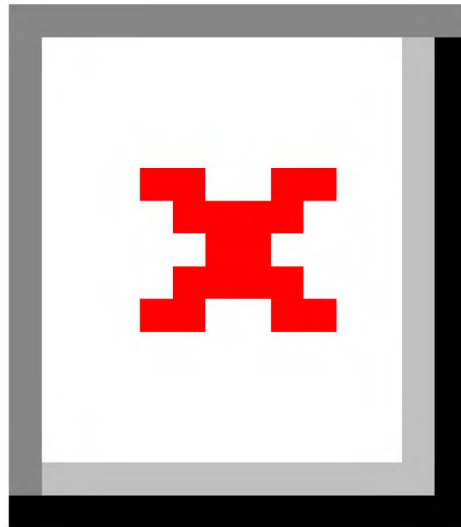
**From:** Google Cloud <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**To:** "Martinez, Shelly W. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Tue, 18 May 2021 11:01:12 -0400



## Transform the way you serve your citizens.

Provide accurate, real-time information and deliver essential services faster with Google Cloud.

[Start watching](#)



---

**Hi Shelly,**

COVID-19 has forever changed the way many industries operate, especially government. Workforces have had to shift from in-person meetings and services to virtual communication and collaboration. Plus, with rising volumes of new unemployment and social service requests, governments are compelled to tap into more modern communication tools to connect with their communities.

Now, more than ever, the government needs modern platforms and tools so that

they can:

- Provide accurate real-time information
- Make faster, smarter, data-driven decisions
- Deliver essential services across the globe
- Ensure business continuity

With so many new technology choices, it's difficult for government leaders to make an investment decision. Learn how leaders like **Suzette Kent, former U.S. Federal Chief Information Officer**, approached their own investments in this on-demand discussion.

Start watching

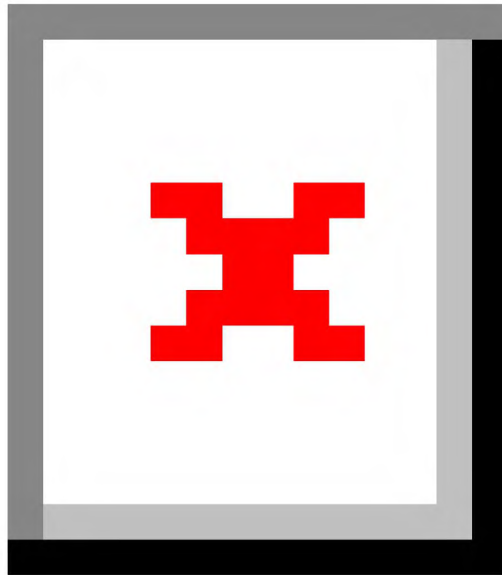
See you in the cloud,  
The Google Cloud Public Sector Team

---

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https://lp.cloudplatformonline.com/UnsubscribePage.html?mkt\_unsubscribe=1&mkt\_tok=ODA4LUdKVy0zMTQAAAF9HvdvOPzzi7oOWn0rqrnpxfVznfrjeqt6zQp8b3y7ri7H\_fXZS4Ynfa6t6GLIXm9OrHTAQZXbTAxeme3M\_mhMYx17mVy8ZPFTkcSrFF\_swfeNEfg6fg--<>



## Re: [EXTERNAL] Hi and Seeing if you can speak :)

**From:** Alexis Bonnell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** "Boland, Amira C. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Wed, 19 May 2021 15:28:52 -0400

Would friday at noon or 4 work for you?  
Can't wait to chat!  
Alexis

On Tue, May 18, 2021 at 11:59 PM Boland, Amira C. EOP/OMB wrote:

Hi! So good to hear from you!

Yes would love to. Can we catchup quickly first? You have any free blocks tomorrow (Weds.) or Thursday?

### Amira C. Boland

Federal Customer Experience Lead

Office of Management & Budget | Executive Office of the President

[Ex 6 - (5 U.S.C. Sec 552(b)(6))]

(m)

**From:** Alexis Bonnell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Monday, May 17, 2021 2:36 PM  
**To:** Boland, Amira C. EOP/OMB <[Amira.C.Boland@omb.eop.gov](mailto:Amira.C.Boland@omb.eop.gov)>  
**Subject:** [EXTERNAL] Hi and Seeing if you can speak :)

Hi Amira!

Alexis Bonnell here (Former Chief Innovation Officer at USAID)...now troublemaker at Google :)

I am really trying to champion the cause of CXO's here at Google and thinking about how we can support them.

I believe they are the most important new role in Gov and am working to show how critical it is to my Google Colleagues to have these "Customer Champions" in key leadership roles.

My whole focus is helping demystify tech for public servants and thinking about how it can help them develop more intimacy and shared understanding with their citizen and constituents.

To that end, I have been working with a colleague to create a "Summer of Design" program across Google and with IDEO that is continuing to help focus Google talent on solving Public sector issues with HCD focused practices.

Would you be willing to do a Q&A with me as a fireside chat of one of our learning days to help inspire my fellow Googlers about why HCD and Citizen Experience are critical things we could be prioritizing, AND if there is a "Dream Panel" of CXO's that might be willing to also be interviewed that would be awesome!

I can't wait to catch up and hear all you have been up to and compare notes!

I have another personal "surprise" project that I want to get your feedback on too!

Hope your doing great!

Alexis  
Ex 6 - (5 U.S.C.  
Sec 552(b)(6)) ell

# [EXTERNAL] Update on Google Workspace -- Smart Canvas Rollout

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From: Lee Carosi Dunn <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
:  
To: "Dalessio, J. Alex EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Cc: Rancho Iyer <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Brad Field <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jeff Brown <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
Date: Wed, 19 May 2021 17:46:15 -0400

Dear Alex:

This week is [Google I/O](#), our annual developer event with keynotes, technical sessions, and workshops featuring company and product announcements. This year for the first time, I/O is entirely virtual, free, and open to the public. Developers, consumers, and other viewers are tuning in from 181 countries to watch live, with 80% joining us from outside of the United States.

Yesterday, our CEO Sundar Pichai shared major announcements in his keynote address, with top themes of helpfulness, innovation, and privacy. You can read more about them in this [summary blog post](#). A few highlights:

- Everything we make at Google is shaped by our strong commitment to privacy, and this week we are announcing more ways we're making every day safer with Google. We recently [announced](#) our vision for a password-free future that keeps you safe using [Password Manager](#). Now, we are adding a way to [fix compromised passwords in Chrome](#) with a simple tap. We are also launching new privacy features in Android 12, including a Privacy Dashboard to help you stay in control of which apps are accessing your camera, microphone, and location data.
- We're constantly innovating to push scientific boundaries and make our products more helpful. We announced a new [AI model](#) that will help us understand more complex, multi-step user queries in Search, launched new [five new, AI-powered features](#) that make Google Maps more useful, and unveiled a new [quantum computing campus](#) where we plan to develop the world's first useful quantum computer by 2030.

**One of the many exciting features coming this year is "Smart Canvas"**

Between now and the end of the year, we're [introducing](#) "Smart Canvas" a new product experience that delivers the next evolution of collaboration for [Google Workspace](#) -- for example, we'll expand

live captions in Meet and introduce live translations of captions, and we'll launch more inclusive language in the Docs assisted writing feature.

- Our goal is to make it easier for people to stay connected, focus their time and attention, and transform their ideas into impact.
- We're enhancing the apps that hundreds of millions of people use every day—like Docs, Sheets, and Slides—to make them even more flexible, interactive, and intelligent.
- With smart canvas we're building tighter integrations between our communication and collaboration tools so you can pull content into conversations and conversations into content.
- For example, our new interactive building blocks—smart chips, templates, and checklists—will connect people, content, and events into one seamless experience.

I'd be happy to discuss any of these announcements with you in more detail or answer your questions.

Best,  
Lee

Lee Dunn

Google

Ex 6 - (5 U.S.C. Sec

Android Mobile: Ex 6 - (5  
U.S.C. Sec



[No Subject]

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To: karendesalvo@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))], "Slavitt, Andrew M. EOP/WHO" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
Cc: joshueck@hh [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
Date: Thu, 20 May 2021 21:59:52 -0400

Karen,

Thanks again for your time yesterday, really appreciate it.

Per our discussion, wanted to flag both the urgent item for you that would be a clear and simple win here in writing because it's pretty straightforward, and then would also love to meet with your team/the appropriate folks to sort out other items which could further be improved (like you mentioned answers to the frequently searched questions, etc). Let us know the best way to arrange that discussion.

The quick win-

As I noted, searching the major keywords related to vaccination (vaccine, vaccines, covid vaccine, etc) does not currently display and quick info for who and how to get vaccinated, but does return a "who can get vaccinated now" link which varies by state. We'd recommend removing that link (since it no longer varies by state, so the information can be surfaced directly) and adding a knowledge graph infobox at the top of the search results page with the following information:

#### **Getting the COVID-19 Vaccine**

Everyone age 12 and older living in the United States can get a COVID-19 vaccine free of charge, regardless of immigration status or health insurance.

Find COVID-19 vaccines near you:

- Vaccines.gov
- Text your Zip Code to 438829
- 800-232-0233

[Alt contact info for Spanish]

- Vacunas.gov
- Text your Zip Code to 822862
- 800-232-0233

What do you think?


## RE: [EXTERNAL] Welcome to Chat!


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**From:** "Crump, Julie EOP/OMB" [REDACTED]  
**To:** Andrew Terrell - ME-C (via Google Chat) [REDACTED]  
**Date:** Thu, 20 May 2021 11:15:52 -0400

For sure! But Dustin may have a better sense of how to strategically deal/work with Policy Councils. This is a new dance for all of us.


**From:** Andrew Terrell - ME-C (via Google Chat) [REDACTED]  
**Sent:** Thursday, May 20, 2021 11:14 AM  
**To:** Crump, Julie EOP/OMB [REDACTED]  
**Subject:** [EXTERNAL] Welcome to Chat!





## Welcome to Chat!

**Andrew Terrell - ME-C** reached out to you on Google Chat, a new team messaging app from Google. Join the conversation by following the link below.

**Andrew Terrell - ME-C**

Julie, thanks for jumping in on that. Really important to not weaken's Jason position with respect to that language.



TRY CHAT



Google Chat: An intelligent messaging app, built for teams.

Google LLC, 1600 Amphitheatre Parkway, Mountain View, CA 94043, USA

You received this email because someone contacted you on Google Chat.

## Follow up re vaccine search infobox and other results

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**From:** "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**To:** karendesalvo@google.com <Ex 6 (5)> "Slavitt, Andrew M. EOP/WHO" <Ex 6 - (5 U.S.C. Sec [REDACTED])>  
**Cc:** joshua.peck@hhs.gov <Ex 6 (5)>  
**Date:** Thu, 20 May 2021 22:17:17 -0400

Karen,

Thanks again for your time yesterday, really appreciate it. This will be critically helpful for the nationwide vaccination effort.

Per our discussion, wanted to flag both the urgent item for you that would be a clear and simple win here in writing because it's pretty straightforward, and then would also love to meet with your team/the appropriate folks to sort out other items which could further be improved (like you mentioned answers to the frequently searched questions, etc). Let us know the best way to arrange that discussion.

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As I noted, searching the major keywords related to vaccination (vaccine, vaccines, covid vaccine, etc) does not currently display and quick info for who and how to get vaccinated, but does return a "who can get vaccinated now" link which varies by state. We'd recommend removing that link (since it no longer varies by state, so the information can be surfaced directly) and adding a knowledge graph infobox at the top of the search results page with the following information:

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- Text your Zip Code to 438829
- 800-232-0233

[Alt contact info for Spanish]

- Vacunas.gov
- Text your Zip Code to 822862
- 800-232-0233

And again, would also love to connect with the team. Let us know next steps there.

Thanks again for this critical work!

Best,

Mina

## [EXTERNAL] catchup

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**From:** bonnell@google[Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** "Boland, Amira C. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))] bonnell@google[Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Fri, 21 May 2021 15:22:13 -0400

Did you see my note to see if we could shift this to early next week? Would that work?

### catchup

**When** Tue May 25, 2021 4pm – 4:30pm Eastern Time - New York

**Where** Alexis to call Amira [Ex 6 - (5 U.S.C. Sec 552(b)(6))] ([map](#))

**Who**

- Boland, Amira C. EOP/OMB - organizer
- bonnell@google[Ex 6 - (5 U.S.C. Sec 552(b)(6))] creator

## [EXTERNAL] catchup

**From:** bonnell@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**To:** "Boland, Amira C. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))] bonnell@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Fri, 21 May 2021 12:04:47 -0400

Hi! I have been waiting to get into see a particular doctor and they had an appointment open up today during our scheduled talk time, do you mind terribly if we find a time early next week instead? What would work for you?

### catchup

**When** Fri May 21, 2021 4pm – 4:30pm Eastern Time - New York  
**Where** Alexis to call Amira [Ex 6 - (5 U.S.C. Sec 552(b)(6))] [nap](#)  
**Who**

- Boland, Amira C. EOP/OMB - organizer
- bonnell@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))] - creator

## [EXTERNAL] Re: Follow up re vaccine search infobox and other results

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**From:** Karen DeSalvo <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**:**  
**To:** "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Cc:** "Slavitt, Andrew M. EOP/WHO" <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, joshua.peck@hhs.gov <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Stanley Onyimba <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Jan Antonaros <Ex 6 - (5 U.S.C. Sec 552(b)(6))>, Michael Howell <Ex 6 - (5 U.S.C. Sec 552(b)(6))>  
**Date:** Fri, 21 May 2021 12:20:00 -0400

Thank you for this Mina. The teams are already working on this so we will get an update. Adding Stanley who is the best POC on the 1-800 and other info since he is in the mix on that work.

Jan can work on assembling key team members on the commonly asked questions area and other potential ideas.

Thanks!

On Thu, May 20, 2021, 7:17 PM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec 552(b)(6))> wrote:

Karen,

Thanks again for your time yesterday, really appreciate it. This will be critically helpful for the nationwide vaccination effort.

Per our discussion, wanted to flag both the urgent item for you that would be a clear and simple win here in writing because it's pretty straightforward, and then would also love to meet with your team/the appropriate folks to sort out other items which could further be improved (like you mentioned answers to the frequently searched questions, etc). Let us know the best way to arrange that discussion.

The quick win-

As I noted, searching the major keywords related to vaccination (vaccine, vaccines, covid vaccine, etc) does not currently display and quick info for who and how to get vaccinated, but does return a

“who can get vaccinated now” link which varies by state. We’d recommend removing that link (since it no longer varies by state, so the information can be surfaced directly) and adding a knowledge graph infobox at the top of the search results page with the following information:

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- Text your Zip Code to 438829
- 800-232-0233

[Alt contact info for Spanish]

- [Vacunas.gov](https://www.vacunas.gov)
- Text your Zip Code to 822862
- 800-232-0233

And again, would also love to connect with the team. Let us know next steps there.

Thanks again for this critical work!

Best,  
Mina



## [EXTERNAL] Re: Follow up re vaccine search infobox and other results

---

**From:** Stanley Onyimba <Ex 6 - (5 U.S.C. Sec )>  
**To:** Karen DeSalvo <Ex 6 - (5 U.S.C. Sec )>  
**Cc:** "Hsiang, Mina K. EOP/OMB" <Ex 6 - (5 U.S.C. Sec )>, "Slavitt, Andrew M. EOP/WHO" <Ex 6 - (5 U.S.C. Sec )>, joshua.peck@hhsEx , Jan Antonaros <Ex 6 - (5 U.S.C. Sec )>, Michael Howell <Ex 6 - (5 U.S.C. Sec )>, Megan Ryskamp <Ex 6 - (5 U.S.C. Sec )>  
**Date:** Fri, 21 May 2021 18:12:29 -0400

Hi Mina,

Thank you for sharing your feedback with us. Throughout the pandemic, Google has been collaborating closely with health authorities like the CDC to highlight authoritative information, tips, and vaccine safety content to combat misinformation. We have also launched several initiatives and product features across Search, YouTube, and Maps to promote vaccine confidence including:

- **Highlighting vaccination locations in Google Search and Maps** including a PSA to prompt Americans to "find COVID19 vaccine location near me" for the next two weeks.
- **Creating our "[Get the Facts](#)" and "[Get Back To What You Love](#)" PSAs** that launched in April already have over 250 US million views.
- **Activating YouTube creators** through a homepage takeover, creator "shorts" and free emojis to inspire young people to get vaccinated.
- **Expanding our Google.org grants to 500 Community Based Organizations** to set up vaccination sites and reach out to communities of color and rural populations through the CDC Foundation, Partners in Health, Team Rubicon, VaccineFinder, Ad Council, and UnidosUS.
- **Broadening the reach of YouTube's PSA campaign.** Our "[Get Back To What You Love](#)" PSAs will be promoted on YouTube, broadcast TV, radio, and paid social media aiming to reach 180M Americans (mostly 18-34 yrs) by the end of July, serving over 2.5B impressions.

We continue to update our products and campaigns to meet the most relevant user needs as the US vaccine landscape evolves, especially given the CDC's recently expanded COVID-19 vaccine eligibility to everyone ages 12+. With that in mind, we have been working with our product teams on a few updates to our COVID-19 Vaccines Search experience to help users find the most relevant vaccine resources including:

"Getting the Vaccine" - highlighting Vaccines.gov and the hotline  
Vaccines & Kids - highlighting the latest CDC guidance for children

We expect to launch and ramp the [vaccines.gov](#) and hotline updates as soon as possible. In the meantime, we will continue to promote vaccine confidence campaigns to address vaccine hesitancy.



Please let us know if you have any questions or would like to connect further about any of the updates above.

Thanks,  
Stanley

On Fri, May 21, 2021 at 9:20 AM Karen DeSalvo <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:  
Thank you for this Mina. The teams are already working on this so we will get an update. Adding Stanley who is the best POC on the 1-800 and other info since he is in the mix on that work.

Jan can work on assembling key team members on the commonly asked questions area and other potential ideas.

Thanks!

On Thu, May 20, 2021, 7:17 PM Hsiang, Mina K. EOP/OMB <Ex 6 - (5 U.S.C. Sec [REDACTED])> wrote:

Karen,

Thanks again for your time yesterday, really appreciate it. This will be critically helpful for the nationwide vaccination effort.

Per our discussion, wanted to flag both the urgent item for you that would be a clear and simple win here in writing because it's pretty straightforward, and then would also love to meet with your team/the appropriate folks to sort out other items which could further be improved (like you mentioned answers to the frequently searched questions, etc). Let us know the best way to arrange that discussion.

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As I noted, searching the major keywords related to vaccination (vaccine, vaccines, covid vaccine, etc) does not currently display and quick info for who and how to get vaccinated, but does return a "who can get vaccinated now" link which varies by state. We'd recommend removing that link (since it no longer varies by state, so the information can be surfaced directly) and adding a knowledge graph infobox at the top of the search results page with the following information:

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[Alt contact info for Spanish]

- Vacunas.gov
- Text your Zip Code to 822862
- [800-232-0233](tel:800-232-0233)

And again, would also love to connect with the team. Let us know next steps there.

Thanks again for this critical work!

Best,  
Mina

--

Stanley Onyimba | Global Product Partnerships | **Ex 6 - (5 U.S.C. Sec 552a)**

## [EXTERNAL] FW: Hybrid ELC meeting

---

**From:** Jonathan Bennett [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**:**  
**To:** steve [Ex 6 - (5 U.S.C. Sec 552(b)(6))] rauss@gsa [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Laura Stanton - Q [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
svenkateswaran@collabralin [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; dpeek@google [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Cc:** "Roat, Maria A. EOP/OMB" [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Maria Roat [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Kisha Powell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Date:** Mon, 24 May 2021 16:37:21 -0400

Hello team. Here are the notes that I summarized during our meeting last week. Please limit distro of this email to our LT, but feel free to share a summary of the important decisions below with your XLT planning teams.

Also, as we discussed [HERE](#) is a link to the weekly LT meeting agenda. We invite you to add items of interest and we will prioritize and try to get to as many as possible each week.

Warm regards,

Jonathan

---

**From:** David Wennergren [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Sent:** Thursday, May 20, 2021 9:21 AM  
**To:** 4davis [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; a@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; mgraves2103@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; pstrasser18@gmail [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
tim [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; smith@onpointcorp [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Jonathan Bennett [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Kisha Powell [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
[Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Carol Miller [Ex 6 - (5 U.S.C. Sec 552(b)(6))]; Tom Scanlon [Ex 6 - (5 U.S.C. Sec 552(b)(6))]  
**Subject:** Hybrid ELC meeting

Teammates – thanks so much for taking the time for the important discussion this morning on our Hybrid ELC plans. Here's a quick summary of the things we discussed:

- For planning purposes, we'll target 150 government in-person attendees and 400 industry attendees; remaining flexible to increase industry participation if we don't get to 150 government attendees.
- The staff will work some more on criteria for industry attendance, setting aside requisite registrations for EC members, sponsors, planning committee, etc., and creating ground rules to ensure equitable availability of tickets for member companies.

- We'll ask government speakers to speak/attend in-person, keeping in reserve the option for virtual speakers to those situations where it would help secure a big name speaker or someone from outside of the DC area.
- We'll work to rapidly identify some "trailblazer" government attendees and speakers to help drive/promote government attendance/participation
- We'll try to identify a government person from several key agencies who can serve as a "barometer" on the changing rules for government travel/in-person participation at that agency.
- We'll start advertising in-person attendance first, reserving virtual registrations for later, to encourage in-person registrations, and having the virtual option be for overflow and those who are unable or unwilling to participate in-person (or are outside of the DC area).
- We'll revise registration rates to reflect our new business model of lowering registration prices to encourage greater attendance and keeping virtual rates almost as high as in-person rates to avoid too many people opting for virtual participation. We'll fine tune the numbers, but we discussed notionally \$395 for government in-person and \$350 for government virtual; \$895 for industry in-person and \$795 for industry virtual
- We'll keep in our "hip pocket" for now some additional virtual collaboration options, like "watch parties," etc., and introduce those ideas later after we've secured the necessary in-person attendance. We will make exceptions for our geographic expansion areas to encourage their virtual participation.
- We'll also use our Goal 1 group to develop some guiding principles coming out of ELC planning that can be used for future hybrid events and for determining whether a specific event should be virtual, in-person only or hybrid.

We also agreed to meet again in a month to continue this discussion. I'll send an invite for Thursday 6/24.

Thanks again,  
Dave

**David M. Wennergren**

CEO

American Council for Technology and Design Advisory Council (ACT-IAC)

Ex 6 - (5 U.S.C. Sec [REDACTED]) | Ex 6 - (5 U.S.C. Sec [REDACTED])  
3040 Williams Drive, Suite 500, Fairfax, VA 22031

Website : ><https://www.actiac.org><

Twitter : @davewennergren



*ACT-IAC: Accelerating Government Mission Outcomes Through Collaboration, Leadership and Education*